



September 29, 2020

Via E-mail  
Ms. Anne Green  
Daimler Trucks North America LLC

Re: **Hikone Webbing Investigation**

Dear Ms. Green.

This will confirm the information provided to you orally earlier today.

JSS is near completion of an initial investigation regarding data integrity issues at the seatbelt webbing manufacturing facility in Hikone, Japan acquired from Takata in April of 2018. The data integrity issues arose long before the acquisition of the Hikone facility by JSS. The investigation was prompted by a recent speak up compliance hotline report.

While the investigation is ongoing, based on the results to date, JSS has reason to believe that for some period, perhaps spanning around 2000 to January 2020, certain webbing test reports contained misrepresentations of or concealed actual test results.

Based on our reviews to date, the original accurate test data is generally available in Hikone plant records. JSS is working expeditiously to seek to trace specific affected webbing lots and evaluate the nature of potential non-conformities applicable to each lot. Thus far, we do not have a basis to conclude that these issues imperil product safety. Of course, the safety impact, if any, is a central focus of our continuing investigation.

While the preponderance of the affected product was supplied to customers in Asia, webbing from Hikone has also been incorporated in seatbelts and child seats manufactured or sold elsewhere. JSS is in the process of tracing affected lots, identifying components in which they were incorporated, linking test data to those components, and accumulating available information (including subsequent testing, warranty data and any other relevant information) to determine the regulatory and safety status of product in the field. JSS is in the process of preparing an inventory of potentially affected programs and component populations. We commit to sharing that inventory once generated insofar as it pertains to Daimler Trucks North America LLC as soon as possible. In any event, we will provide a status report on October 12, 2020.

An investigation is also underway in parallel to identify the circumstances that gave rise to this situation. To the extent these have not been previously remediated, JSS pledges to take all appropriate corrective action to seek to prevent reoccurrence.

We apologize deeply and thank you in advance for your patience and understanding as we proceed with our investigation and other actions required to address and remediate the situation. JSS commits to full transparency as we ascertain the facts as they relate to components supplied to your company.

Respectfully,

Michelle Valls  
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