

From: Ankrom Joshua WSH RDBN1
Sent: Thursday, February 16, 2023 10:07 AM
To: Yilma, Benjamin (B.); Jadhav, Nitesh (N.C.); Chascsa, Jim (JRCII.); DeSmet, Edward (E.J.)
Cc: Dunlap, Zachary (Z.); Nick Kim WSH RDBN1; Voelker, Martin (M.C.); Beyer, Laura (L.D.); Redman Aaron WSH RDBN31
Subject: RE: CCRG Grid 21-576: 2018-2022MY Expedition / Navigator - Seatbelt Pretensioner DTC & IADs
Attachments: Return Maxtrix - Sorted 20230215.xlsx

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Internal

Hello Ben and team,

Thanks,
Joshua Ankrom
Engineering Supervisor
Seatbelt Applications

ZF Group
Passive Safety Systems
4505 West 26 Mile Rd.
Washington, MI 48094
joshua.ankrom@zf.com

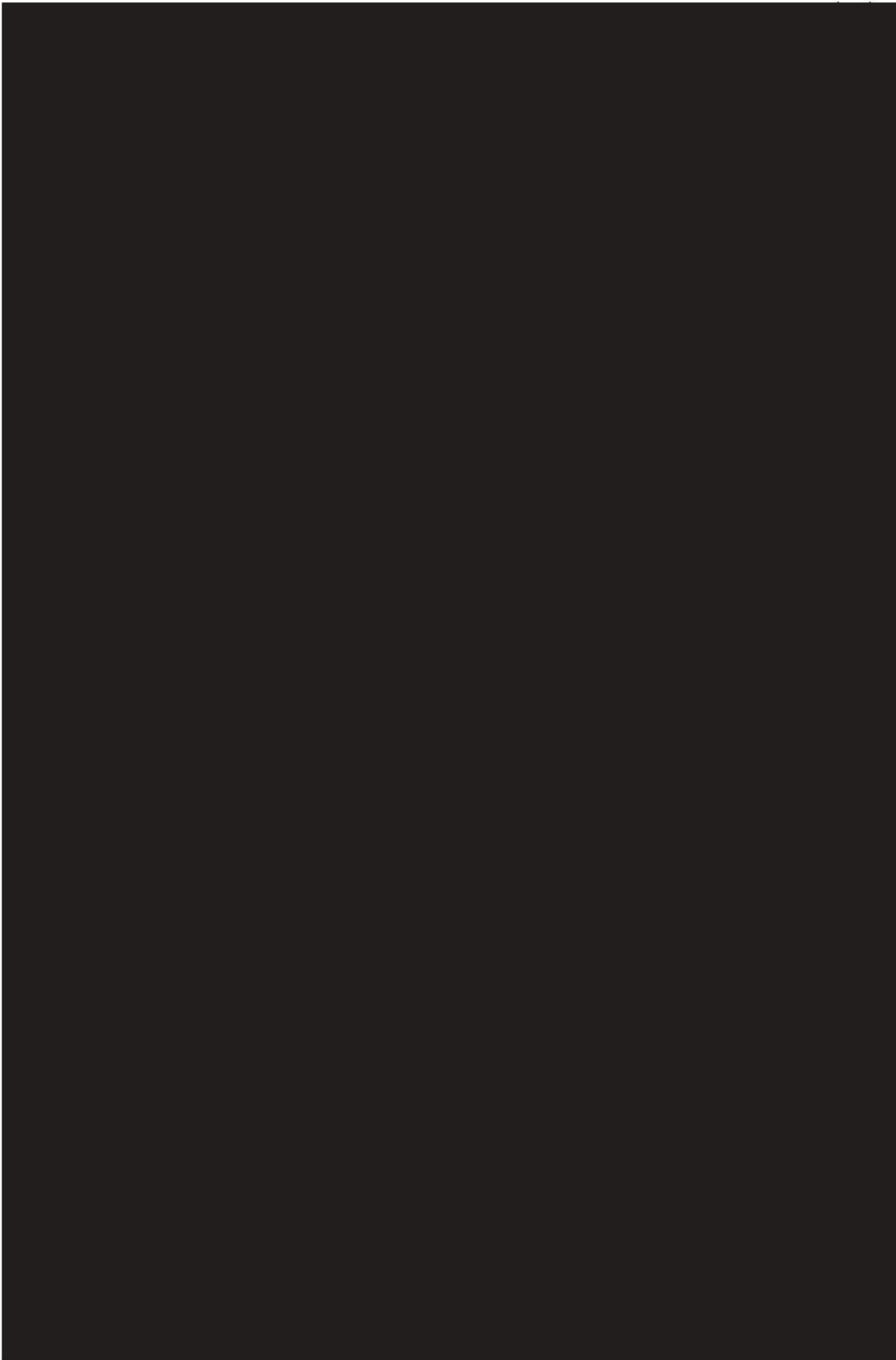
From: Yilma, Benjamin (B.) <byilma@ford.com>
Sent: Tuesday, February 14, 2023 3:46 PM
To: Jadhav, Nitesh (N.C.) <njadhav@ford.com>; Chascsa, Jim (JRCII.) <jchascsa@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>
Cc: Dunlap, Zachary (Z.) <ZDUNLAP@ford.com>; Nick Kim WSH RDBN1 <Kim.Nick@zf.com>; Voelker, Martin (M.C.) <mvoelker@ford.com>; Beyer, Laura (L.D.) <lbeyer4@ford.com>; Ankrom Joshua WSH RDBN1 <Joshua.Ankrom@zf.com>
Subject: RE: CCRG Grid 21-576: 2018-2022MY Expedition / Navigator - Seatbelt Pretensioner DTC & IADs

Team,
Attached are notes from the meeting earlier today. If you see anything needing correction or updates, please let me know

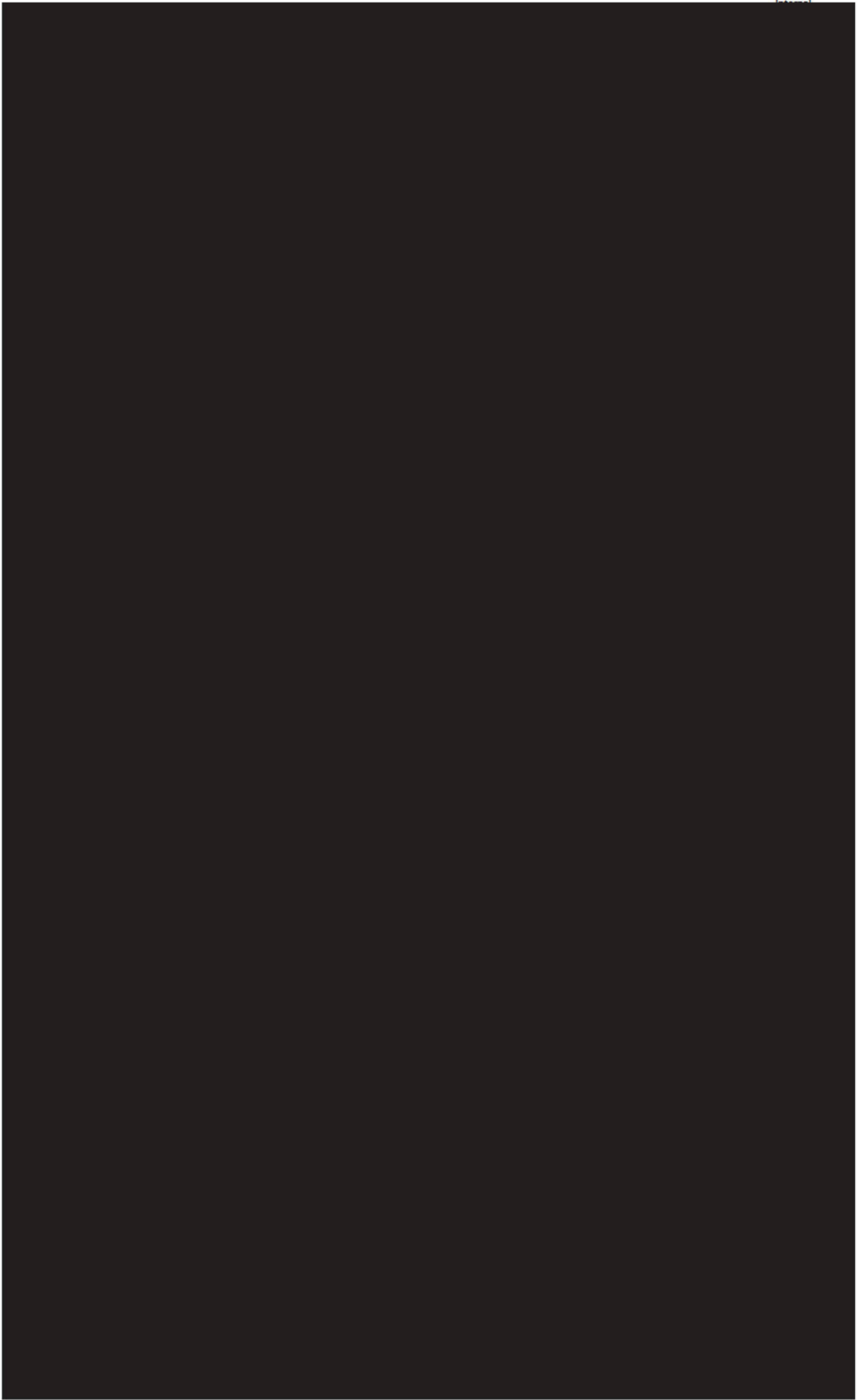
Thank you,
Ben Yilma
Sr. Product Engineer – Seatbelts
Global Core Restraints
byilma@ford.com
(313) 805-6041

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T32MC04








From: Ankrom Joshua WSH RDBN1
Sent: Thursday, February 16, 2023 10:07 AM
To: Yilma, Benjamin (B.); Jadhav, Nitesh (N.C.); Chascsa, Jim (JRCII.); DeSmet, Edward (E.J.)
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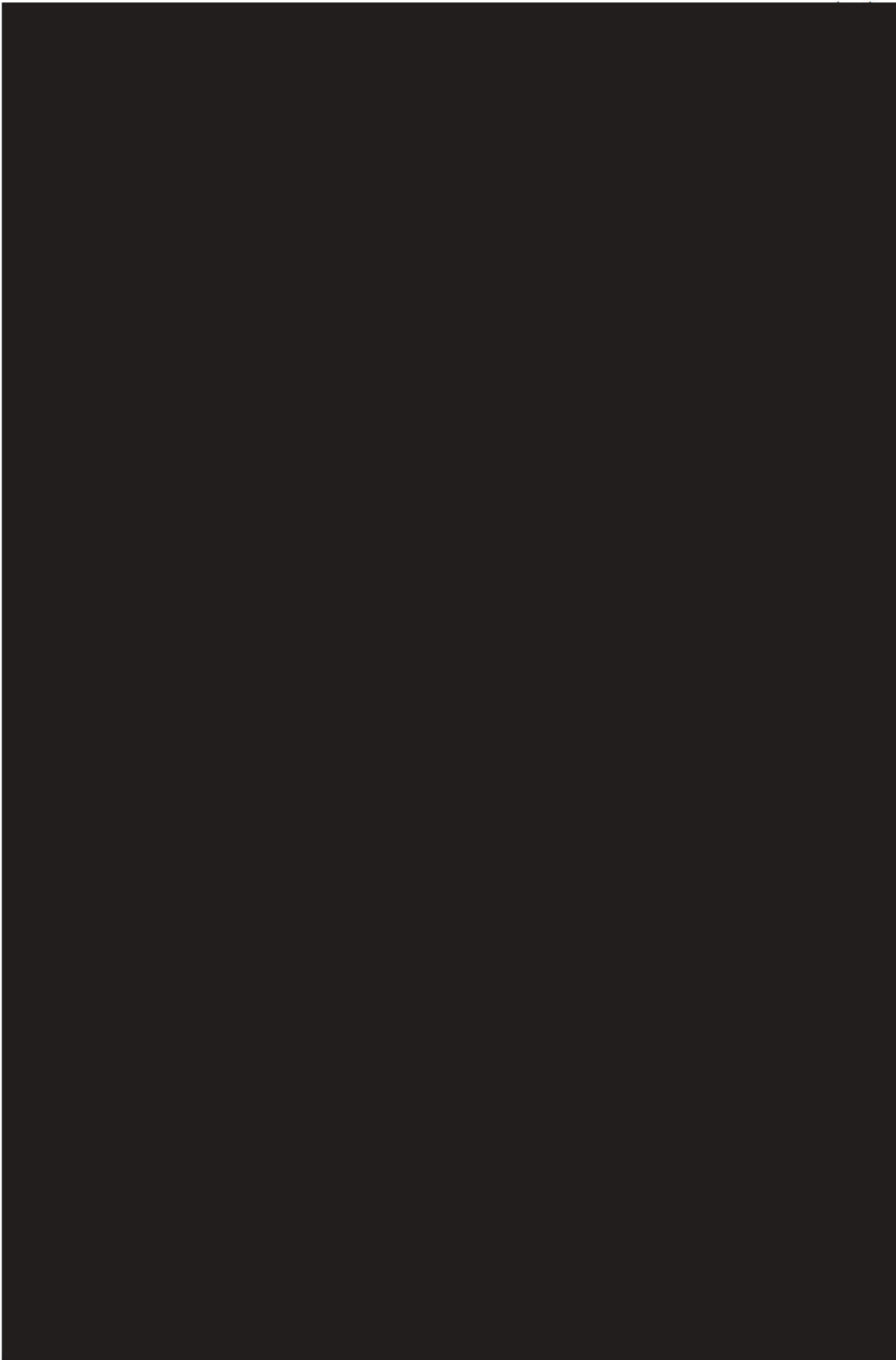
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Cc: Dunlap, Zachary (Z.) <ZDUNLAP@ford.com>; Nick Kim WSH RDBN1 <Kim.Nick@zf.com>; Voelker, Martin (M.C.) <mvoelker@ford.com>; Beyer, Laura (L.D.) <lbeyer4@ford.com>; Ankrom Joshua WSH RDBN1 <Joshua.Ankrom@zf.com>
Subject: RE: CCRG Grid 21-576: 2018-2022MY Expedition / Navigator - Seatbelt Pretensioner DTC & IADs

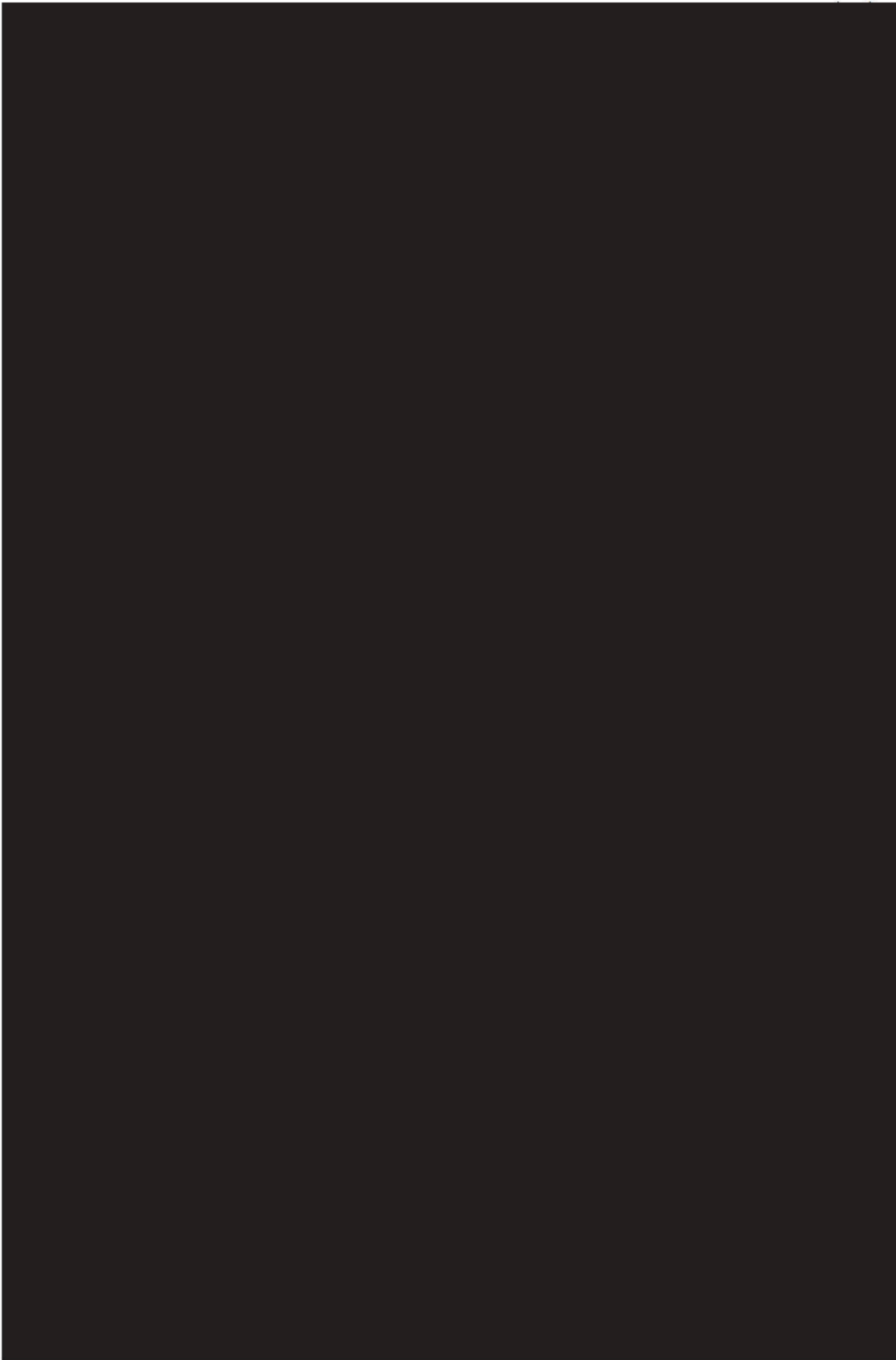
Team,
Attached are notes from the meeting earlier today. If you see anything needing correction or updates, please let me know

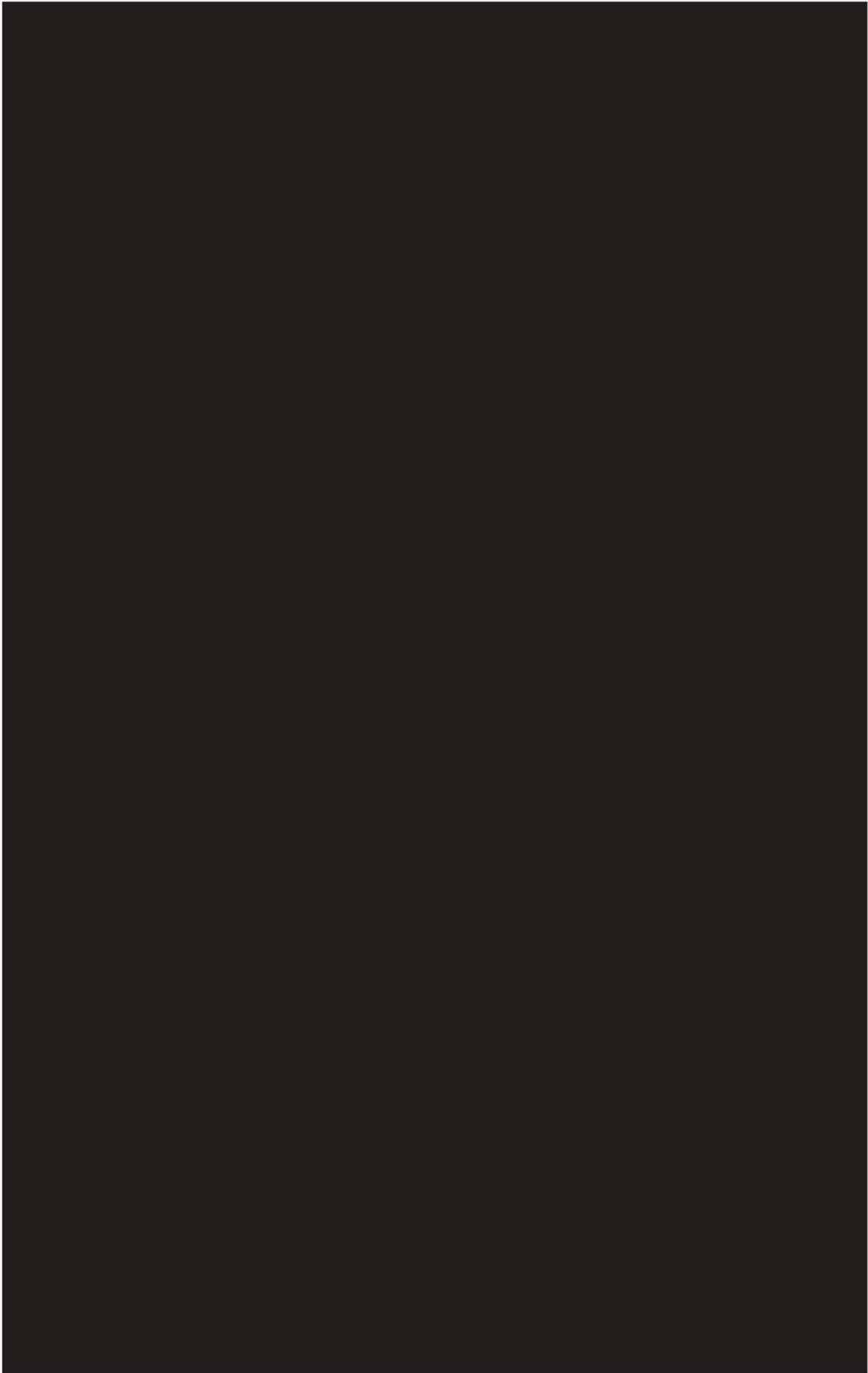
Thank you,
Ben Yilma
Sr. Product Engineer – Seatbelts
Global Core Restraints
byilma@ford.com
(313) 805-6041

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T32MC04







From: Pineda, Mauricio (MPC.) [mpineda6@ford.com]
Sent: 10/7/2022 6:26:13 PM
To: Arroyo, Jesus (J.) [JARROY25@ford.com]
Subject: FW: CCRG Grid 21-576: U55x Pretensioner - ASO EMM on Oct 06, 2022

FYI

Mauricio Pineda

Restraints Supervisor

Phone:

Mobile US: +1-313-670-6870

Mobile MX: +52-55-4330-6415

Mail to: mpineda6@ford.com

From: Voelker, Martin (M.C.) <mvoelker@ford.com>
Sent: Friday, October 7, 2022 2:20 PM
To: Pineda, Mauricio (MPC.) <mpineda6@ford.com>
Cc: Chascsa, Jim (JRCII.) <jchascsa@ford.com>
Subject: RE: CCRG Grid 21-576: U55x Pretensioner - ASO EMM on Oct 06, 2022

Yes, thanks Mauricio

From: Pineda, Mauricio (MPC.) <mpineda6@ford.com>
Sent: Friday, October 7, 2022 2:13 PM
To: Voelker, Martin (M.C.) <mvoelker@ford.com>
Cc: Chascsa, Jim (JRCII.) <jchascsa@ford.com>
Subject: RE: CCRG Grid 21-576: U55x Pretensioner - ASO EMM on Oct 06, 2022

Marty, as we spoke, for now we will only secure the car for testing and make it available to Jim and the RCM team. Since my team is onsite next week for other matters, we will support with pick up of the car, and deliver to building 2. As we progress the testing phase we will get to know who needs to support what. For now we are just making resources available to the team

Cheers,

Mauricio Pineda

Restraints Supervisor

Phone:

Mobile US: +1-313-670-6870

Mobile MX: +52-55-4330-6415

Mail to: mpineda6@ford.com

From: Voelker, Martin (M.C.) <mvoelker@ford.com>
Sent: Friday, October 7, 2022 12:56 PM
To: Pineda, Mauricio (MPC.) <mpineda6@ford.com>
Subject: RE: CCRG Grid 21-576: U55x Pretensioner - ASO EMM on Oct 06, 2022

Mauricio, didn't realize we need to support testing in Dearborn next week. Obviously I can support or figure out support. Don't think this justifies you or someone else coming up from MX>

From: Pineda, Mauricio (MPC.) <mpineda6@ford.com>

Sent: Friday, October 7, 2022 12:51 PM

To: Arroyo, Jesus (J.) <JARROY25@ford.com>; Jadhav, Nitesh (N.C.) <njadhav@ford.com>; Chasca, Jim (JRCII.) <jchasca@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Voelker, Martin (M.C.) <mvoelker@ford.com>; Tovar, Rodrigo (R. R.) <RTOVARU1@ford.com>; Hage, Kam (H.) <khage1@ford.com>; Hultman, Paula (R.) <prieden@ford.com>; Stanhope, Karen (K.A.) <kstanhop@ford.com>

Cc: Browne, Michelle (M.F.) <MBROW604@ford.com>; Yilma, Benjamin (B.) <byilma@ford.com>; Kula, Paul (P.K.) <pkula@ford.com>; Ferreira, Islan Peterson (I.P.) <iferre12@ford.com>; Appukutty, Jayagopal (J.) <jappukut@ford.com>

Subject: RE: CCRG Grid 21-576: U55x Pretensioner - ASO EMM on Oct 06, 2022

Jim, I will have a team member local next week, and even myself. Are you ok if we assign it to either of us? We can then just make it available to the team.

Let us know,

Mauricio Pineda

Restraints Supervisor

Phone:

Mobile US: +1-313-670-6870

Mobile MX: +52-55-4330-6415

Mail to: mpineda6@ford.com

From: Arroyo, Jesus (J.) <jarroy25@ford.com>

Sent: Friday, October 7, 2022 12:26 PM

To: Jadhav, Nitesh (N.C.) <njadhav@ford.com>; Chasca, Jim (JRCII.) <jchasca@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Voelker, Martin (M.C.) <mvoelker@ford.com>; Tovar, Rodrigo (R. R.) <RTOVARU1@ford.com>; Hage, Kam (H.) <khage1@ford.com>; Hultman, Paula (R.) <prieden@ford.com>; Stanhope, Karen (K.A.) <kstanhop@ford.com>

Cc: Browne, Michelle (M.F.) <MBROW604@ford.com>; Yilma, Benjamin (B.) <byilma@ford.com>; Kula, Paul (P.K.) <pkula@ford.com>; Ferreira, Islan Peterson (I.P.) <iferre12@ford.com>; Appukutty, Jayagopal (J.) <jappukut@ford.com>

Subject: RE: CCRG Grid 21-576: U55x Pretensioner - ASO EMM on Oct 06, 2022

Hello Jim,

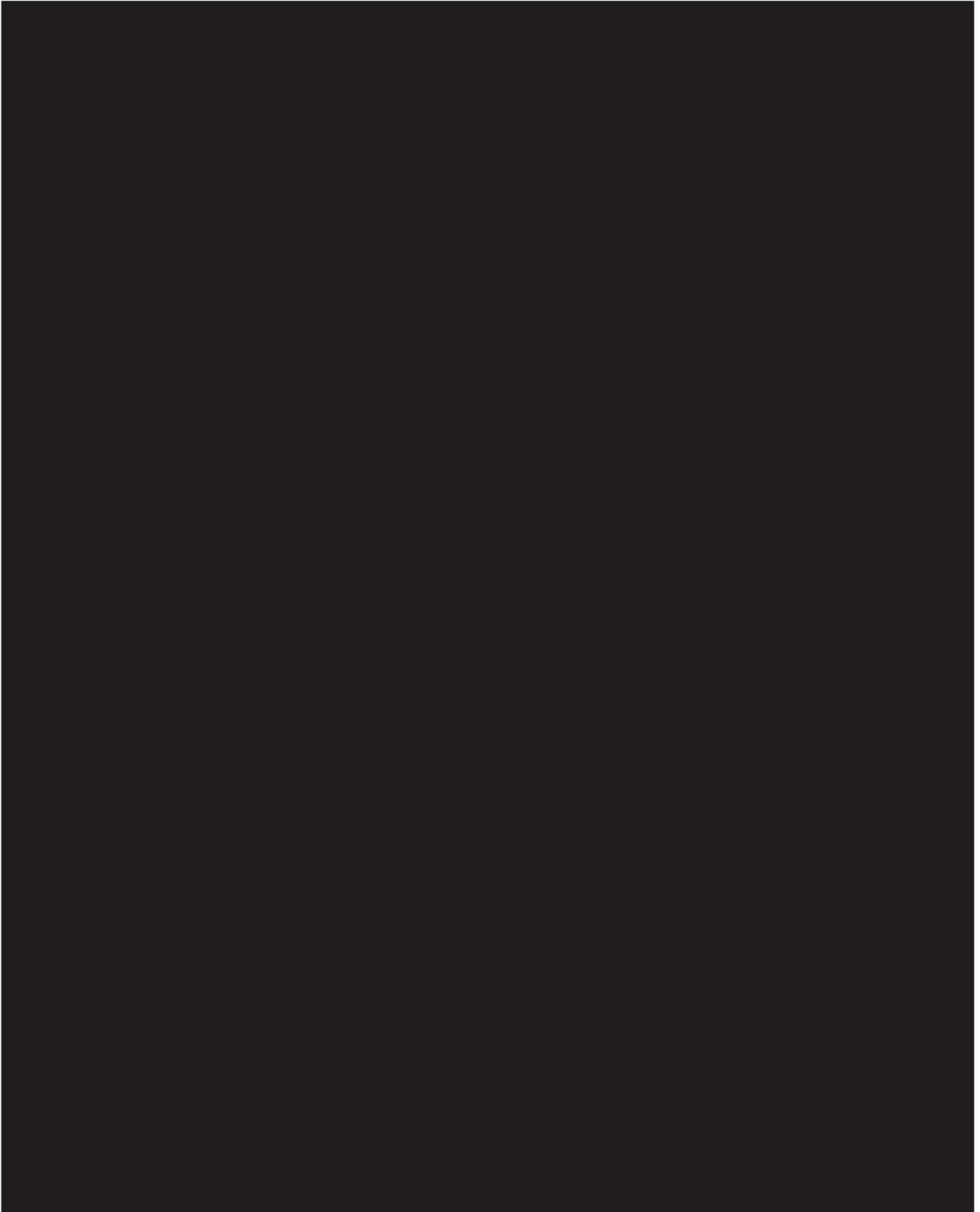
Regarding the unit for system-level testing, there are no MY2019 available, but the team has a 2020MY available, please noted that the content is the same as 2019MY units, also the production date was 2019,

The unit is available at ROLO in Dearborn (<https://goo.gl/maps/KVfRyaAhoHnGdZdL8>), we only have to confirm when and who will get the unit,

TAG	VIN	MY	Production date	Platform	Heated and vent seats (BY1)	Moonroof (CHA)	Heated rear window (Standard)	Amplifier circuits only for 12 speakers (IDB)
589W592	1FMJU1M [REDACTED]	2020	July 24-2019	EXPEDITION PLATINUM 4X4 S/W	Y	Y	Y	12

Regards

Jesús



From: Jadhav, Nitesh (N.C.) [njadhav@ford.com]
Sent: 3/30/2022 12:57:26 PM
To: Hultman, Paula (R.) [prieden@ford.com]
Subject: RE: Global Safety & Cust Sat TRG: (21-576) 2018-2021 U553/4 Expedition/ Navigator - Seatbelt Pretensioner - Diagnostic Trouble Code & Inadvertent Deployment
Sensitivity: Private

Nicely captured notes. Thank you, Paula.

Best Regards,
Nitesh
(313-805-3467)

From: Hultman, Paula (R.) <prieden@ford.com>
Sent: Wednesday, March 30, 2022 8:42 AM
To: Jadhav, Nitesh (N.C.) <njadhav@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>; Polsinelli, Antonietta (A.) <abravo1@ford.com>; Strachan, Jonathan (J.) <jstrach7@ford.com>; Zacharski, Jessica (J.L.) <JZACHAR6@ford.com>; Dunlap, Zachary (Z.) <ZDUNLAP@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Raub, George (G.) <graub@ford.com>; Sanchez, Monica (MGSB.) <msanc162@ford.com>; Stanhope, Karen (K.A.) <kstanhop@ford.com>; Chascsa, Jim (JRCII.) <jchascsa@ford.com>; Kemnitz, Erich (E.P.) <ekemnitz@ford.com>; Arroyo, Jesus (J.) <JARROY25@ford.com>; Donovan, Kevin (K.M.) <kdonov11@ford.com>
Cc: Ott, David (D.J.) <dott@ford.com>; Boehk, Karen (K.S.) <kboehk@ford.com>; Cooper, Andy (A. H.) <acoope49@ford.com>; Brezee, Shane (S.B.) <sbreeze@ford.com>; Leifson, Kirk (K.V.) <kleifson@ford.com>; Luikart, Tim (T.E.) <tluikart@ford.com>; Browne, Michelle (M.F.) <MBROW604@ford.com>; Easton, Jessica (J.A.) <jeaston5@ford.com>
Subject: RE: Global Safety & Cust Sat TRG: (21-576) 2018-2021 U553/4 Expedition/ Navigator - Seatbelt Pretensioner - Diagnostic Trouble Code & Inadvertent Deployment
Sensitivity: Private

Team,



Regards,
Paula Rieden Hultman
Critical Concern Engineer
GVHM / Design Assurance
Mobile Phone: 313-671-7265
Email: prieden@ford.com

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-----Original Appointment-----

From: Frascaroli, Emily (E.E.) <efrascar@ford.com>
Sent: Thursday, March 17, 2022 10:26 AM

To: Frascaroli, Emily (E.E.); Schop, Christopher (C.D.); Hultman, Paula (R.); Jadhav, Nitesh (N.C.); Ott, David (D.J.); Boehk, Karen (K.S.); Beyer, Laura (L.D.); Pineda, Mauricio (MPC.); Diaz, Adrian (A.D.); Landry, Mike (M.P.); Grazioli, Alicia (A.B.); Piña Ocampo, Enrique (EPO.); Hotrum, Erin (E.M.); Hosier, Caro (C.S.); Cooper, Andy (A. H.); Gu, Tao (T.); Wu, Jiushan (Hill); Brezee, Shane (S.B.); Parrish, Will (W.F.); Stanley, Daniel (D.J.); Carene, Daniel (D.J.); Bhavsar, Daven (D.); Reid, TR Reid (.); Felker, Kelli (K.F.); Johnson, David (D.J.); Hansen, Thayne (T.); Leifson, Kirk (K.V.); Polsinelli, Antonietta (A.); Strachan, Jonathan (J.); DeTombeur, Michele (M.); Liddle, Preston (P.); Parker, Valencia (V.L.); Barrish, Dennis (D.J.); Rock, Jonathan (J.M.); Owens, Minerva (M.I.); Soucie, Tanya (T.); Logel, Jay (J.D.); Zacharski, Jessica (J.L.); Miller, Jessica (.); Newlin, Andrea (A.M.); Dunlap, Zachary (Z.); Luikart, Tim (T.E.); Benner, Taylor (T.); Rozario, Dennis (V.); Fisher, Marcy (M.J.); Barber, Todd (T.A.); Hartman, Kevin (K.); Schneider, Jeffrey (J.); Taylor, James (J.D.); Gubing, William (Bill.); Aguirre, Adrian (A.); Kipley, Mike (M.J.); Green, Ann (A.D.); Ahmadi, Shadan (S.); Owens, Karen (K.E.); Brown, Jerry (J.R.); Browne, Michelle (M.F.); West, Sean (S.B.); DeSmet, Edward (E.J.); Raub, George (G.); Reese, Chuck (C.R.); Sanchez, Monica (MGSB.); Easton, Jessica (J.A.); Stanhope, Karen (K.A.); Chascsa, Jim (JRCII.); Kemnitz, Erich (E.P.); Elbkaily, Marwan (M.A.); Arroyo, Jesus (J.)

Cc: Black, Brian (B.B.)

Subject: Global Safety & Cust Sat TRG: (21-576) 2018-2021 U553/4 Expedition/ Navigator - Seatbelt Pretensioner - Diagnostic Trouble Code & Inadvertent Deployment

When: Wednesday, March 30, 2022 7:45 AM-8:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where: WebEx

Sensitivity: Private

Requester: Emily Frascaroli (Lauralee A. Lambert #84-54321 / LLAMBE27)

Region(s) Needed: NA, IMG, CHN

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Purpose:	Recommendation
Presenter(s):	Mauricio Pineda
Responsible Director:	Jerry Brown
Supplier Responsibility:	TBD – engineering led investigation
Regions Affected:	NA / IMG / GCH
Alternate Host(s):	Paula Rieden Hultman

~ ~ ~ ~ ~
-- Do not delete or change any of the following text. --



Meeting number (access code): 2340 695 5020 Meeting password: a6TB3AET7UU

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Join by phone

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T32MC04

From: Hultman, Paula (R.) [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=5F9204E849EB4BEFA6DB36B484BB60E7-RIEDEN]
Sent: 3/30/2022 10:57:56 AM
To: Jadhav, Nitesh (N.C.) [njadhav@ford.com]; Pineda, Mauricio (MPC.) [mpineda6@ford.com]
Subject: Documents for this morning's TRG
Attachments: 14D 21-576.pdf; Recommendation_TRG_seatbelt_pretensioner_CCRG_21-576_Mar_30_2022.pdf
Importance: High

Good morning Mauricio,

Please find attached a pdf of the 14D. Some teams find it easier to use the pdf version while presenting in the TRG.

As a reminder, the order of the TRG will be:

- 1) CCRG summary (slide 2) to remind everyone on the call what the issue is
- 2) OGC Privileged & Confidential (slide 10)
- 3) 14D review (with back up slides if needed)

Regards,

Paula Rieden Hultman
Critical Concern Engineer
GVHM / Design Assurance
Mobile Phone: 313-671-7265
Email: prieden@ford.com

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Sent: Tuesday, March 29, 2022 2:28 PM
To: Arroyo, Jesus (J.) <JARROY25@ford.com>; Hultman, Paula (R.) <prieden@ford.com>; Yilma, Benjamin (B.) <byilma@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Chascsa, Jim (JRCII.) <jchascsa@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>
Cc: Stanhope, Karen (K.A.) <kstanhop@ford.com>; Raub, George (G.) <graub@ford.com>; Polsinelli, Antonietta (A.) <abravo1@ford.com>; Strachan, Jonathan (J.) <jstrach7@ford.com>; Dunlap, Zachary (Z.) <ZDUNLAP@ford.com>; Sanchez, Monica (MGSB.) <msanc162@ford.com>; Boehk, Karen (K.S.) <kboehk@ford.com>; Browne, Michelle (M.F.) <MBROW604@ford.com>; Kemnitz, Erich (E.P.) <ekemnitz@ford.com>; Luikart, Tim (T.E.) <tluikart@ford.com>; Ott, David (D.J.) <dott@ford.com>
Subject: RE: Follow Up 14D CCRG 21-576

Hello Jesus & Paula,

As discussed yesterday, please replace the attachment files in 14D with the following files-

Attachment 1.1: Recommendation_TRG_seatbelt_pretensioner_CCRG_21-576_Mar_30_2022.pdf

Attachment 3.1: All_frt_side_modes-19MY_U55x_CCRG-No_RPT-Update-Mar.29.2022.pdf

Thank you,
Best Regards,
Nitesh
(313-805-3467)

+1-313-248-3668,,23471956727## FordNet 248-3668 / Toll
+1-888-628-3668,,23471956727## US Toll Free Number

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+1-888-628-3668 US Toll Free Number

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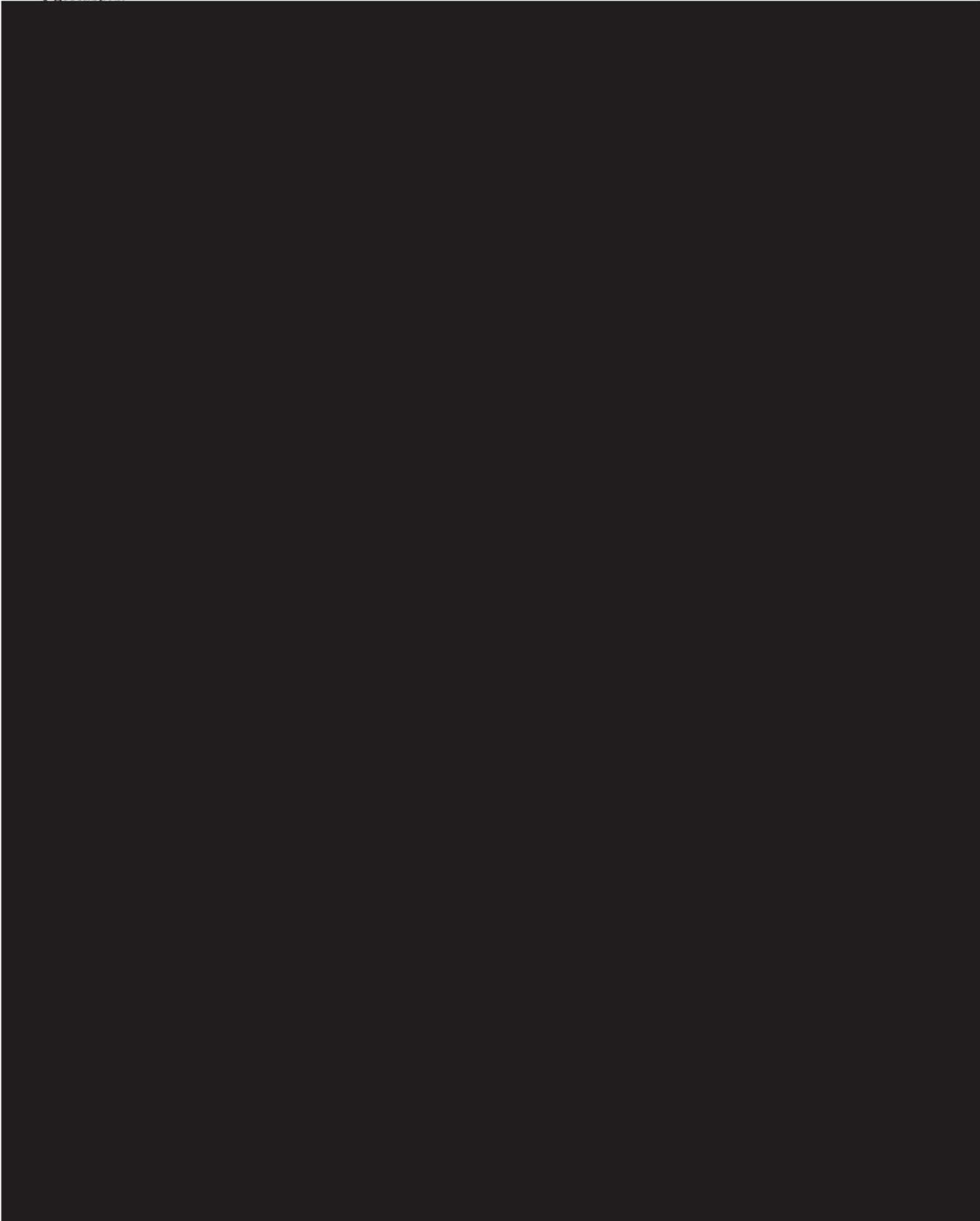
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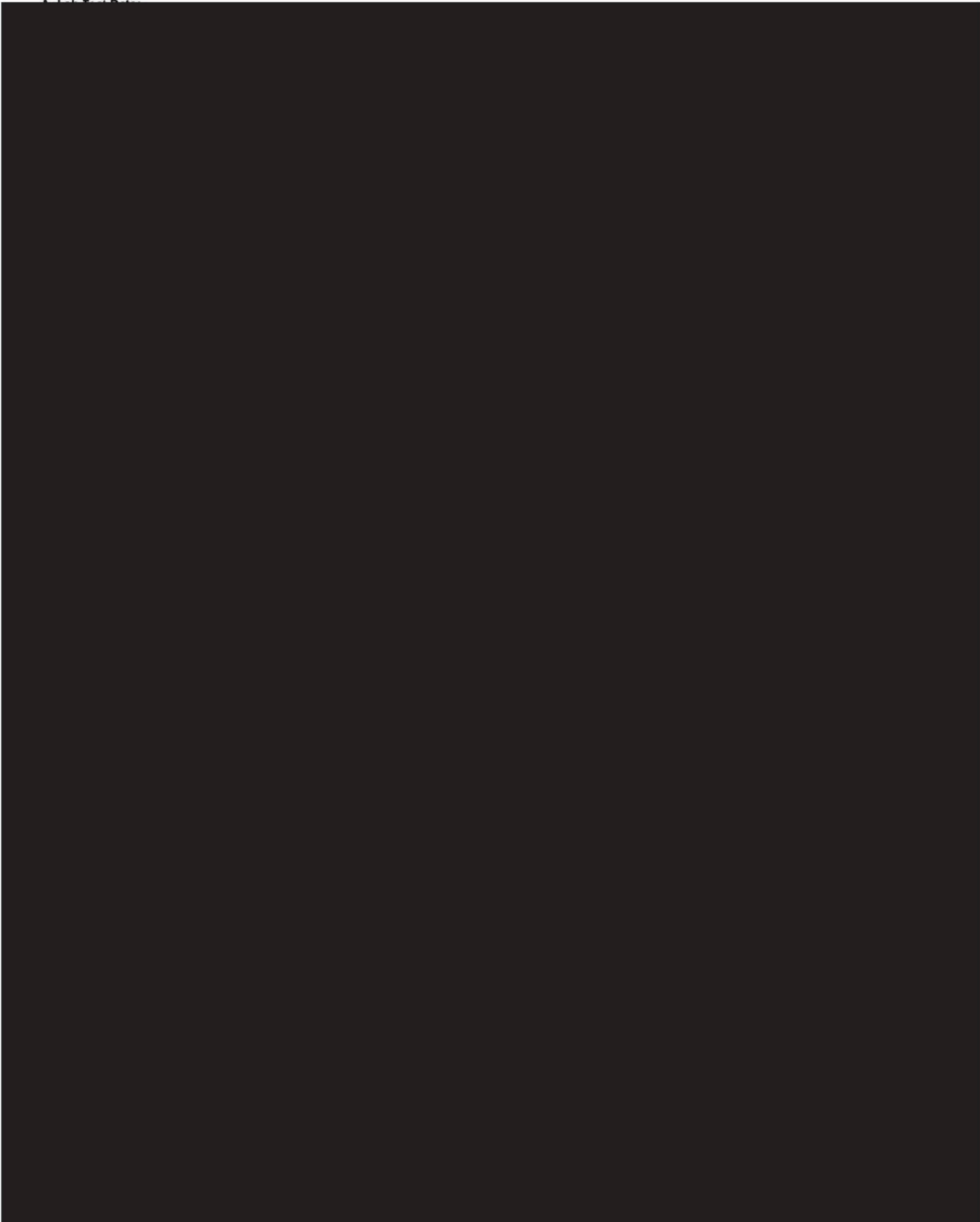
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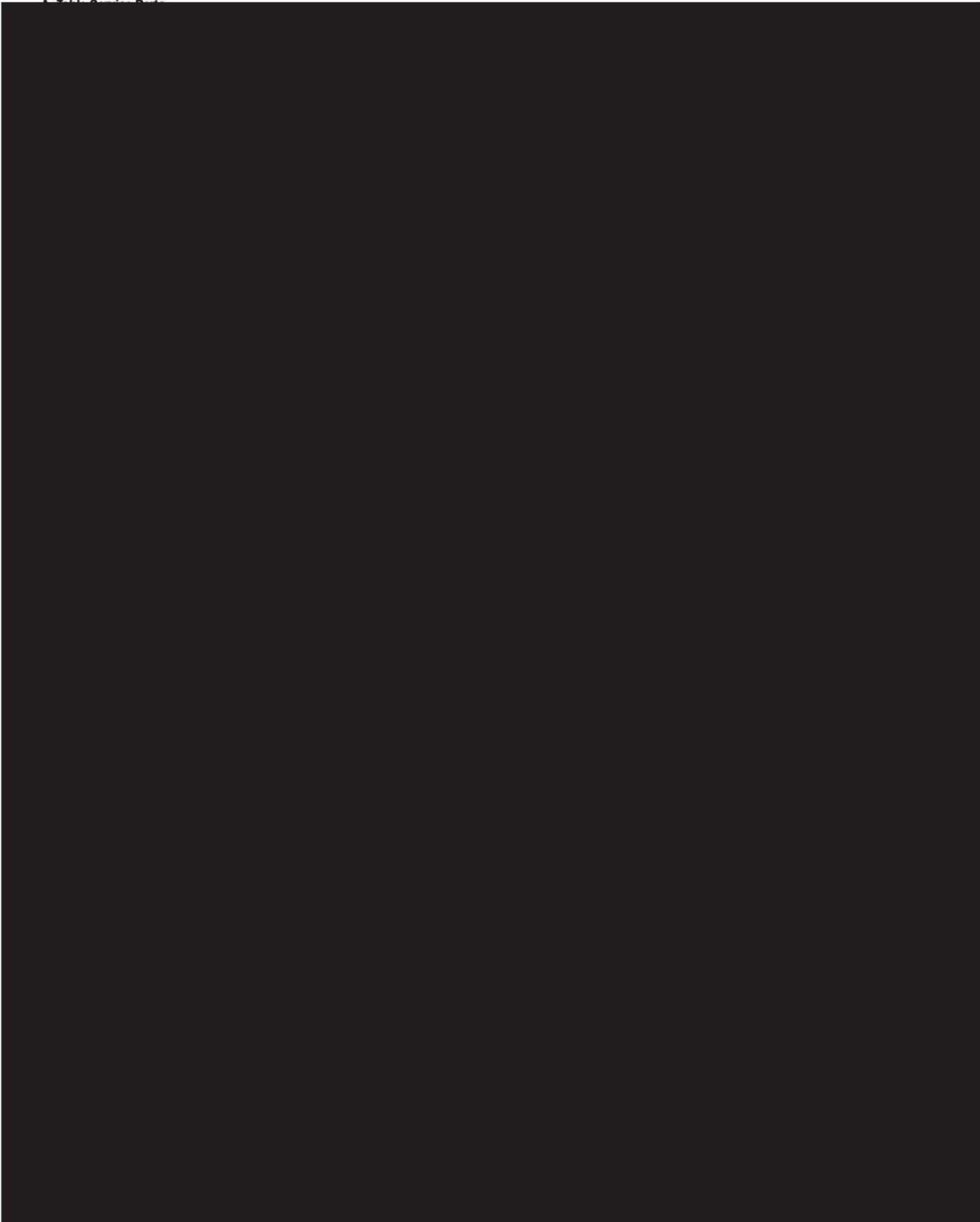
T32MC04











