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James J. Ficenec  
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**VIA E-MAIL**

Choon Lee  
Senior Safety Recall Specialist  
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Re: **AQ23-002**  
Inquiry to Exponent

Dear Mr. Lee:

I am counsel for Exponent, Inc. I am writing in response to the August 20, 2024, letter from Alex Ansley to Exponent's President and CEO, Catherine Corrigan, Ph.D.

I am attaching a redacted version of an Excel spreadsheet to address the issues raised in Mr. Ansley's letter. Exponent was not retained by Mando or Kia in connection with any of the recalls identified in the letter. I am simultaneously submitting an unredacted version of the spreadsheet with a request for confidential treatment.

Very truly yours,



James J. Ficenec