D. Part Name/WERS Concern/Notice#/Date/Production Part Number/Service Part/EINIS Number (EUROPE)/Quantity required in service per vehicle/per



11.1		
11.2		
11.3		

12. Financial Implications

Vehicle Volume Total Cost \$

0 0

Additional Notes:

Section 12 Attachments

SubSection No	Attachment Name	Attachment Description
12.1		
12.2		
12.3		
12.4		
12.5		
12.6		

13. Preliminary Assessment of Prevent Action

A. Prevent Actions will be finalized during the Prevent Action Closure process (FAP03-171). Preliminary Actions under consideration include the following:

Section 13 Attachments

Subsection No	Attachment Name	Attachment Description
13.1		
13.2		
13.3		

14. Reference Data

A. Author Full Name:

Mauricio Pineda

B. Author Phone Number:

1-313-6706870

C. Author CDSID:

MPINEDA6

D. Author Organization

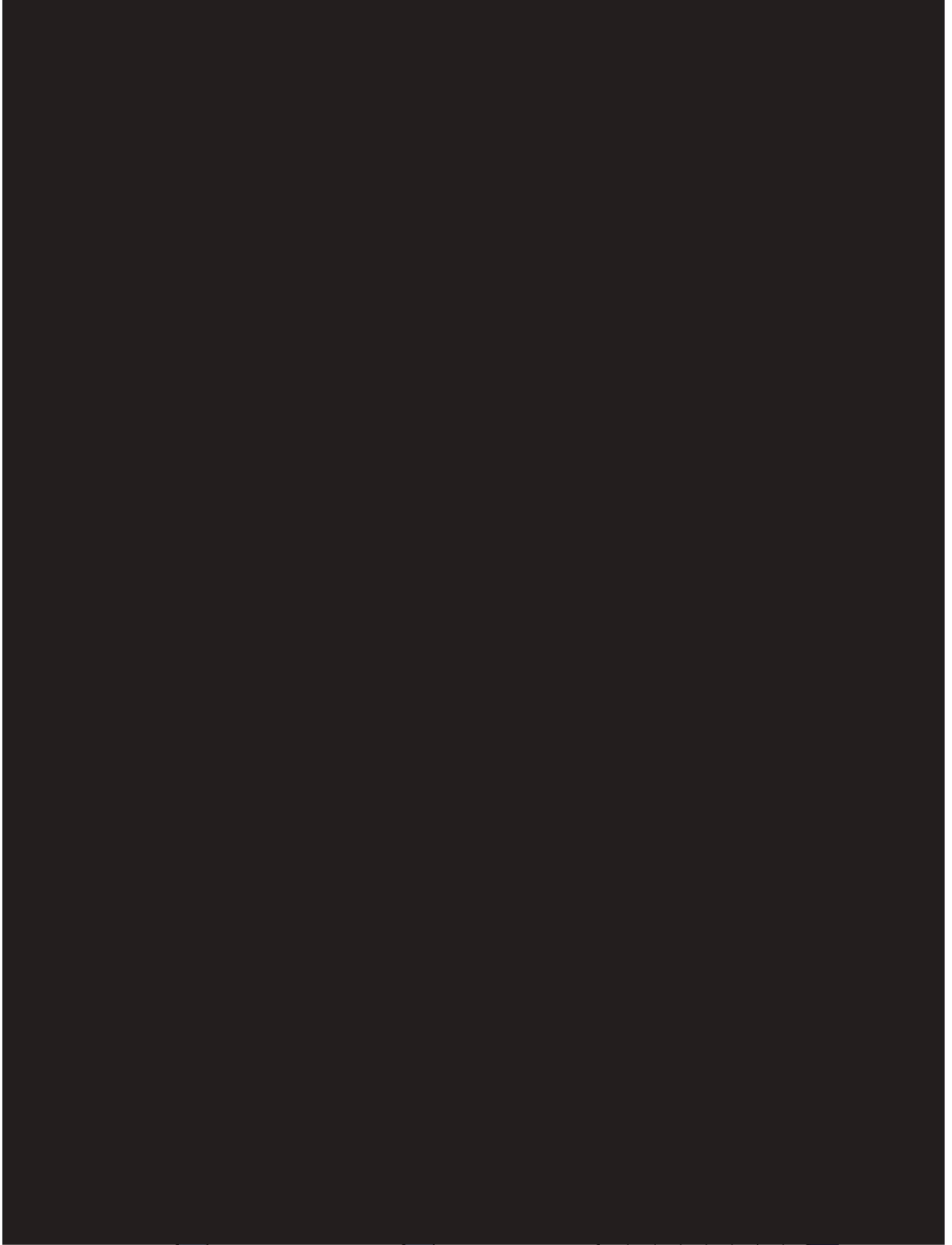
Restraints

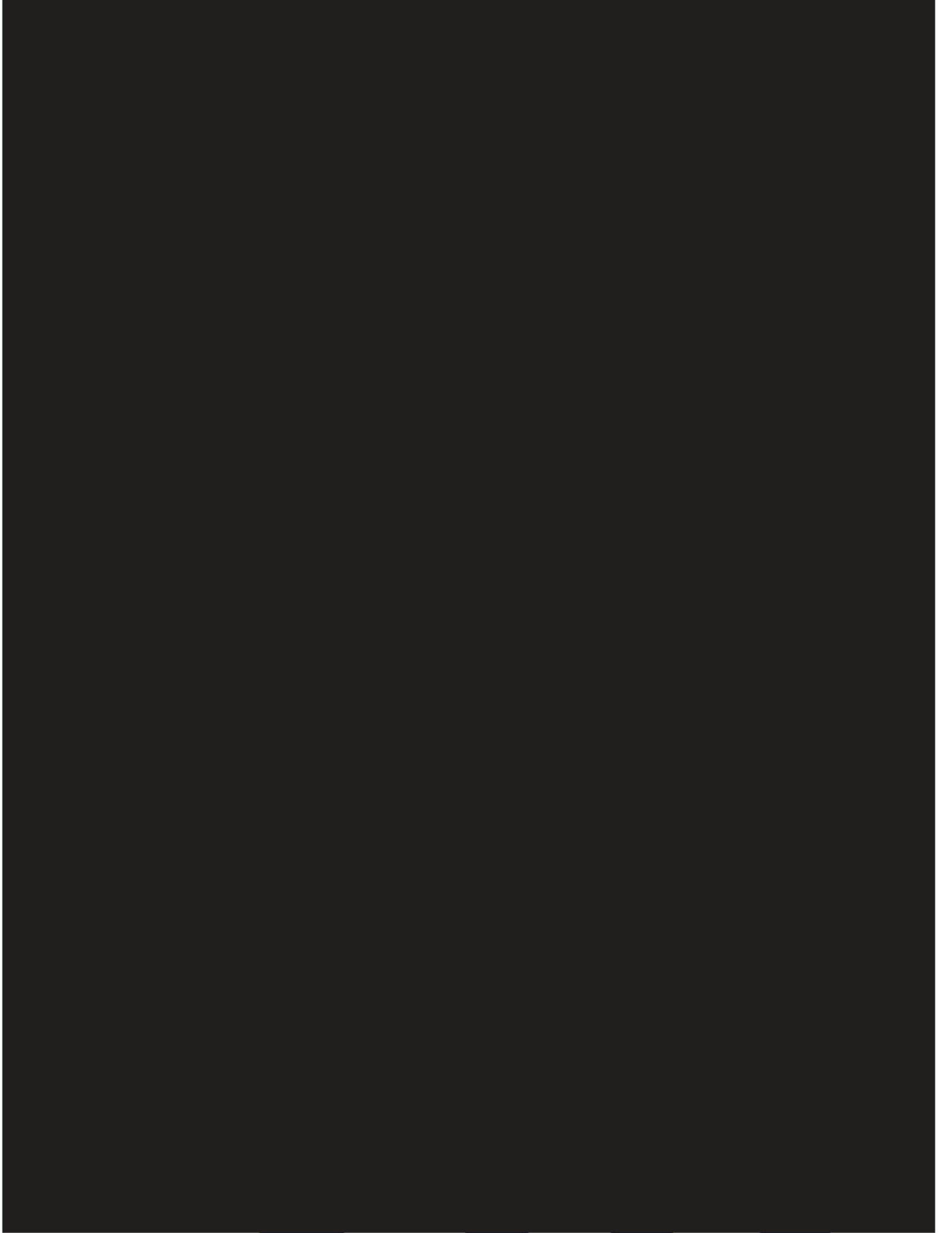
Section 14 Attachments

Subsection No	Attachment Name	Attachment Description
14.1		
14.2		
14.3		

<Back







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The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses, income, and any other financial activities.

The second part of the document provides a detailed breakdown of the accounting process. It starts with the identification of the accounting cycle, which consists of eight steps: identifying the accounting cycle, analyzing and journalizing the transactions, posting to the ledger, preparing a trial balance, adjusting the entries, preparing financial statements, and closing the books. Each step is explained in detail, with examples and practical advice.

The third part of the document focuses on the preparation of financial statements. It covers the balance sheet, the income statement, and the statement of cash flows. It explains how these statements are derived from the accounting records and how they provide a comprehensive view of the company's financial health.

The fourth part of the document discusses the importance of internal controls. It explains how internal controls help to prevent errors and fraud, and how they ensure the accuracy and reliability of the financial information. It provides examples of internal controls and discusses how they should be implemented.

The fifth part of the document covers the topic of depreciation. It explains how depreciation is calculated and how it is recorded in the accounting records. It also discusses the different methods of depreciation and how they affect the financial statements.

The sixth part of the document discusses the importance of reconciling the accounting records with the bank statements. It explains how to identify and correct any discrepancies and how to ensure that the accounting records are accurate and up-to-date.

The seventh part of the document covers the topic of budgeting. It explains how to develop a budget and how to use it to monitor and control the company's financial performance. It provides examples of budgets and discusses how they can be used to improve the company's financial health.

The eighth part of the document discusses the importance of tax compliance. It explains how to calculate and pay taxes and how to keep accurate records of all tax-related transactions. It also discusses the different types of taxes and how they affect the company's financial statements.

The ninth part of the document covers the topic of financial ratios. It explains how to calculate and interpret various financial ratios and how they can be used to evaluate the company's financial performance. It provides examples of financial ratios and discusses how they can be used to make informed decisions.

The tenth part of the document discusses the importance of financial forecasting. It explains how to develop a financial forecast and how to use it to plan for the future. It provides examples of financial forecasts and discusses how they can be used to improve the company's financial health.

The final part of the document provides a summary of the key points discussed in the document. It emphasizes the importance of accurate record-keeping, internal controls, and financial reporting, and how they all contribute to the success of the company.

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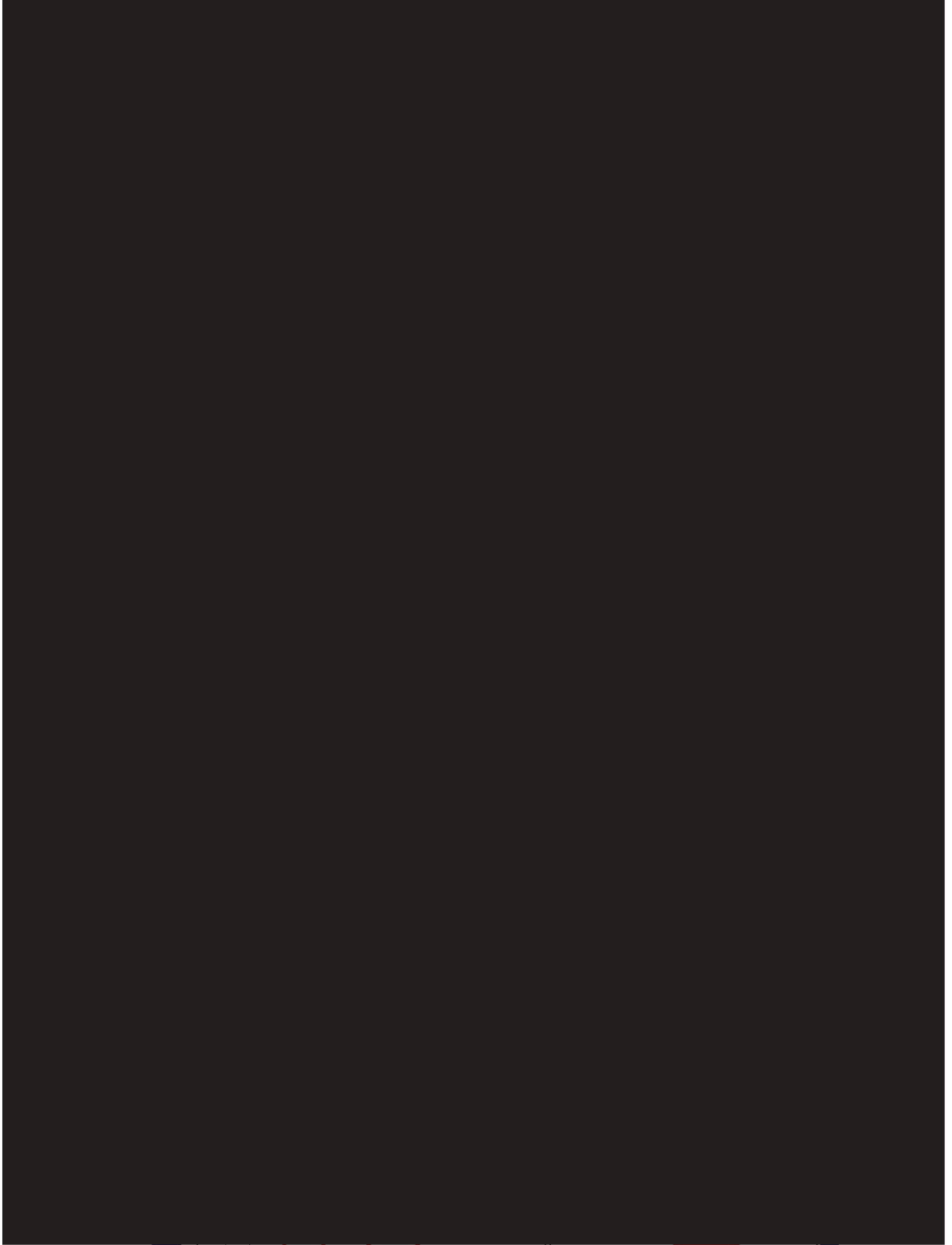
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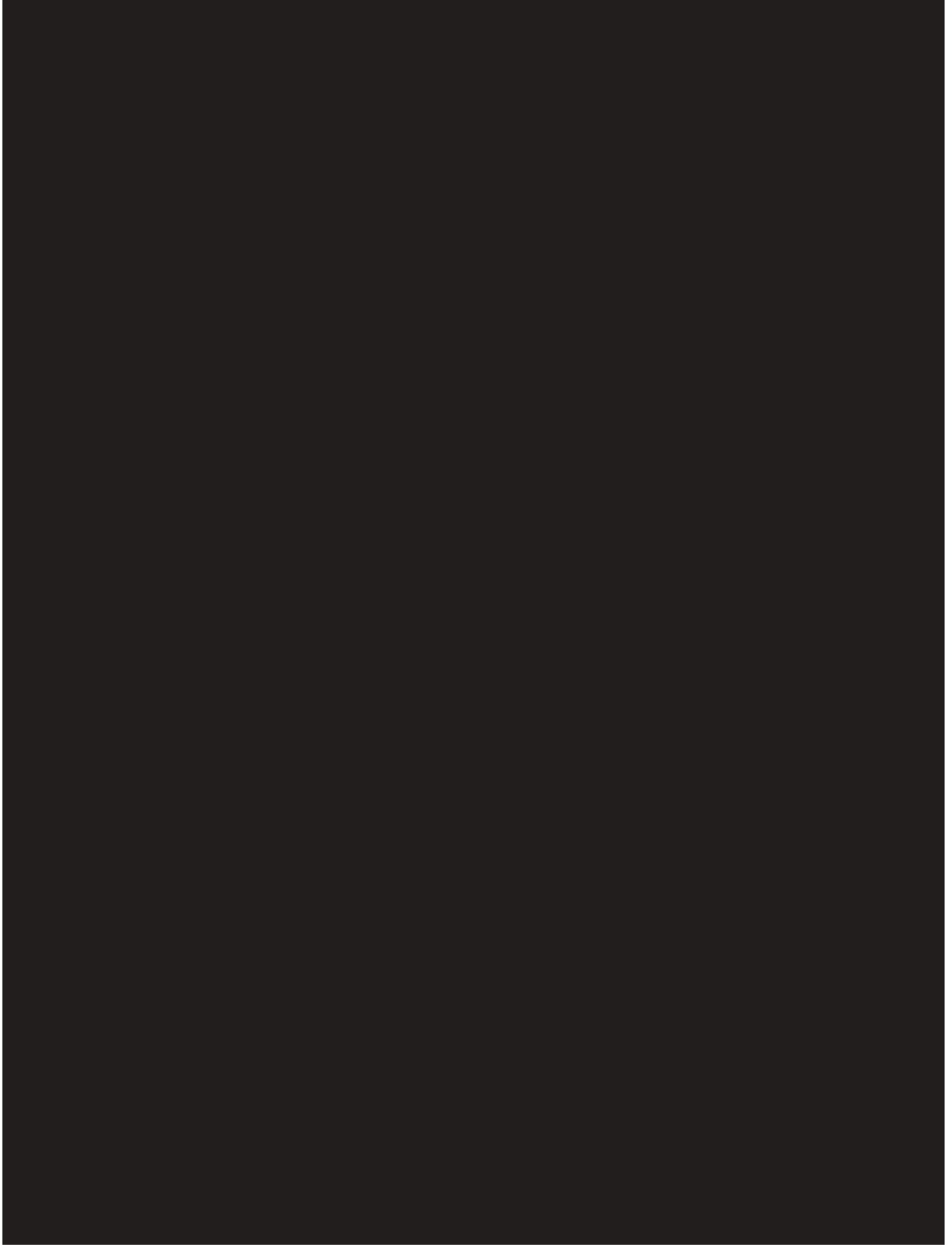
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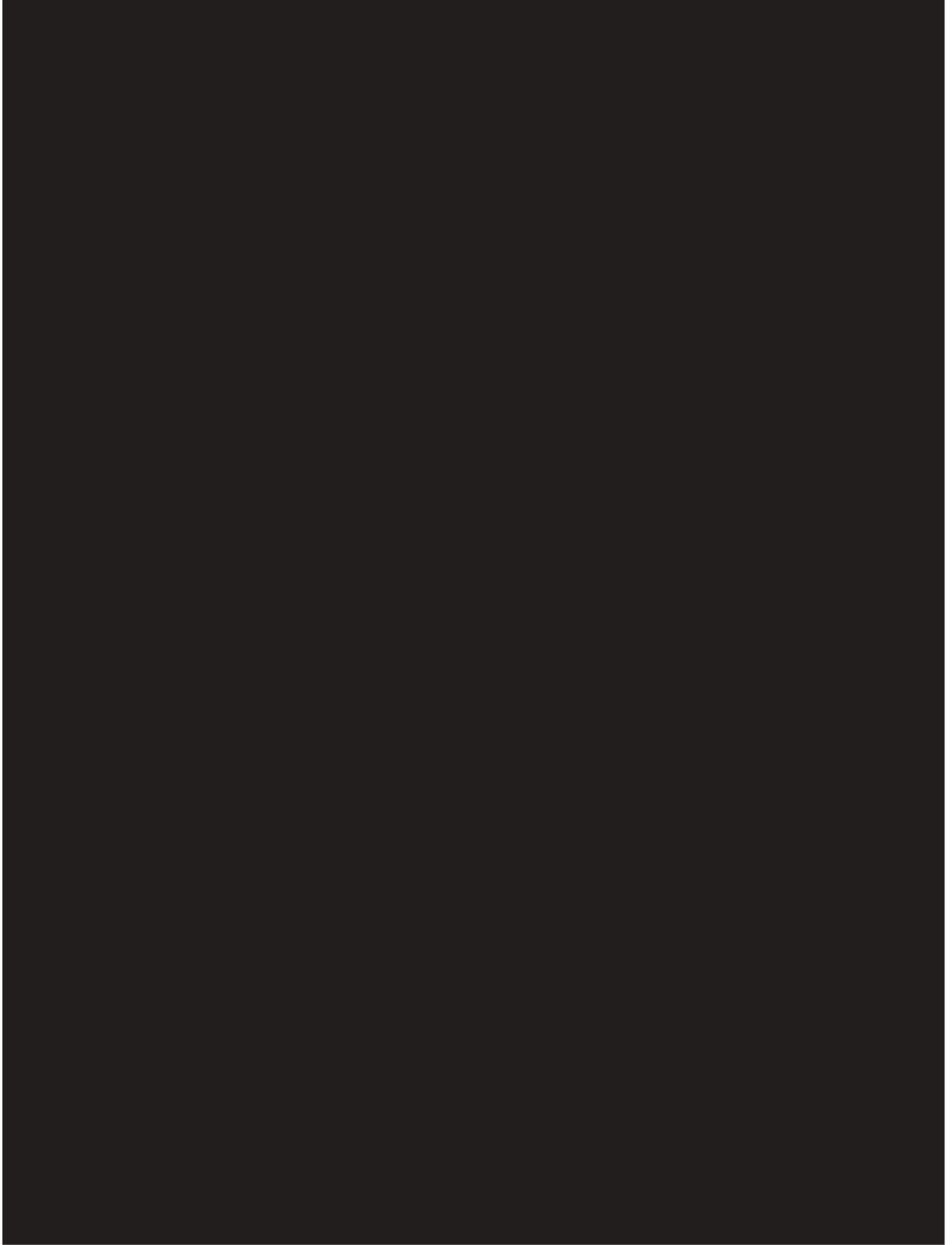
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Appendix







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The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every receipt, invoice, and bill should be properly filed and indexed for easy retrieval. This is particularly crucial for businesses that deal with a high volume of transactions, as it allows for quick verification of financial data and helps in identifying any discrepancies or errors.

Next, the document addresses the issue of budgeting and financial forecasting. It suggests that businesses should create a detailed budget at the beginning of each fiscal year, taking into account all expected expenses and revenues. Regularly comparing actual performance against the budget can help in making informed decisions and adjusting strategies as needed. Additionally, the document highlights the importance of having a contingency plan in place to handle unexpected financial challenges.

The third section focuses on the role of technology in modern accounting. It discusses how cloud-based accounting software can streamline processes, reduce the risk of data loss, and provide real-time access to financial information. The document also touches upon the importance of data security and the need for businesses to implement robust cybersecurity measures to protect their sensitive financial data from unauthorized access and cyber threats.

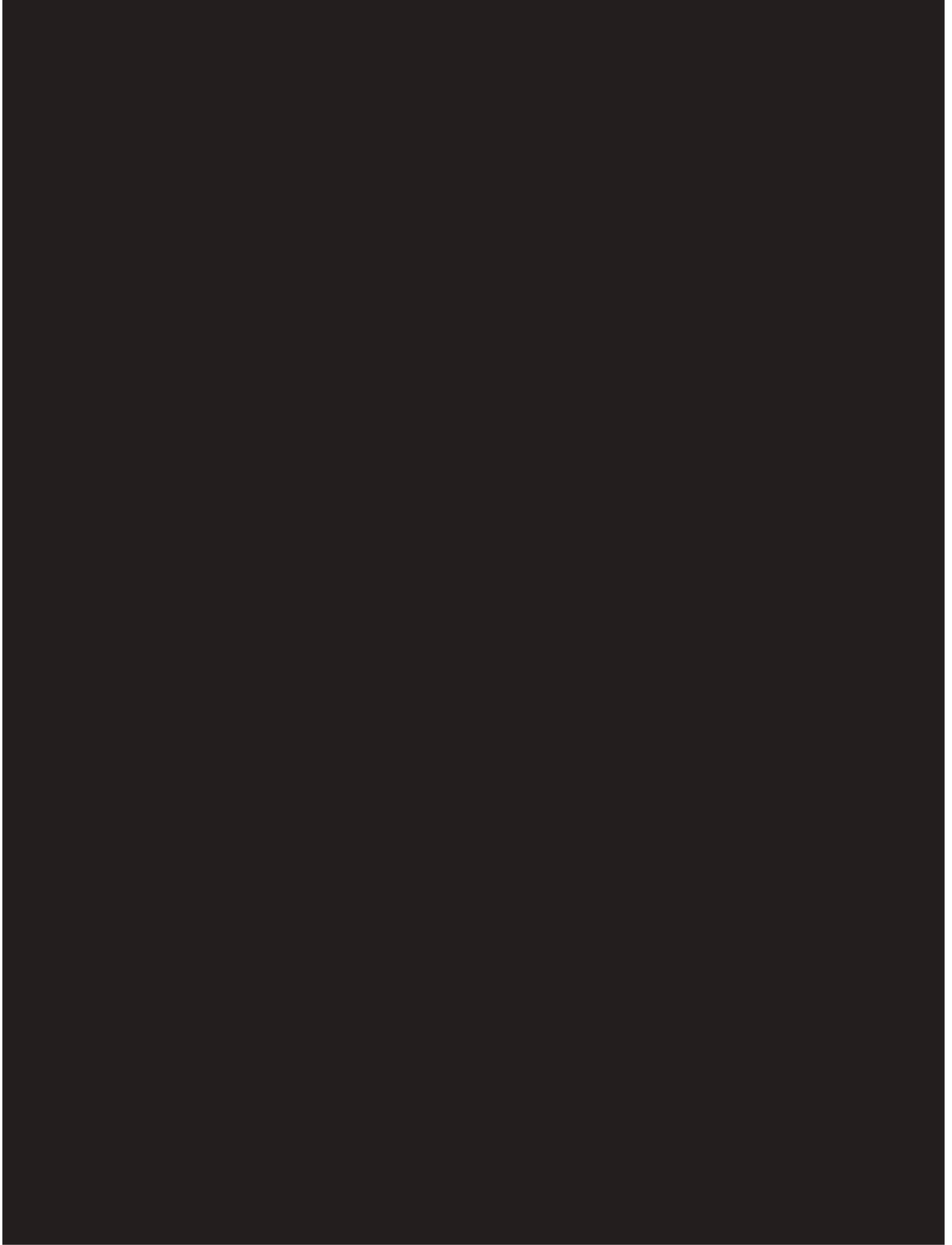
Finally, the document concludes by emphasizing the value of professional advice. It suggests that businesses should consult with accountants or financial advisors to ensure that they are following the latest regulations and best practices. This professional guidance can be invaluable in navigating complex financial landscapes and optimizing the overall financial health of the organization.

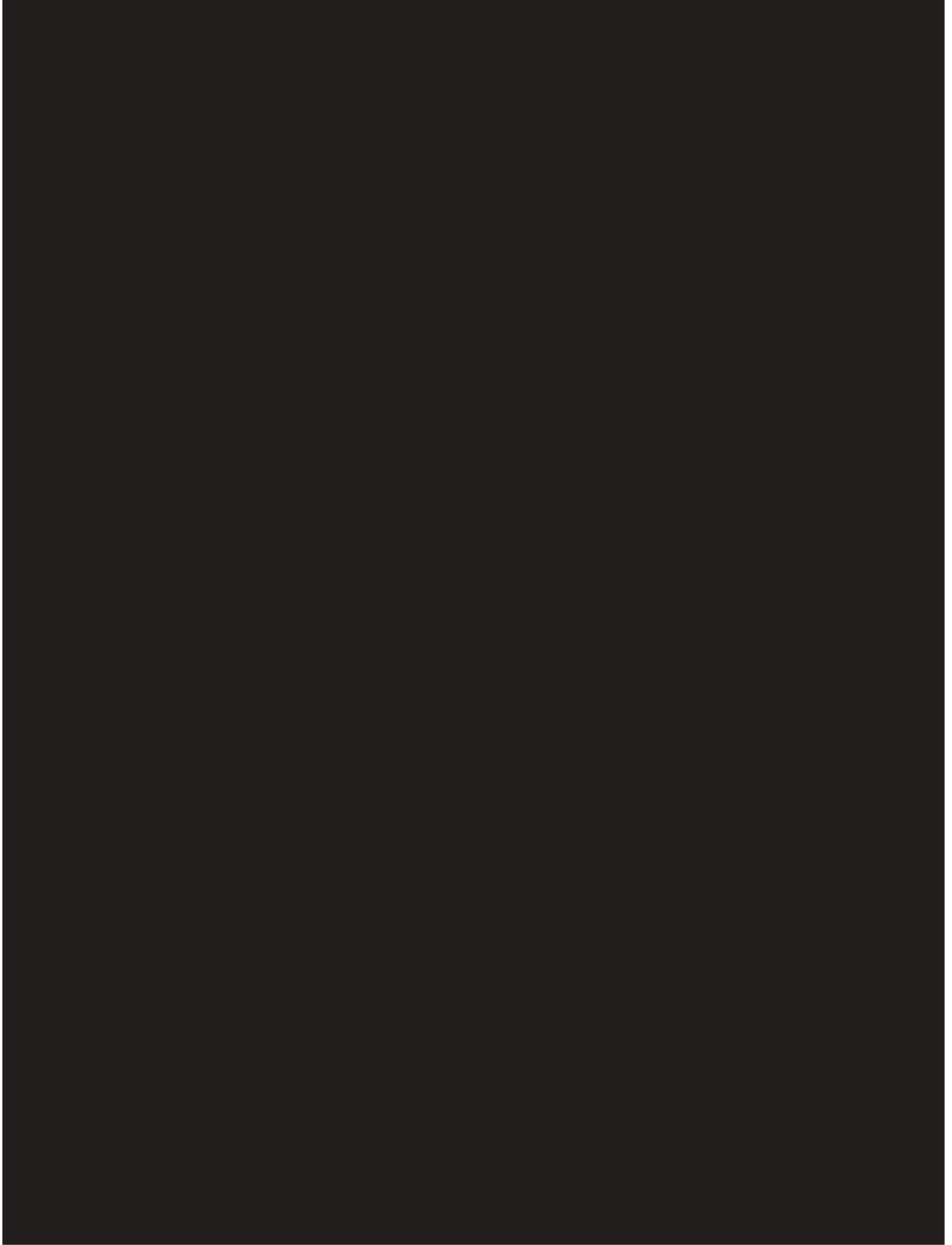
The first part of the document discusses the importance of maintaining accurate records in a business setting. It highlights how proper record-keeping can help in decision-making, legal compliance, and financial management. The text emphasizes that records should be organized, up-to-date, and easily accessible to relevant personnel.

Next, the document addresses the challenges of data management in the digital age. It notes that while digital storage offers convenience and scalability, it also introduces risks such as data loss, security breaches, and information overload. The author suggests implementing robust backup strategies, access controls, and regular data audits to mitigate these risks.

The third section focuses on the role of technology in enhancing record-keeping processes. It explores various software solutions and automation tools that can streamline data entry, reduce errors, and improve the overall efficiency of the record-keeping system. The text also touches upon the importance of training employees to effectively use these technologies.

Finally, the document concludes by reinforcing the long-term benefits of a well-maintained record-keeping system. It states that consistent and accurate records are essential for the growth and sustainability of any organization, providing a clear historical perspective and supporting strategic planning.



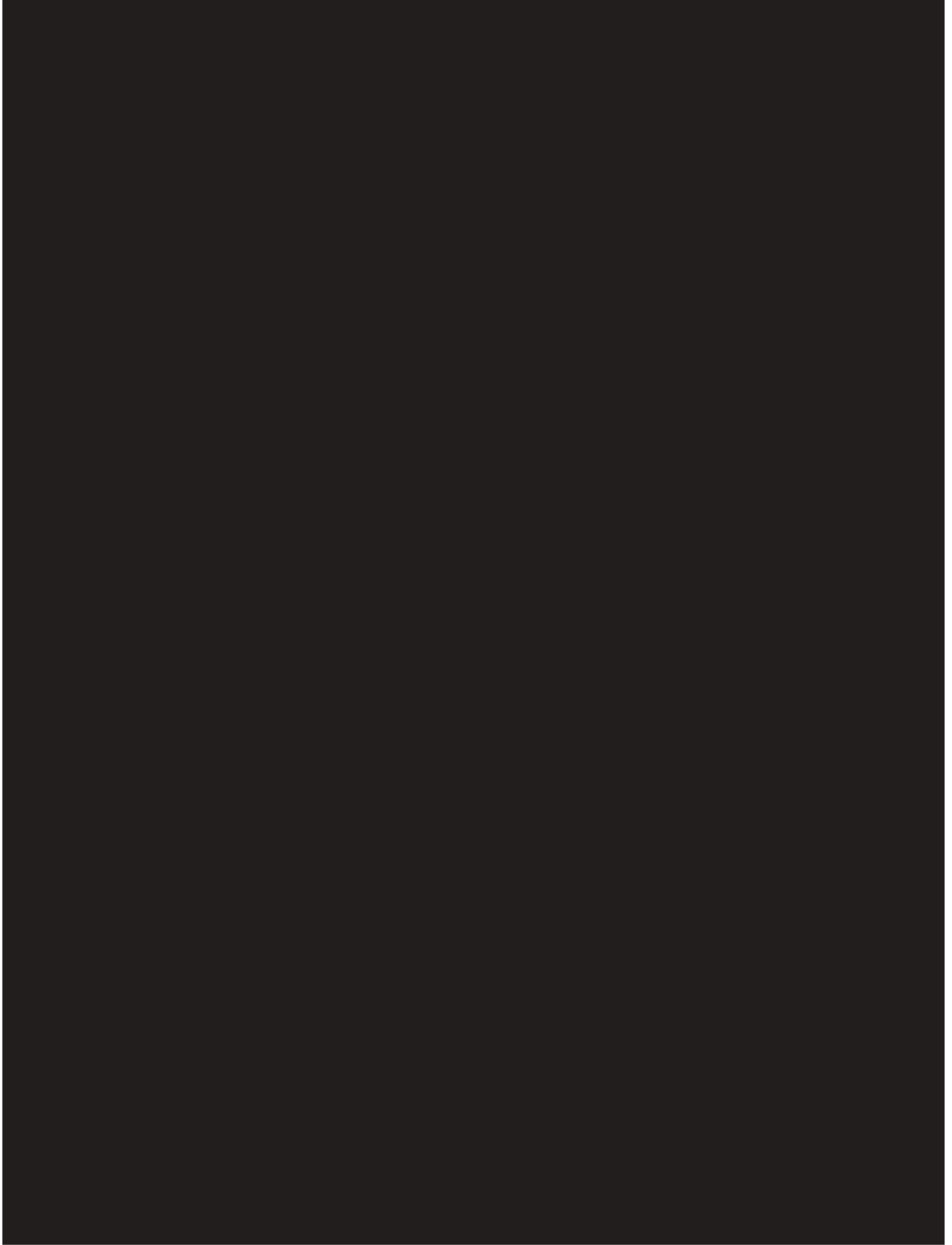


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The third section focuses on the role of technology in streamlining business processes. It describes how automation and software solutions can reduce manual errors, save time, and improve overall efficiency. Examples of such technologies include accounting software, project management tools, and customer relationship management systems.

Finally, the document concludes by stressing the need for continuous learning and adaptation. As business environments evolve, organizations must stay informed about the latest trends and technologies to remain competitive. Encouraging a culture of innovation and professional development is presented as a key strategy for long-term success.

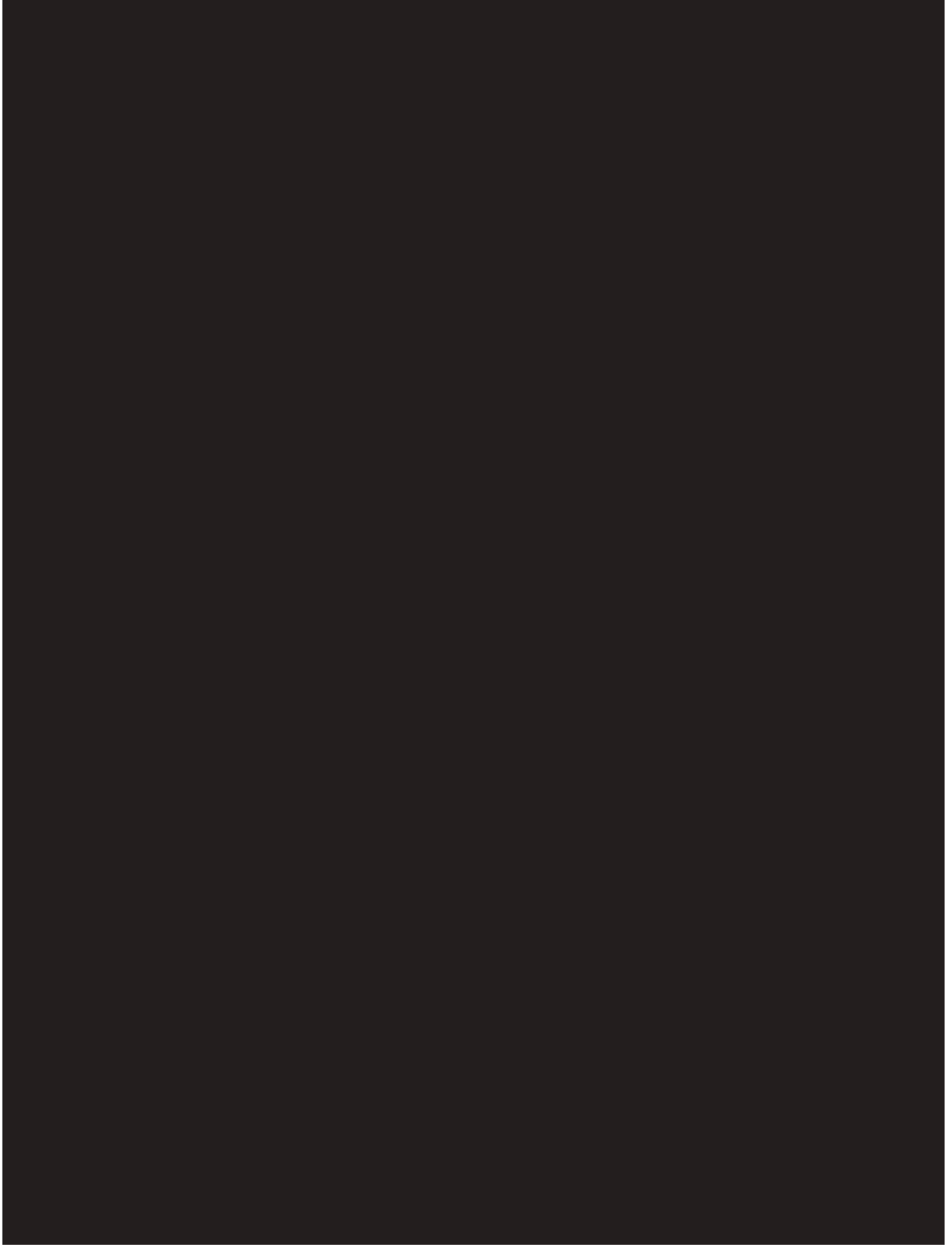


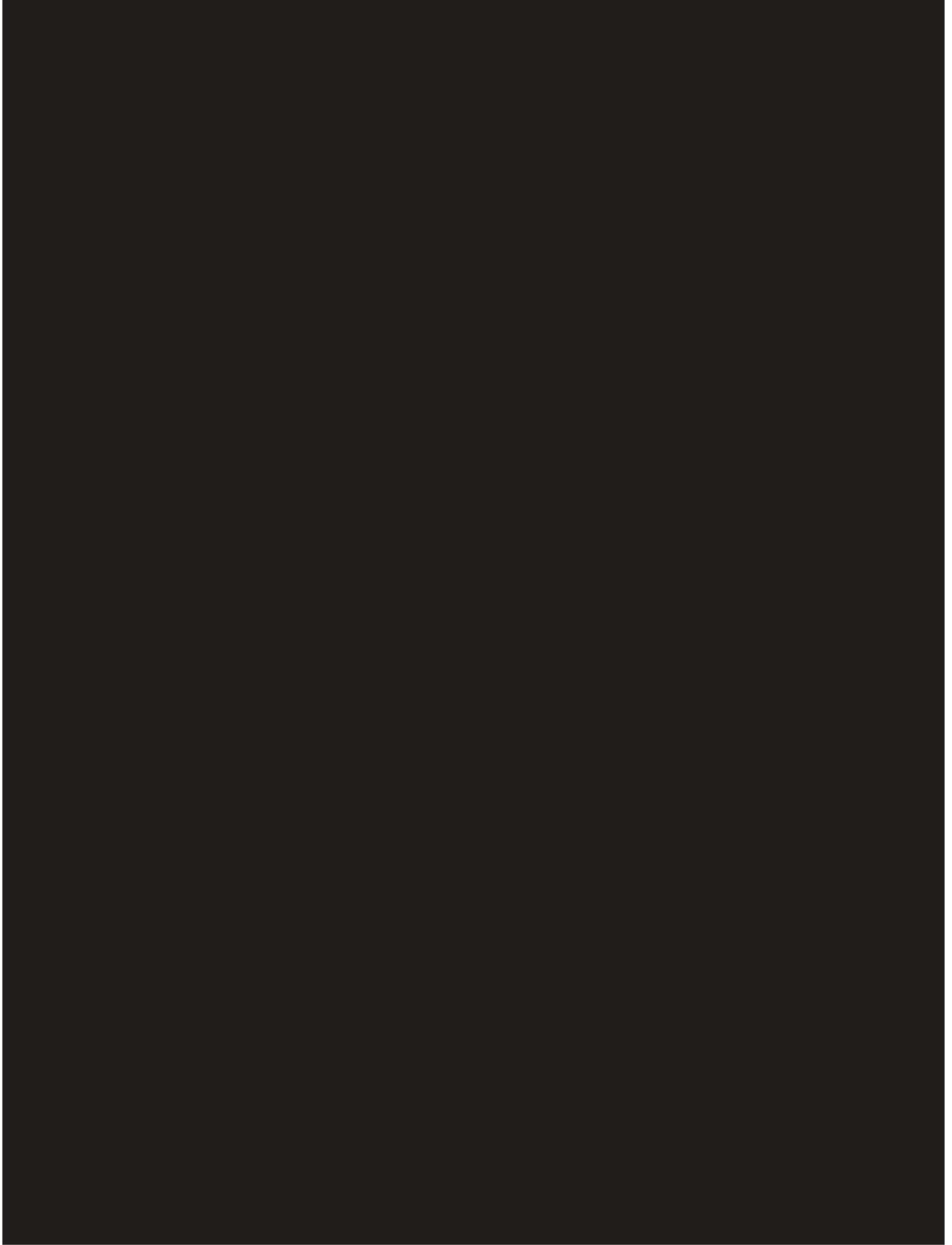
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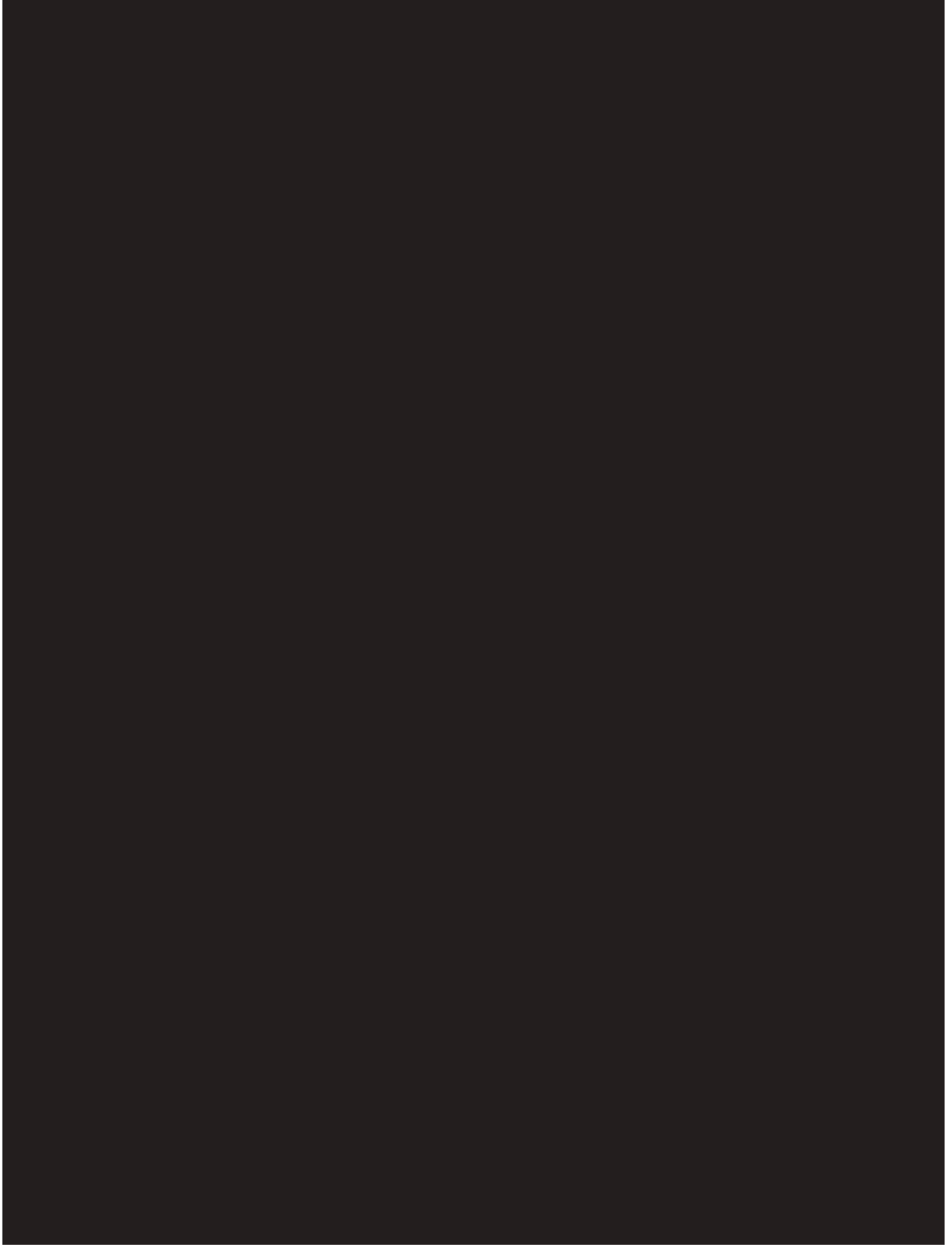
Next, the document addresses the challenges of data management in the digital age. With the increasing volume of data generated by various systems, businesses face significant challenges in storing, securing, and analyzing this information. The text suggests implementing robust data management strategies, including regular backups, security protocols, and the use of data analytics tools to extract valuable insights from the data.

The third section focuses on the role of technology in streamlining business operations. It explores how automation and digital tools can reduce manual tasks, improve efficiency, and minimize errors. Examples of such technologies include accounting software, project management tools, and customer relationship management (CRM) systems. The text encourages businesses to invest in technology that aligns with their specific needs and goals.

Finally, the document discusses the importance of employee training and development. In a rapidly changing business environment, it is crucial for employees to have the necessary skills and knowledge to perform their roles effectively. The text suggests implementing a comprehensive training program that covers both technical and soft skills, and encourages ongoing learning and professional development for all employees.





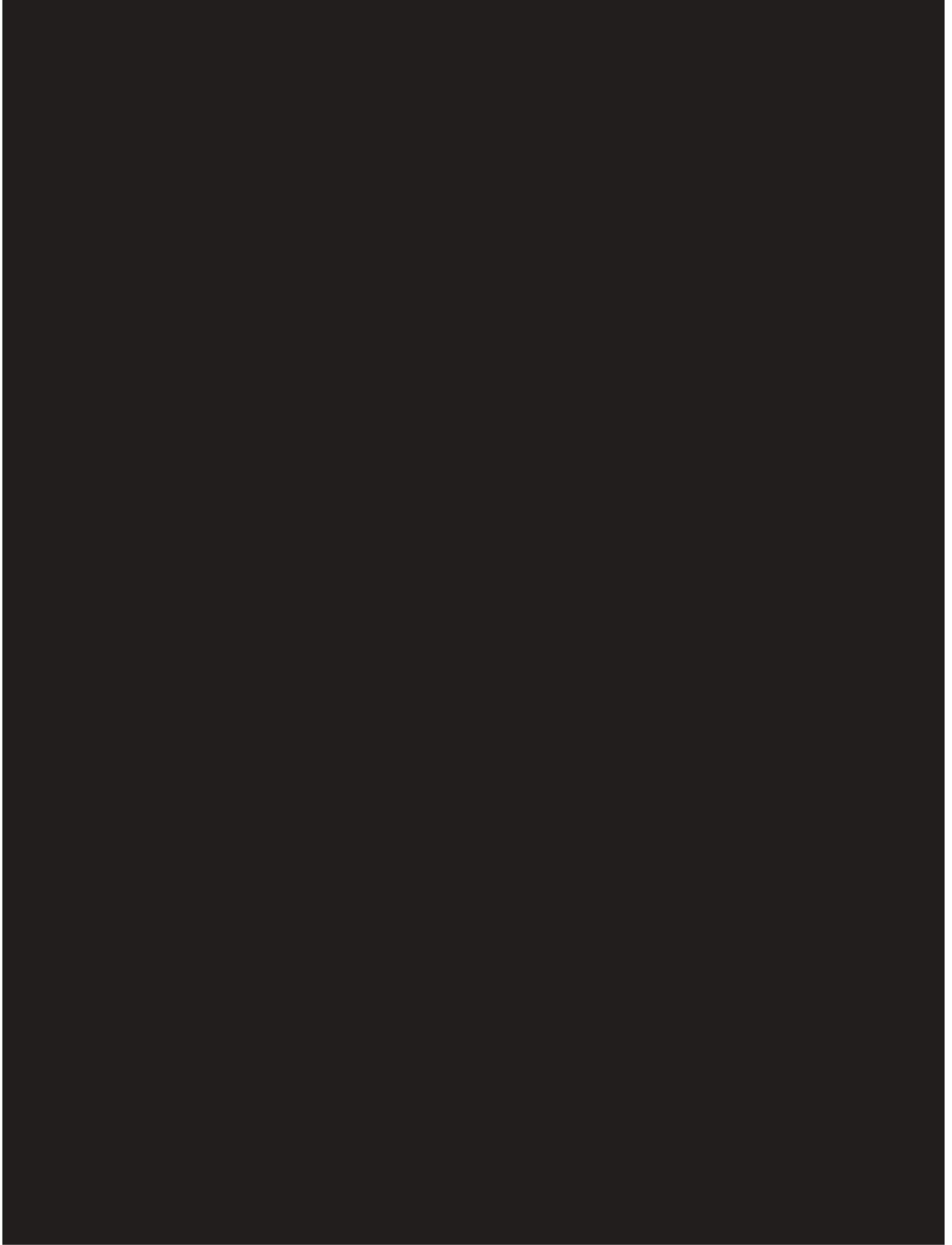


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The third section focuses on the role of technology in streamlining business processes. It describes how automation and software tools can reduce manual errors, save time, and improve overall efficiency. Examples include using accounting software for invoicing and project management tools for task delegation.

Finally, the document concludes by stressing the importance of employee training and awareness. It suggests that regular training sessions can help employees understand the correct use of technology and the importance of data security. A culture of continuous learning and improvement is encouraged to keep the organization competitive in a rapidly changing market.



The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every receipt, invoice, and bill should be properly filed and indexed for easy retrieval. This is particularly crucial for businesses that operate in highly regulated industries where compliance is a top priority.

Next, the document addresses the issue of data security. In an era where cyber threats are becoming increasingly sophisticated, it is essential to implement robust security measures to protect sensitive financial information. This includes using secure communication channels, encrypting data, and regularly updating software to patch vulnerabilities.

The document also highlights the need for transparency and accountability in financial reporting. Stakeholders, including investors and regulators, expect clear and concise information about a company's financial health. Providing timely and accurate reports can help build trust and confidence in the organization.

Finally, the document concludes by stressing the importance of ongoing monitoring and review. Financial systems should be regularly audited to ensure they are functioning correctly and in compliance with all applicable laws and regulations. This proactive approach can help identify potential issues before they become major problems.

Back-Up

Ford

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The document provides a detailed list of items that should be tracked, such as inventory levels, accounts payable, and accounts receivable. It also outlines the procedures for recording these transactions, including the use of double-entry bookkeeping to ensure that the books balance.

The second part of the document focuses on the analysis of the recorded data. It explains how to calculate key financial ratios and metrics, such as the gross profit margin, net profit margin, and current ratio. These calculations are essential for understanding the company's financial performance and identifying areas for improvement. The document also discusses the importance of comparing the company's performance against industry benchmarks and historical data to provide context for the results.

The third part of the document addresses the preparation of financial statements. It provides a step-by-step guide to creating the income statement, balance sheet, and cash flow statement. Each statement is explained in detail, including the components that make up each line item and how they are calculated. The document also includes sample financial statements to illustrate the format and structure of these reports.

Finally, the document discusses the importance of reviewing and reconciling the financial records. It explains how to identify and correct errors, such as double entries or omitted transactions, to ensure that the financial statements are accurate and reliable. It also emphasizes the need for regular audits and reviews to maintain the highest standards of financial reporting.

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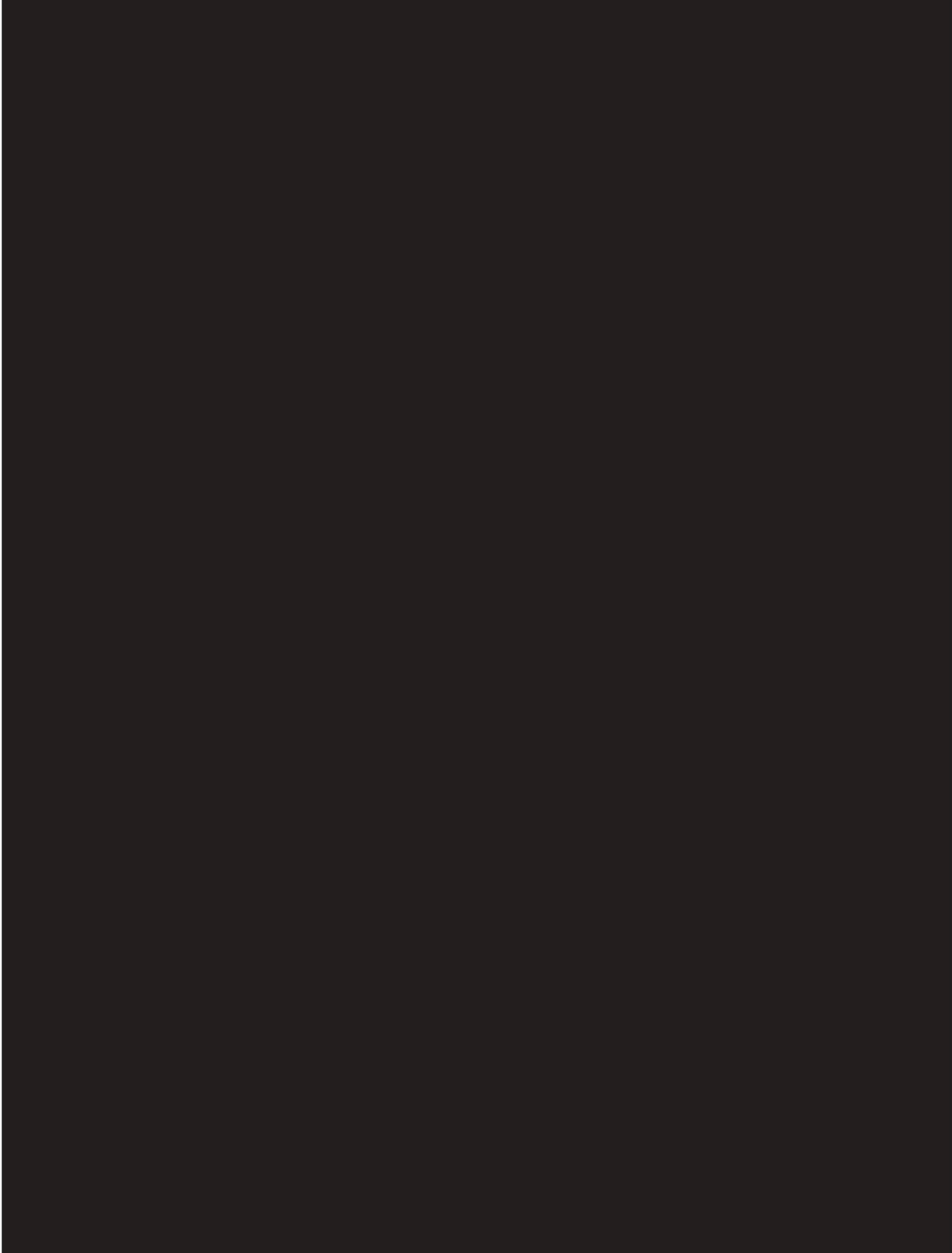
...the ...

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every receipt, invoice, and bill should be properly filed and indexed for easy retrieval. This is particularly crucial for businesses that operate in a highly competitive market where every penny counts.

Next, the document addresses the issue of budgeting. It suggests that businesses should create a detailed budget at the beginning of each fiscal year. This budget should take into account all expected revenues and expenses, including salaries, rent, utilities, and marketing costs. By comparing actual performance against the budget, businesses can identify areas where they are overspending or underspending and make adjustments accordingly.

The third section focuses on the importance of regular financial reviews. It recommends that businesses should conduct a thorough review of their financial statements at least once a month. This review should include a comparison of actual results against the budget, an analysis of variances, and a discussion of the reasons behind these variances. Regular reviews help businesses stay on top of their financial health and make informed decisions about their future operations.

Finally, the document discusses the importance of seeking professional advice. It suggests that businesses should consult with a qualified accountant or financial advisor to ensure that they are following the correct procedures and regulations. These professionals can provide valuable insights and help businesses optimize their financial performance.



From: Jadhav, Nitesh (N.C.) [njadhav@ford.com]
Sent: 3/29/2022 6:27:59 PM
To: Arroyo, Jesus (J.) [JARROY25@ford.com]; Hultman, Paula (R.) [prieden@ford.com]; Yilma, Benjamin (B.) [byilma@ford.com]; DeSmet, Edward (E.J.) [edesmet@ford.com]; Chascsa, Jim (JRCII.) [jchascsa@ford.com]; Pineda, Mauricio (MPC.) [mpineda6@ford.com]
CC: Stanhope, Karen (K.A.) [kstanhop@ford.com]; Raub, George (G.) [graub@ford.com]; Polsinelli, Antonietta (A.) [abravo1@ford.com]; Strachan, Jonathan (J.) [jstrach7@ford.com]; Dunlap, Zachary (Z.) [ZDUNLAP@ford.com]; Sanchez, Monica (MGSB.) [msanc162@ford.com]; Boehk, Karen (K.S.) [kboehk@ford.com]; Browne, Michelle (M.F.) [MBROW604@ford.com]; Kemnitz, Erich (E.P.) [ekemnitz@ford.com]; Luikart, Tim (T.E.) [tluikart@ford.com]; Ott, David (D.J.) [dott@ford.com]
Subject: RE: Follow Up 14D CCRG 21-576
Attachments: Recommendation_TRG_seatbelt_pretensioner_CCRG_21-576_Mar_30_2022.pdf; All_frt_side_modes-19MY_U55x_CCRG-No_RPT-Update-Mar.29.2022.pdf

Hello Jesus & Paula,

As discussed yesterday, please replace the attachment files in 14D with the following files-

Attachment 1.1: Recommendation_TRG_seatbelt_pretensioner_CCRG_21-576_Mar_30_2022.pdf

Attachment 3.1: All_frt_side_modes-19MY_U55x_CCRG-No_RPT-Update-Mar.29.2022.pdf

Thank you,
Best Regards,
Nitesh
(313-805-3467)

From: Jadhav, Nitesh (N.C.)
Sent: Monday, March 28, 2022 5:08 PM
To: Arroyo, Jesus (J.) <JARROY25@ford.com>; Hultman, Paula (R.) <prieden@ford.com>; Yilma, Benjamin (B.) <byilma@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Chascsa, Jim (JRCII.) <jchascsa@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>
Cc: Stanhope, Karen (K.A.) <kstanhop@ford.com>; Raub, George (G.) <graub@ford.com>; Polsinelli, Antonietta (A.) <abravo1@ford.com>; Strachan, Jonathan (J.) <jstrach7@ford.com>; Dunlap, Zachary (Z.) <ZDUNLAP@ford.com>; Sanchez, Monica (MGSB.) <msanc162@ford.com>; Boehk, Karen (K.S.) <kboehk@ford.com>; Browne, Michelle (M.F.) <MBROW604@ford.com>; Kemnitz, Erich (E.P.) <ekemnitz@ford.com>; Luikart, Tim (T.E.) <tluikart@ford.com>
Subject: RE: Follow Up 14D CCRG 21-576

Hey Paula/ Jesus,

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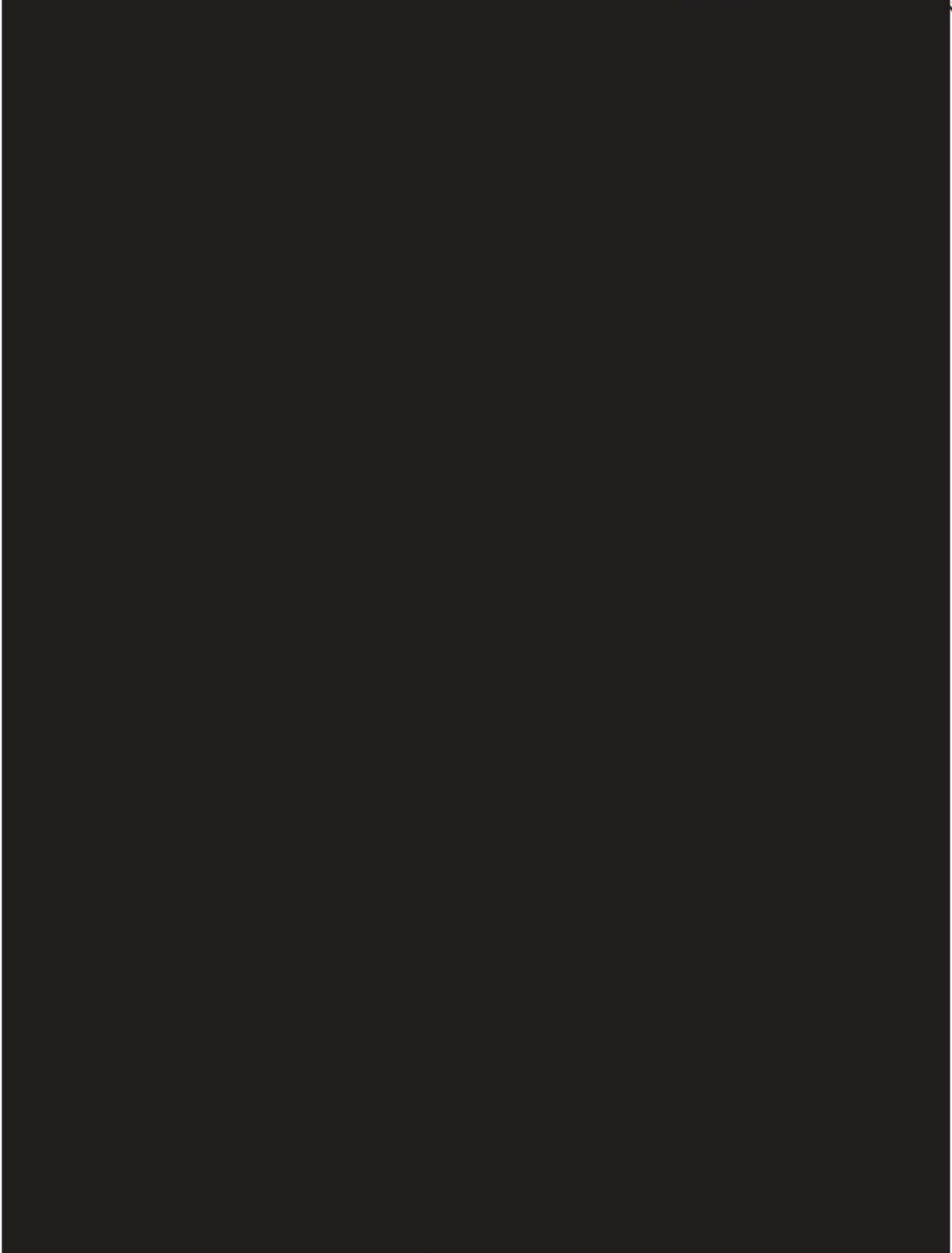
I may have to send updated Attachment 1.1 (Awareness TRG file) [REDACTED] & 3.1 (Crash assessment file). Will send it to you tomorrow well before 3 pm.

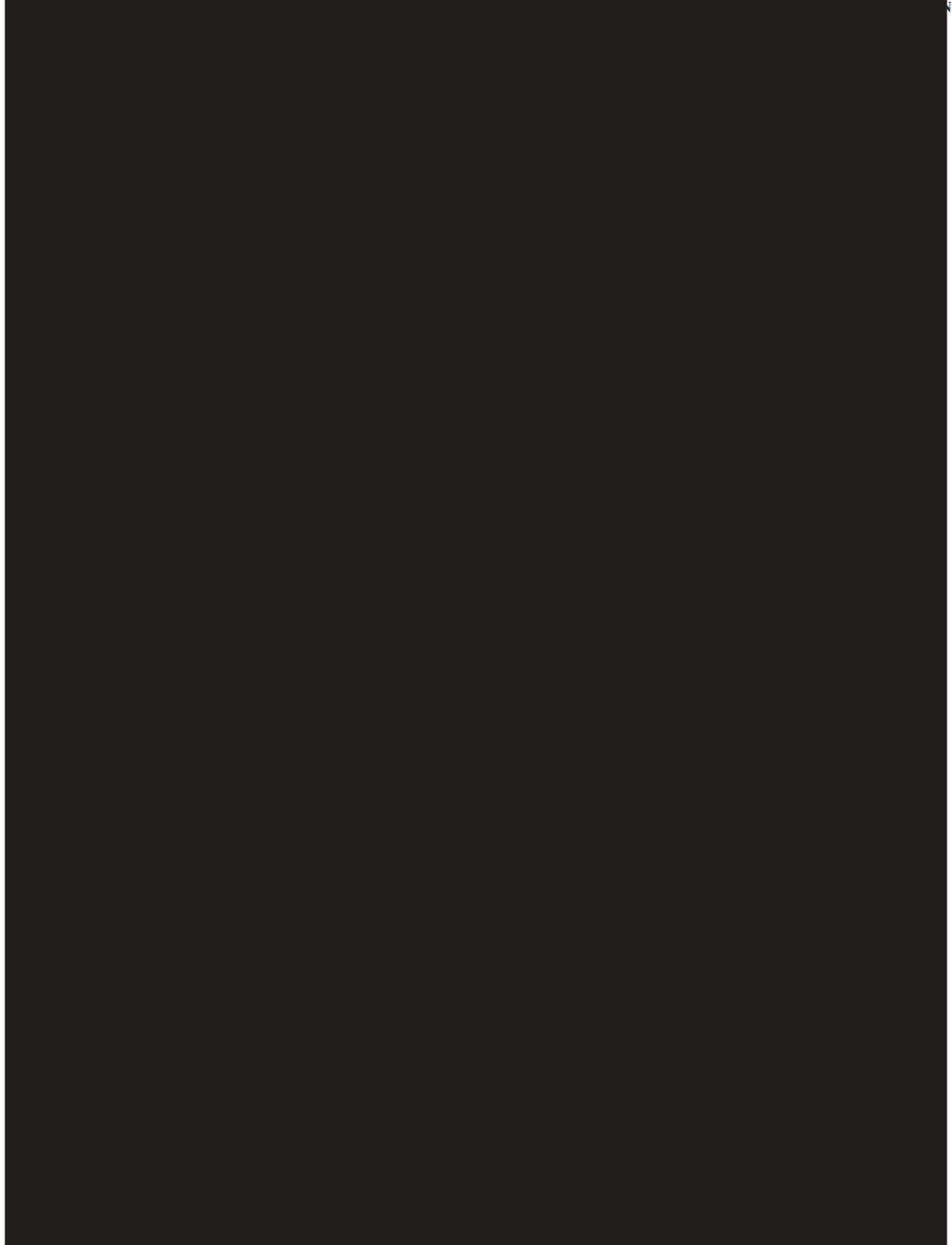
Thank you,
Best Regards,
Nitesh
(313-805-3467)

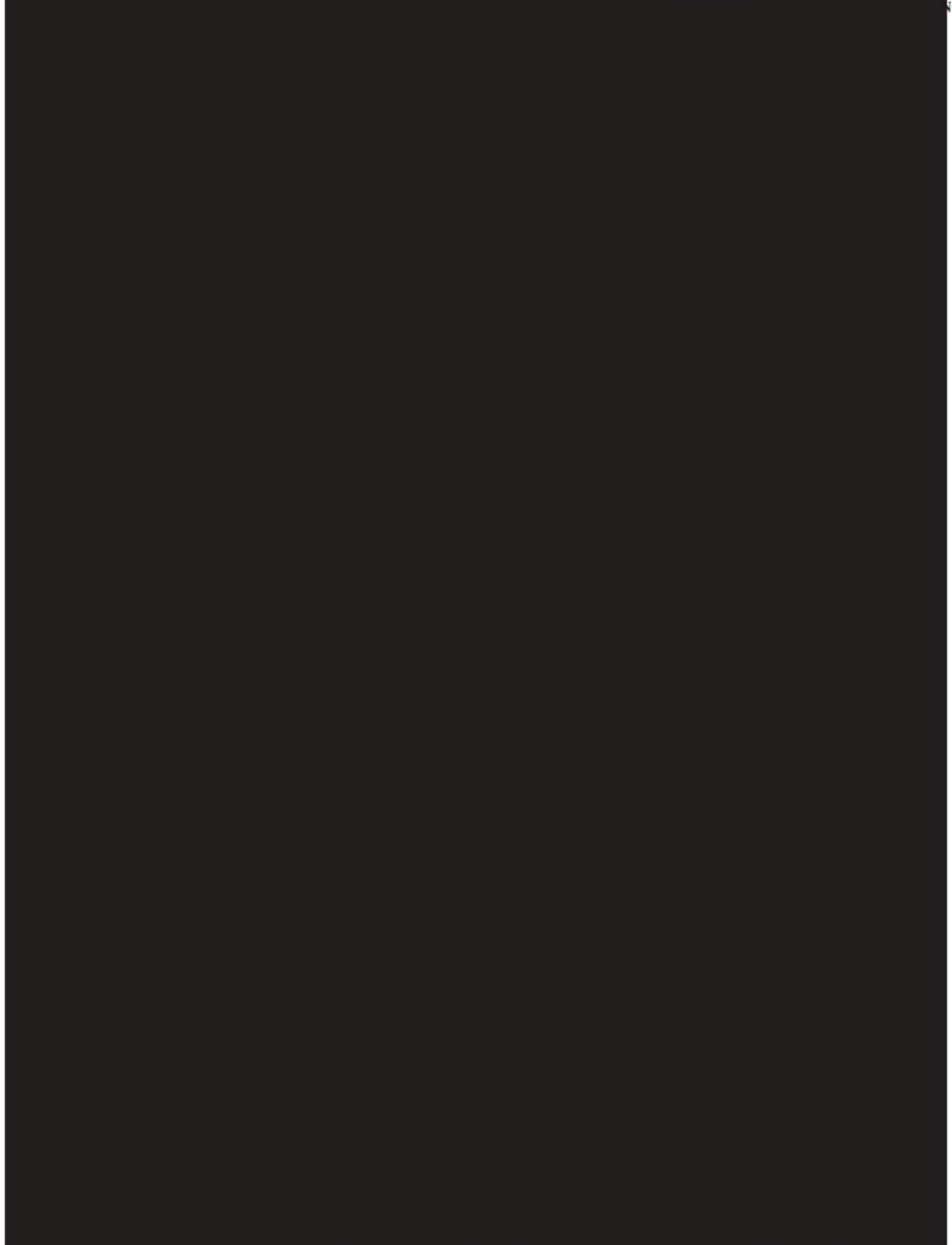
-----Original Appointment-----

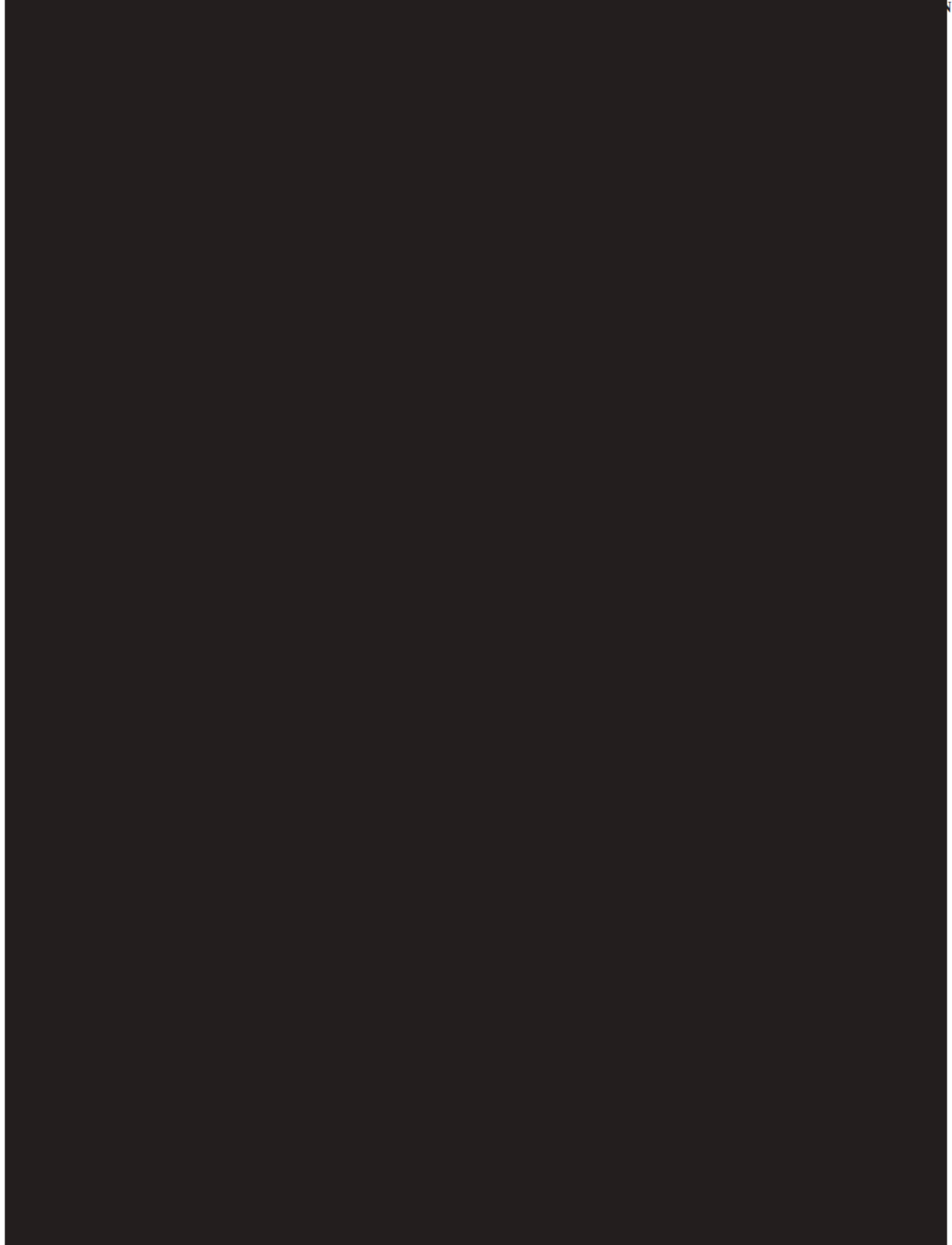
From: Arroyo, Jesus (J.) <jarroy25@ford.com>
Sent: Tuesday, March 15, 2022 6:47 PM

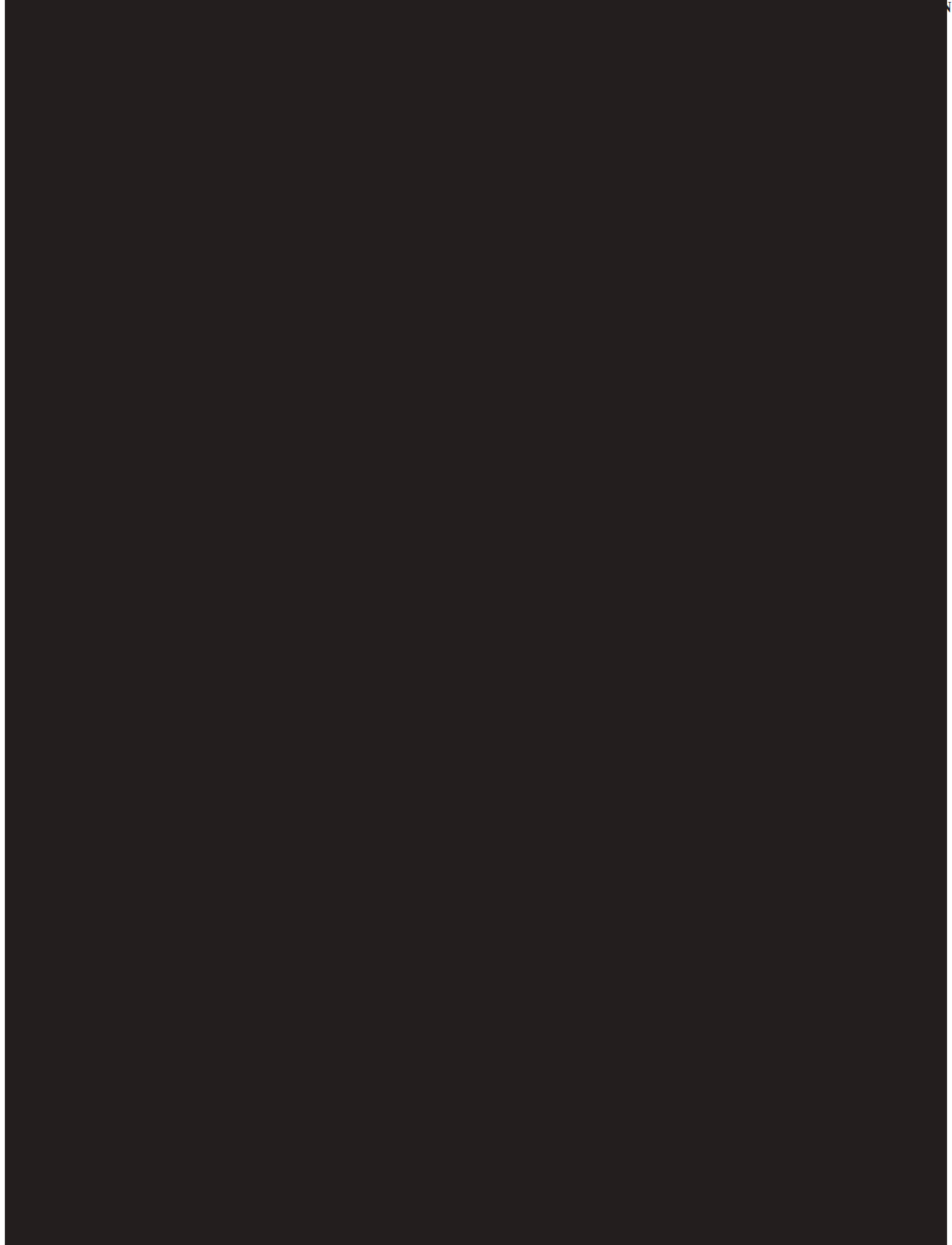


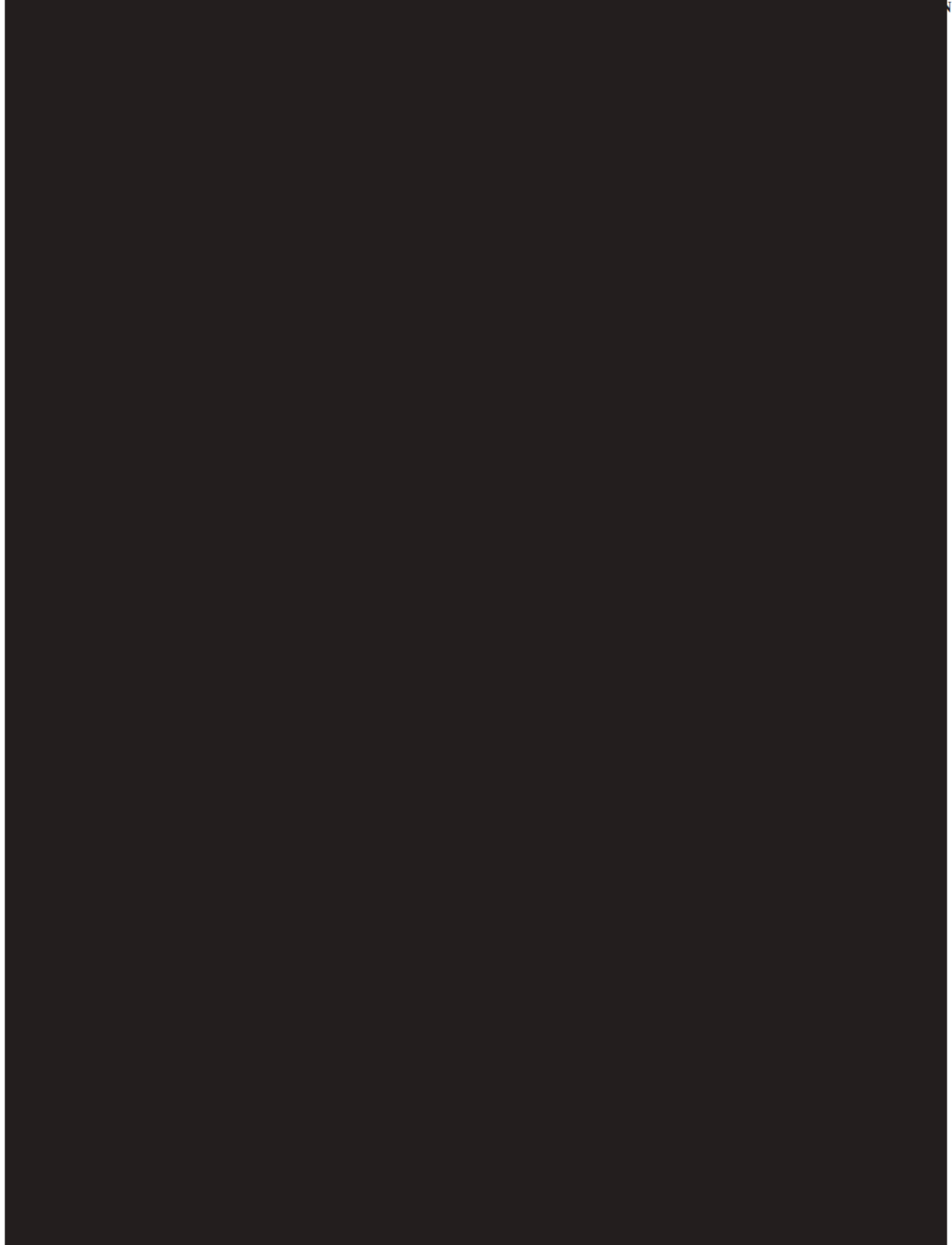




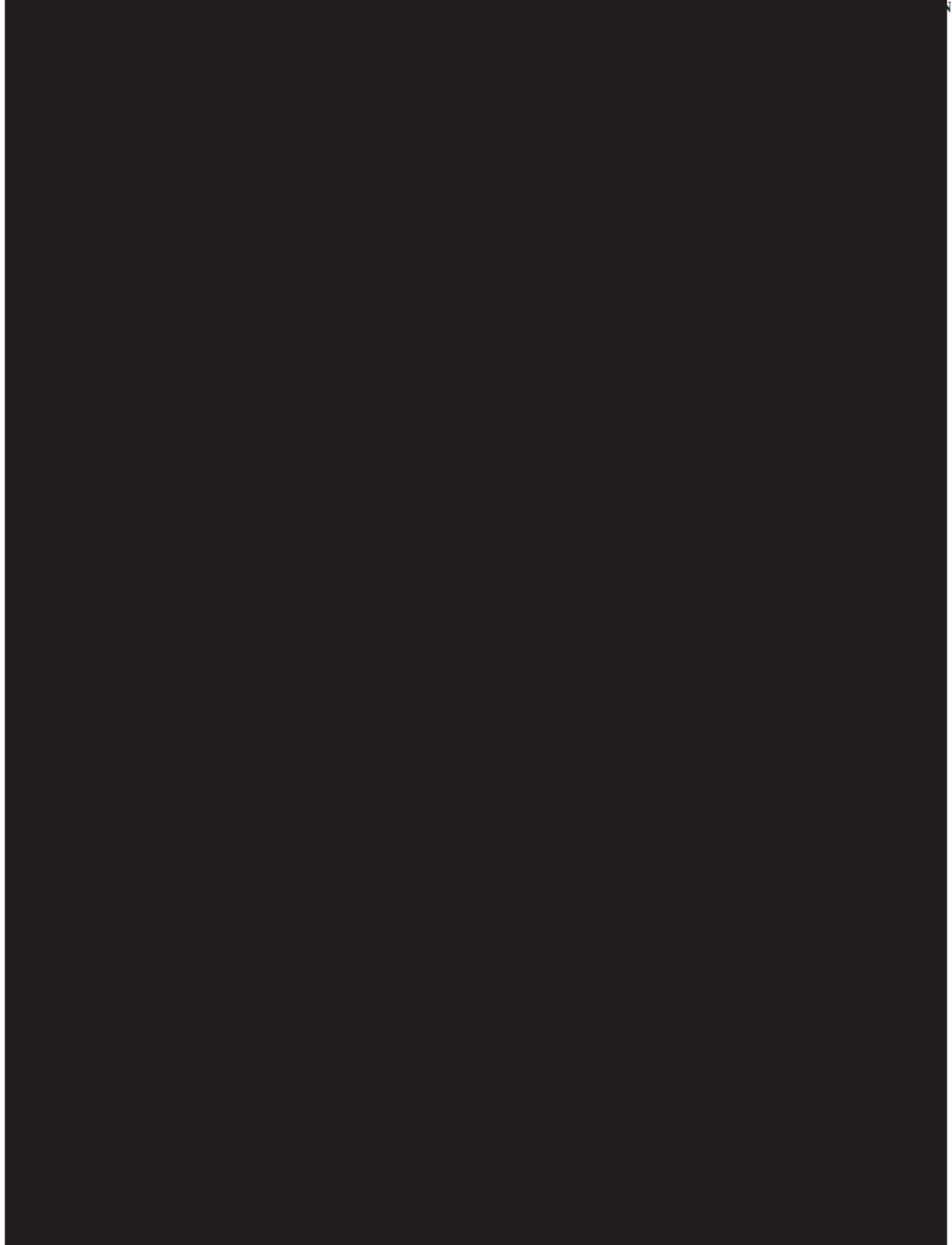




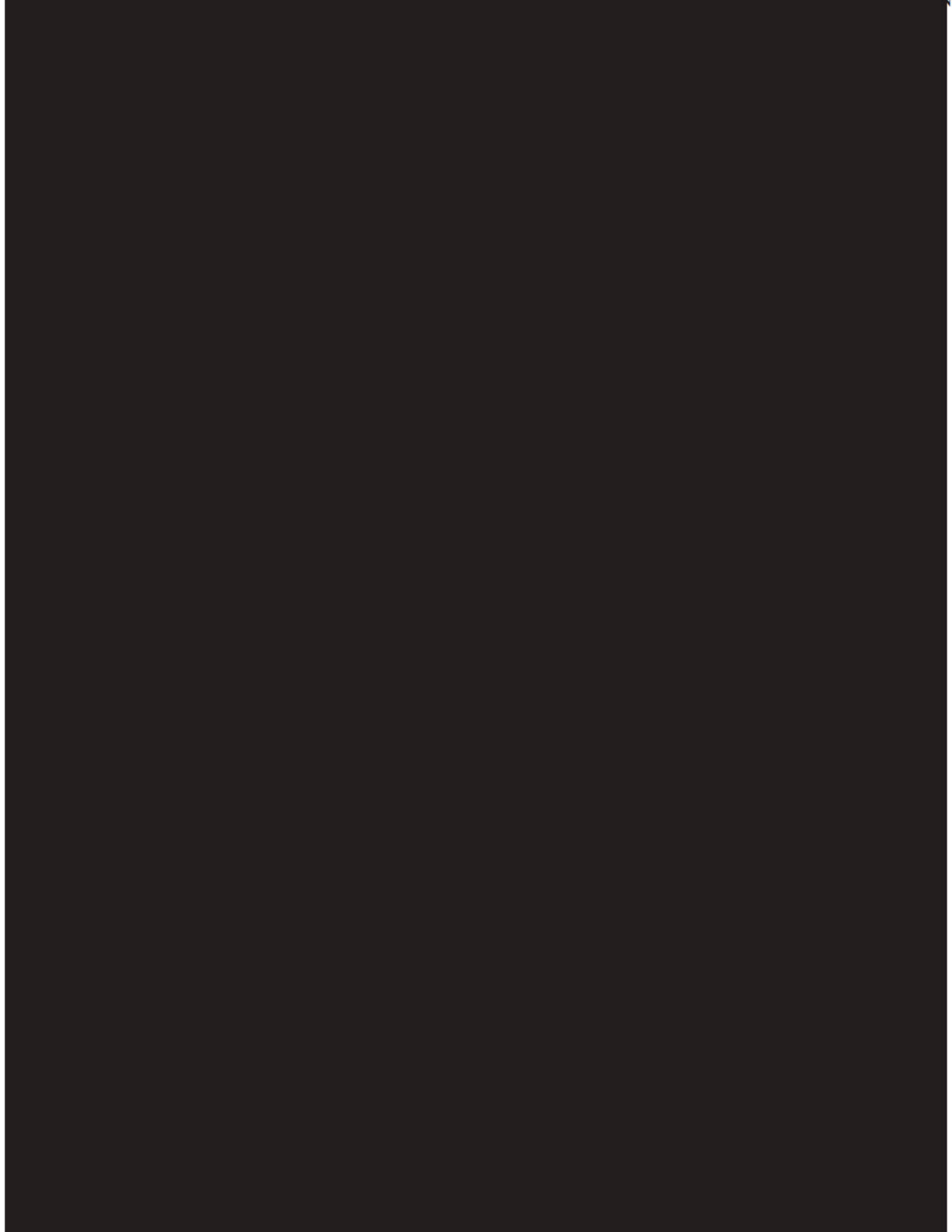


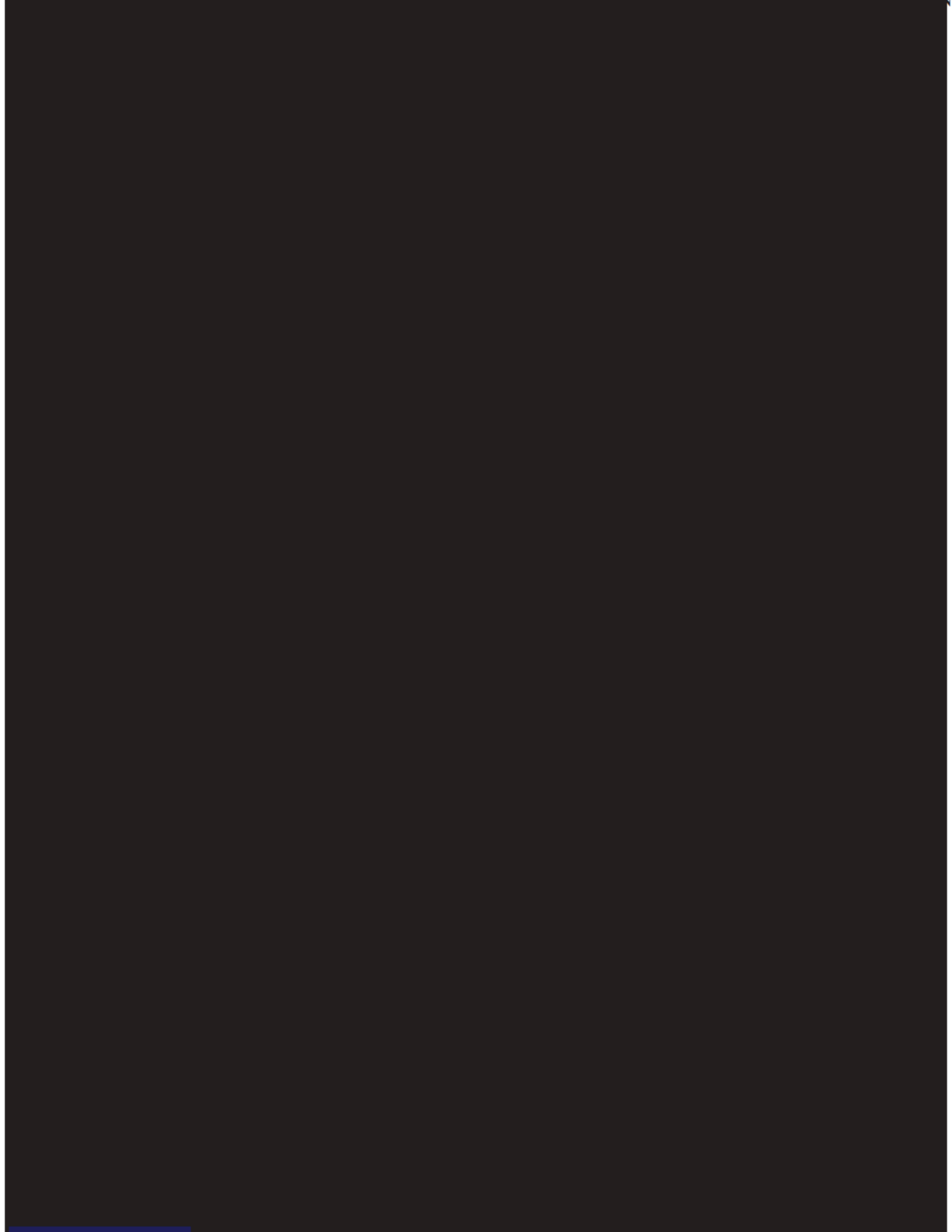


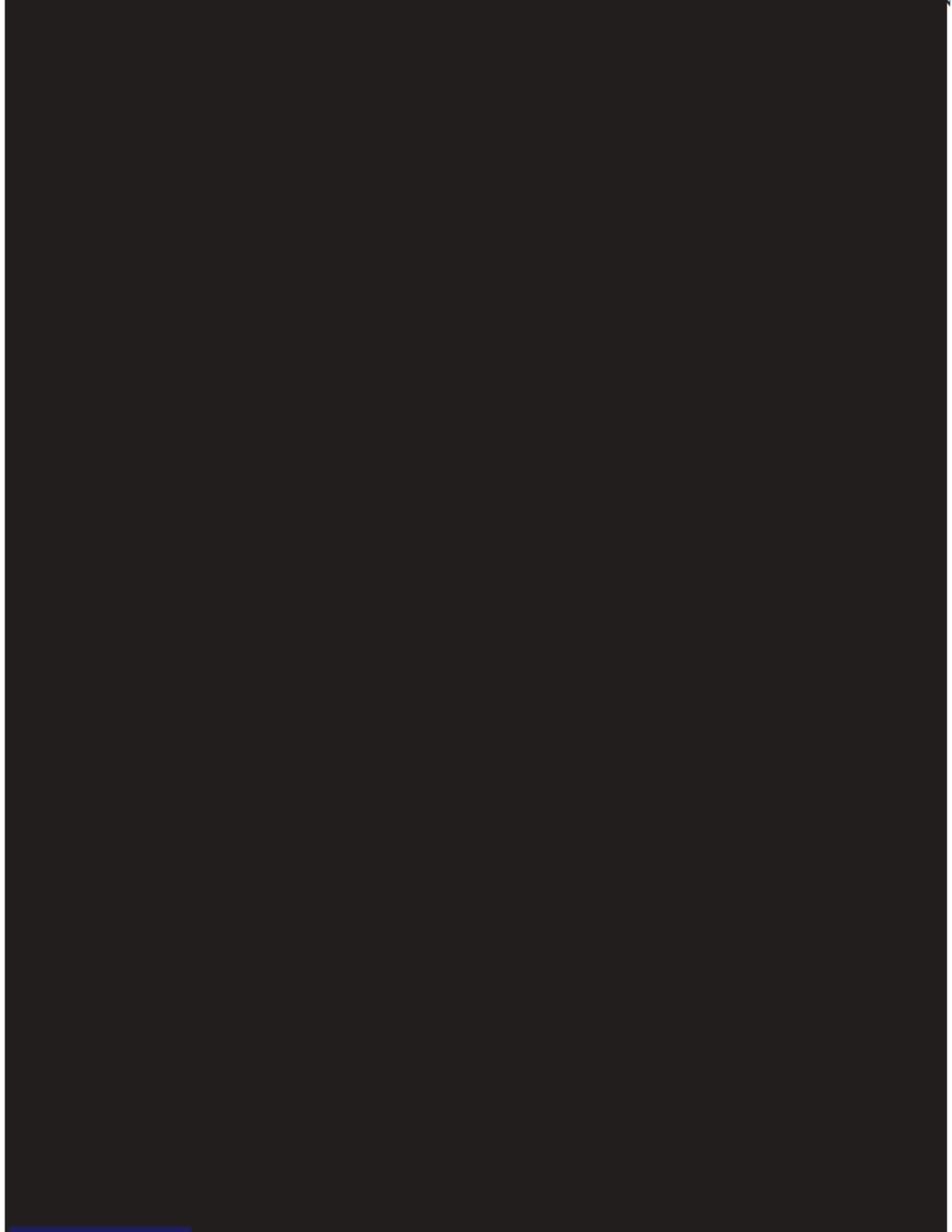


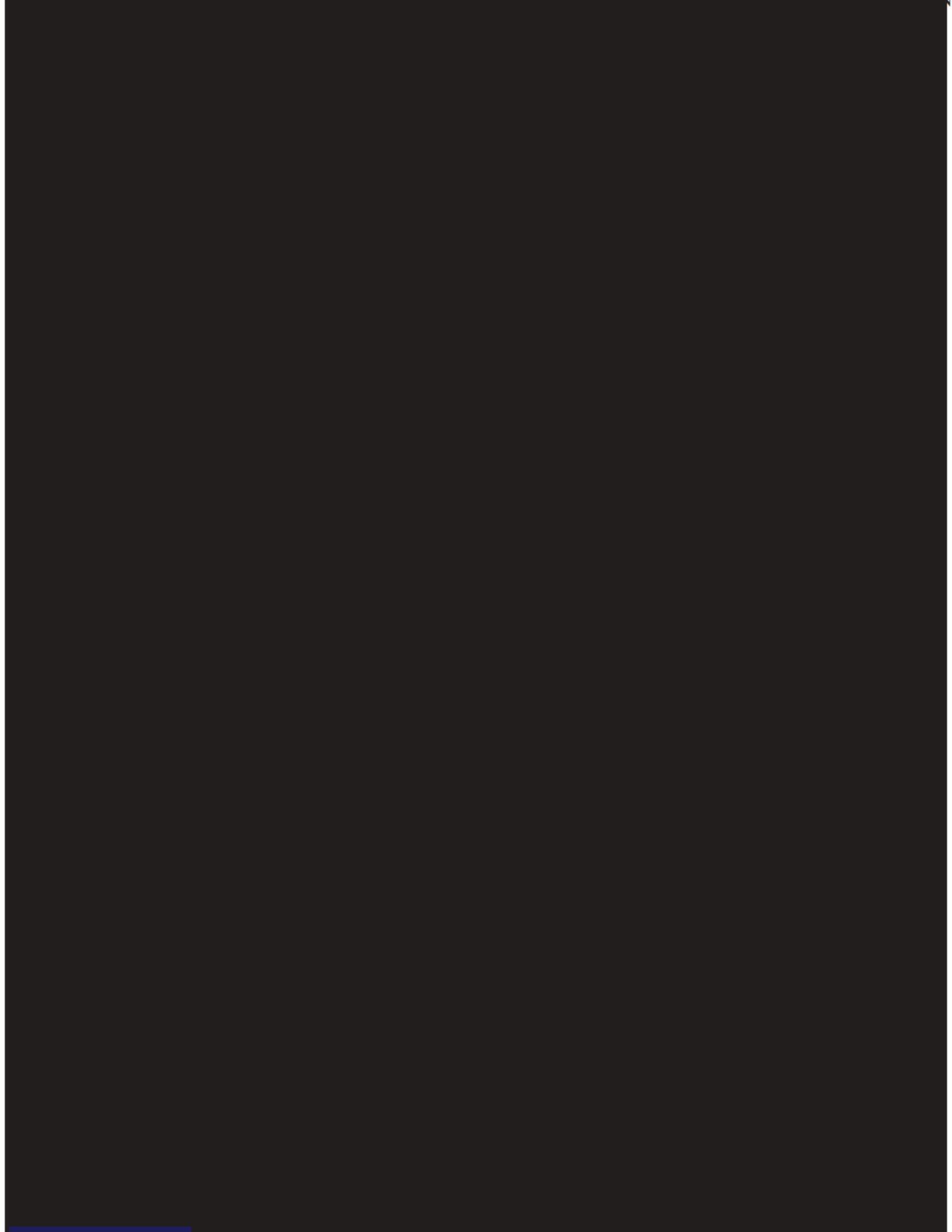


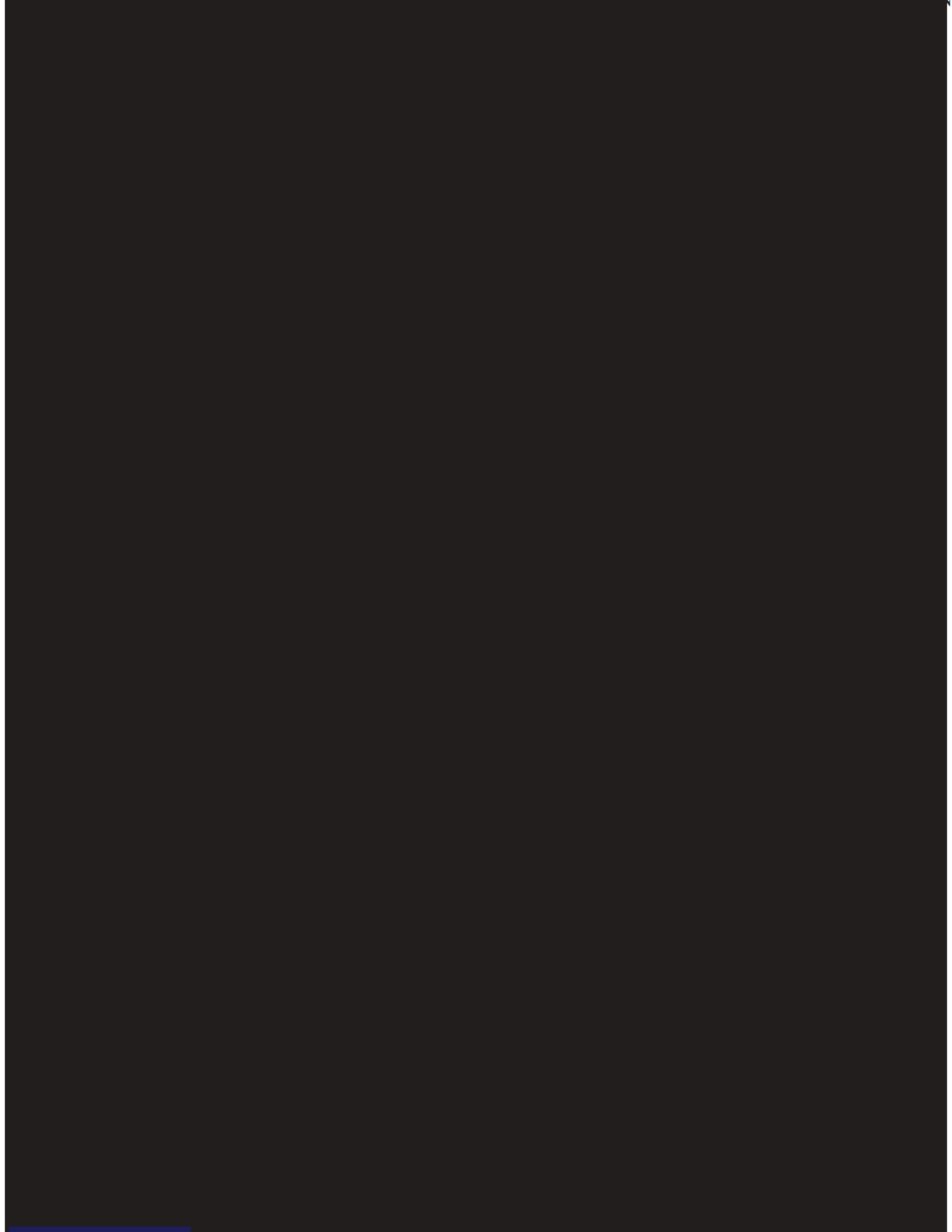
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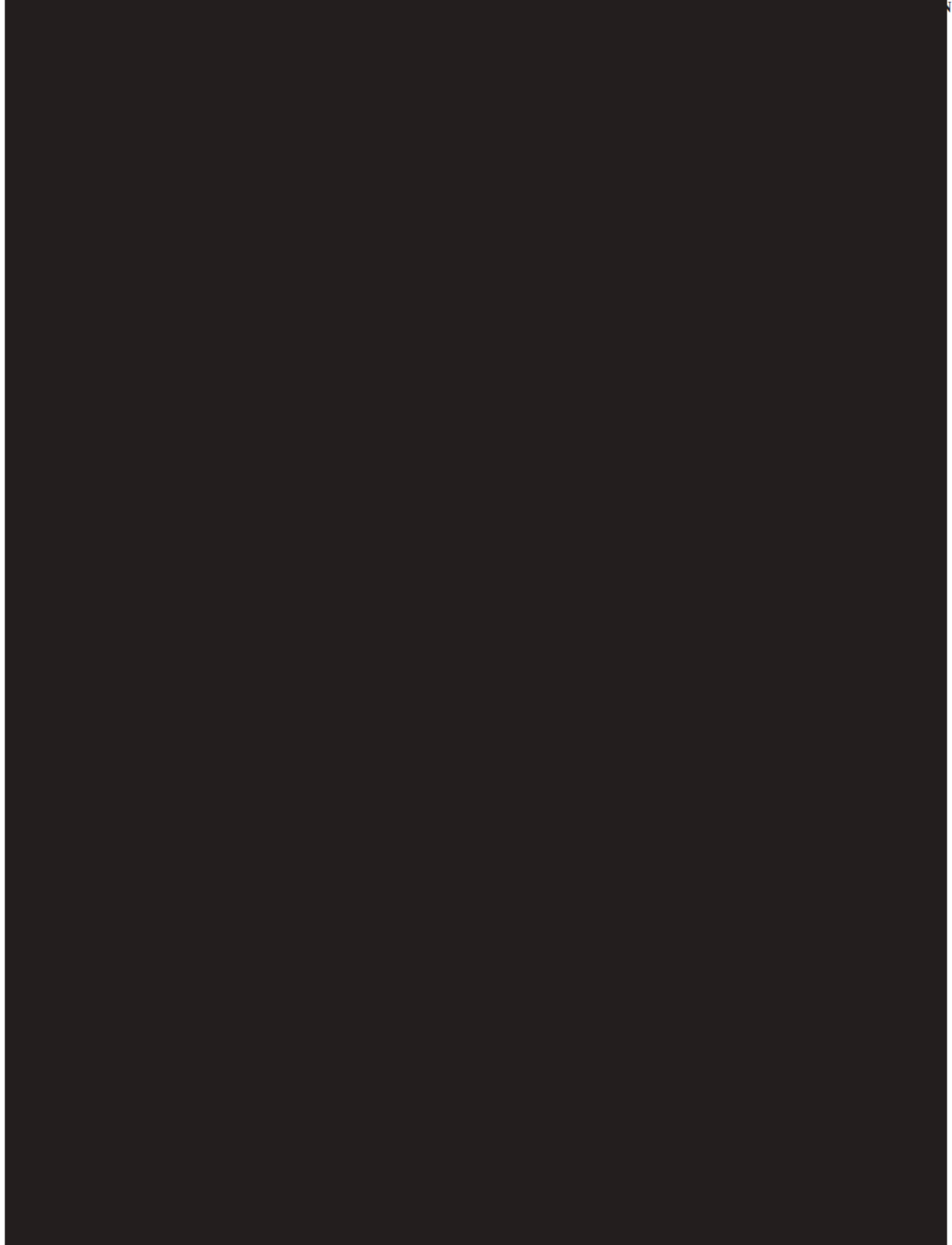


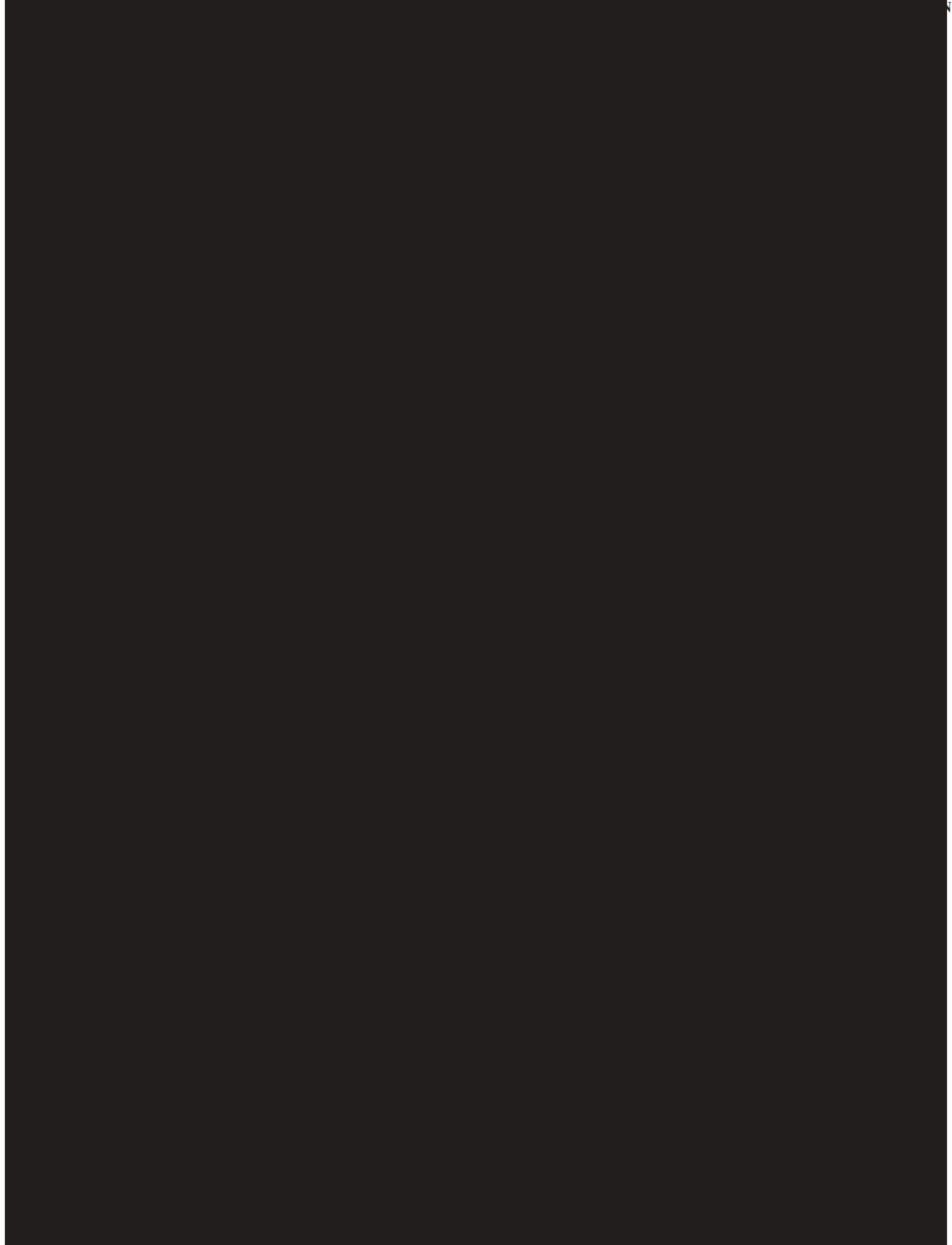


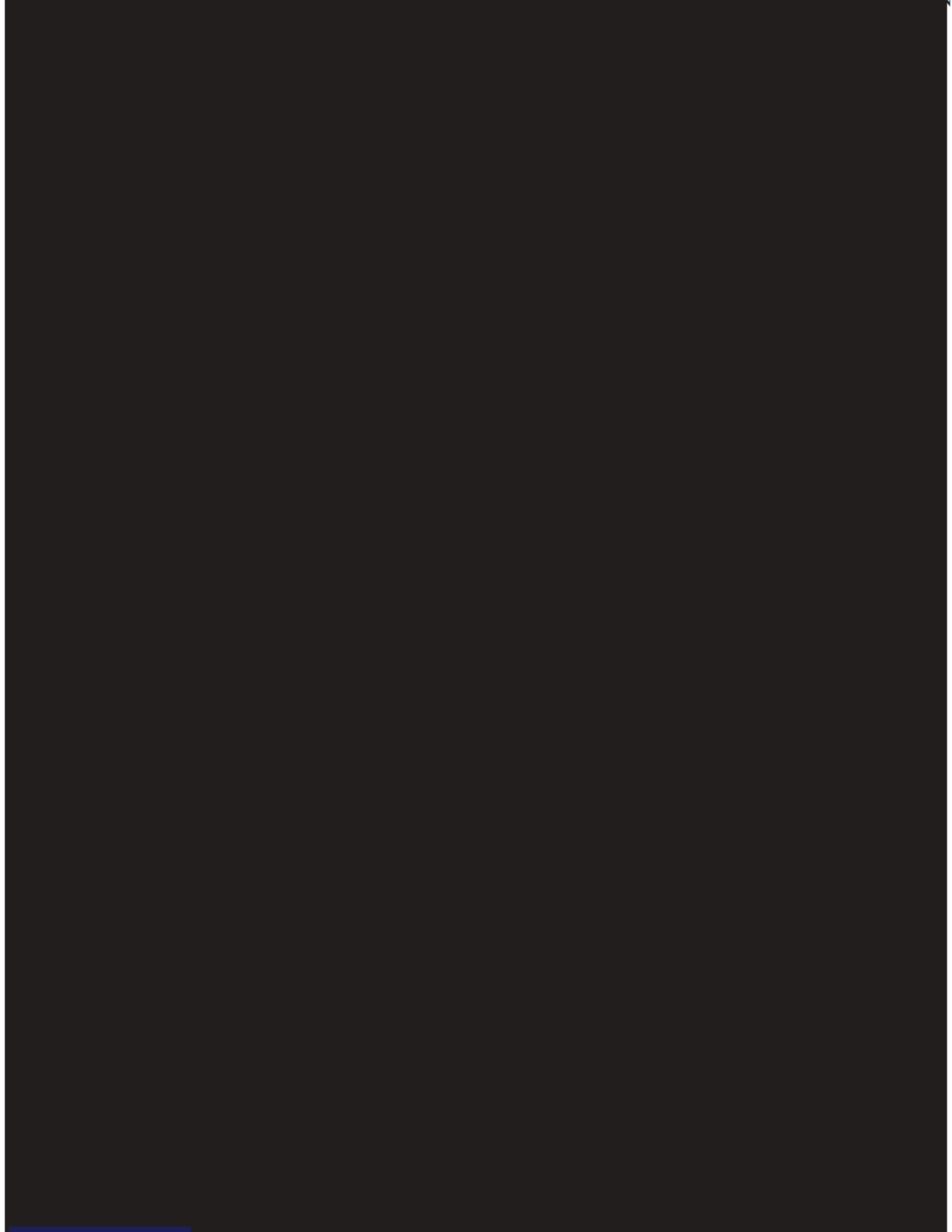


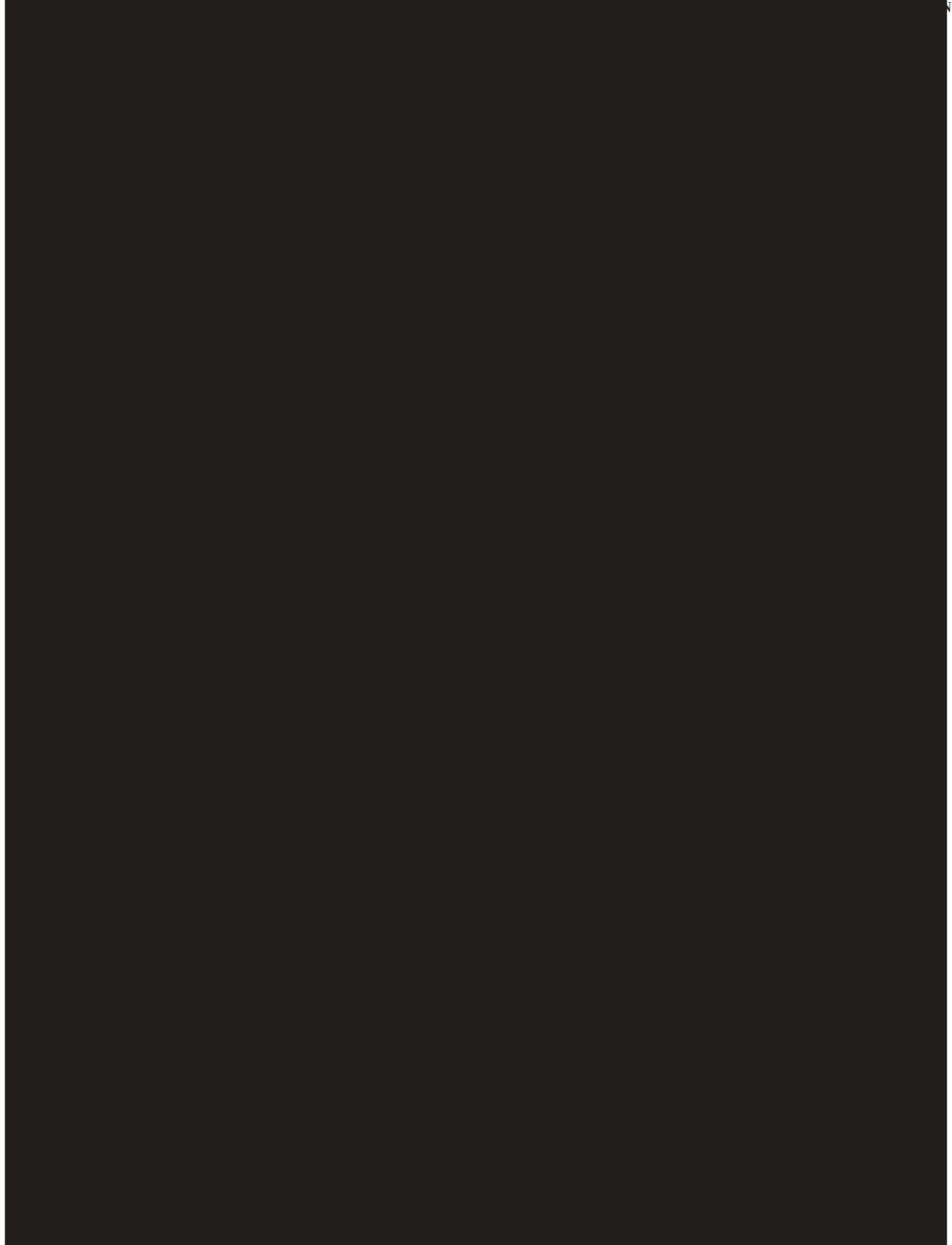
Appendix

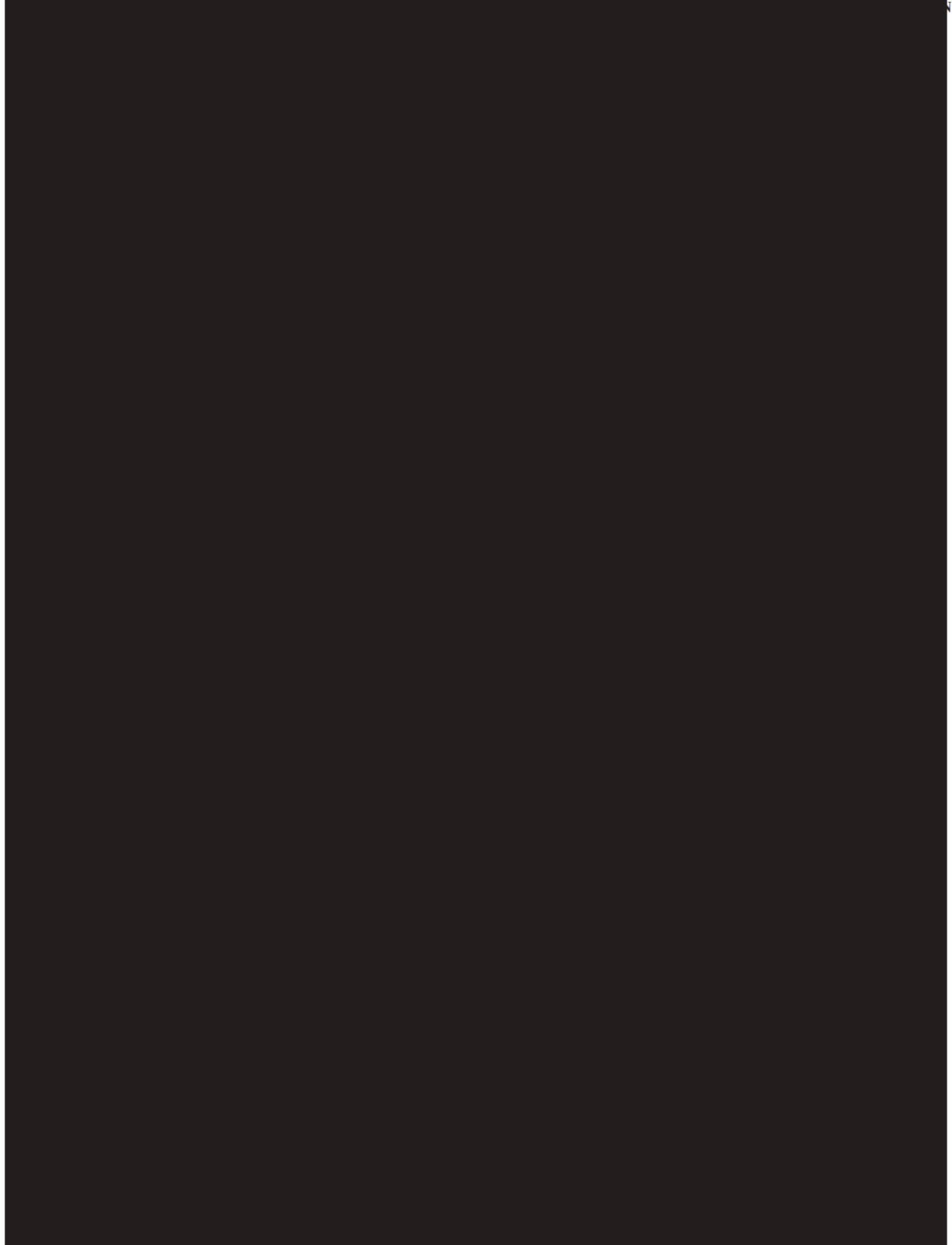


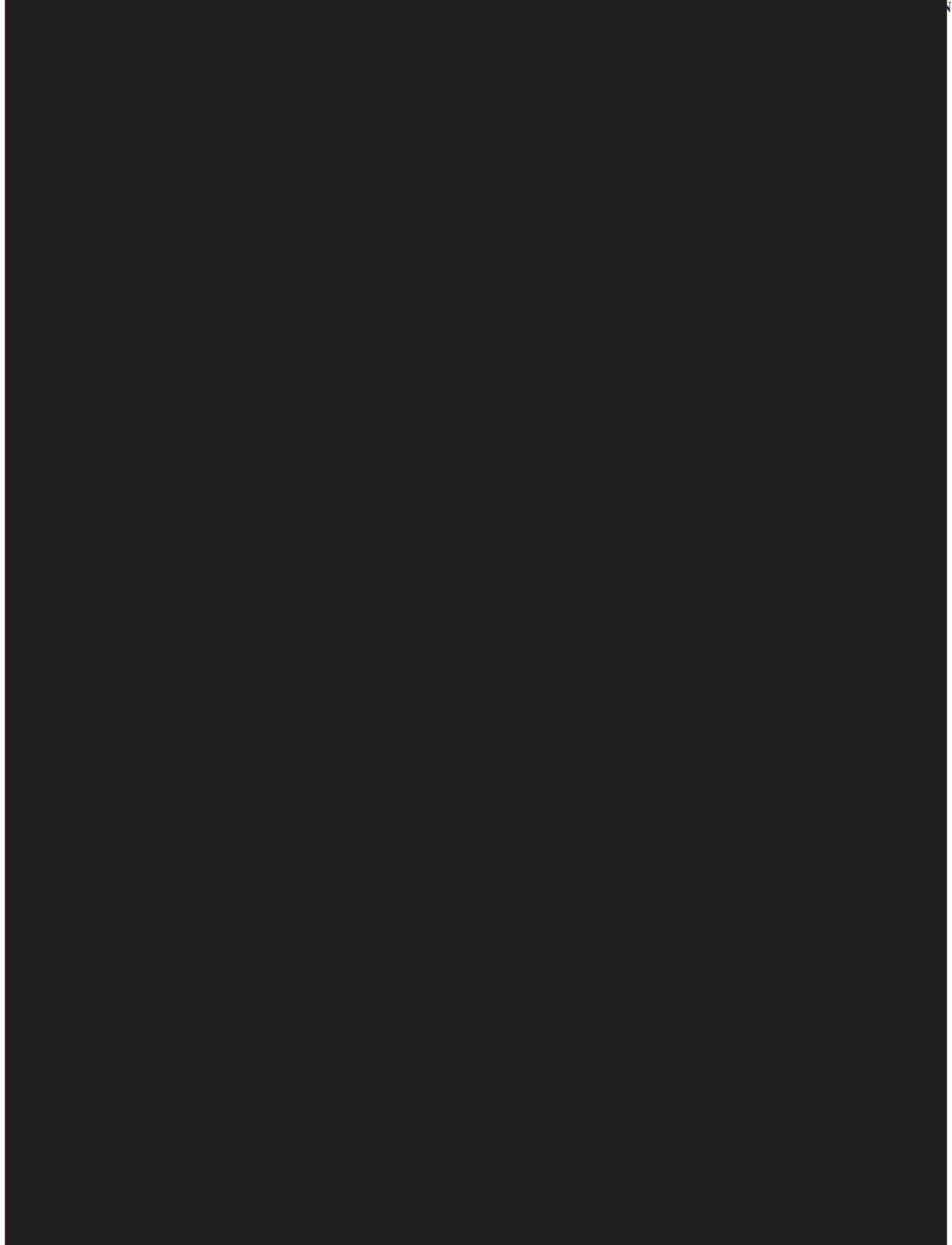


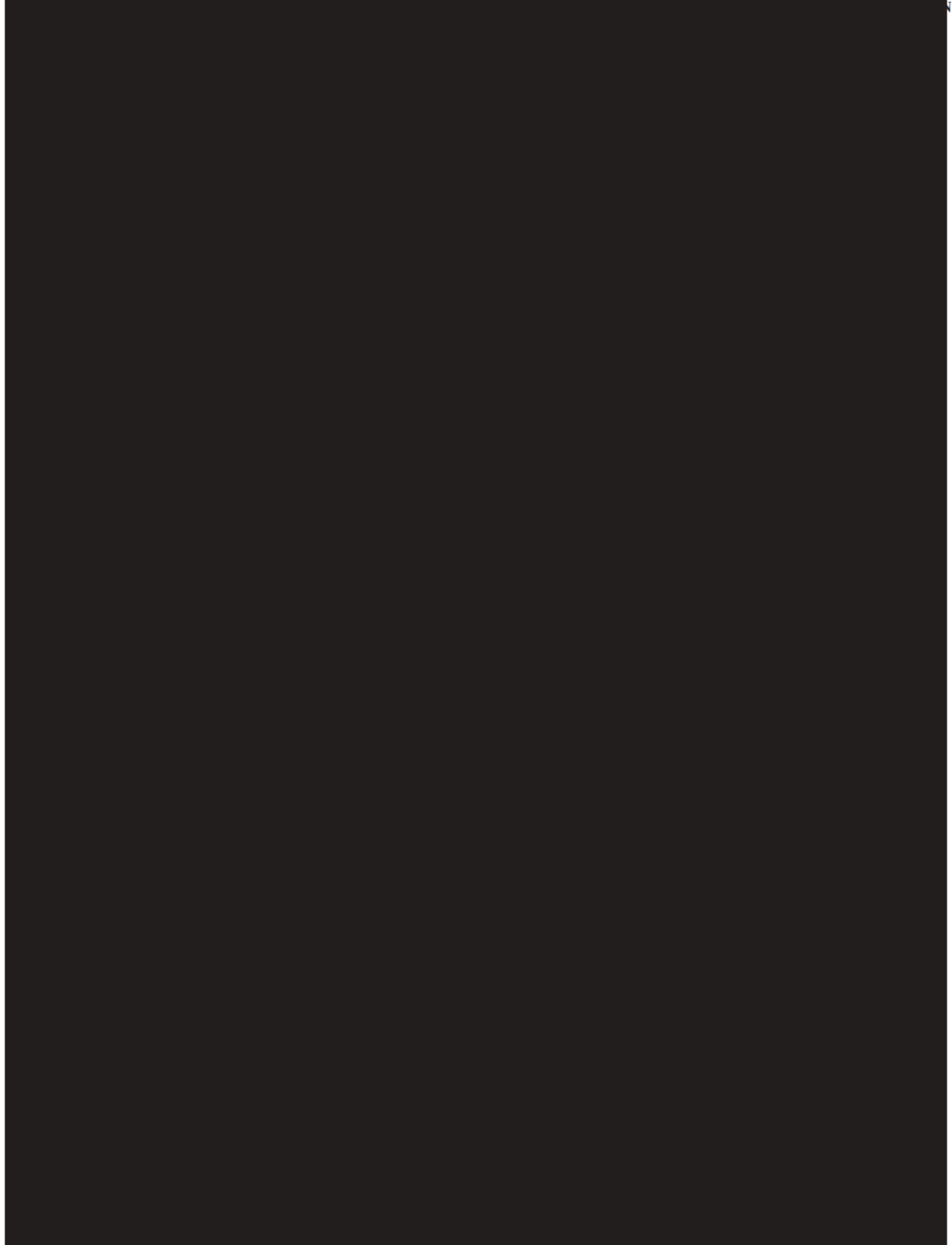


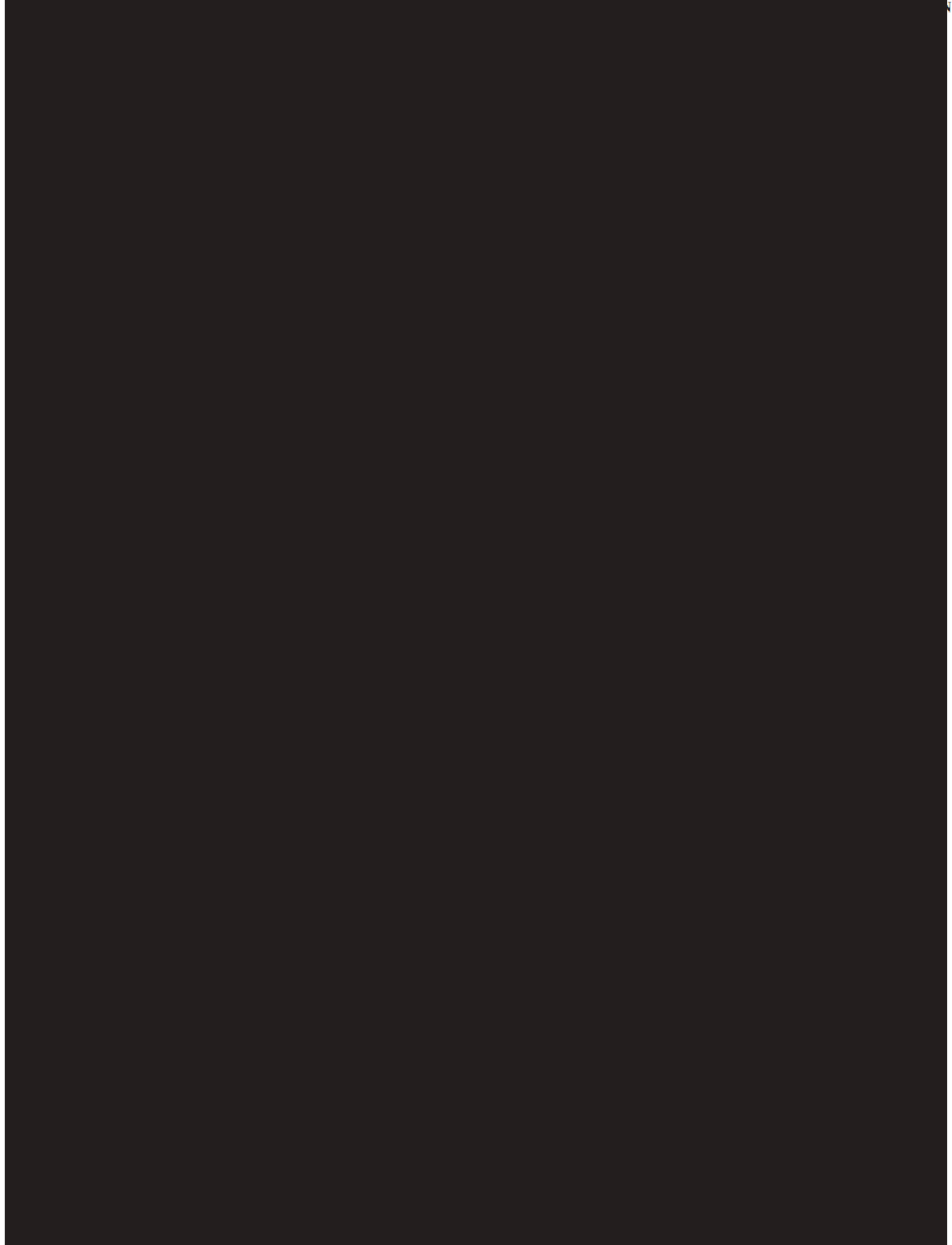


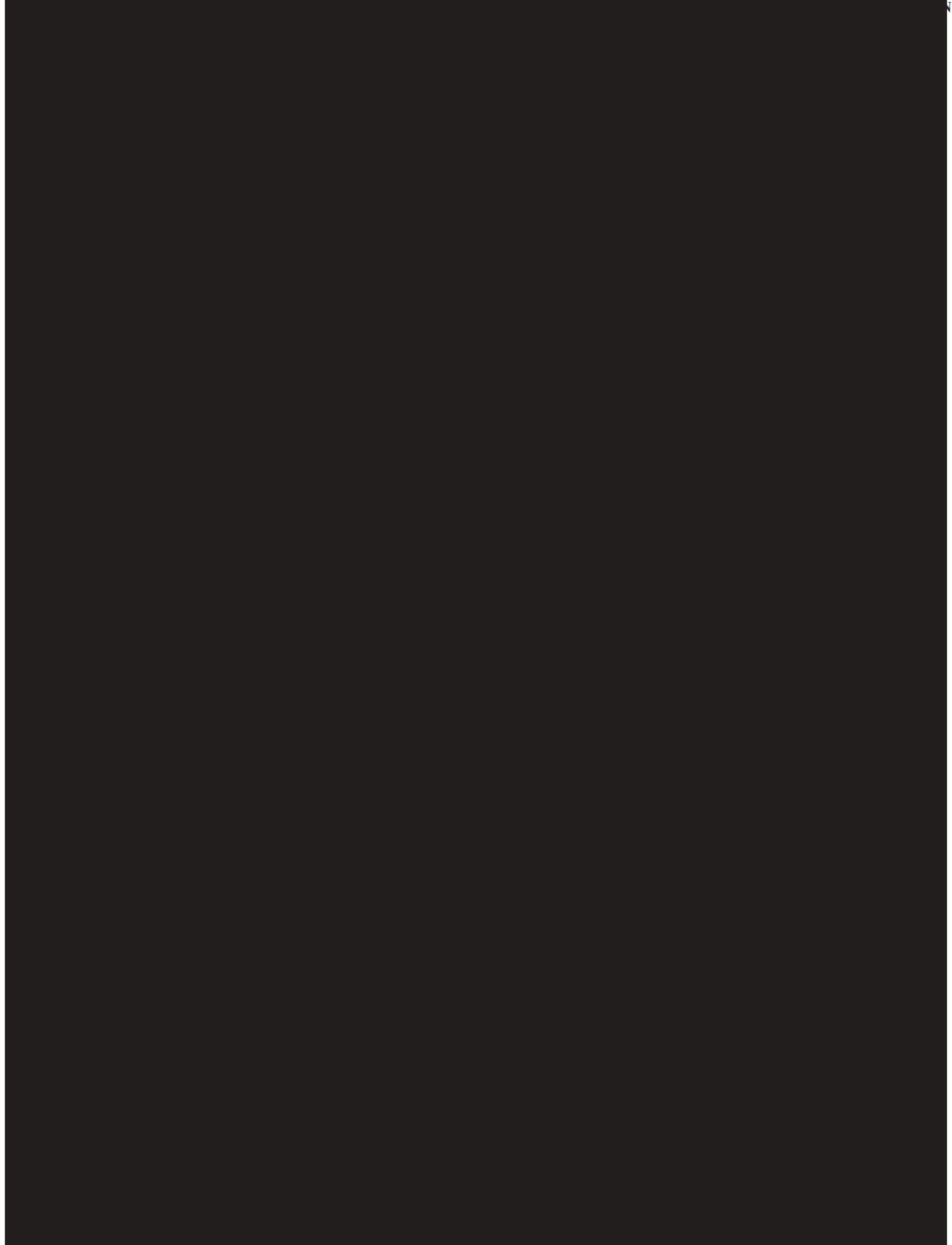


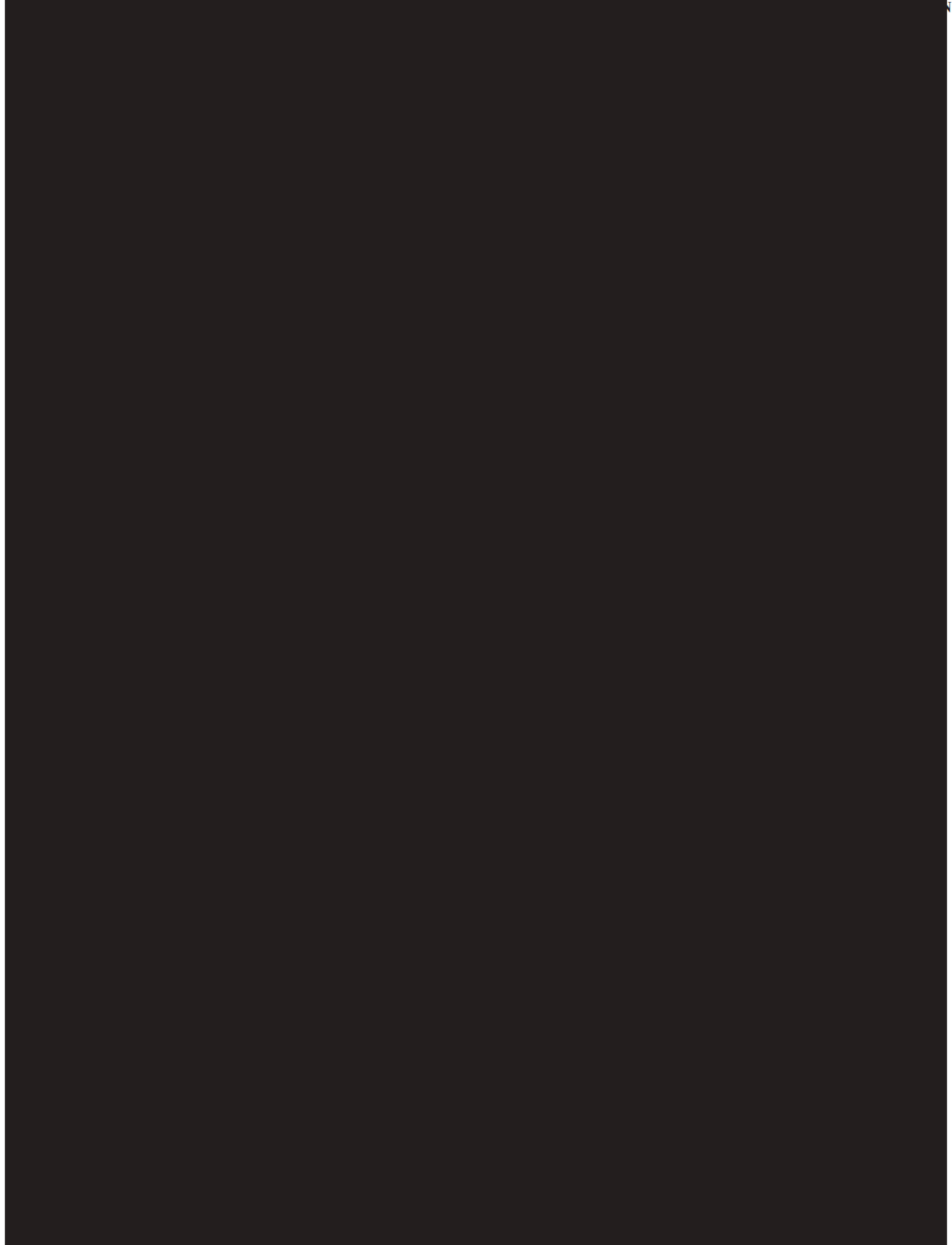




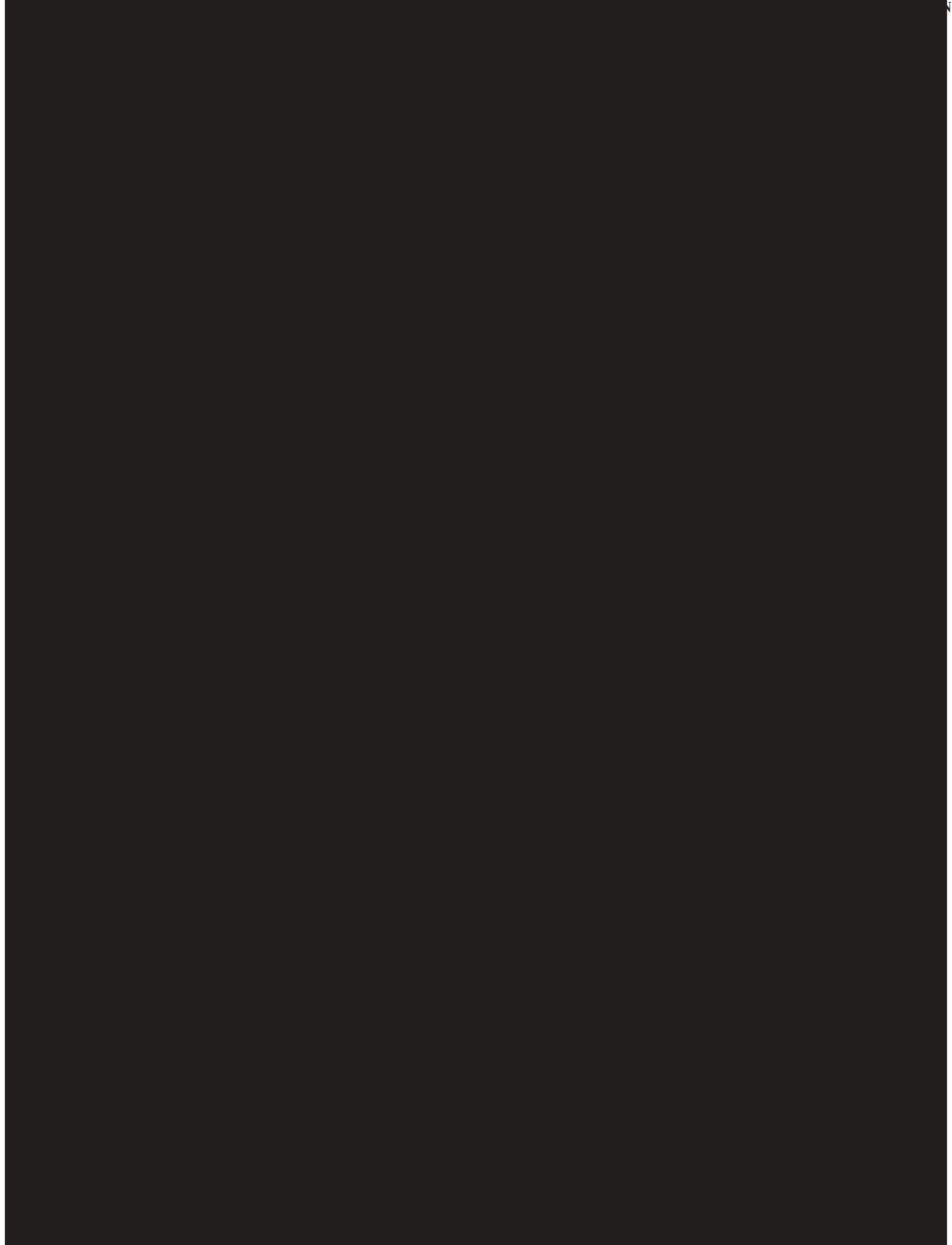


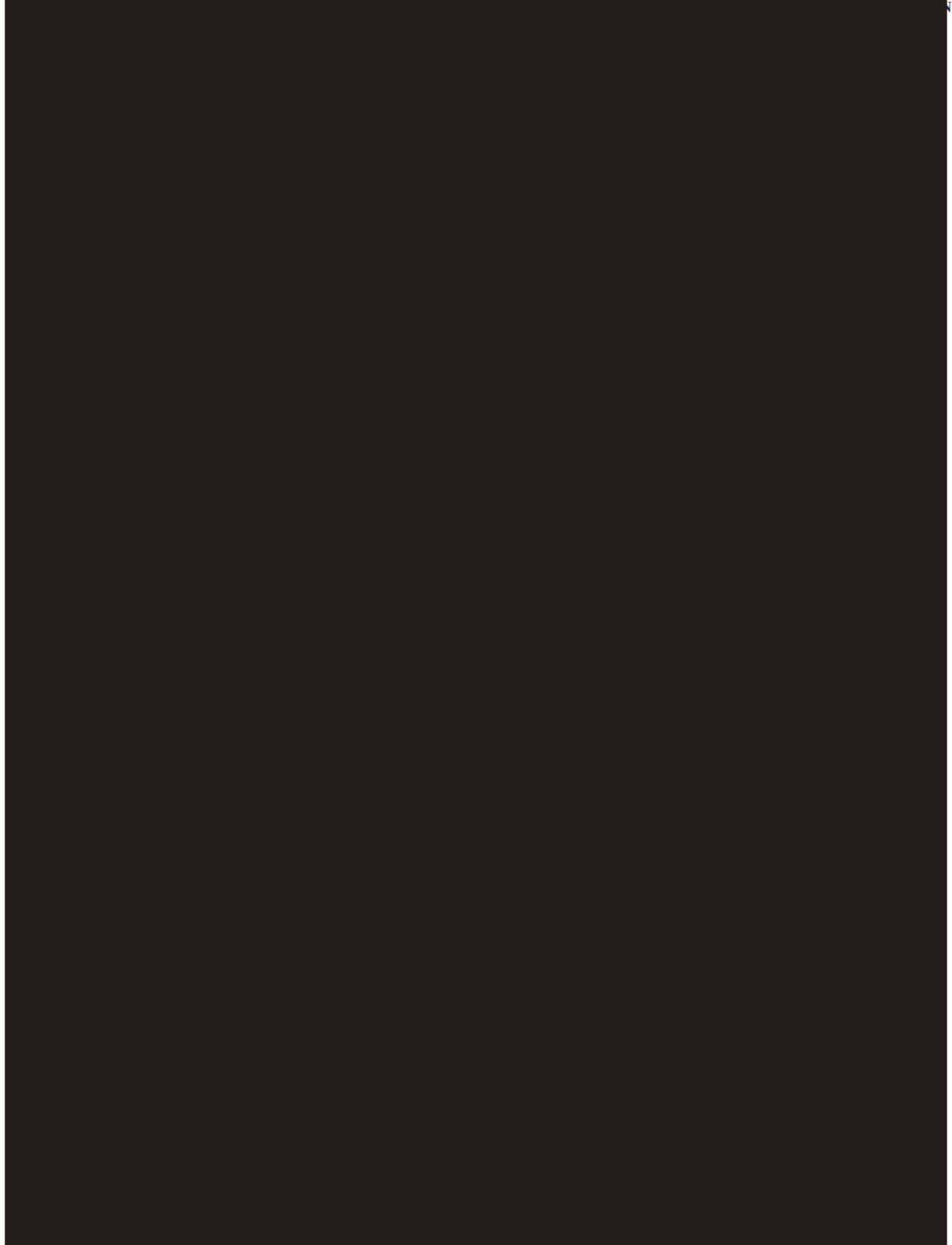


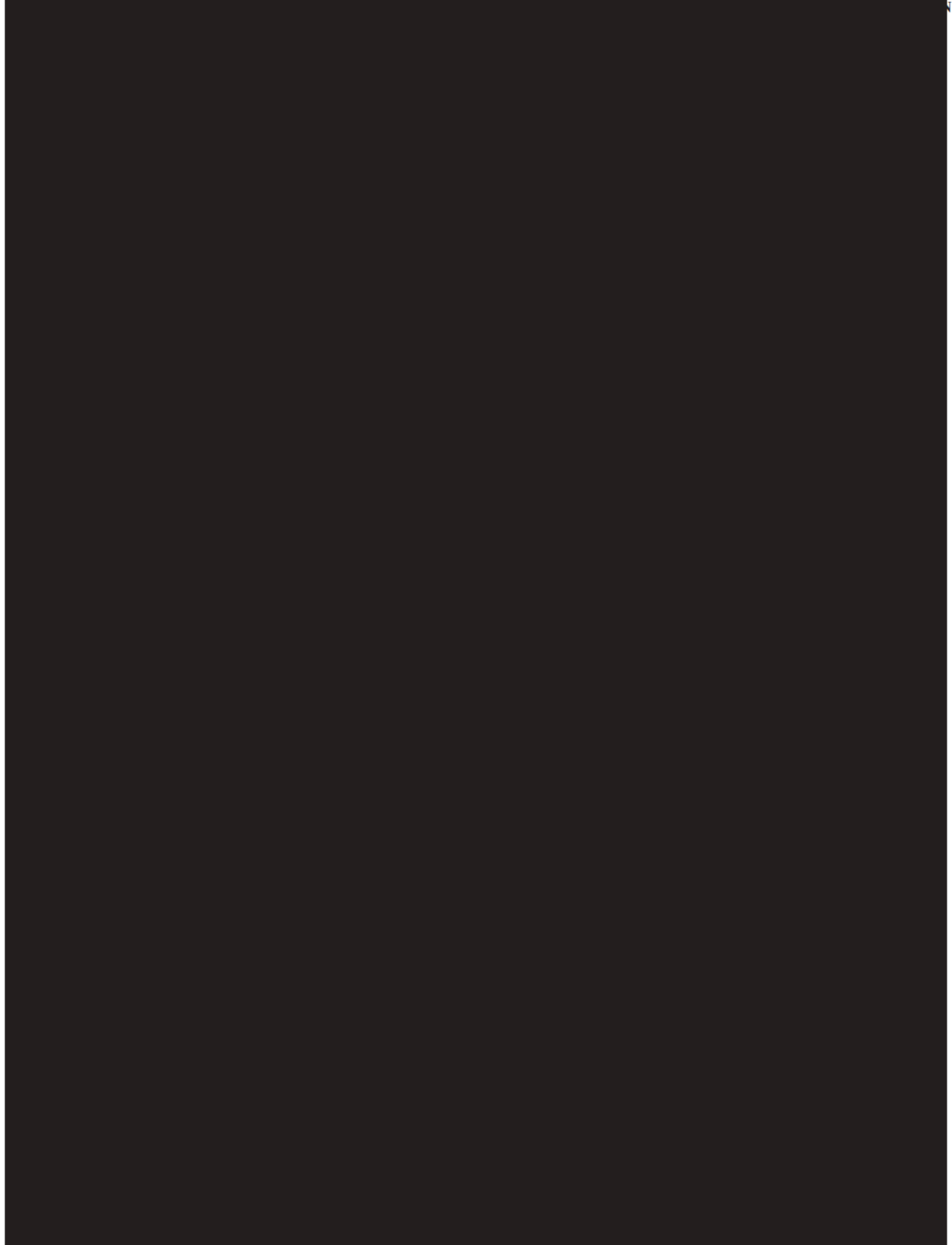


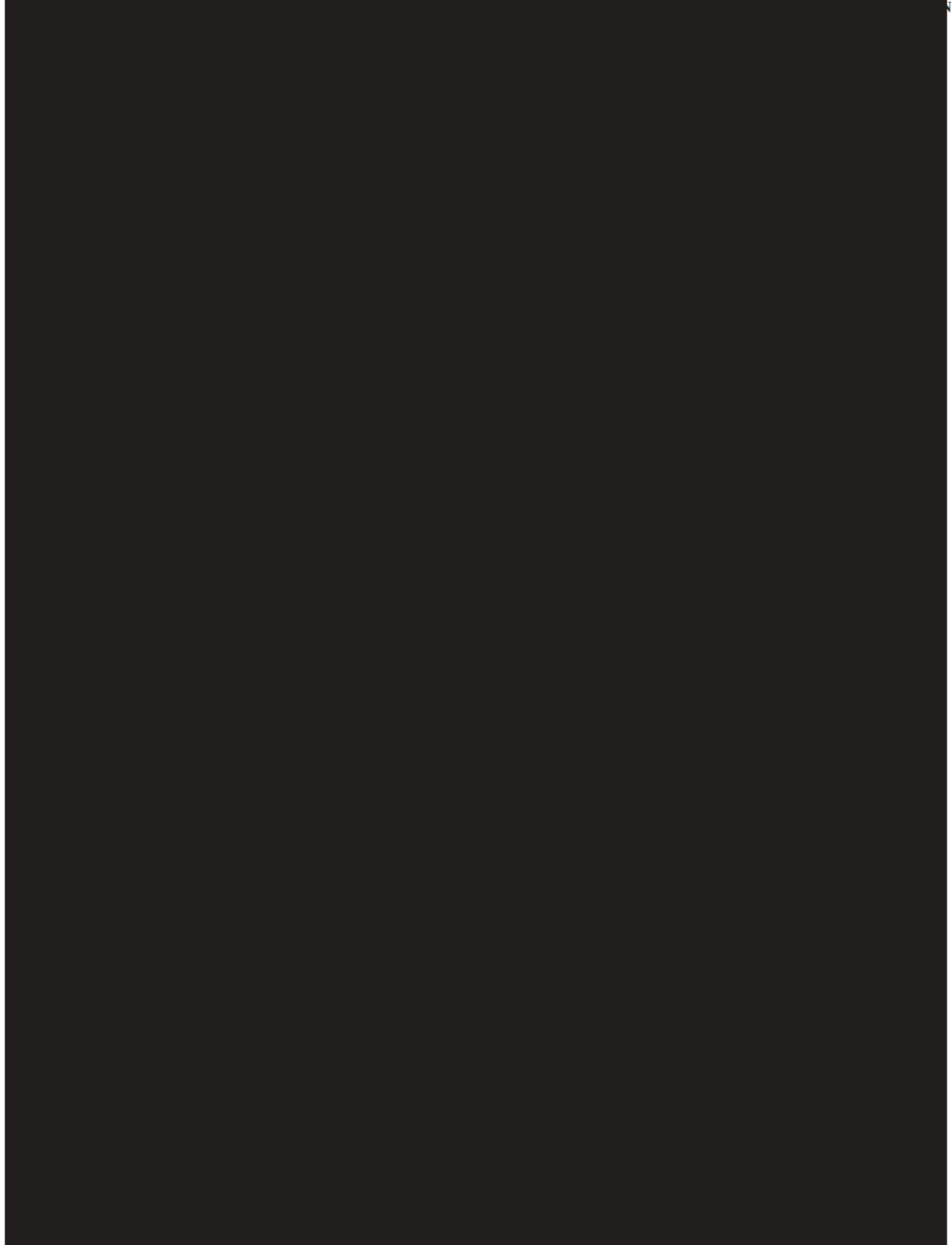


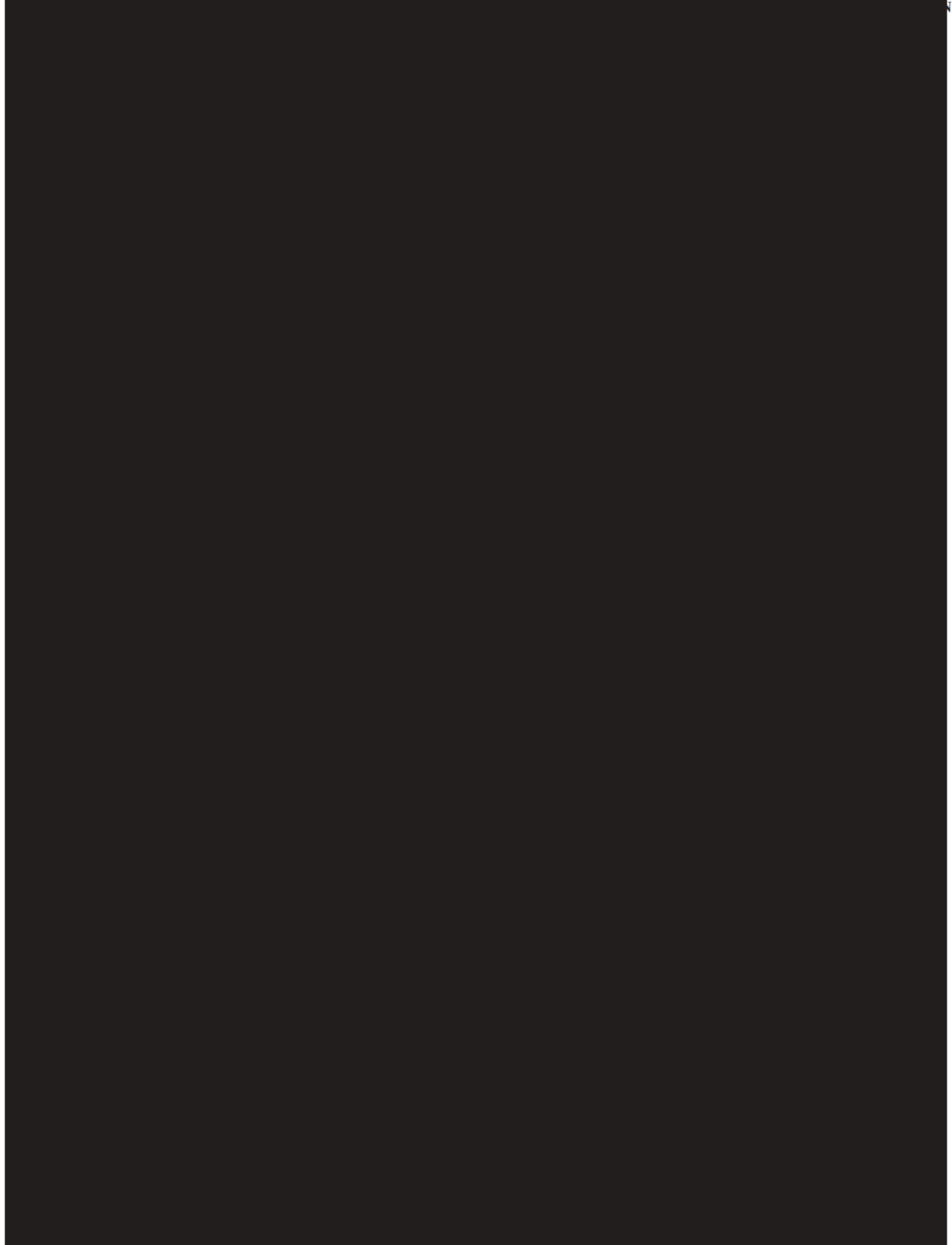


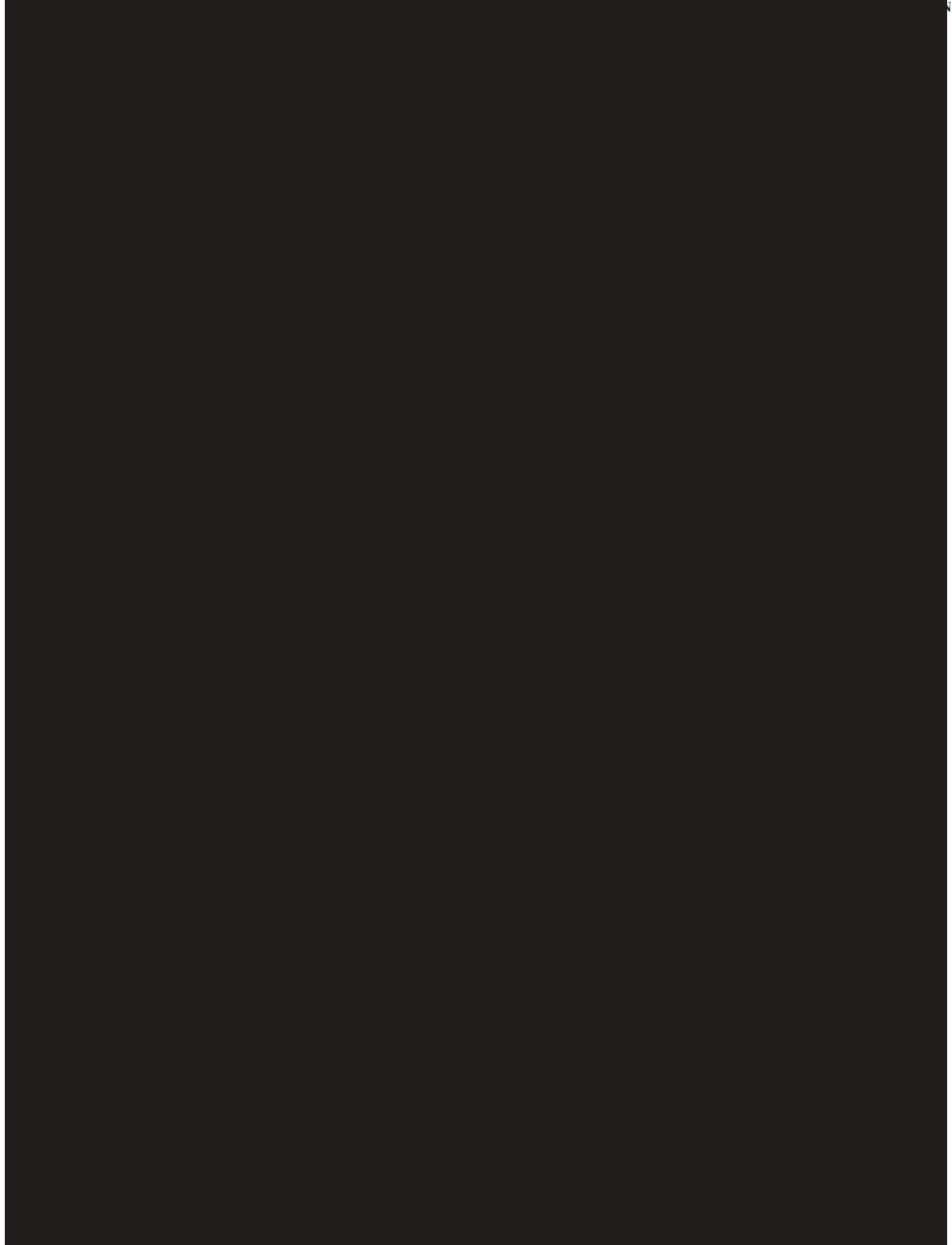


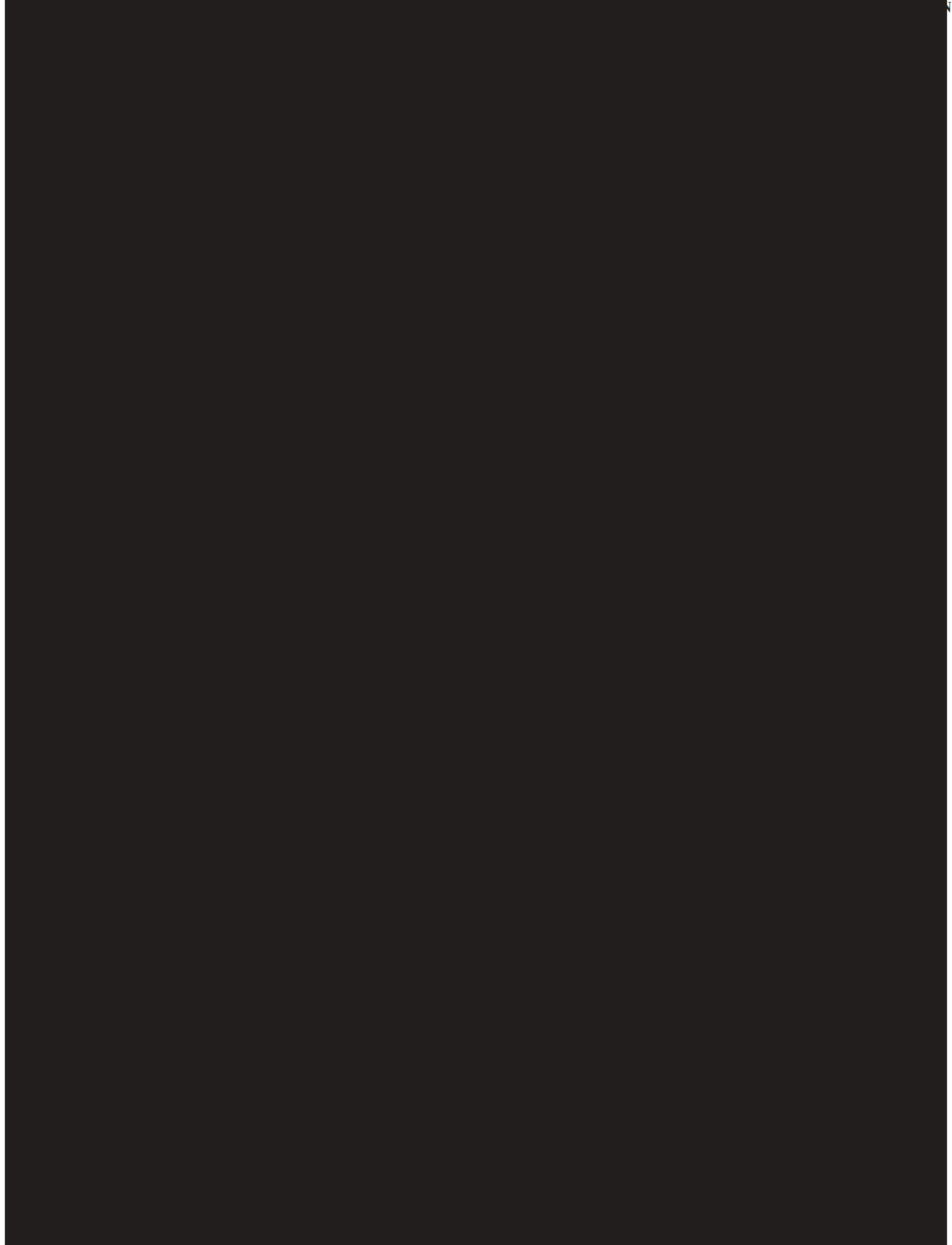






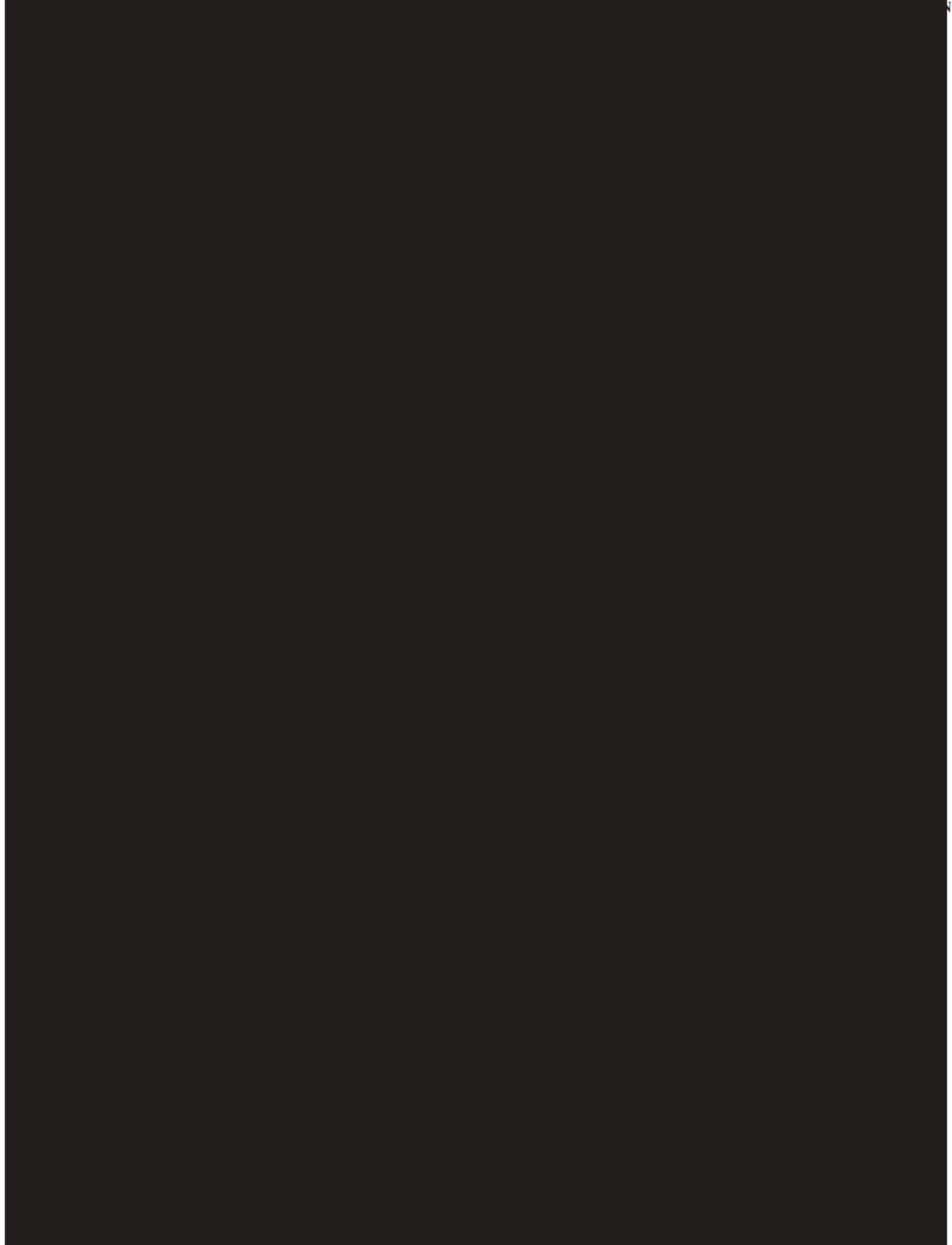


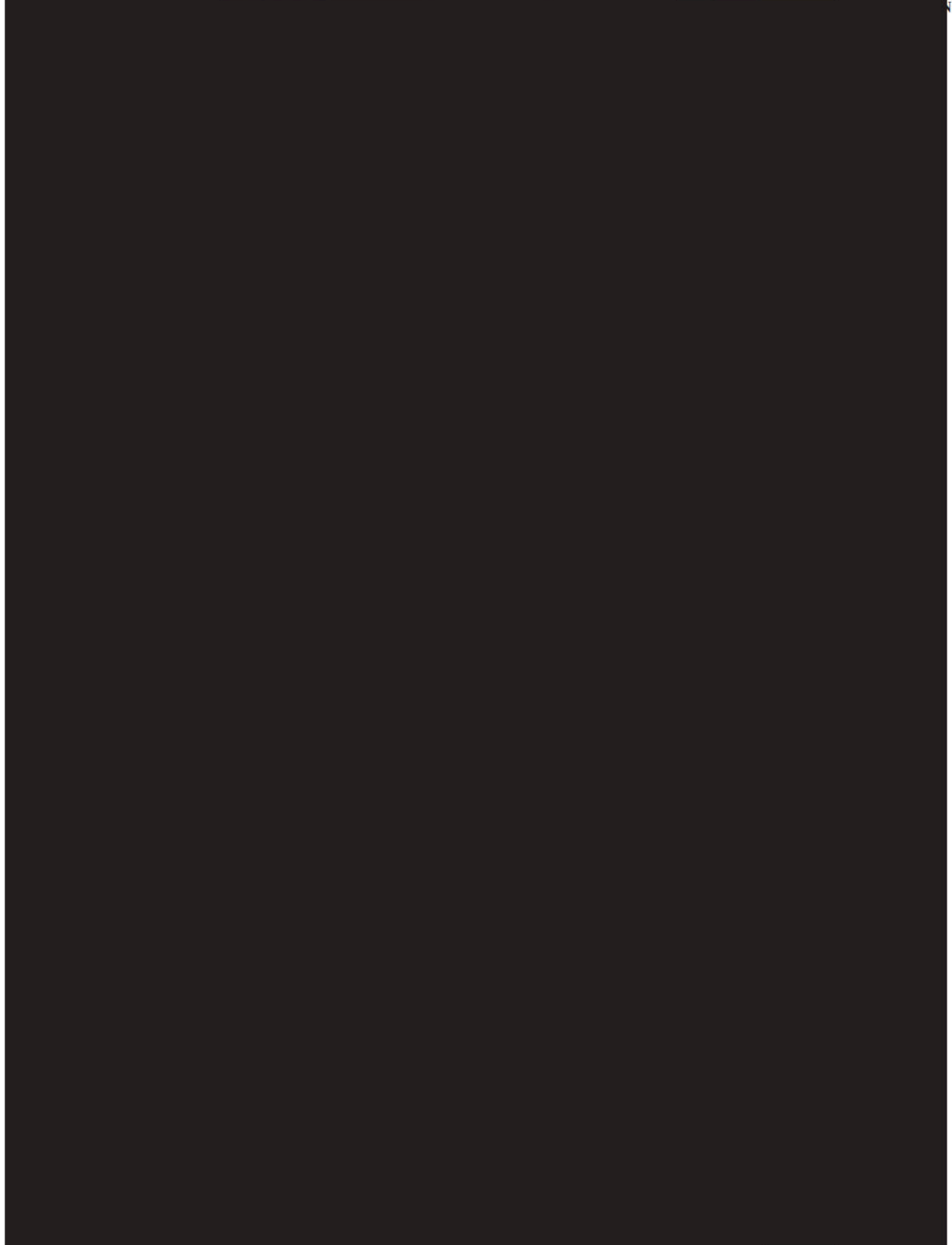


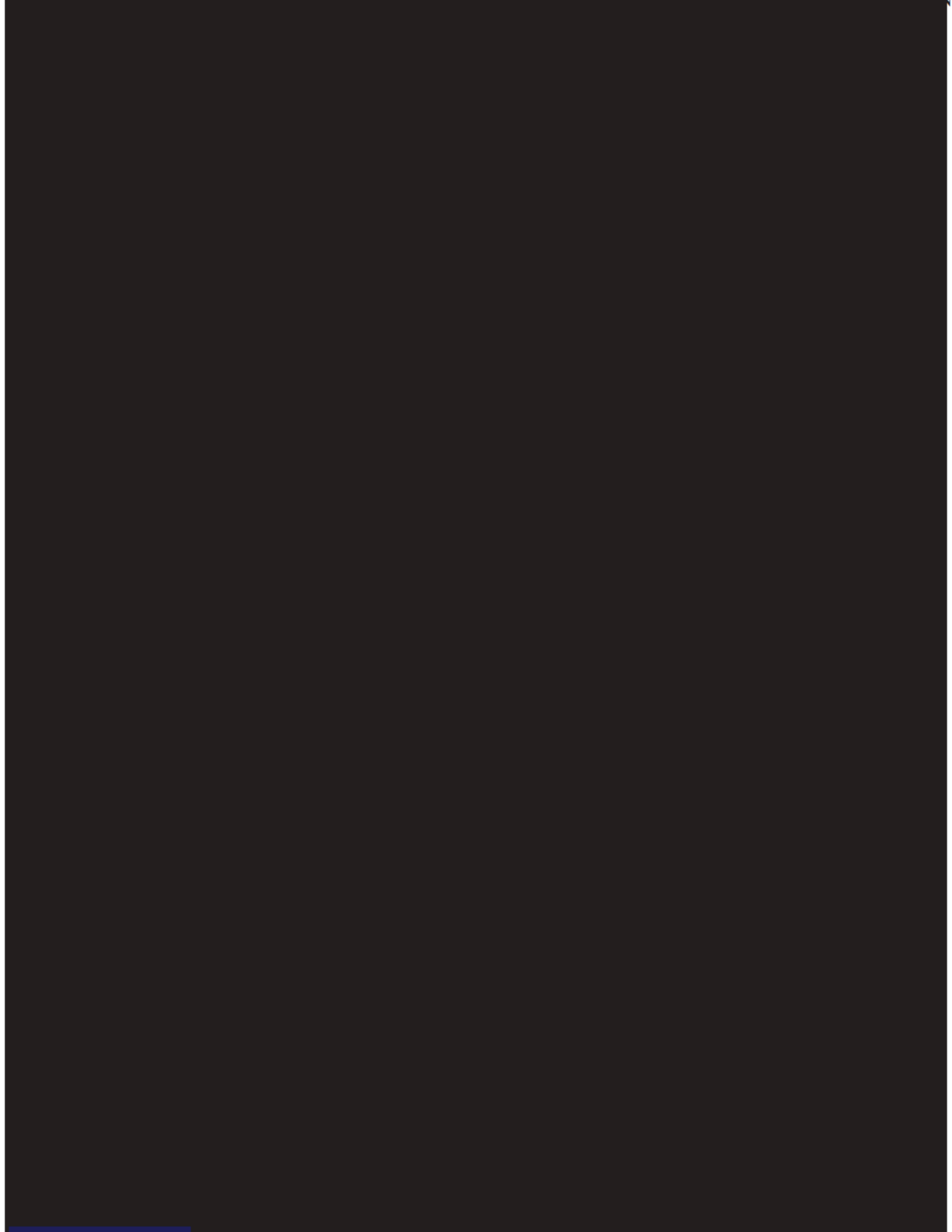


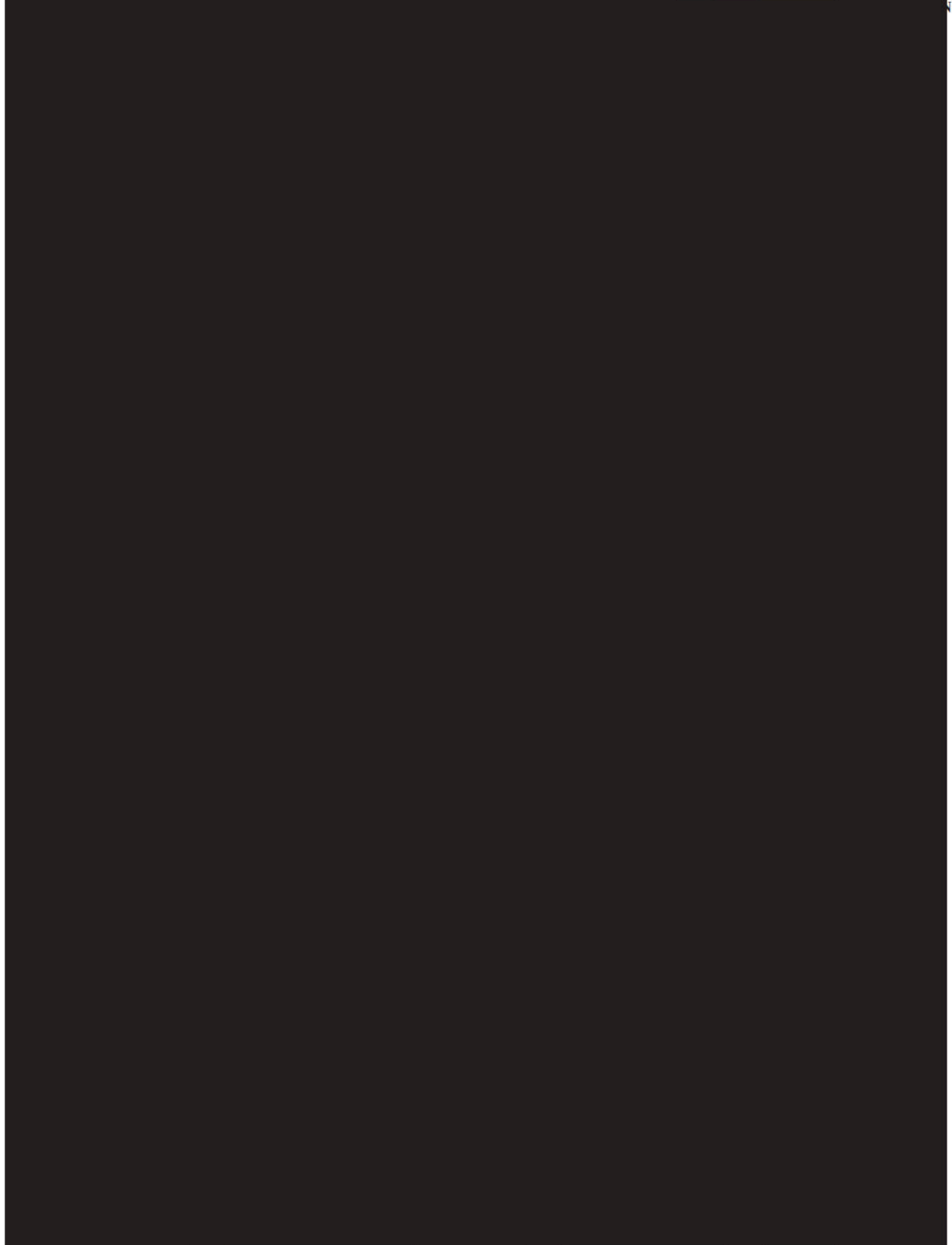
Back-Up

Ford









U55X CCRG : Belt w/o RPT

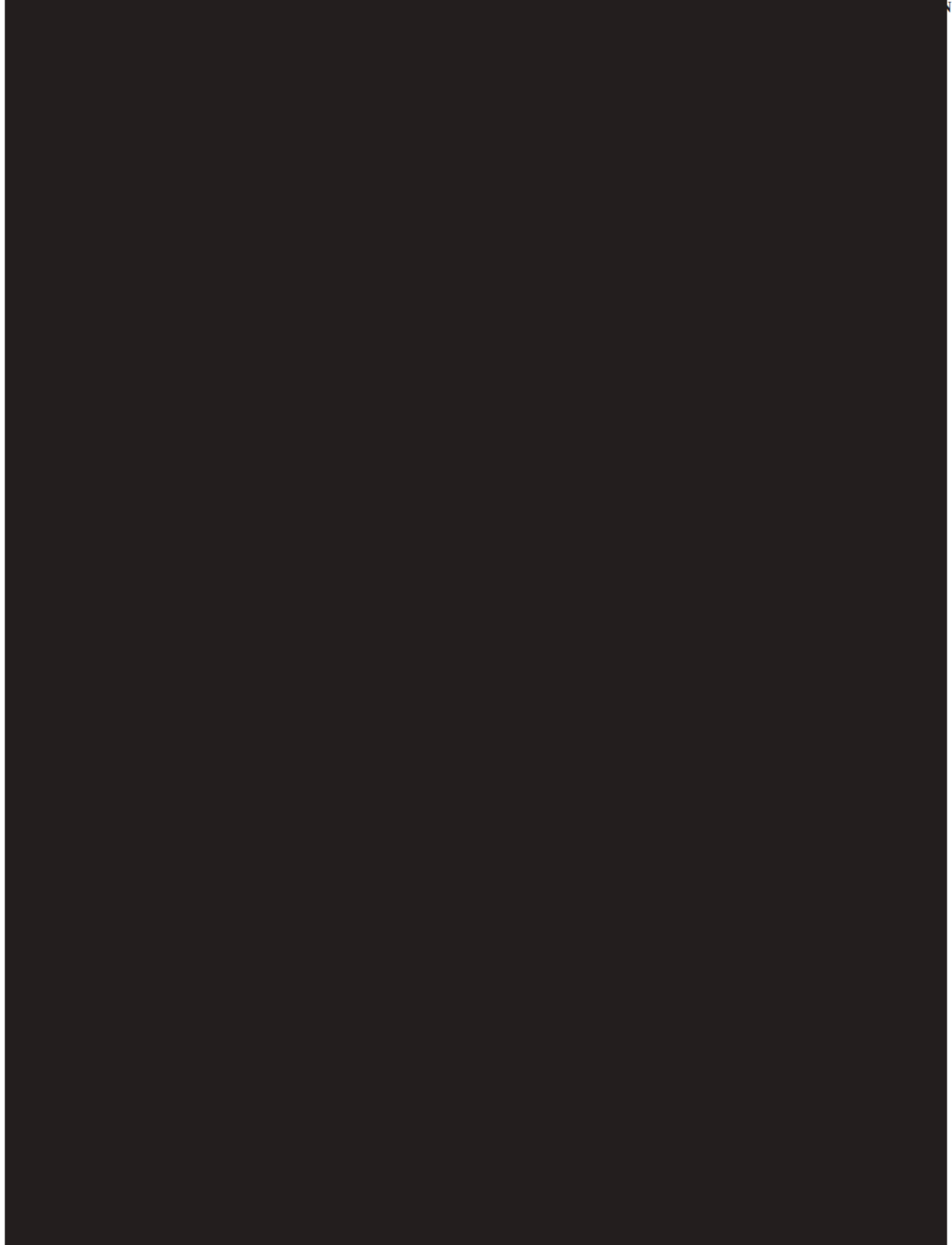
- ❑ Program: U55X 2018MY
- ❑ Crash Mode: FMVSS208, FMVSS214 Oblq Pole
- ❑ Purpose: Evaluation
- ❑ Engineer: Juyoung Lee, Gargi Tandra, Gururaj Aralikatti,
Yalla Abushawashi, Muhsin Hamdoon
- ❑ Supervisor: Marwan Elbkaily

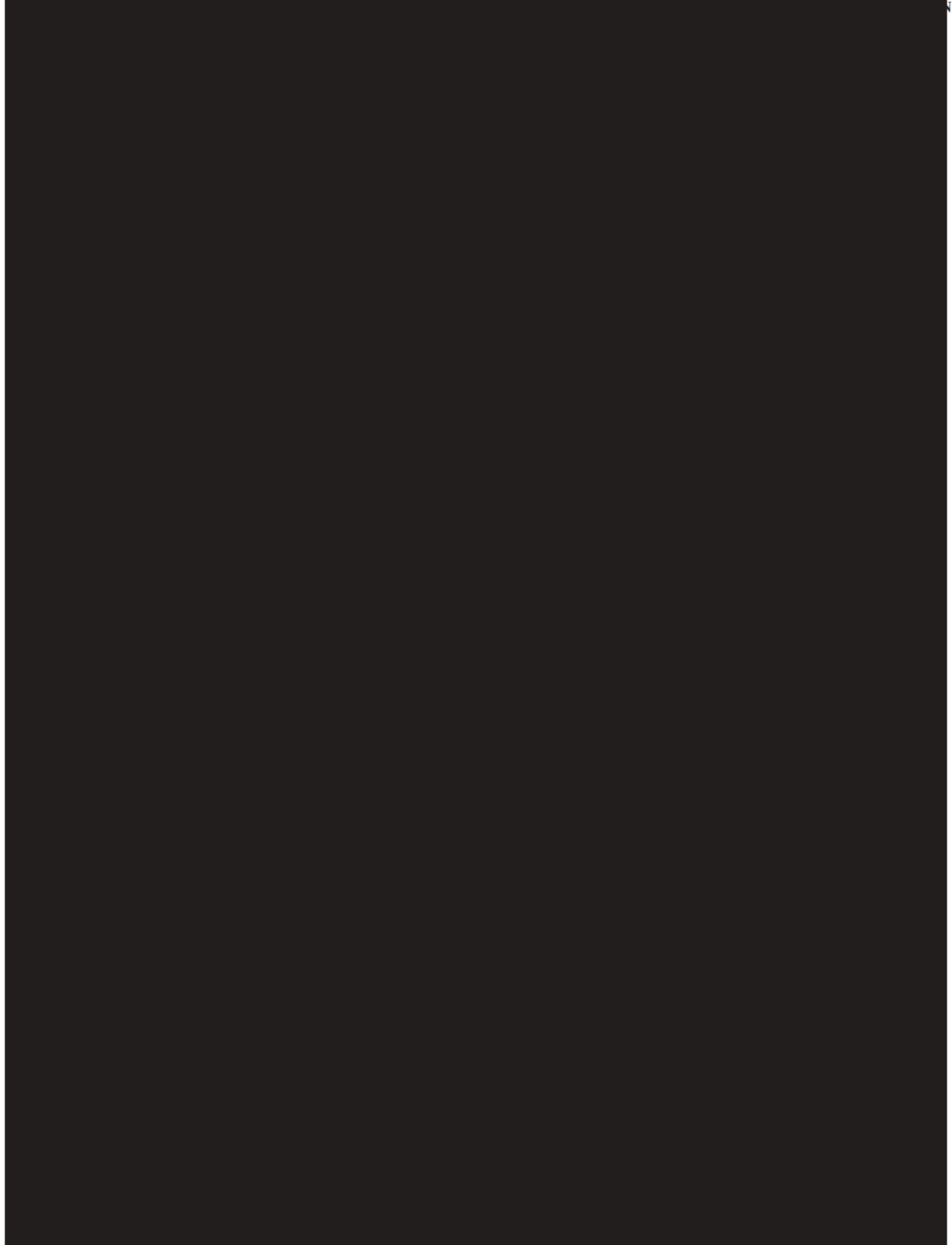
Mar. 2022

The Ford logo is displayed in a white, stylized script font against a dark blue background.

Frontal Impact





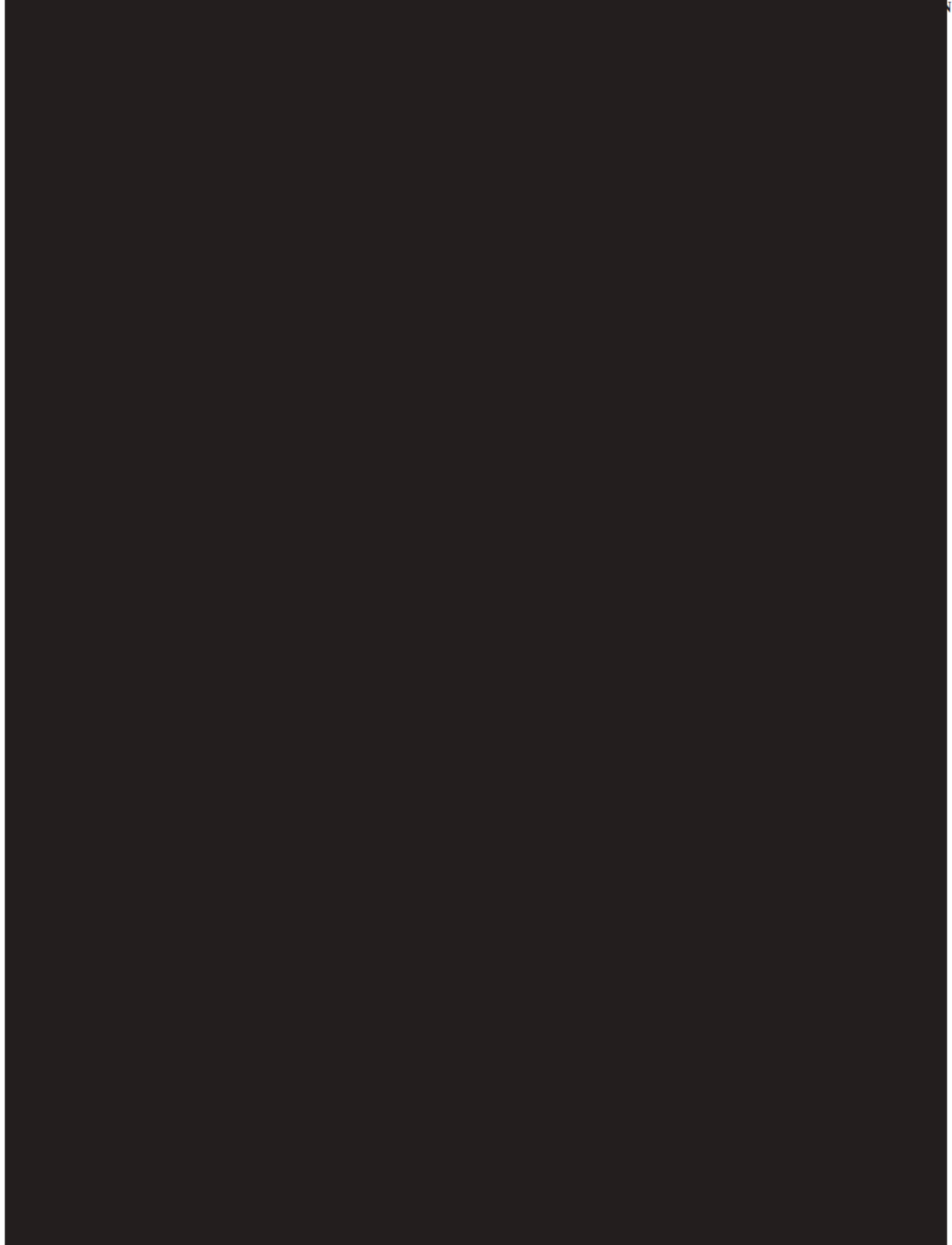


Frontal Impact

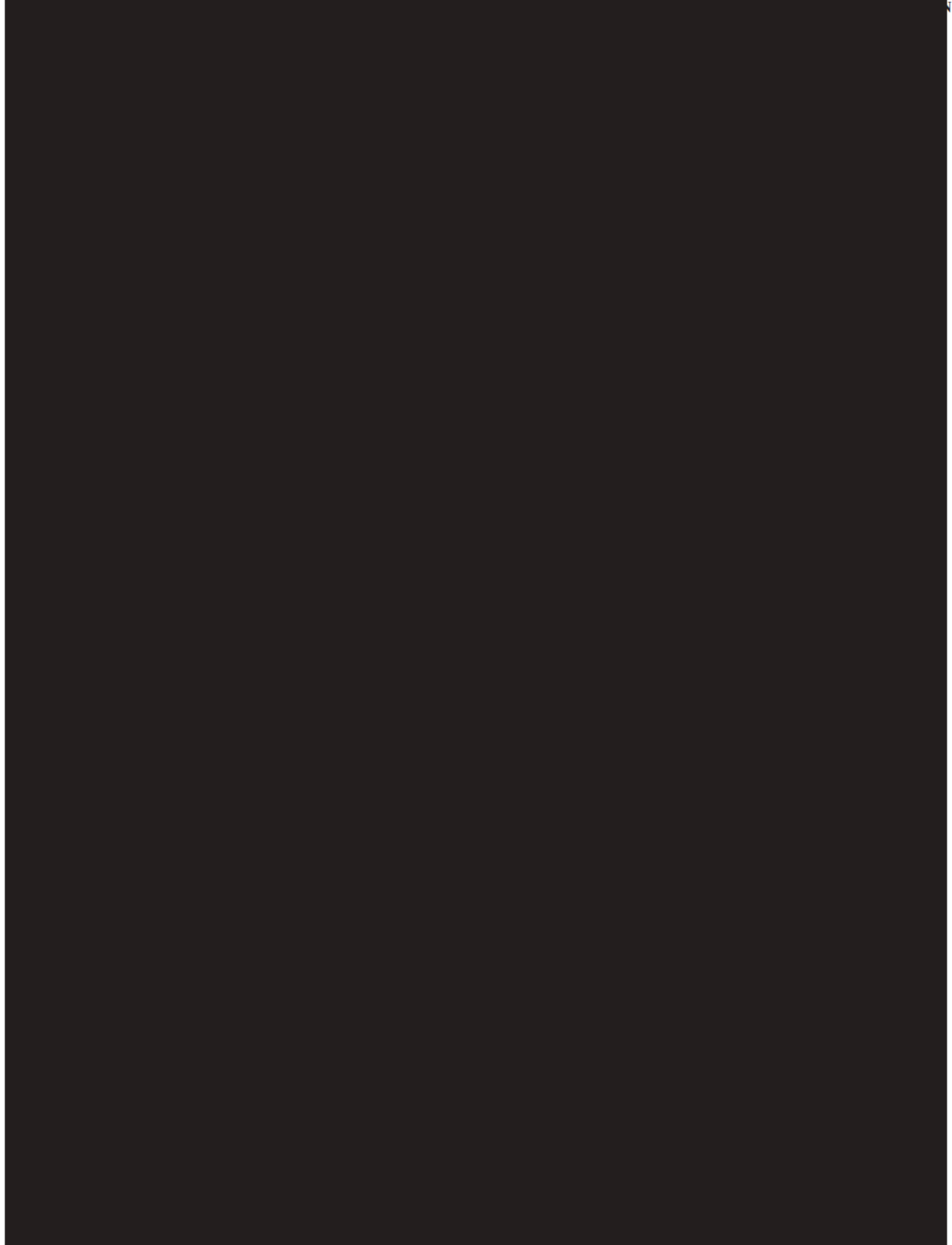
U553

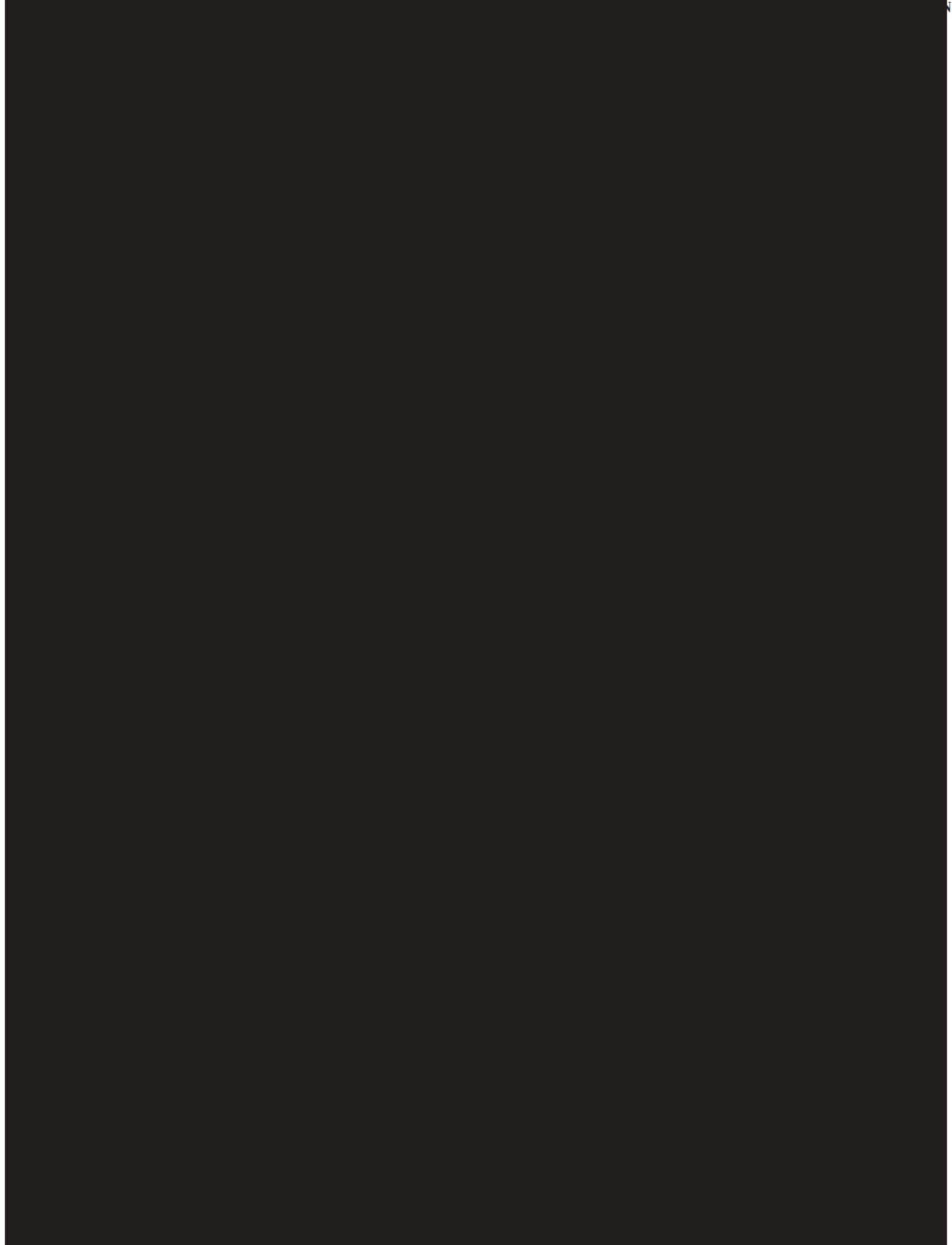
- 25mph ODB
- 35mph Reverse NCAP
- 35mph NCAP

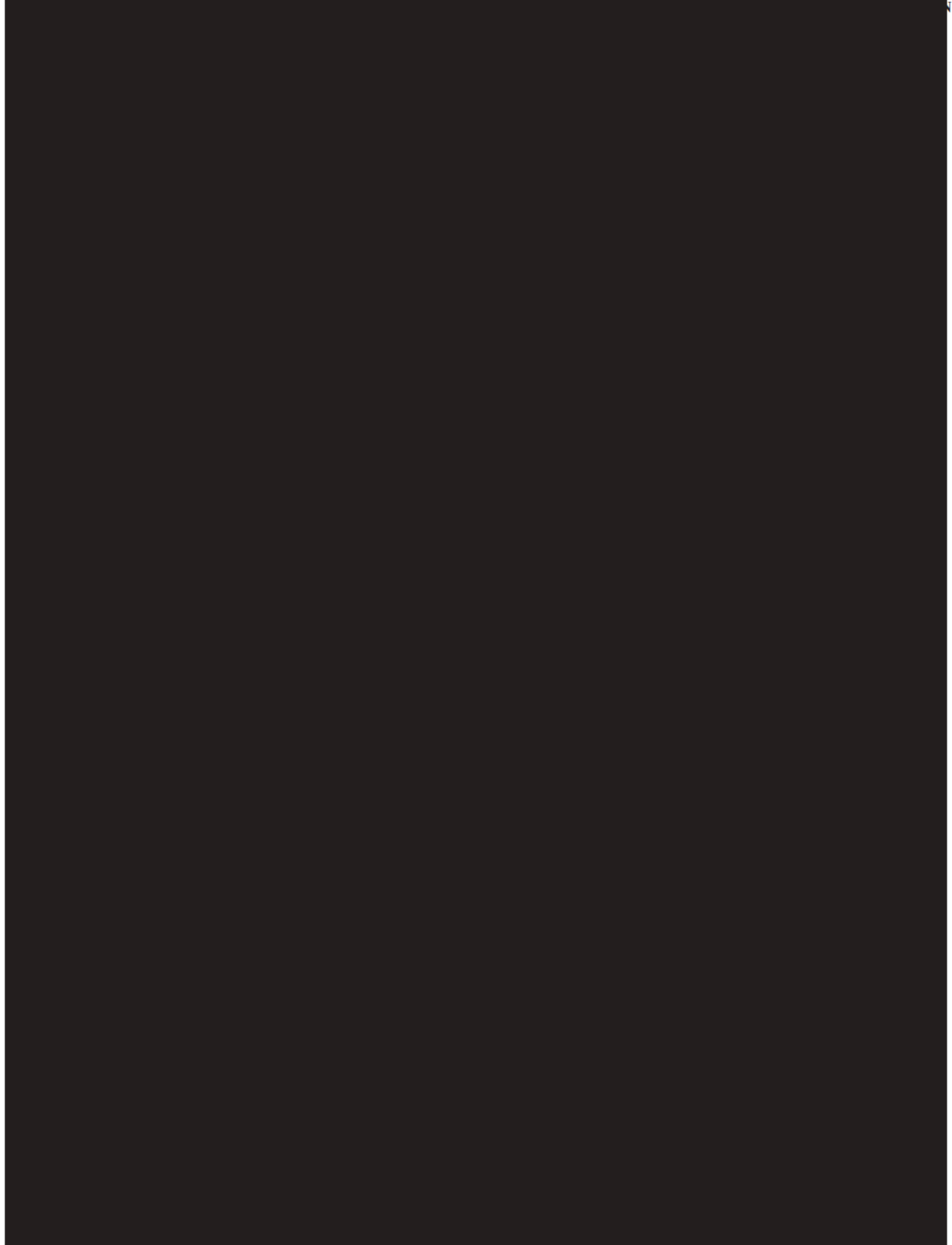
The Ford logo, featuring the word "Ford" in a white, stylized script font, is positioned in the bottom right corner of the dark blue background.



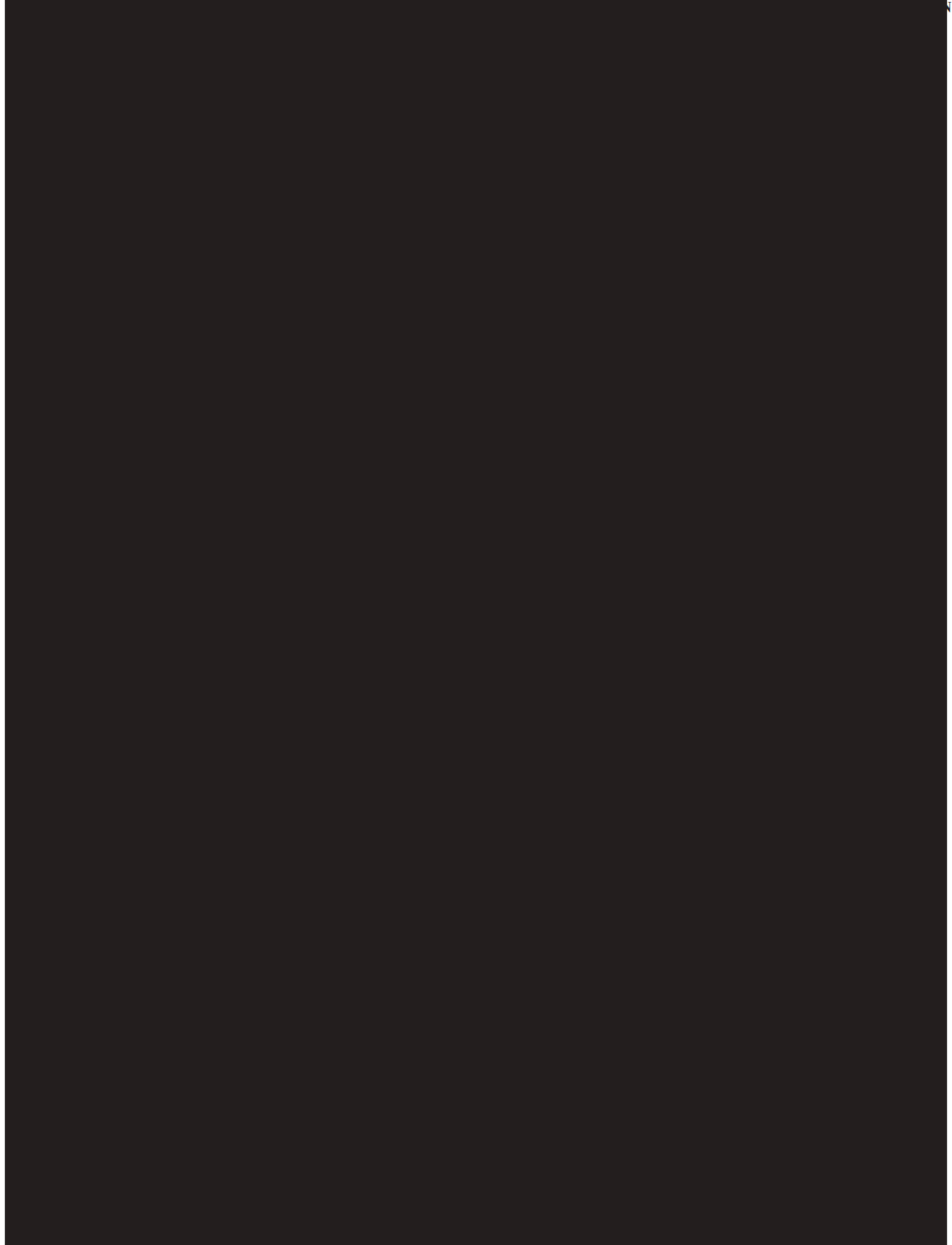










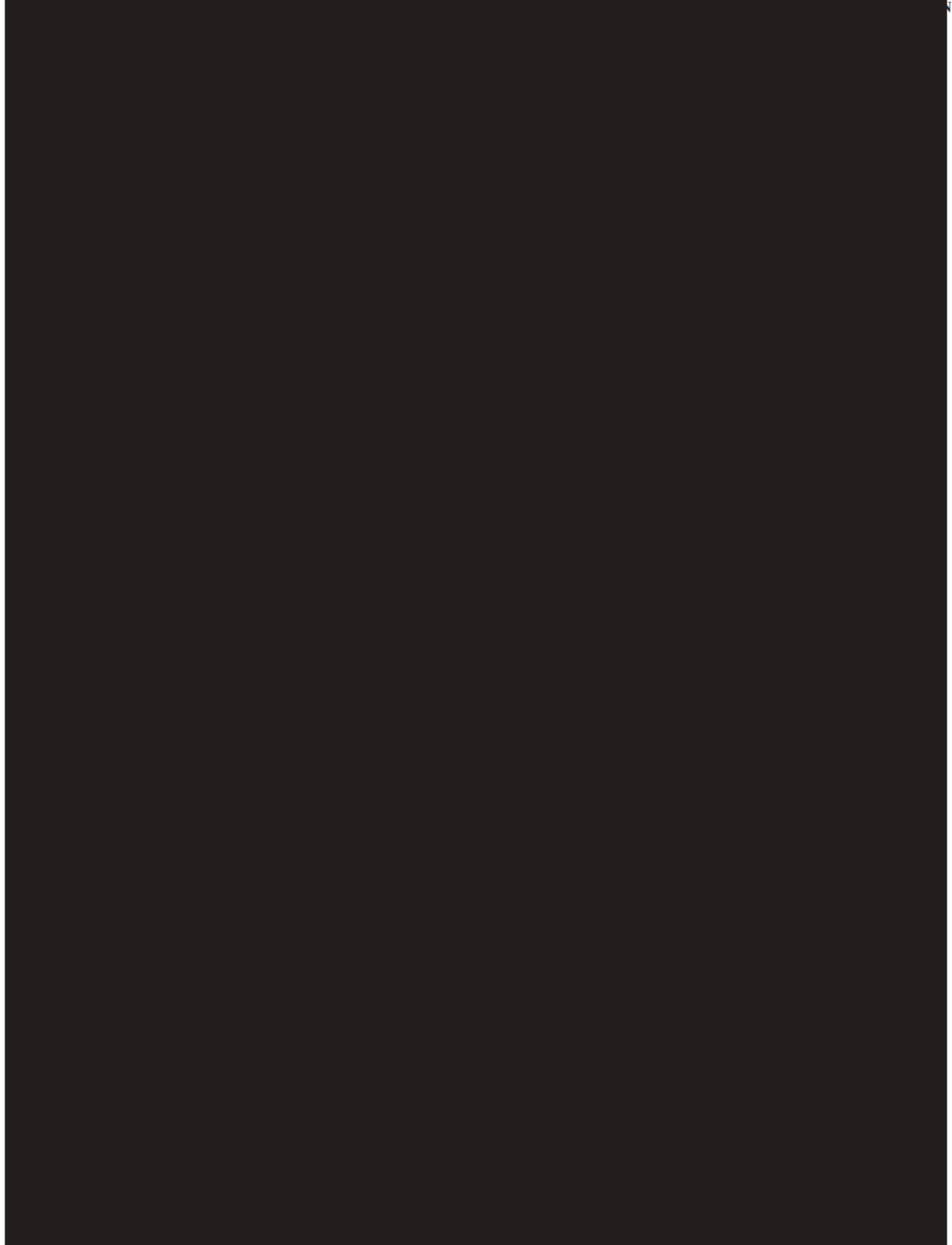


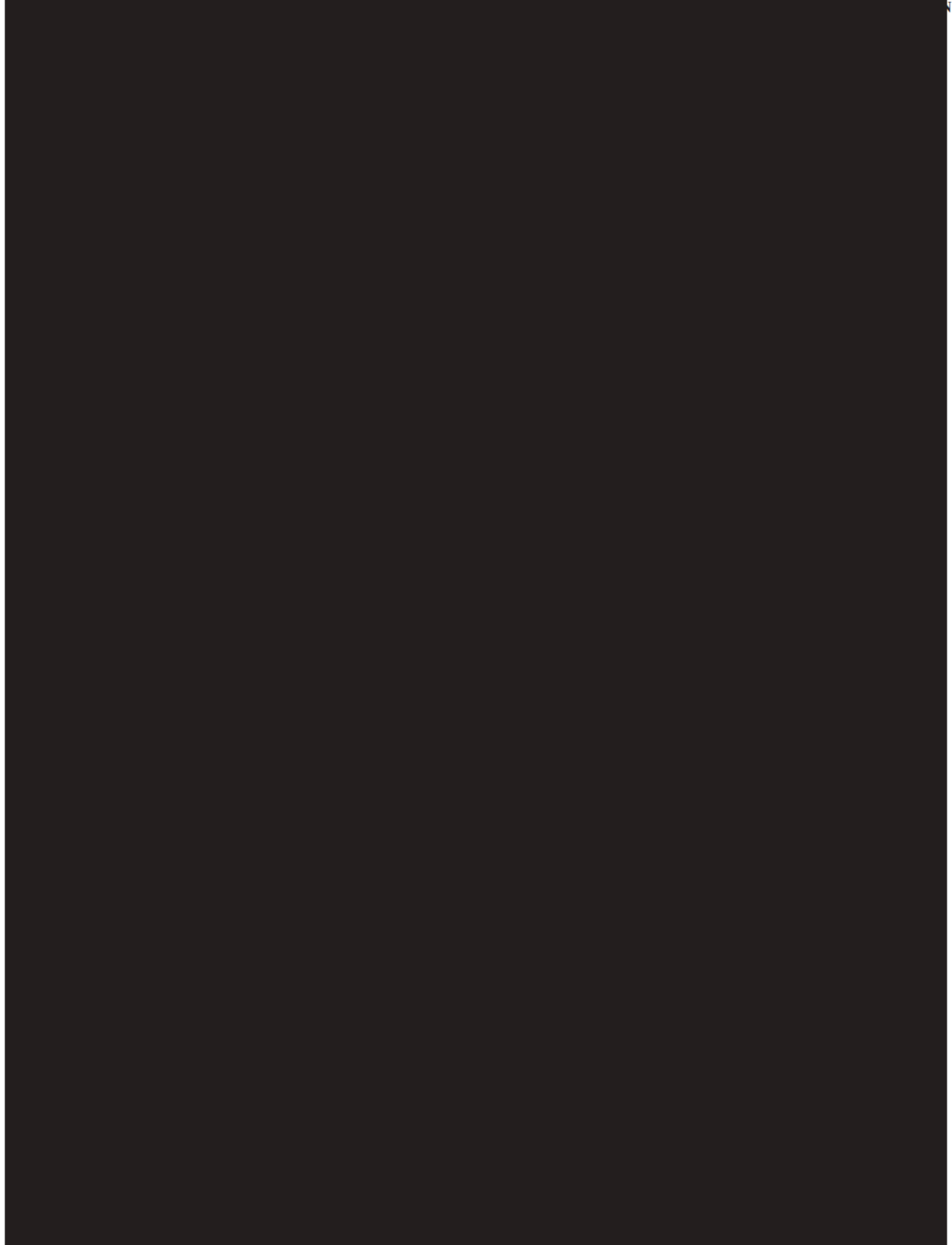
Frontal Impact

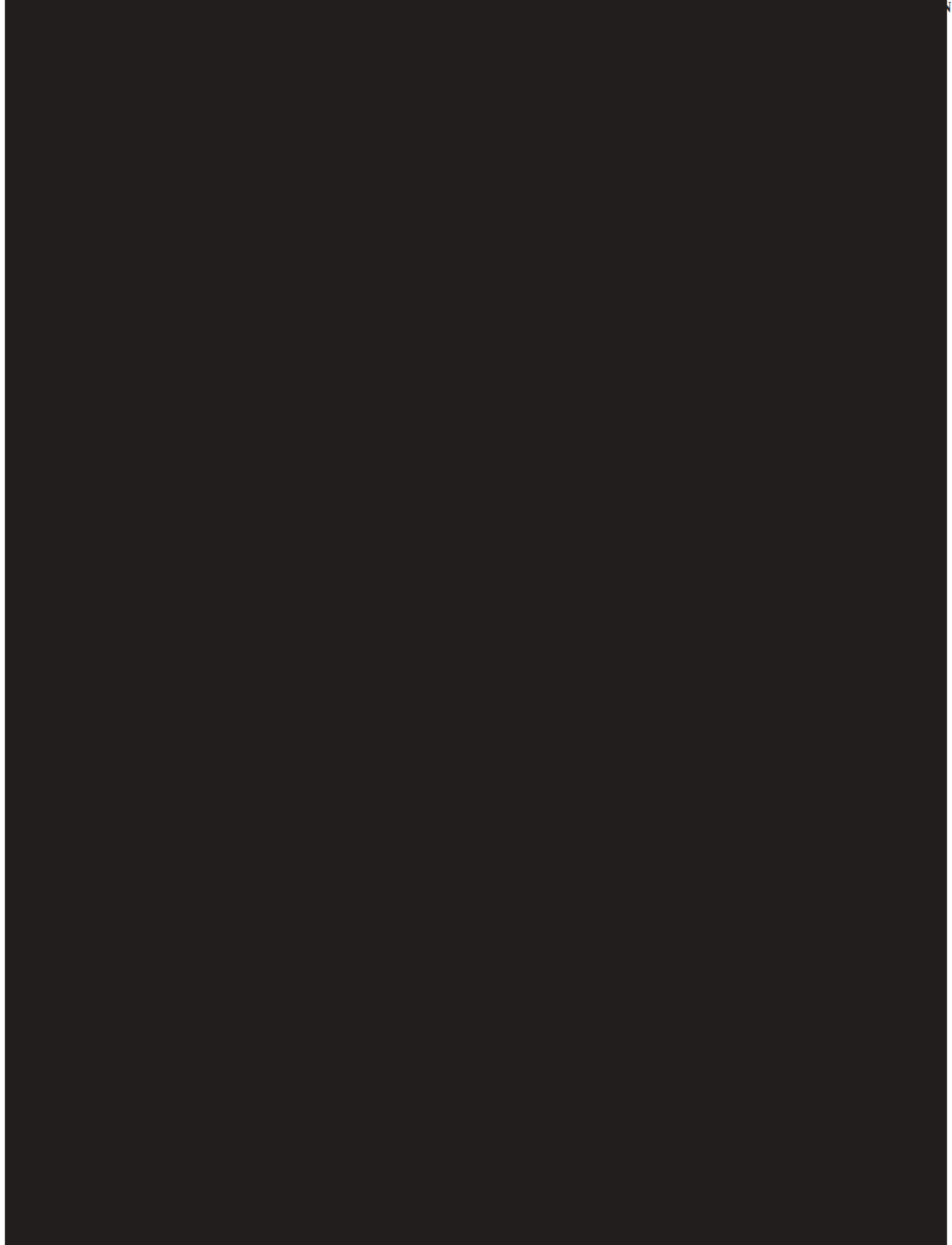
U554

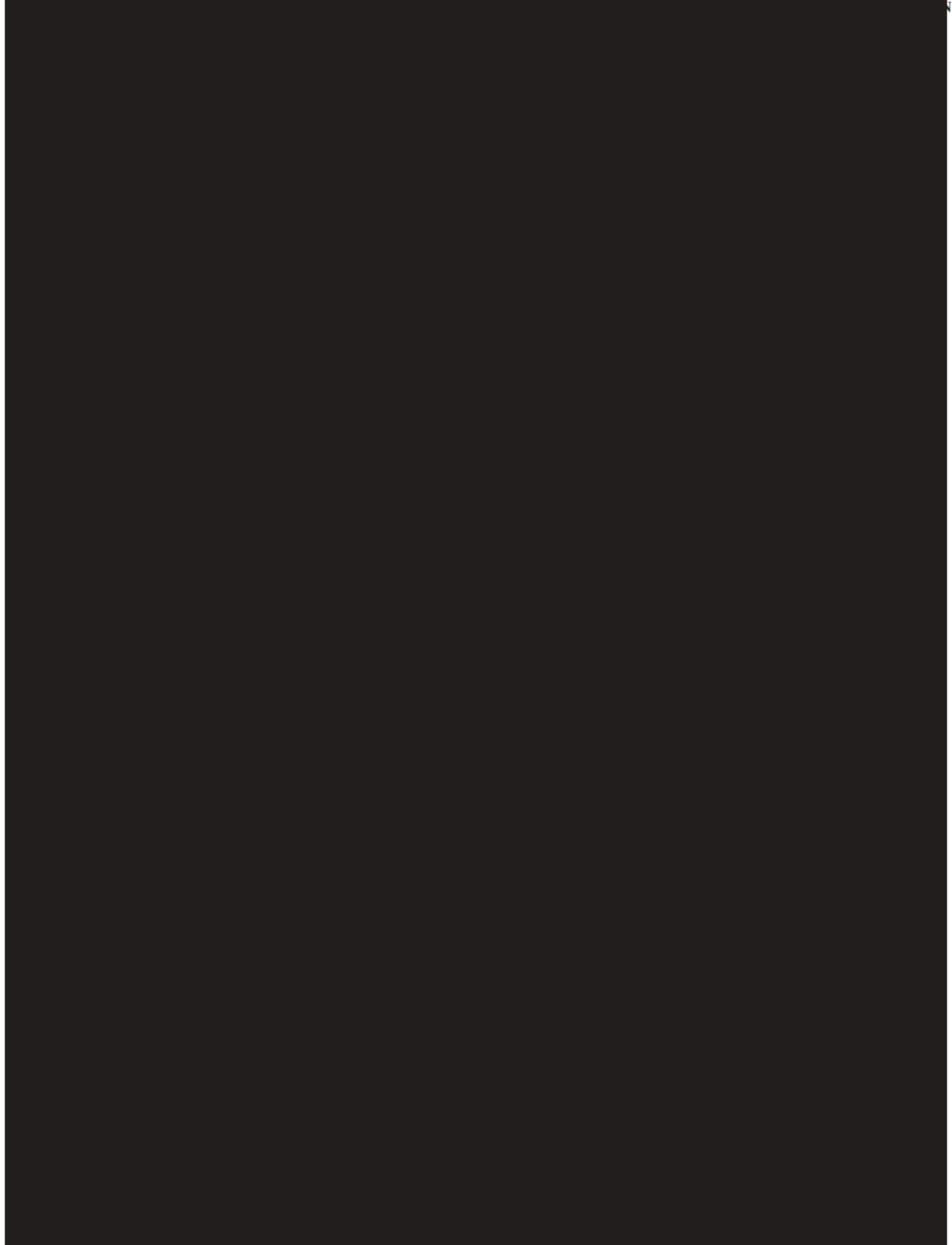
- 30mph FF
- 30mph FAL
- 30mph FAR

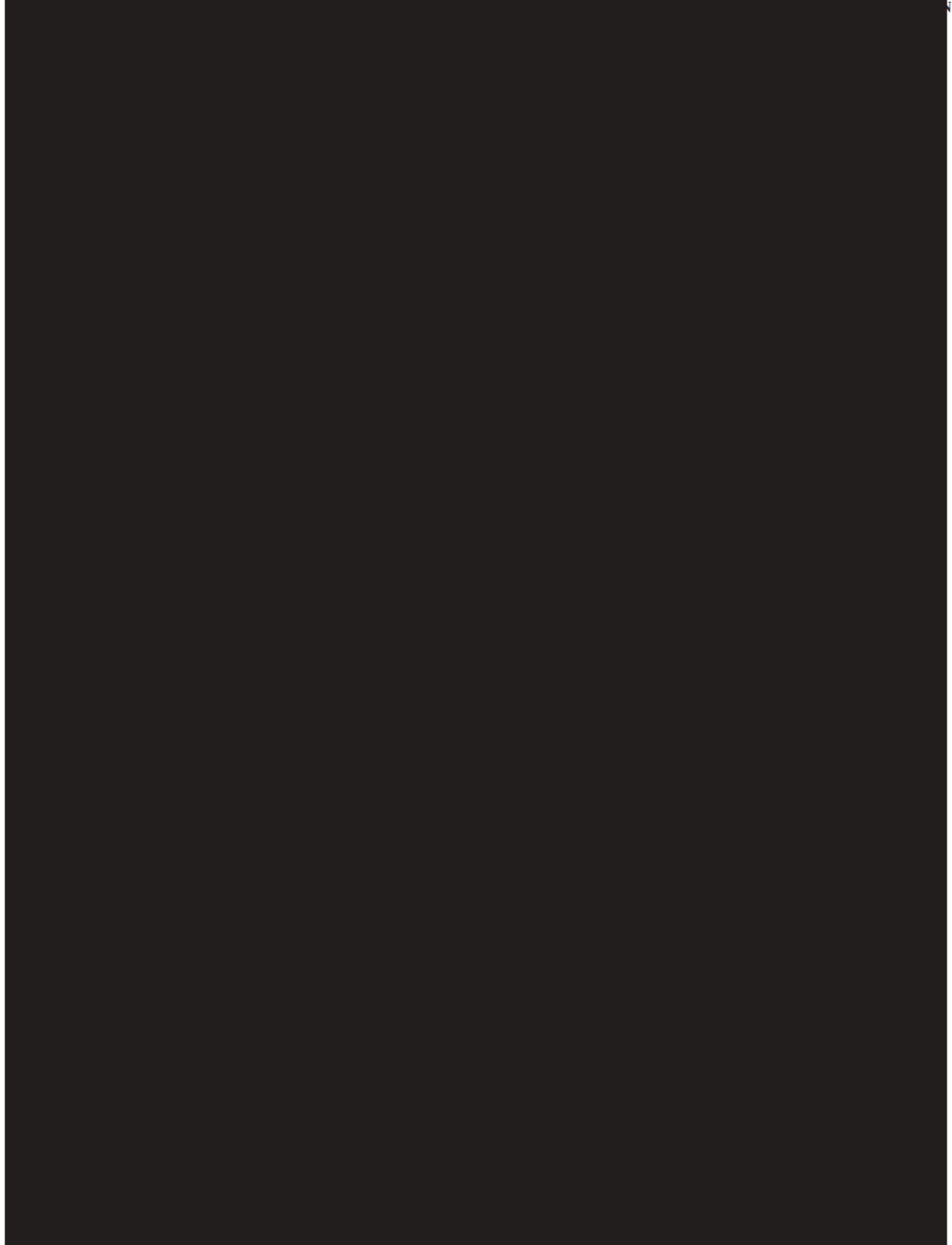
The Ford logo is displayed in a white, stylized script font against a dark blue background.

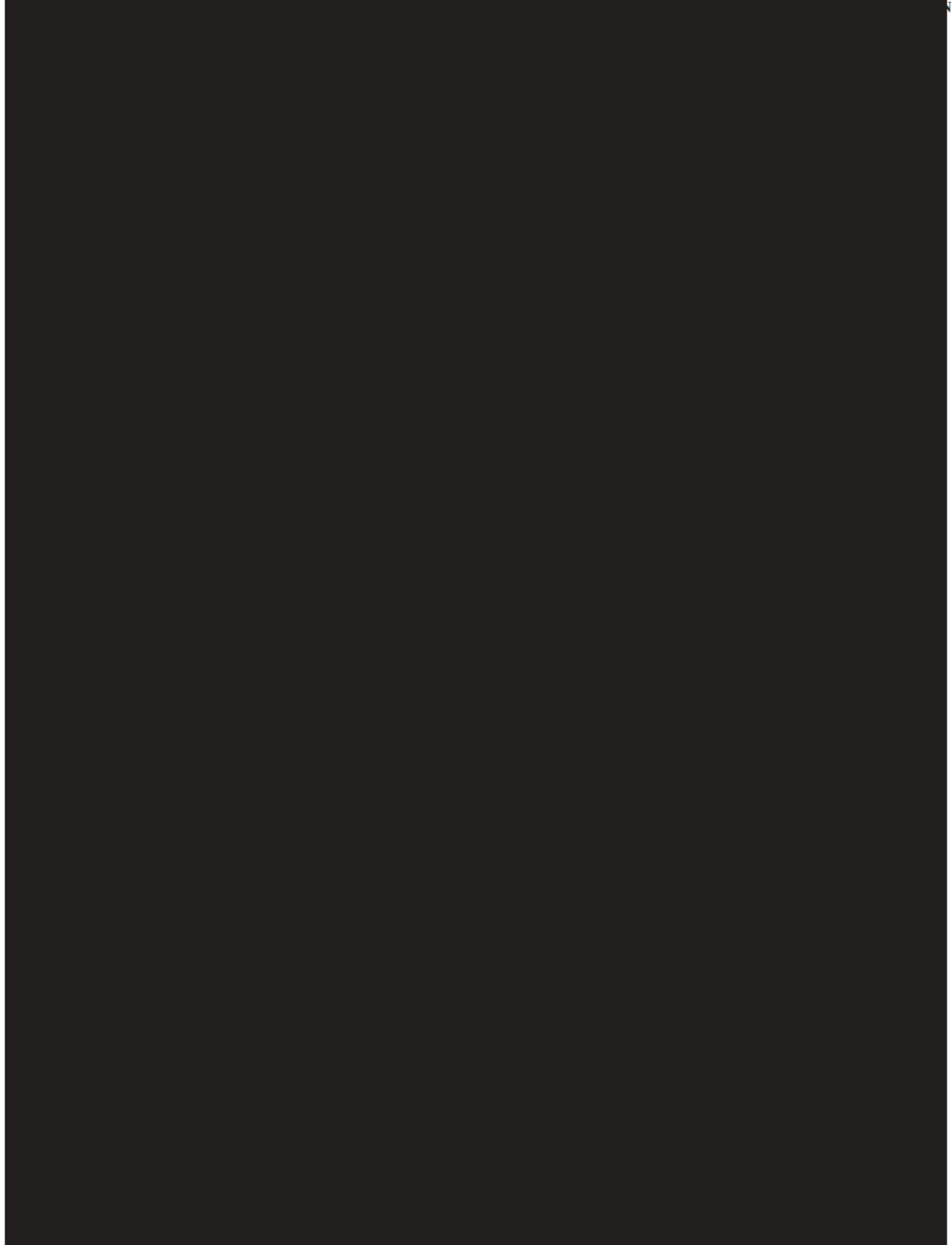












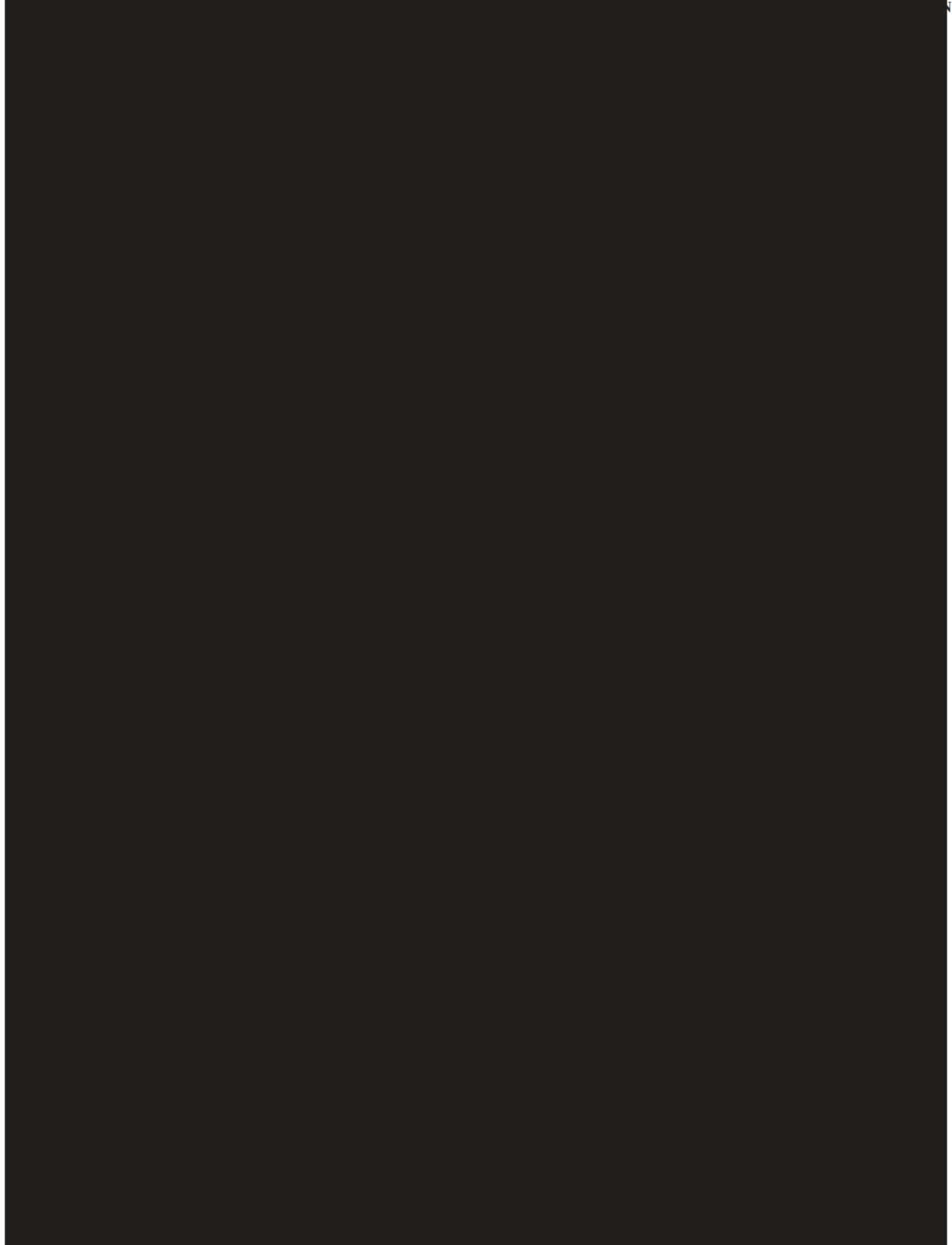
Side Impact

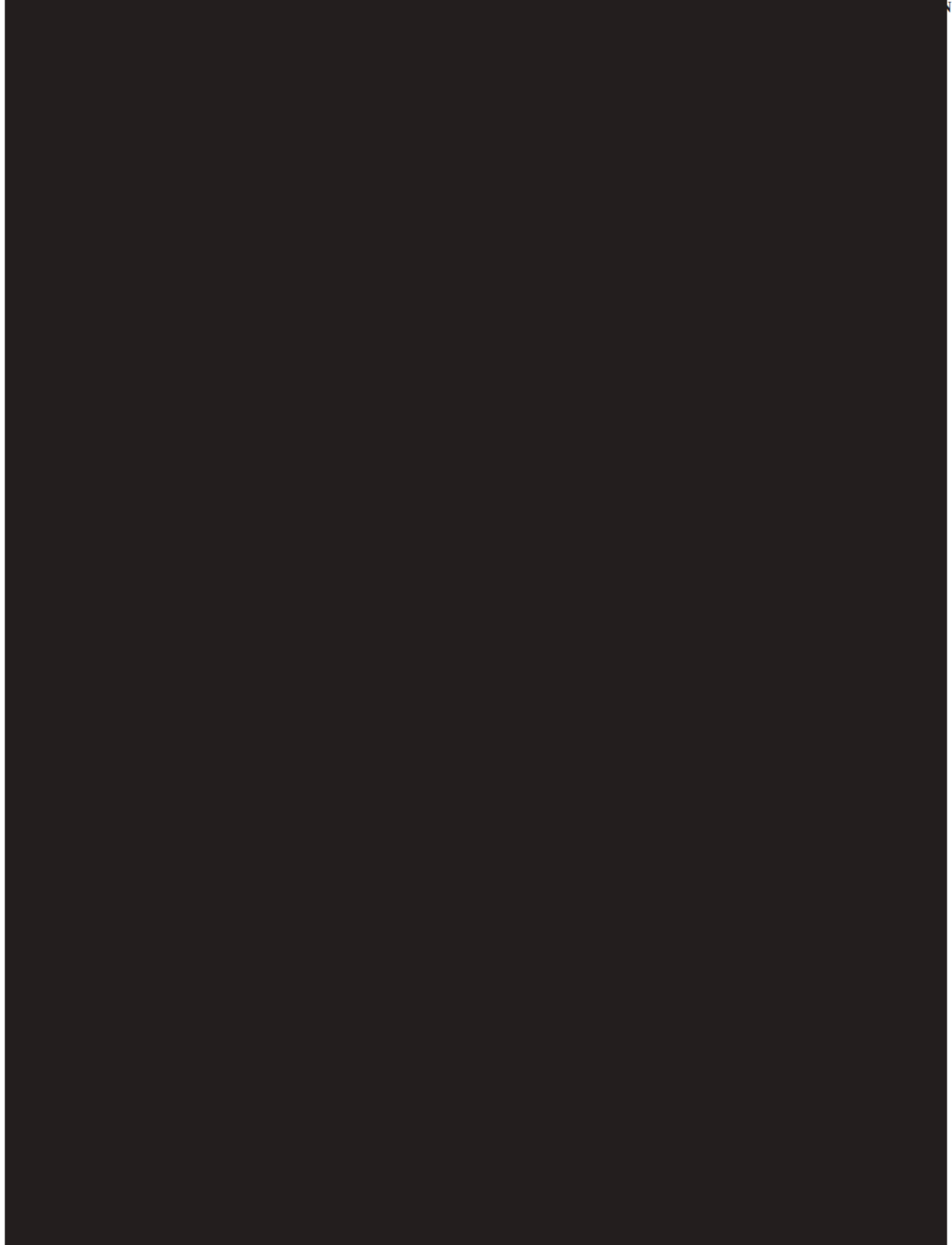


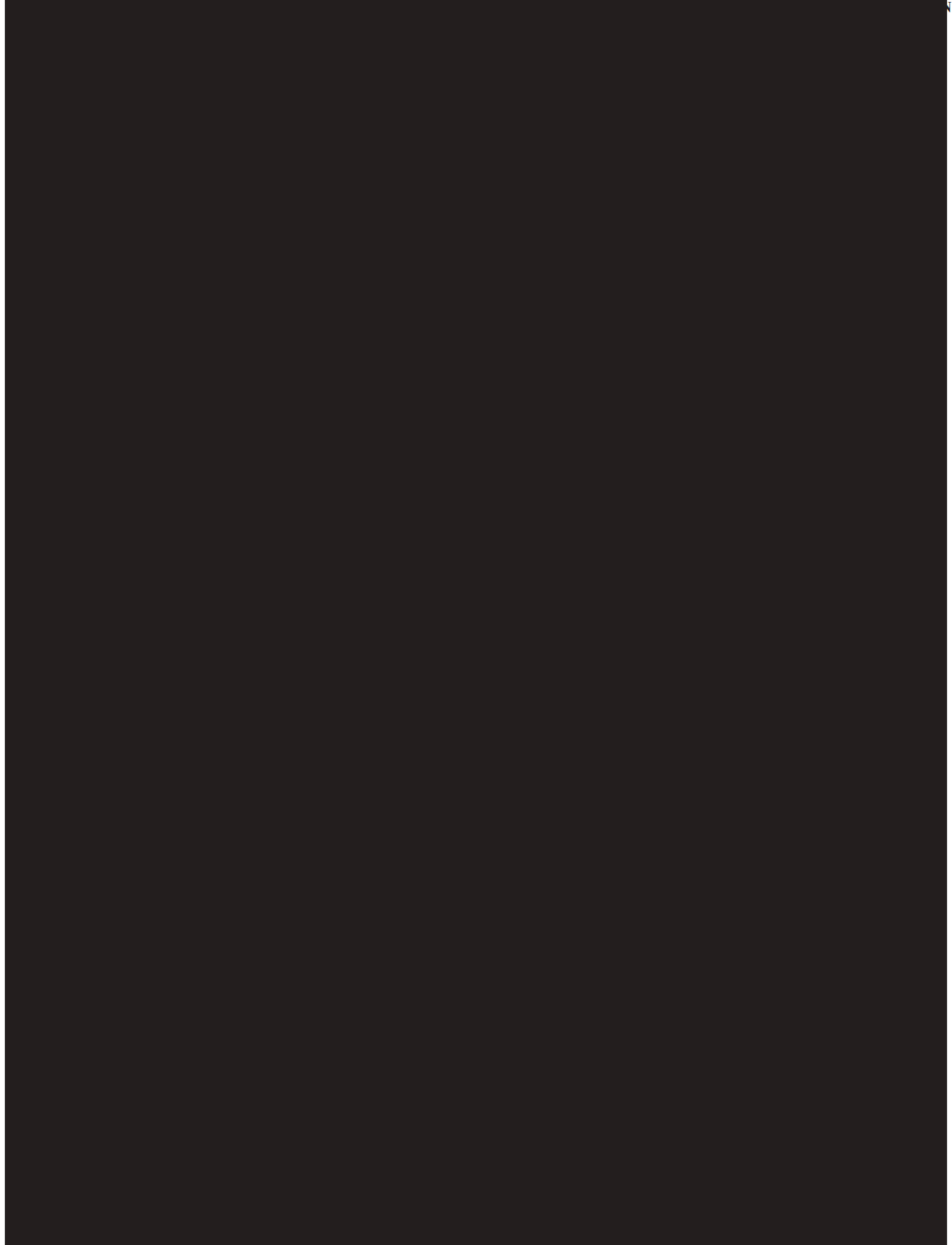
U55X Pretensioner Performance Study

- ❑ Program: U55X 2018MY
- ❑ Crash Mode: Oblq Pole
- ❑ Purpose: Evaluation
- ❑ Presenter: Yalla Abushawashi, Muhsin Hamdoon
- ❑ Supervisor: Marwan Elbkaily





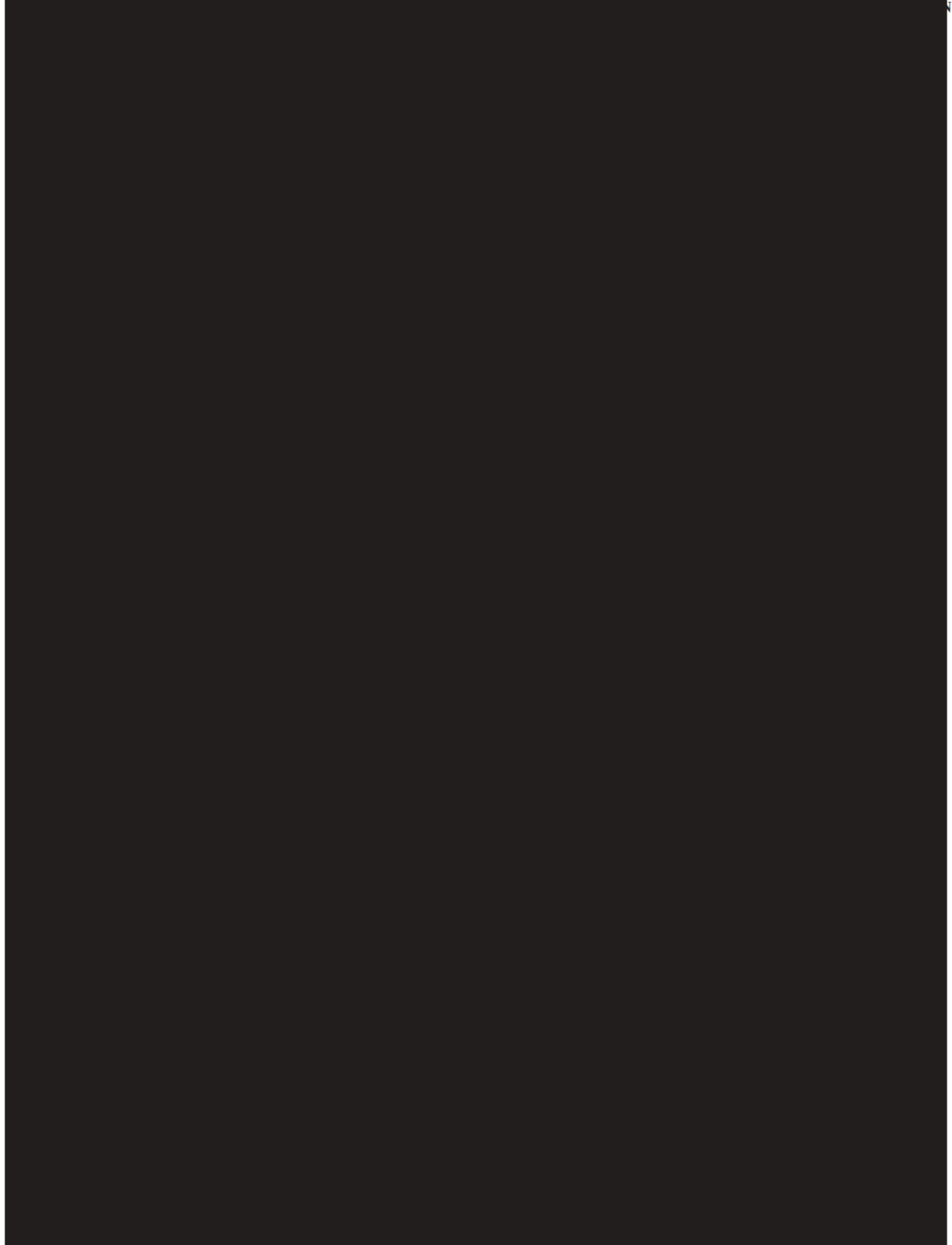




U55X Pretensioner Performance Study

Purpose of the Study

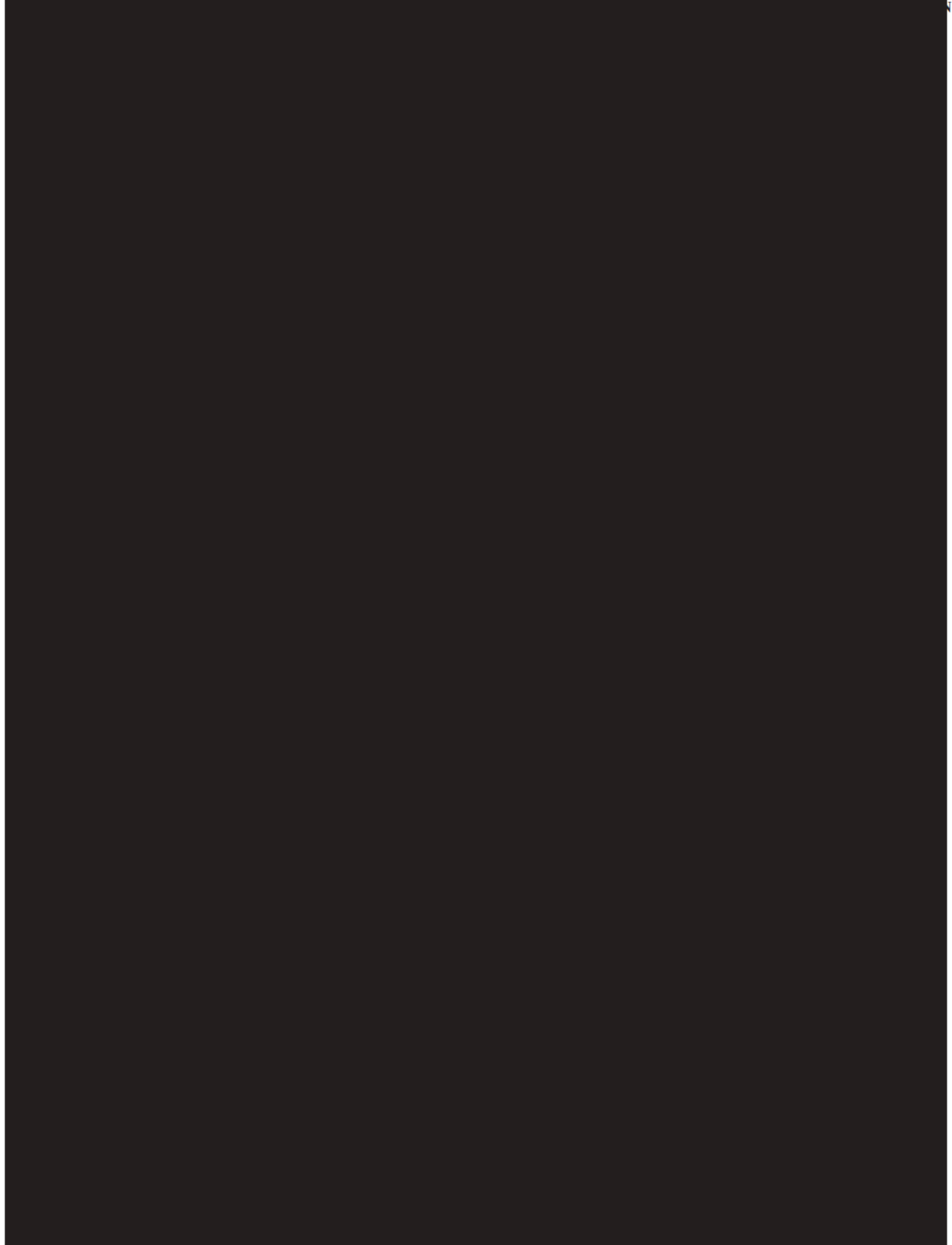


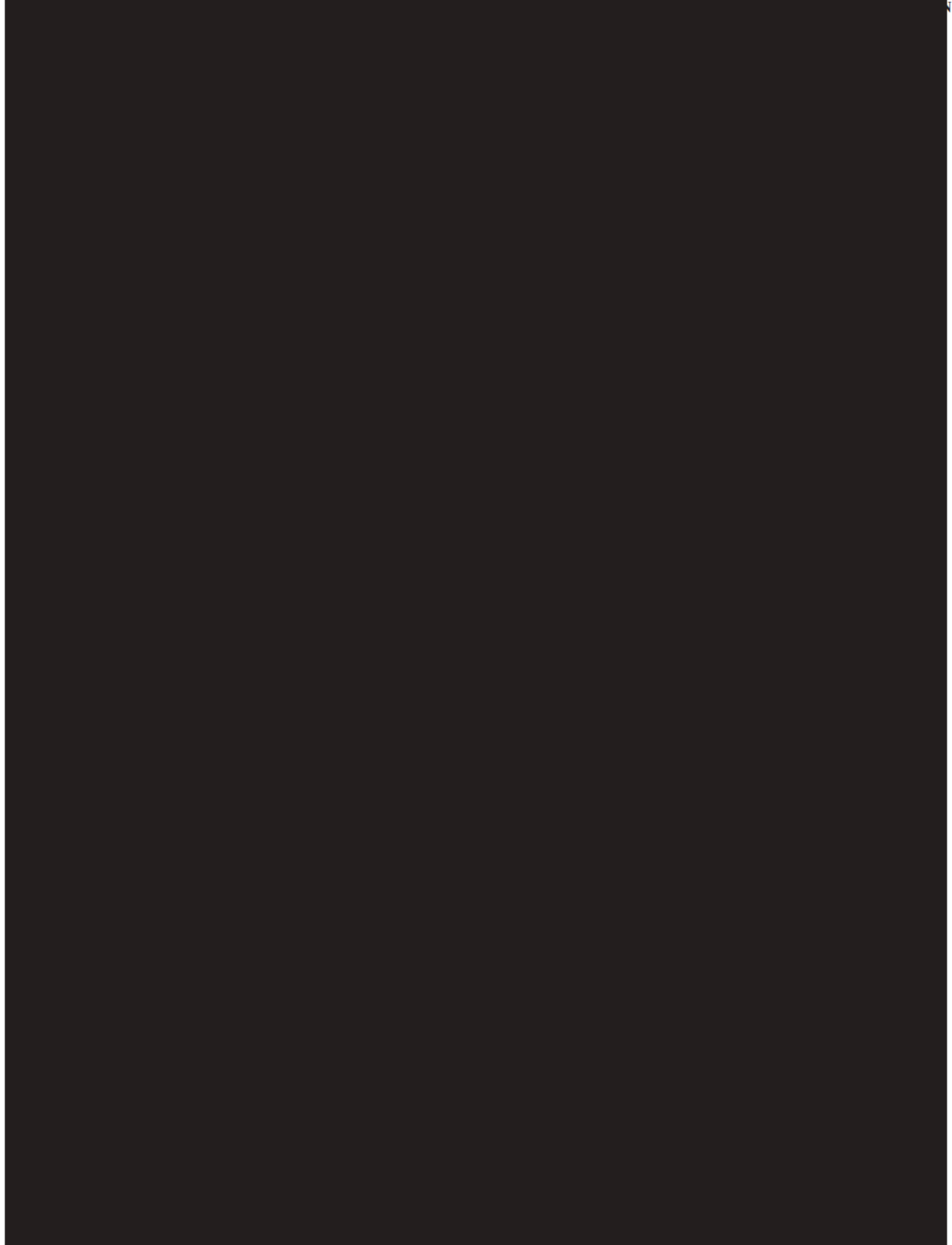


U55X Pretensioner Performance Study

CAE Results - SID2s



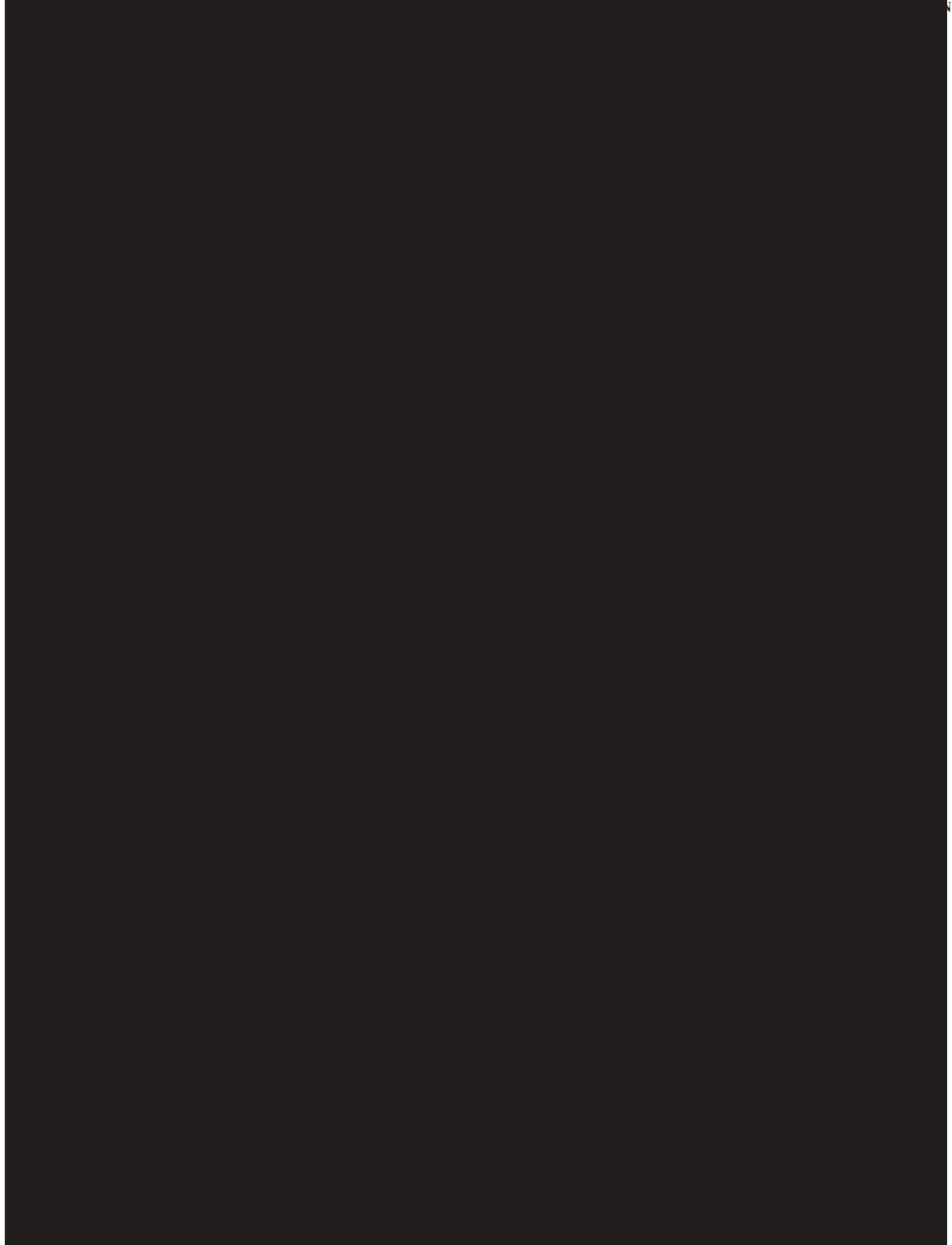


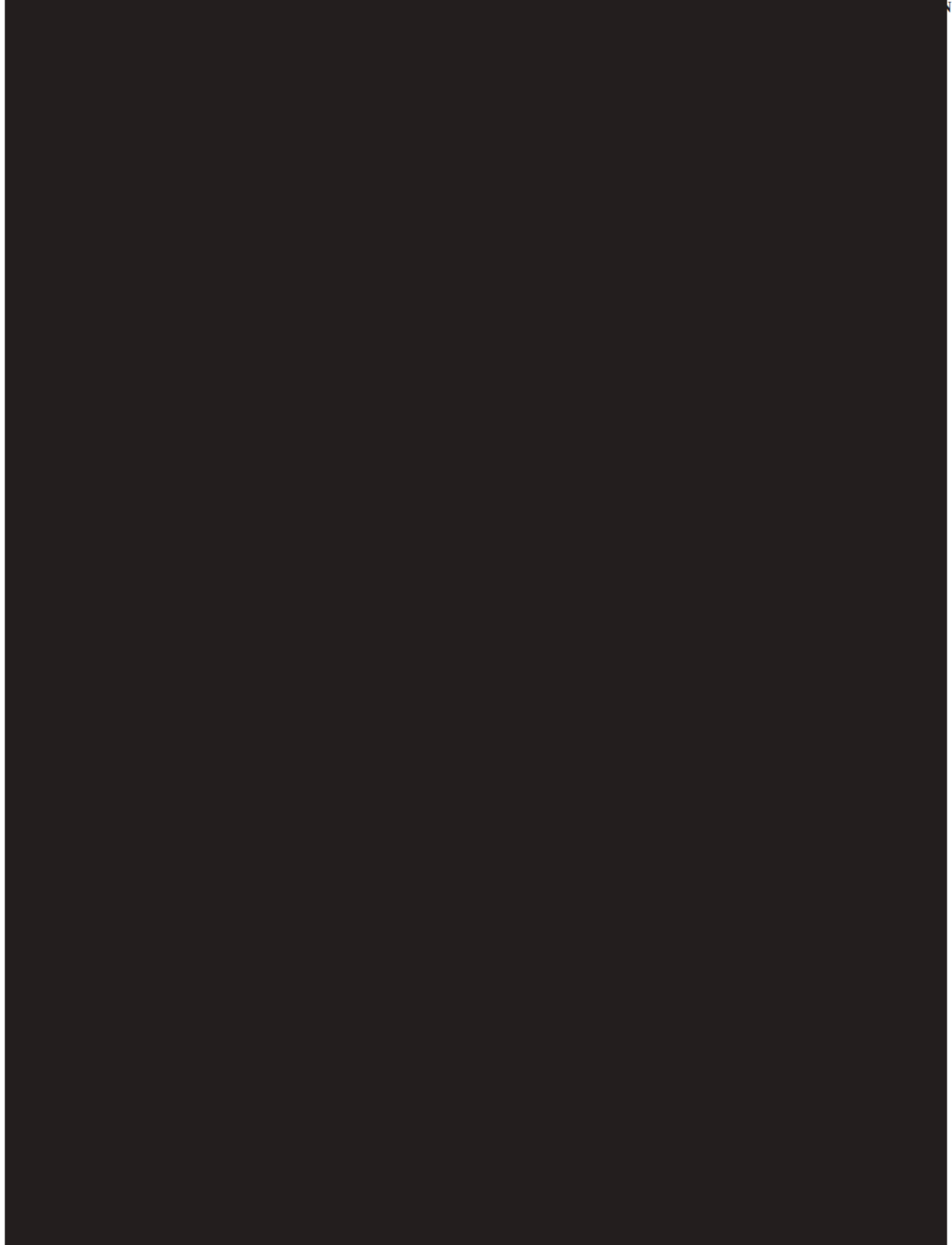


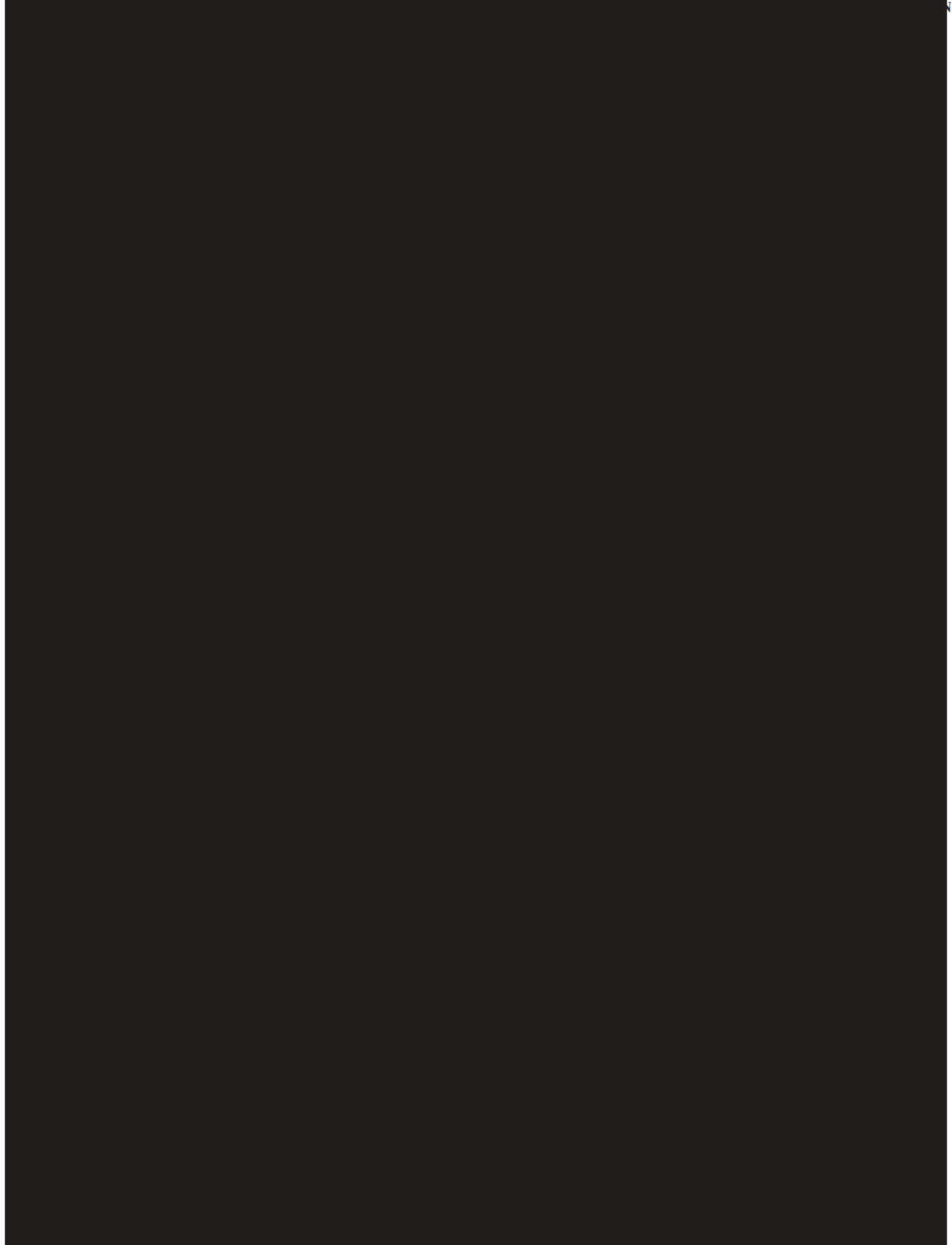
U55X Pretensioner Performance Study

CAE Results – ES2-re









From: Jadhav, Nitesh (N.C.) [njadhav@ford.com]
Sent: 3/8/2022 3:22:49 PM
To: Hultman, Paula (R.) [prieden@ford.com]
Subject: RE: Request for 14D support: Expedition Pretensioner Investigations
Attachments: CCRG_seatbelt_pretensioner_basic_charts_EMM_Mar_01_2022.pdf; CCRG_21-576_Footprint_analysis_Mar_01_2022.pdf; Awareness_TRG_seatbelt_pretensioner_CCRG_21-576_Mar_07_2022.pdf

Hey Paula,

Sending you the EMM presentations. They are bit too long.

In addition sending the TRG presentation. 3rd file is still work-in-progress.

Thank you,
Best Regards,
Nitesh

From: Hultman, Paula (R.) <prieden@ford.com>
Sent: Tuesday, March 8, 2022 9:33 AM
To: Jadhav, Nitesh (N.C.) <njadhav@ford.com>
Subject: RE: Request for 14D support: Expedition Pretensioner Investigations

Working on it

Paula

Mobile Phone: 313-671-7265

"If you can't explain it simply, you don't understand it well enough." – Albert Einstein

From: Jadhav, Nitesh (N.C.) <njadhav@ford.com>
Sent: Tuesday, March 8, 2022 9:29 AM
To: Hultman, Paula (R.) <prieden@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>
Subject: RE: Request for 14D support: Expedition Pretensioner Investigations

Hello Paula,

We have an Awareness TRG tomorrow morning.

Is the 14D populated with information in 8D?

Thank you,
Best Regards
Nitesh
(313-805-3467)

From: Ott, David (D.J.) <dott@ford.com>
Sent: Friday, March 4, 2022 8:02 AM
To: Hultman, Paula (R.) <prieden@ford.com>; Leifson, Kirk (K.V.) <kleifson@ford.com>
Cc: Boehk, Karen (K.S.) <kboehk@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>; DeSmet, Edward (E.J.)

<edesmet@ford.com>; Grazioli, Alicia (A.B.) <agraziol@ford.com>; Jadhav, Nitesh (N.C.) <njadhav@ford.com>

Subject: RE: Request for 14D support: Expedition Pretensioner Investigations

Just to clarify, at this point I'm just looking for the first 8 sections which shouldn't require R&SP involvement in the near term.

Dave

From: Hultman, Paula (R.) <prieden@ford.com>

Sent: Friday, March 4, 2022 7:52 AM

To: Leifson, Kirk (K.V.) <kleifson@ford.com>

Cc: Boehk, Karen (K.S.) <kboehk@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Grazioli, Alicia (A.B.) <agraziol@ford.com>; Jadhav, Nitesh (N.C.) <njadhav@ford.com>; Ott, David (D.J.) <dott@ford.com>

Subject: Request for 14D support: Expedition Pretensioner Investigations

Hello Kirk,

Dave Ott is requesting a 14D for GRID #21-576 - 2019 U553N EXPEDITION - Faulty Retractor/Inadvertent Pretensioner Deployment.

Please assign a Program Manager and Analyst to support the 14D investigation. Thank you.

Regards,

Paula Rieden Hultman

Critical Concern Engineer

GVHM / Design Assurance

Mobile Phone: 313-671-7265

Email: prieden@ford.com

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From: Ott, David (D.J.) <dott@ford.com>

Sent: Friday, March 4, 2022 7:10 AM

To: Jadhav, Nitesh (N.C.) <njadhav@ford.com>; Hultman, Paula (R.) <prieden@ford.com>

Cc: Stanley, Daniel (D.J.) <dstanle1@ford.com>; Boehk, Karen (K.S.) <kboehk@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Grazioli, Alicia (A.B.) <agraziol@ford.com>

Subject: Expedition Pretensioner Investigations

Team, we currently have two open Expedition Pretensioner CCRG investigations:

- 21-398 pertaining to DTC/MILs
- 21-576 pertaining to inadvertent deployment allegations

Based on investigation to date these two topics appear to be closely related. Because of that, I would like to:

- Consolidate these two topics into 21-576 (i.e. close 21-398 to 21-576) and re-title 21-576 accordingly.
- Kick off the first 8 elements of a 14D to further our investigation into this subject.

Thanks,

David J. Ott

Defect Investigations Manager – Truck Programs (CCRG Chair)

Automotive Safety Office

Ford Motor Company

313-402-2502 (work cell)

313-407-3194 (cell)

2018-2022MY Expedition/ Navigator Basic Charts

Faulty Seatbelt Retractor
CCRG – 21-398

Seatbelt Retractor Pretensioner Inadvertent Deployment
CCRG – 21-576

ASO EMM Review
Mar 01, 2022



Turn Around
Automotive Operations

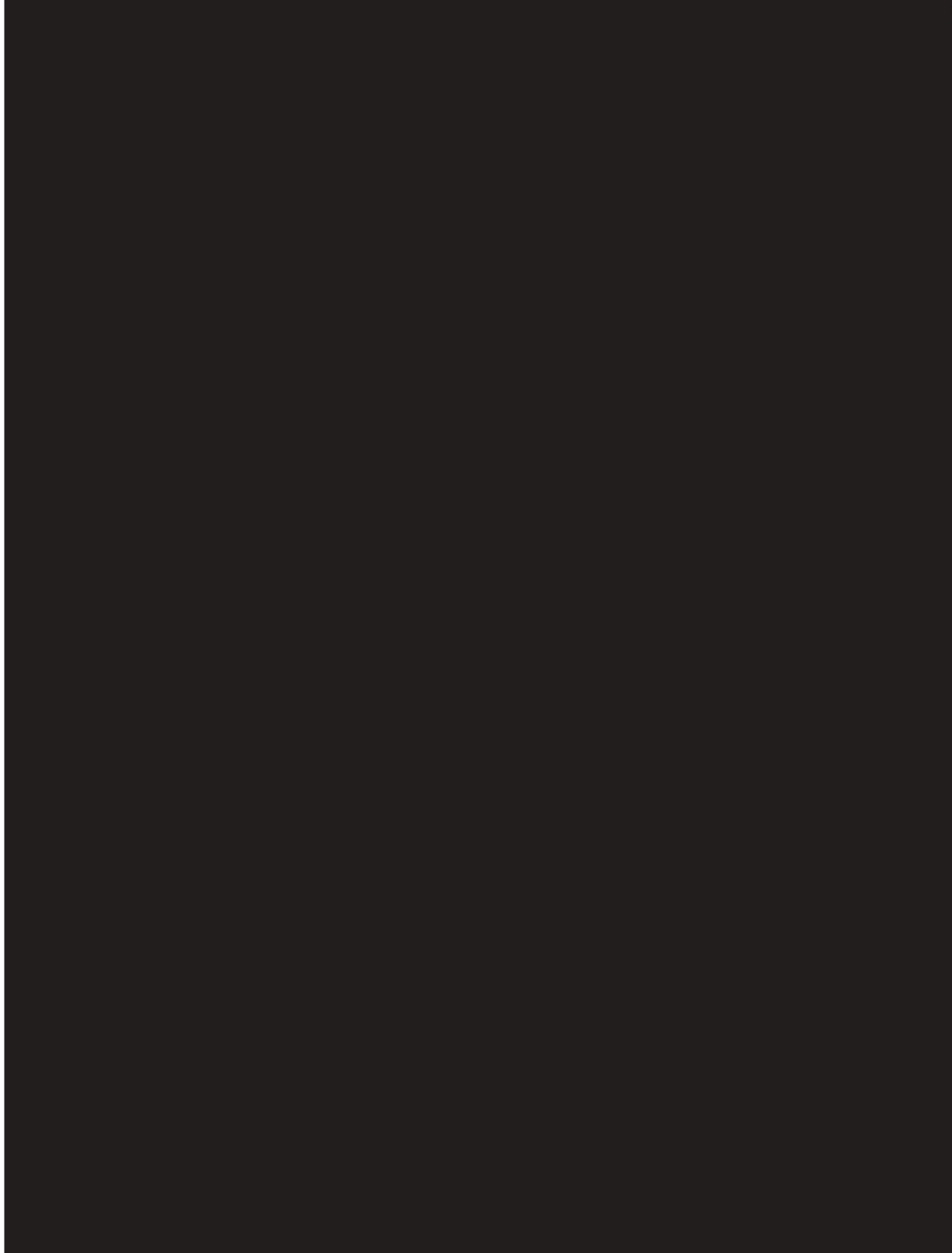


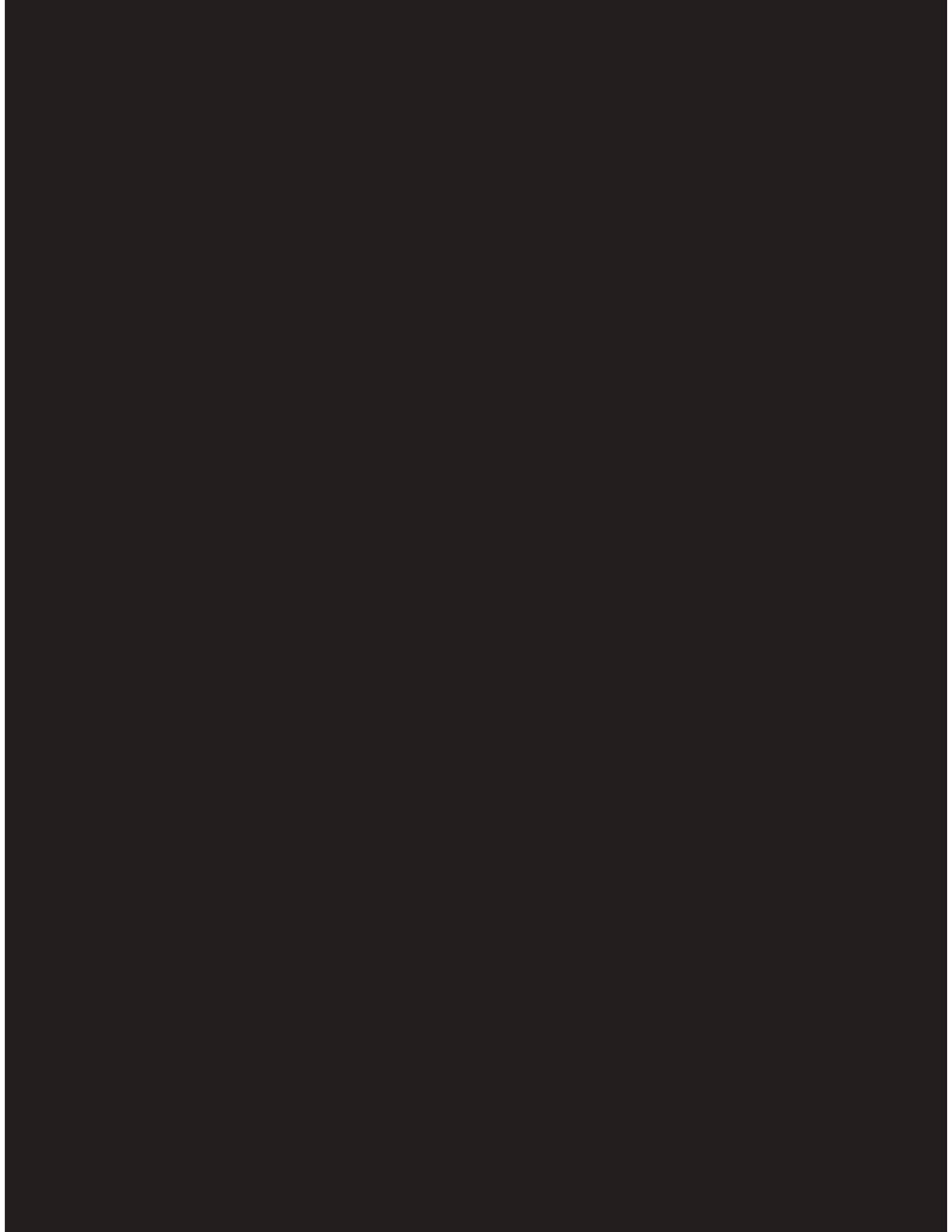
Modernize
Everywhere

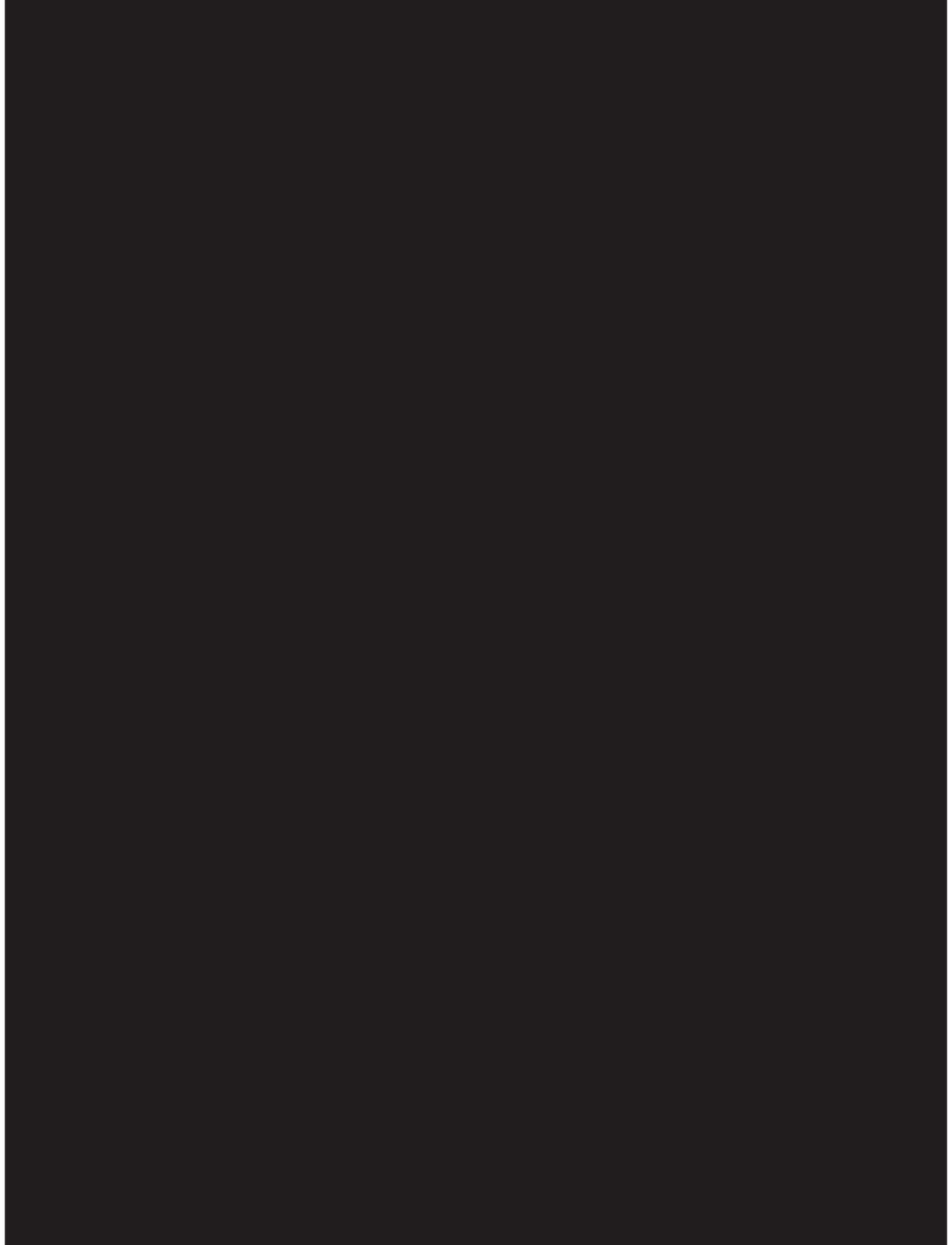


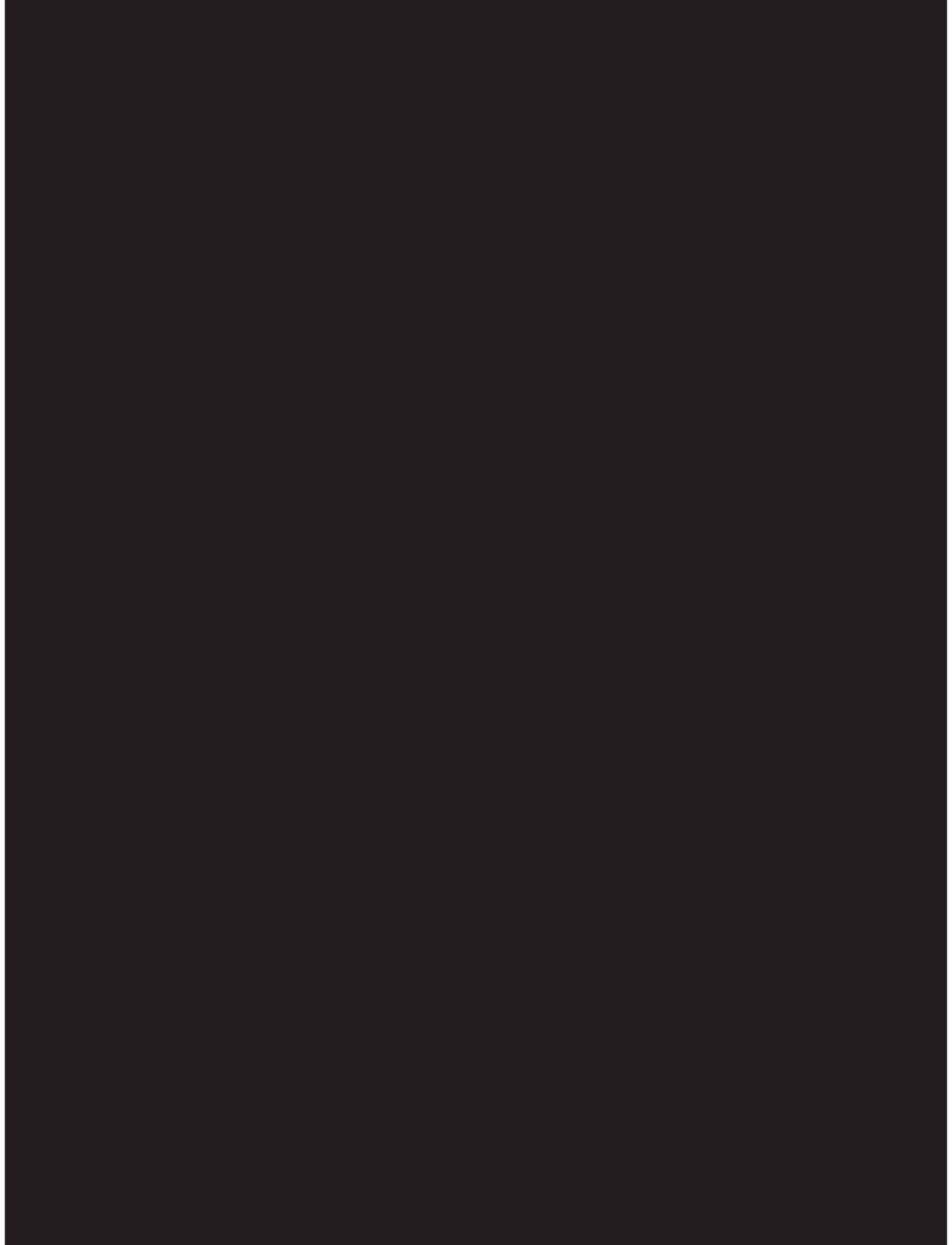
Disrupt
Ourselves



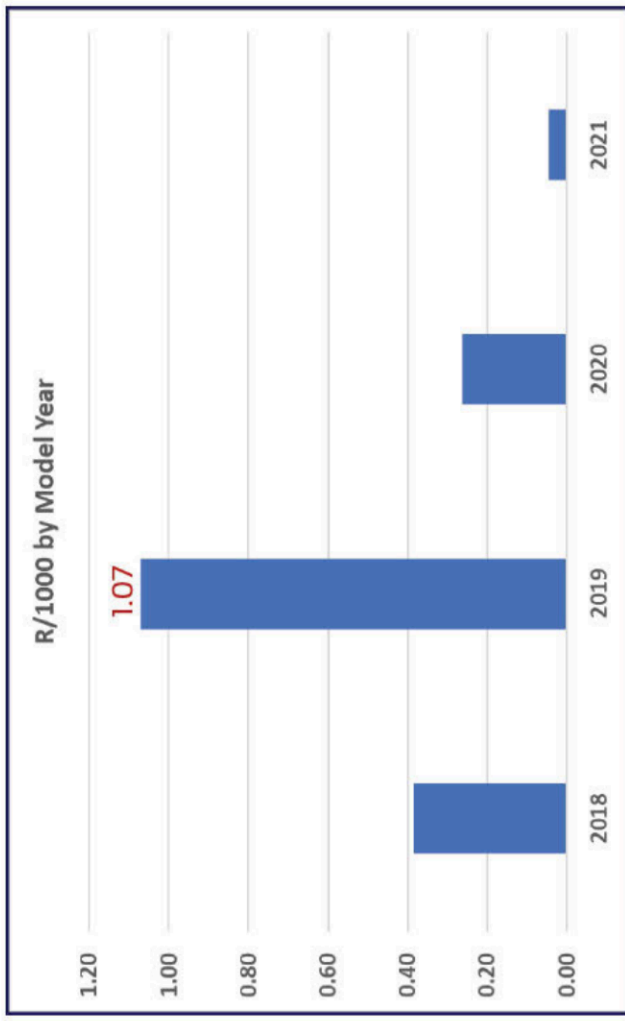
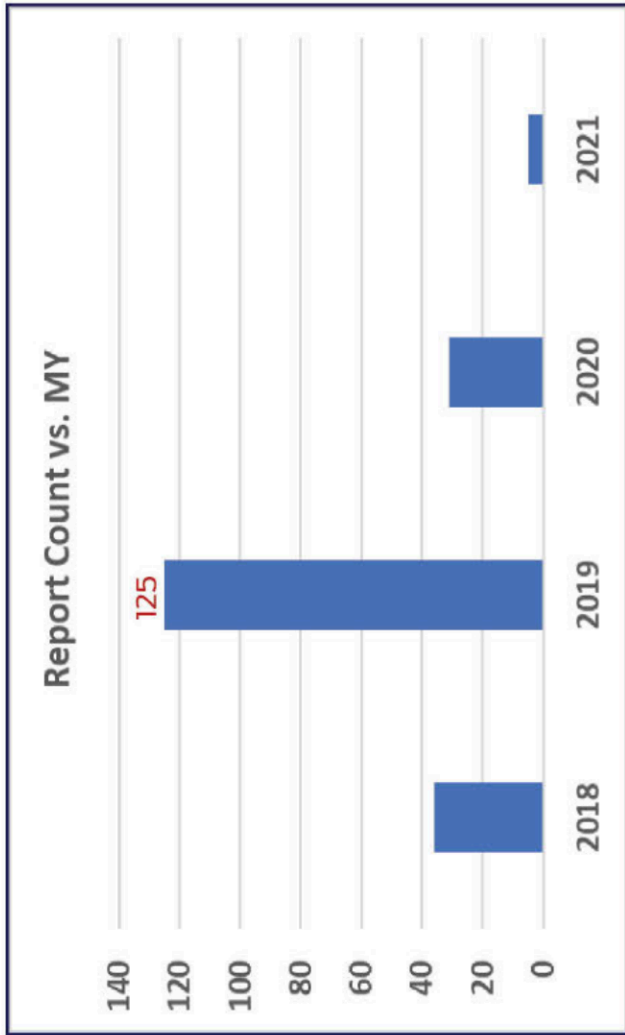




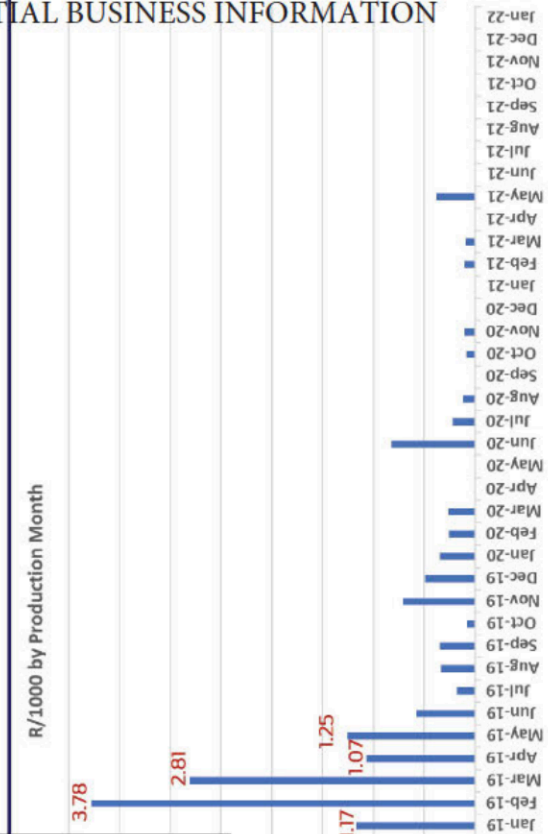
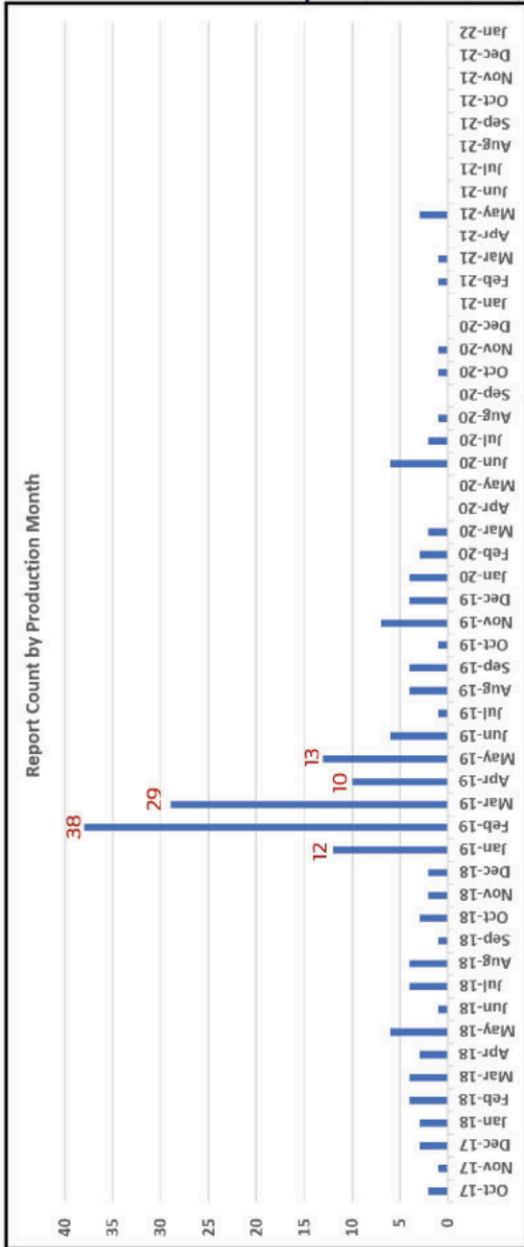




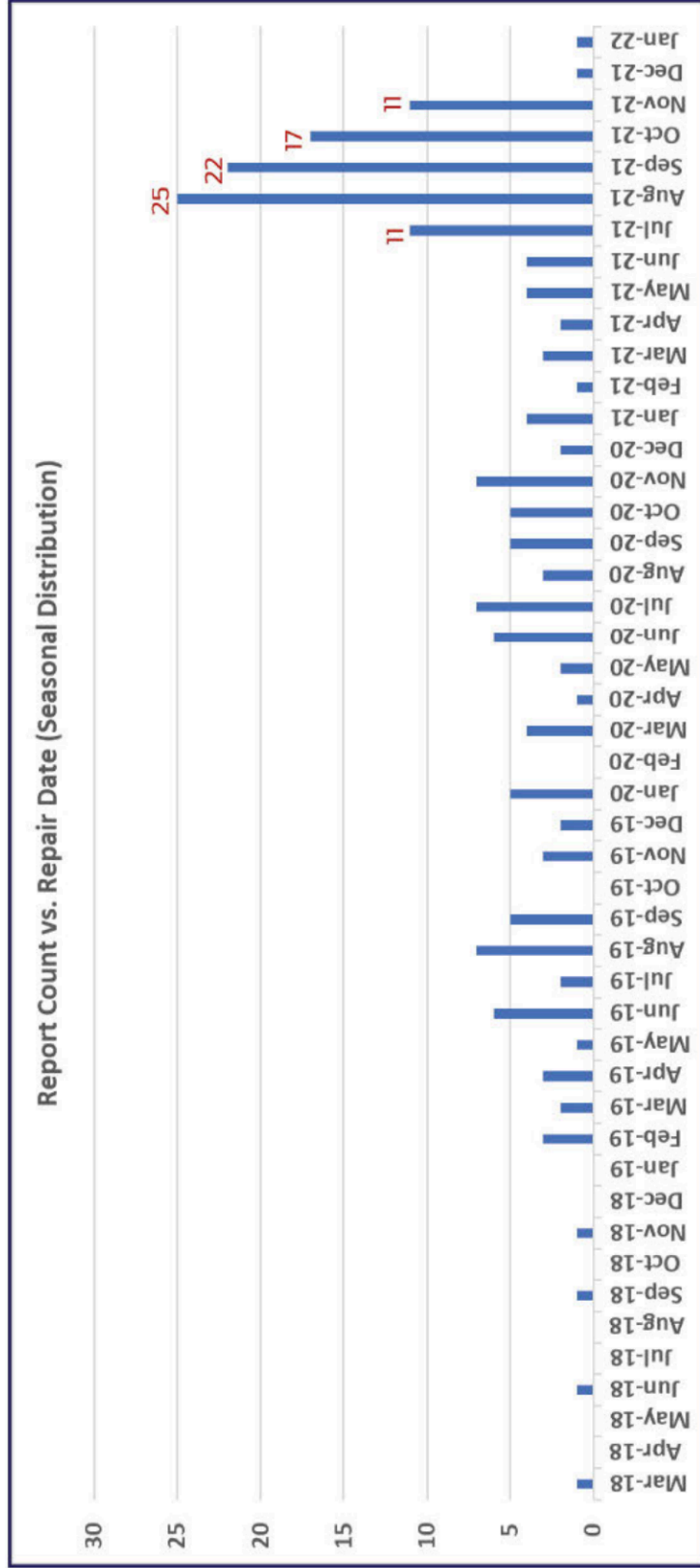
Report Count & Rate (R/1000) vs. Model Year - 2018-2022MY Expedition/ Navigator



Report Count & Rate (R/1000) vs. Production Month - 2018-2022MY Expedition/ Navigator

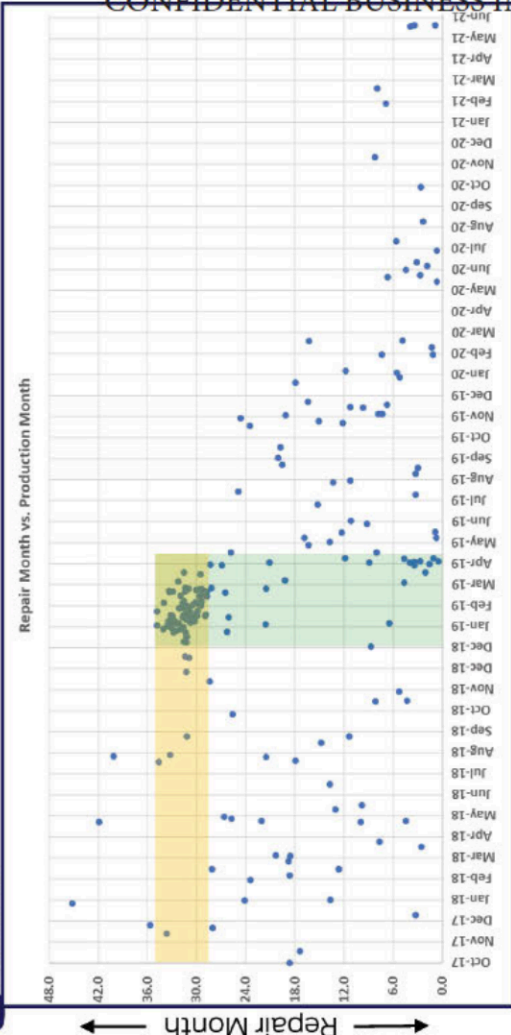
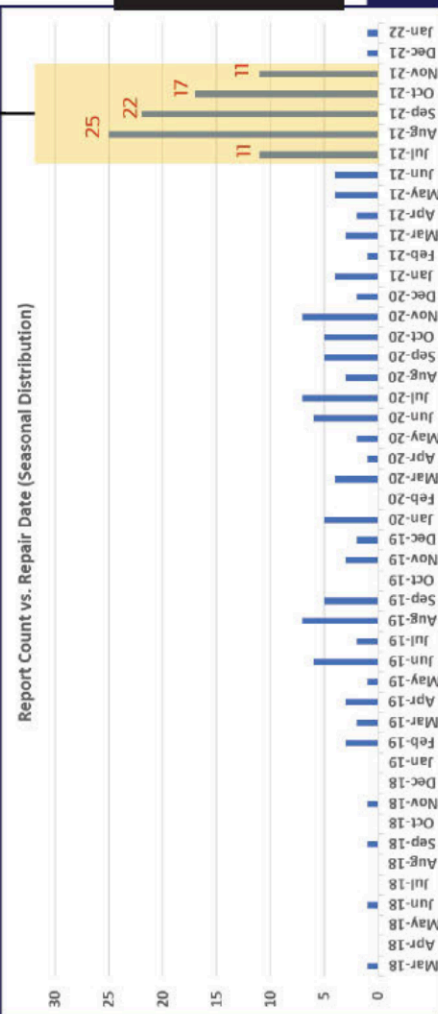
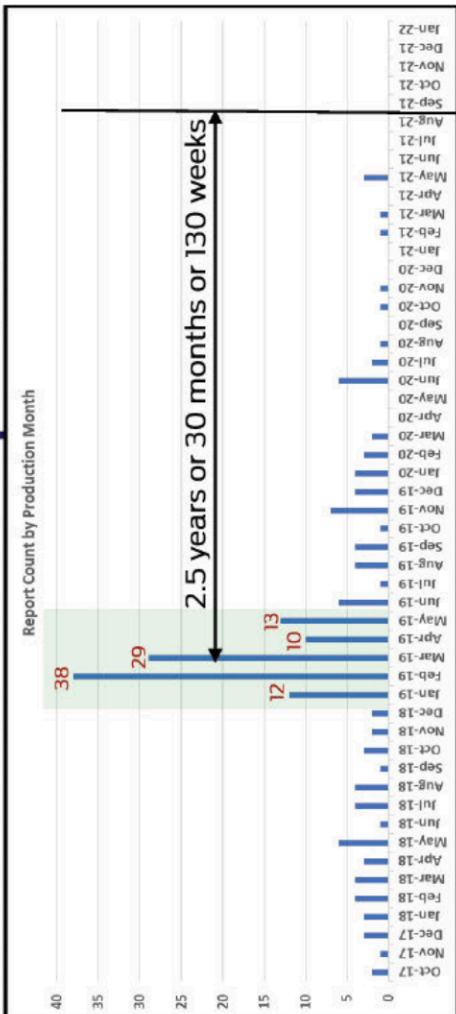


Report Count vs. Repair Month – Seasonal Distribution - 2018-2022MY Expedition/ Navigator





Repair Month vs. Production Month– Seasonal Distribution 2018-2022MY Expedition/ Navigator



Production Month

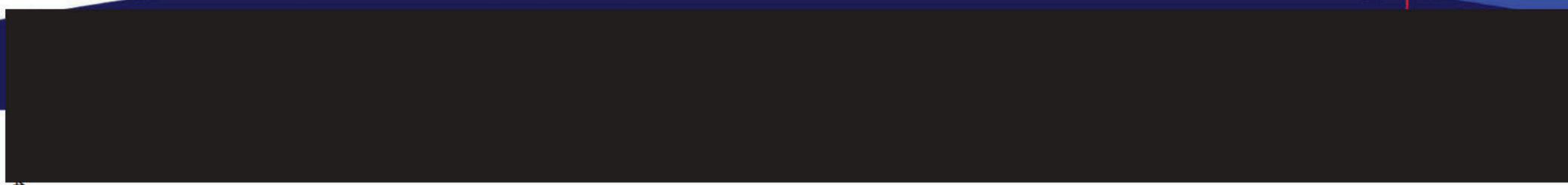




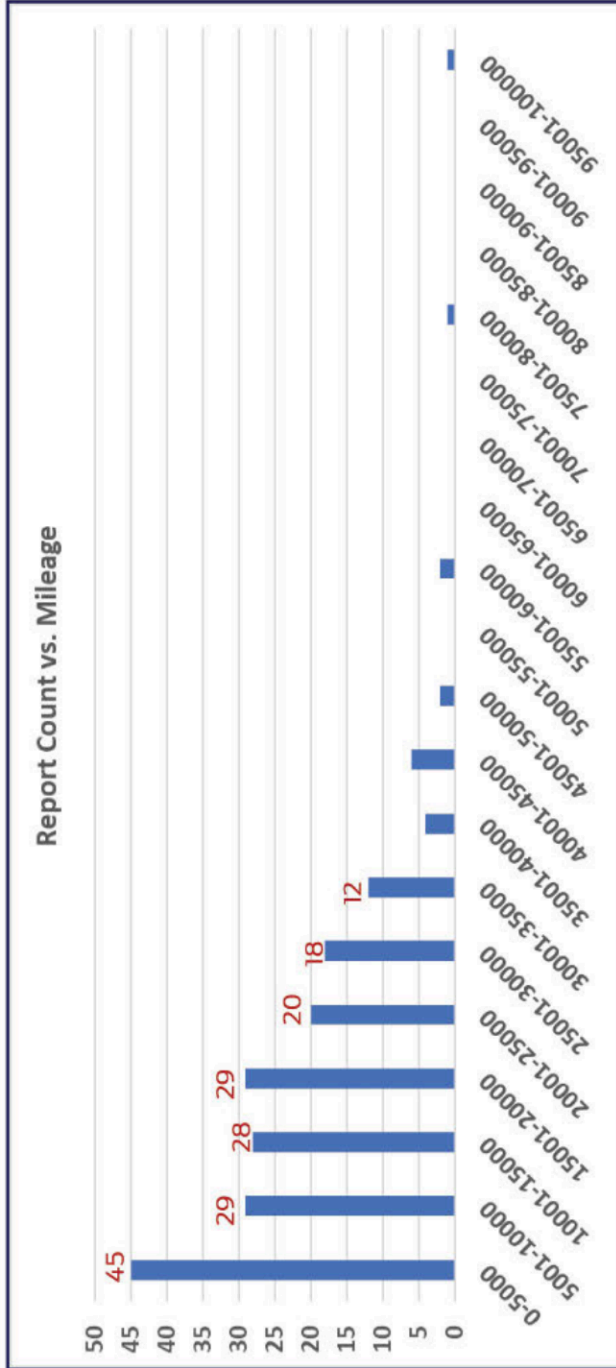
Retractor Pretensioners received from IMG

#	VIN #	Driver	Passenger	Production Date	In production Time window?	Repair Date	In repair Time window?	Time in service (Months)	Region Sold in
1	1FMJU1MT6K[REDACTED]	x (IAD)	x	Mar 20, 2019	Y	Jun 20, 2021	Y	27	United Arab Emirates (ARE)
2	1FMJU1JT5K[REDACTED]	x	x	Mar 24, 2019	Y	Jun 17, 2021	Y	27	United Arab Emirates (ARE)
3	1FMJU1MT2K[REDACTED]	-	x	Jan 30, 2019	Y	Jun 08, 2021	Y	28	United Arab Emirates (ARE)
4	1FMJU1MT8K[REDACTED]	x (IAD)	x	Feb 21, 2019	Y	Aug 14, 2021	Y	30	United Arab Emirates (ARE)
5	1FMJU1JT1K[REDACTED]	x (IAD)	-	Jan 16, 2019	Y	Aug 16, 2021	Y	31	United Arab Emirates (ARE)
6	1FMJU1JT3K[REDACTED]	x (IAD)	x	Jan 22, 2019	Y	Aug 30, 2021	Y	31	United Arab Emirates (ARE)
7	1FMJU1JT3K[REDACTED]	x	x	Feb 12, 2019	Y	Aug 01, 2021	Y	30	Saudi Arabia (SAU)
8	1FMJU1JTXK[REDACTED]	-	x	Feb 08, 2019	Y	Aug 18, 2020	N	18	Saudi Arabia (SAU)
9	1FMJU1JT5K[REDACTED]	-	x (IAD)	Feb 14, 2019	Y	Jun 28, 2021	Y	29	Saudi Arabia (SAU)
10	1FMJU1JT2K[REDACTED]	-	x (IAD)	Feb 16, 2019	Y	Jun 28, 2021	Y	28	Saudi Arabia (SAU)
11	1FMJU1MT6KEA04865	x	x	Nov 13, 2018	N (just outside Of window)	Jan 14, 2022	N (just outside Of window)	38	United Arab Emirates (ARE)

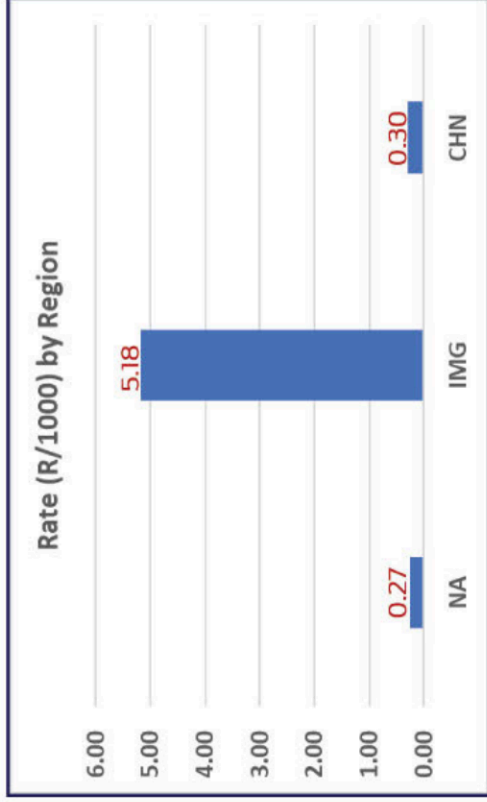
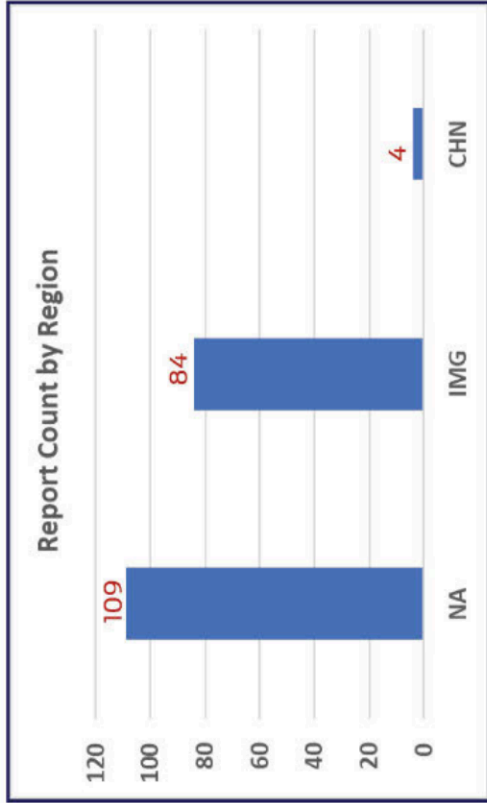
17 retractor pretensioners received from 11 vehicles.
 6 were Inadvertent Deployments (IAD)



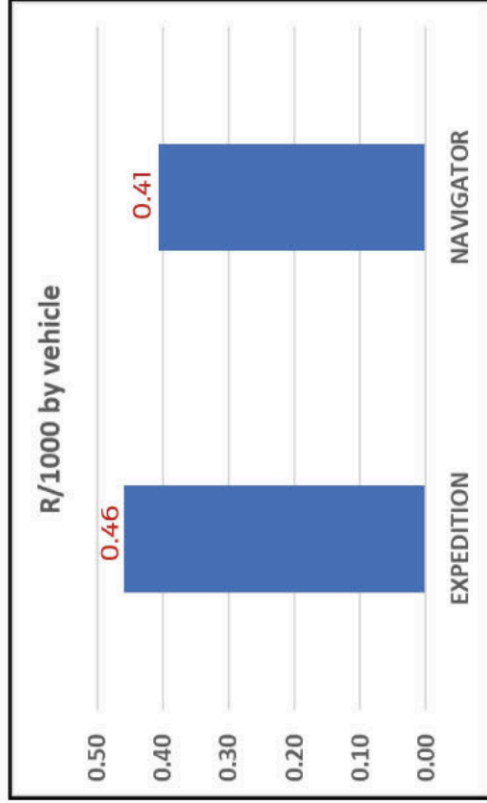
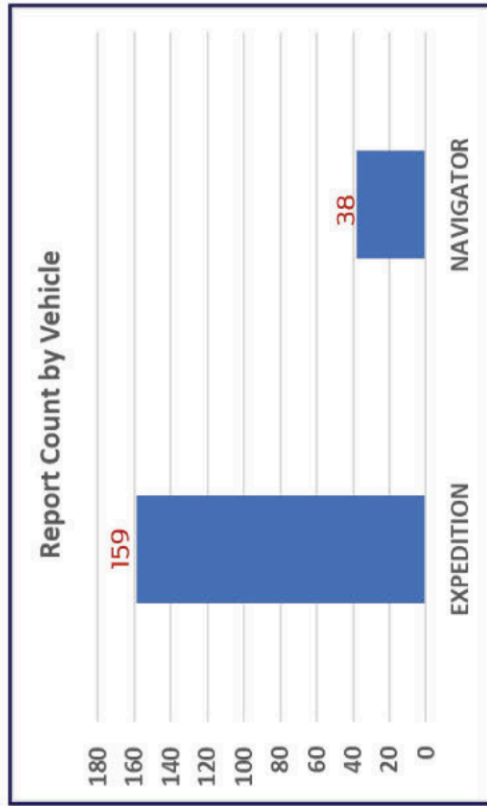
Report Count vs. Mileage -- 2018-2022MY Expedition/ Navigator



Report Count & Rate (R/1000) by Region – 2018-2022MY Expedition/ Navigator



Report Count & Rate (R/1000) by Vehicle Type – 2018-2022MY Expedition/ Navigator



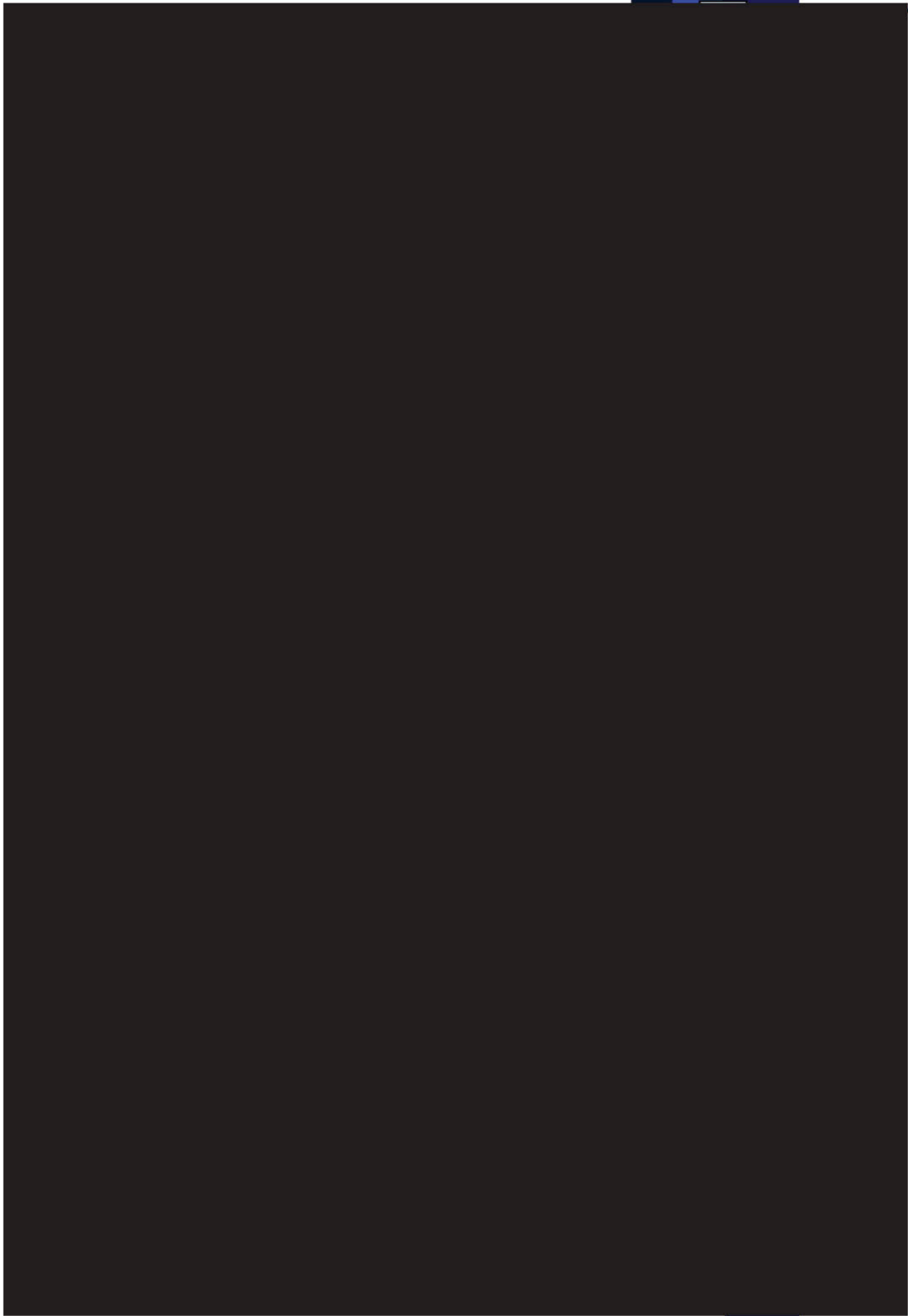
Weibull Assessment – 10 year prediction – 2018-2022MY Expedition/ Navigator

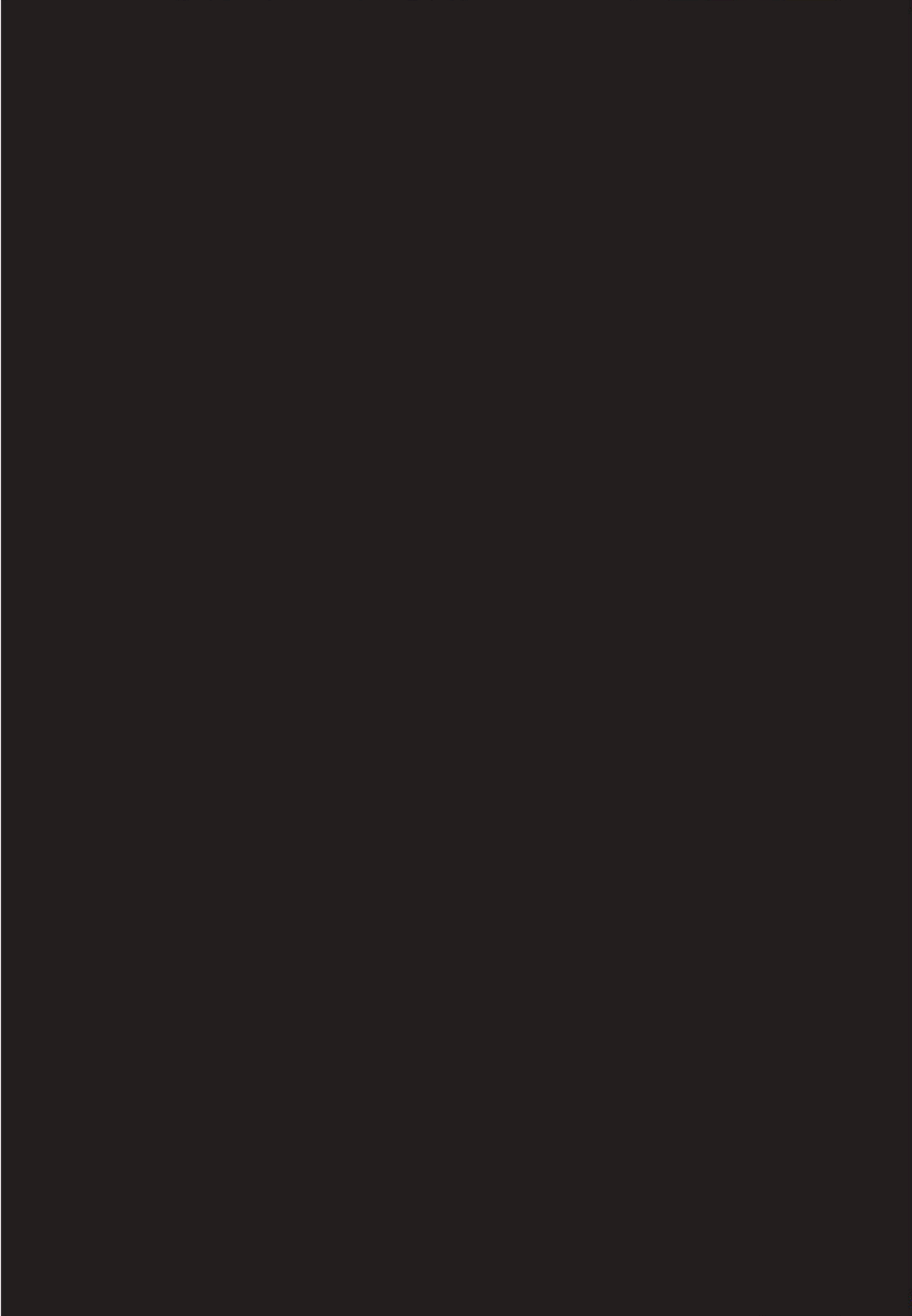


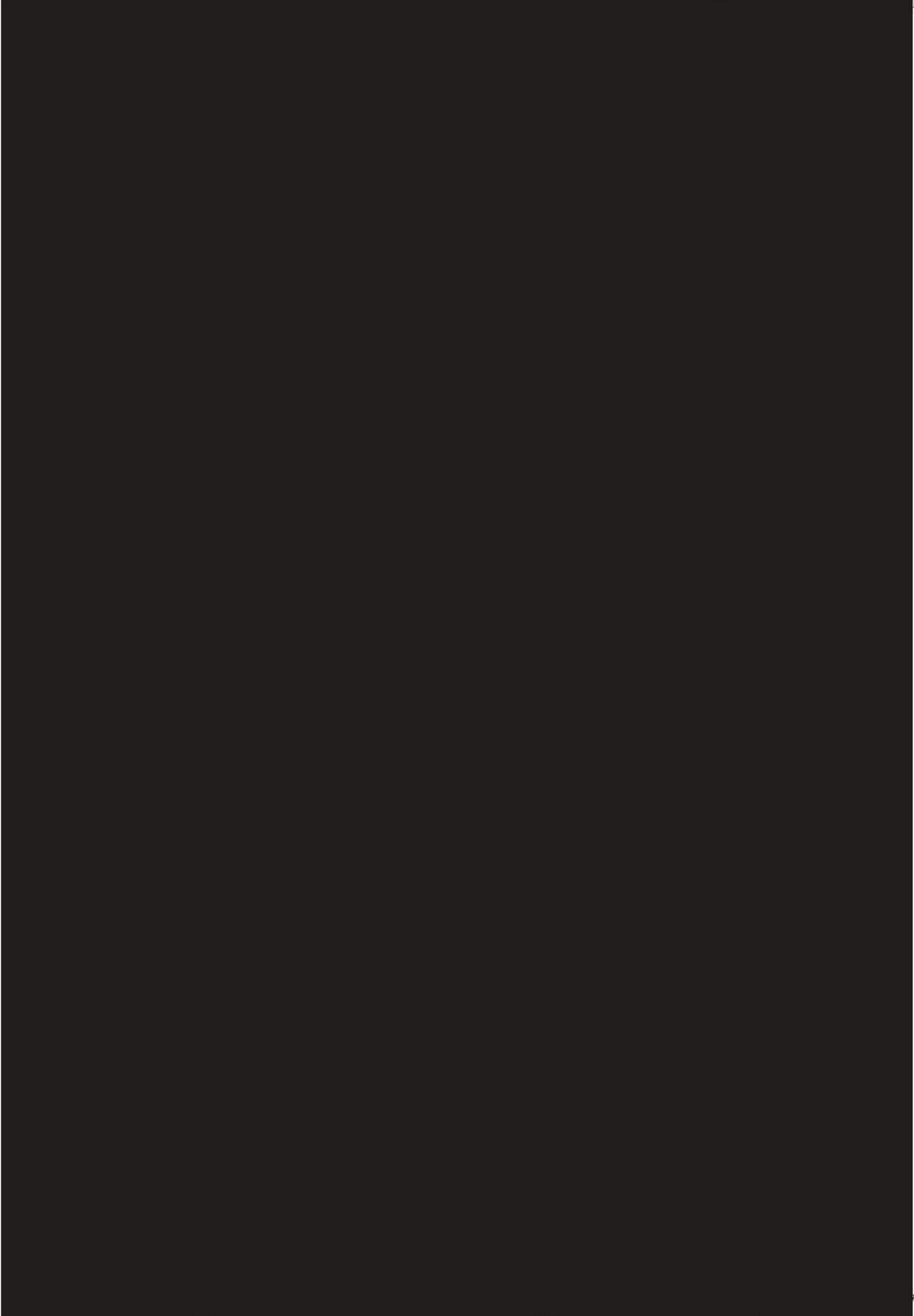
Awaiting GDIA assessment
Need IMG & NA Weibull assessment done separately
Expected - Mar 08, 2022

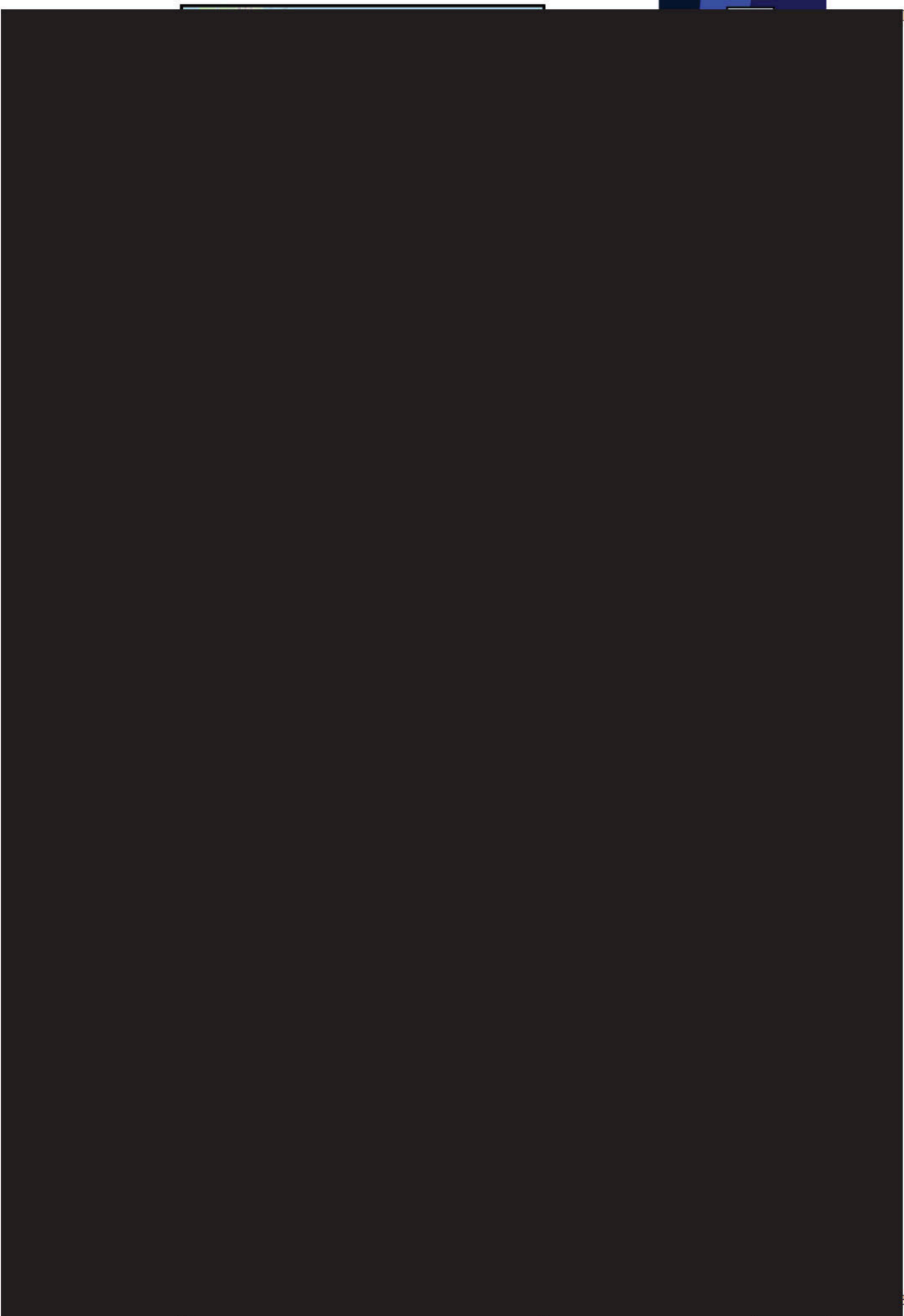
Report ...

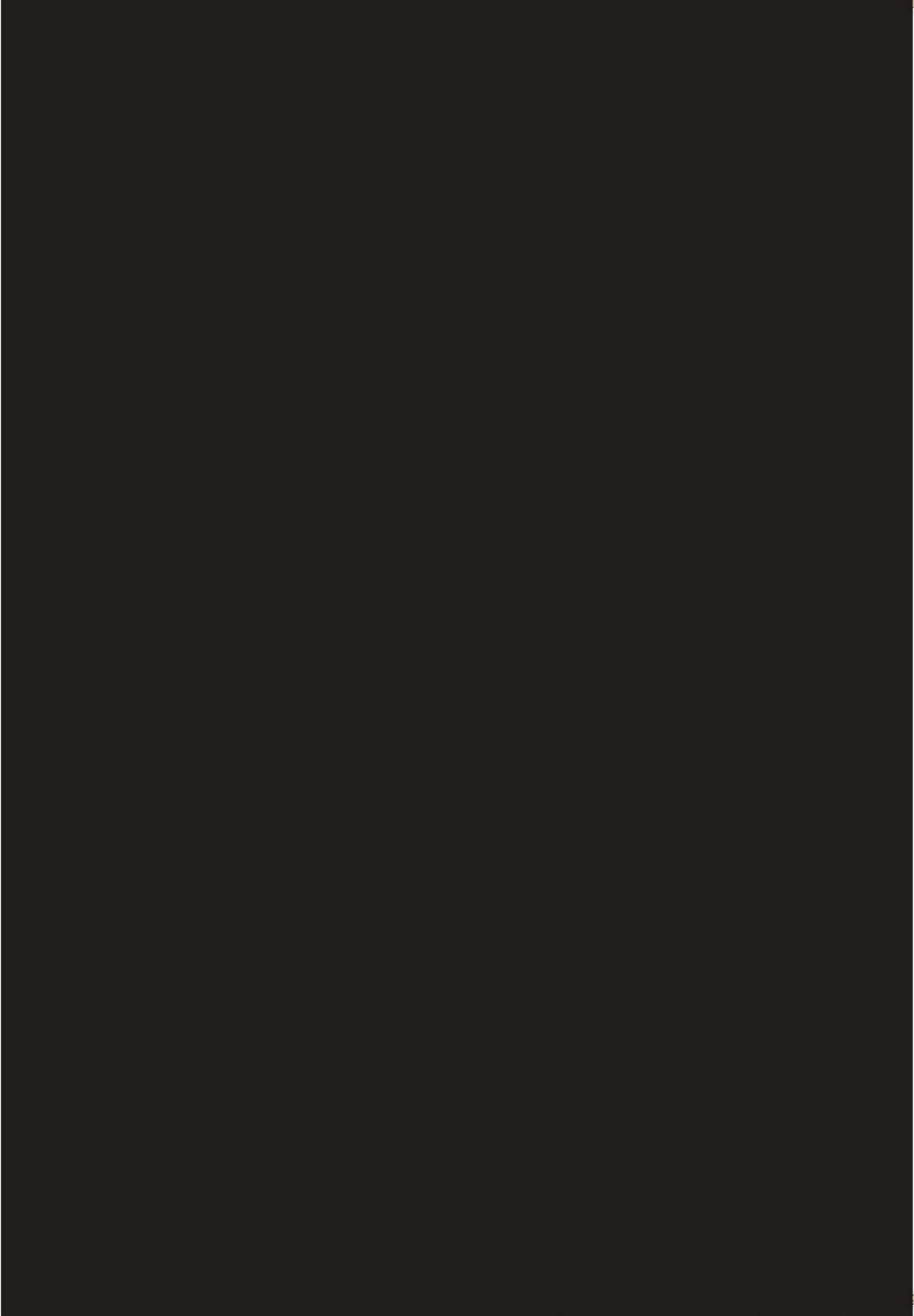














Retractor Pretensioners Inadvertent Deployments

#	VIN #	Driver	Passenger	Production Date	In production Time window? Jan – May 2019	Repair Date	In repair Time window? Jun-Nov 2021	Time in service (Months)	Region Sold in
1	1FMJU1MT[REDACTED]	x (IAD)	-	Mar 20, 2019	Y	Jun 20, 2021	Y	27	United Arab Emirates (ARE)
2	1FMJU1MT[REDACTED]	x (IAD)	-	Feb 21, 2019	Y	Aug 14, 2021	Y	30	United Arab Emirates (ARE)
3	1FMJU1JT1[REDACTED]	x (IAD)	-	Jan 16, 2019	Y	Aug 16, 2021	Y	31	United Arab Emirates (ARE)
4	1FMJU1JT3[REDACTED]	x (IAD)	-	Jan 22, 2019	Y	Aug 30, 2021	Y	31	United Arab Emirates (ARE)
5	1FMJU1JT5[REDACTED]	-	x (IAD)	Feb 14, 2019	Y	Jun 28, 2021	Y	29	Saudi Arabia (SAU)
6	1FMJU1JT2[REDACTED]	-	x (IAD)	Feb 16, 2019	Y	Jun 28, 2021	Y	28	Saudi Arabia (SAU)
7	1FMJU1KT4[REDACTED]	-	x (IAD)	Nov 27, 2018	N (just outside of window)	July 02, 2021	Y	31	Arizona, USA

7 Inadvertent Deployments (IAD)

140 cases reviewed in CDR search on Feb 28, 2022

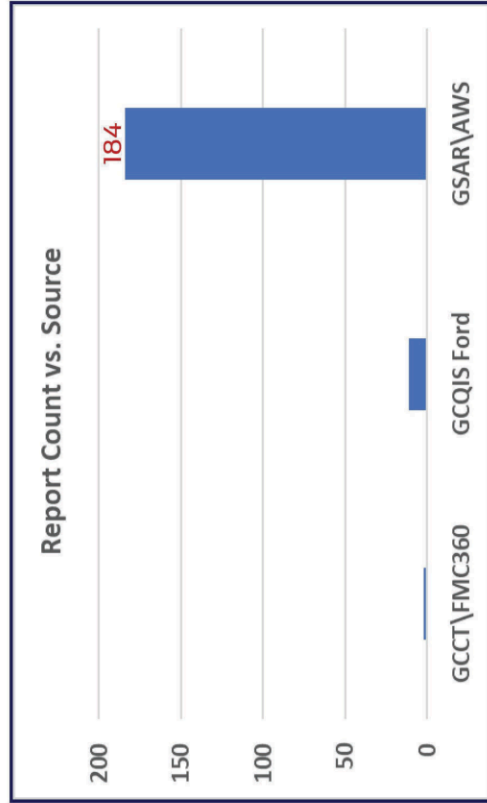
CONFIDENTIAL BUSINESS INFORMATION

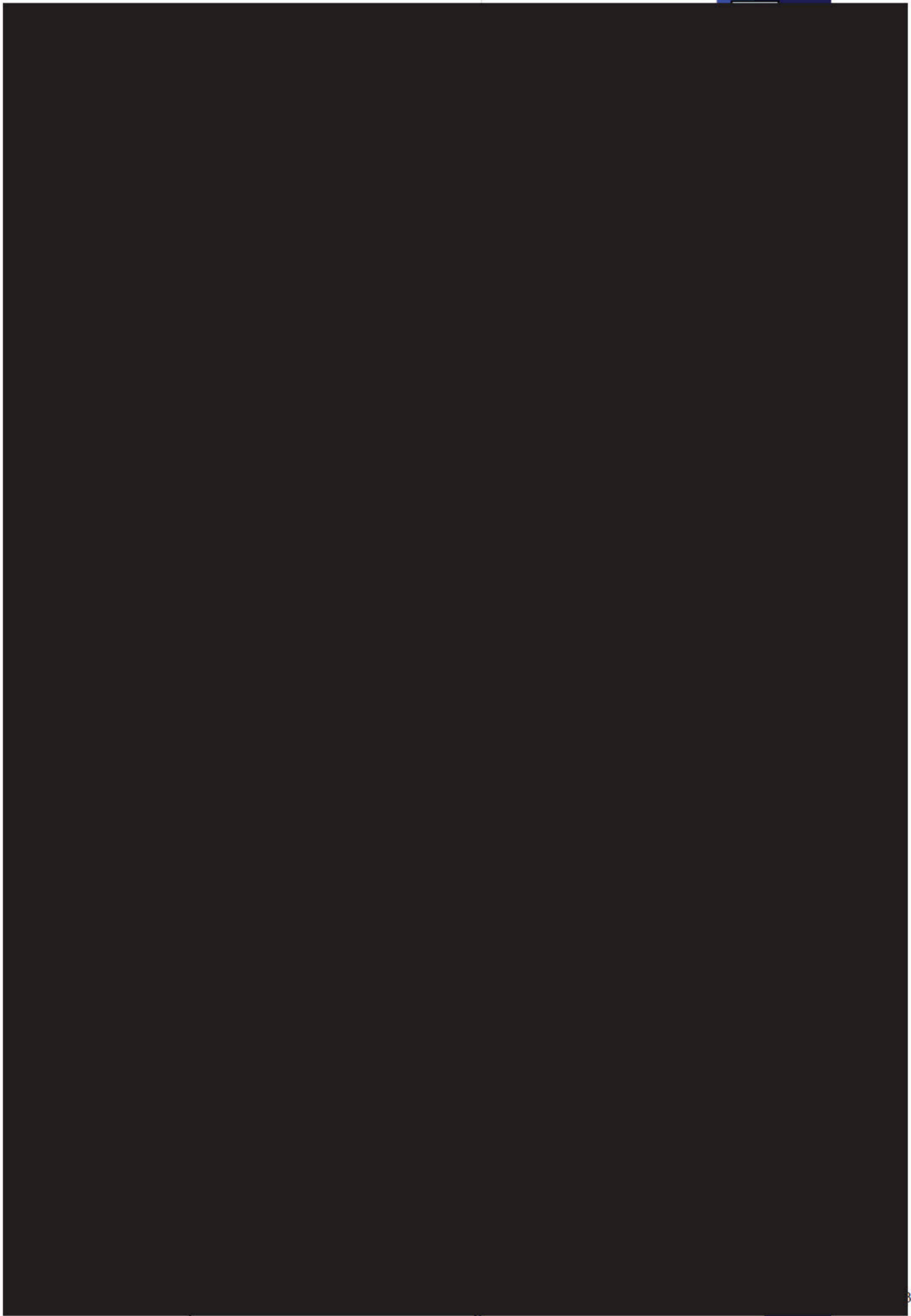


Back-Up

Ford

Source of CDR Search Data 2018-2022MY Expedition/ Navigator





2018-2019MY Expedition

Foot-print Analysis Seatbelt Retractor Pretensioner

DTC – CCRG – 21-398

IAD – CCRG – 21-576

CCRG Review
Feb 24, 2022



Turn Around
Automotive Operations

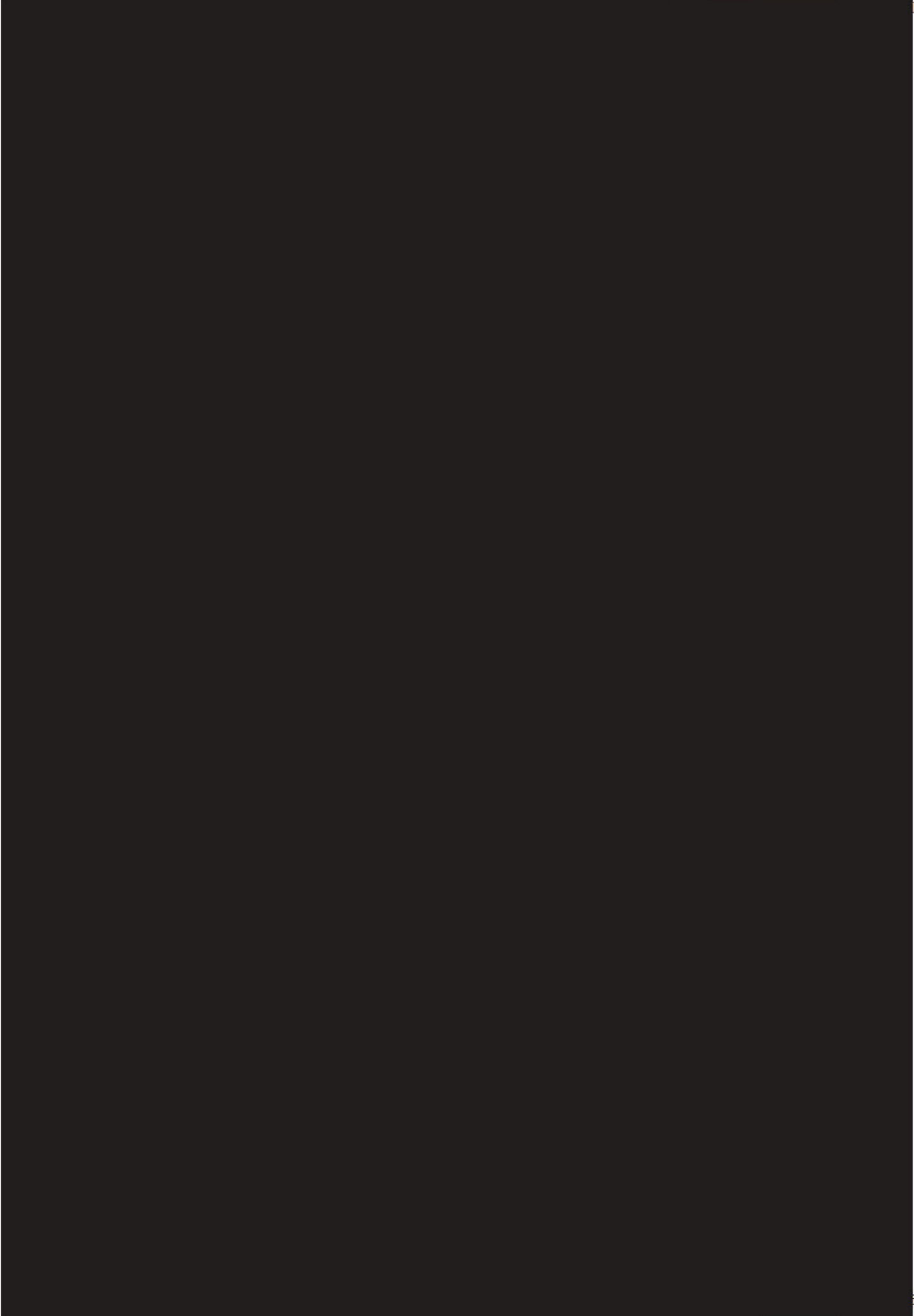


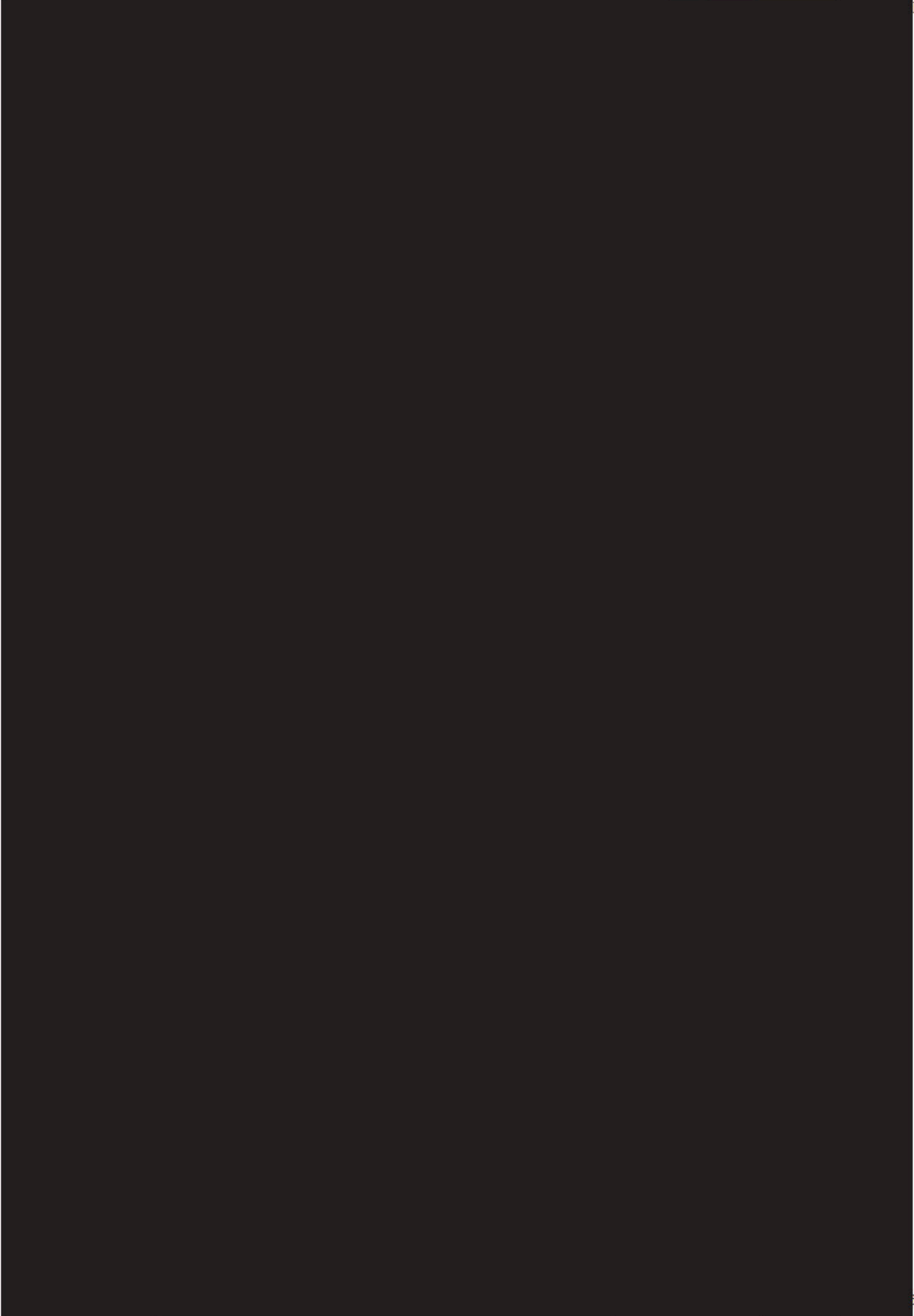
Modernize
Everywhere

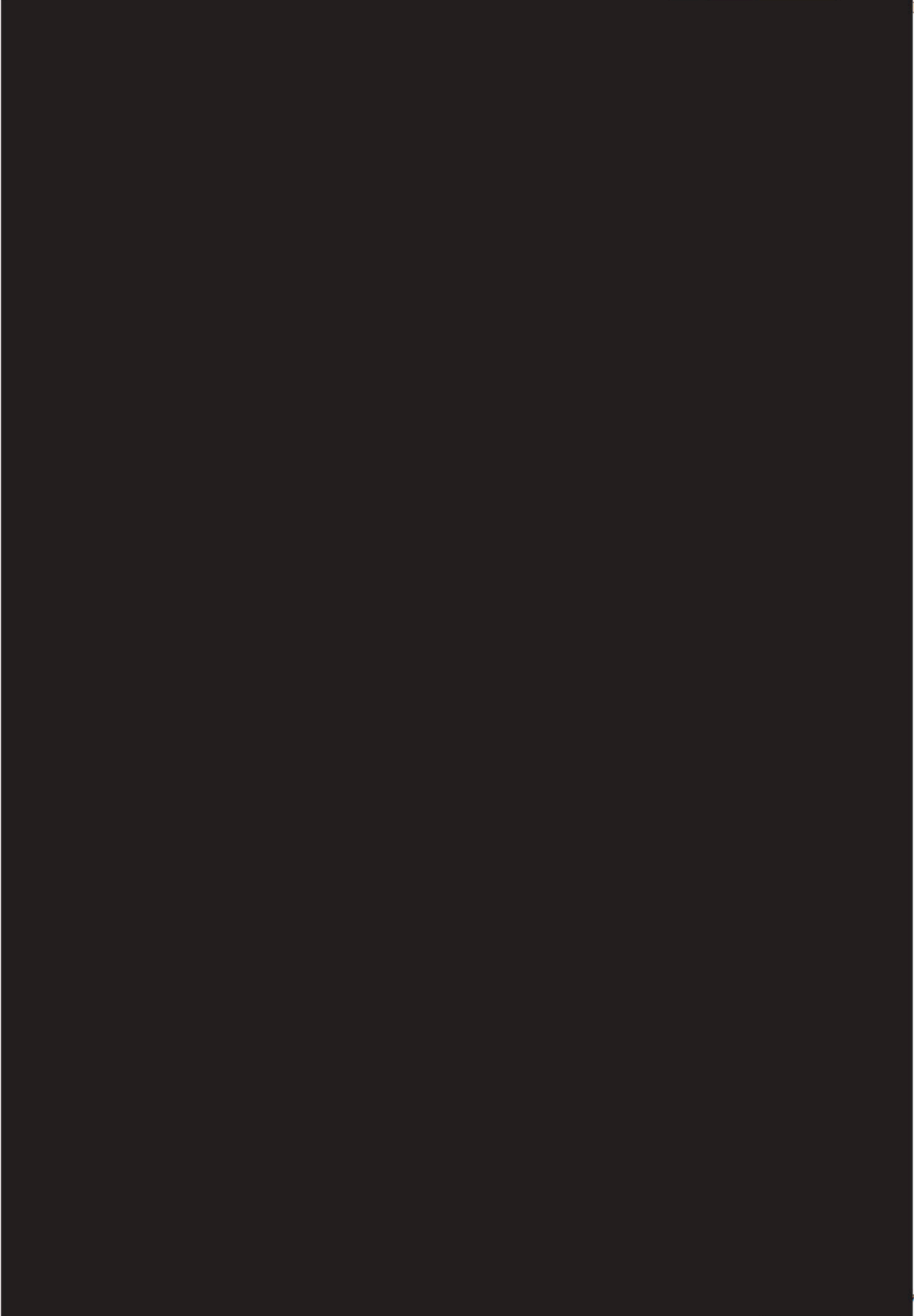


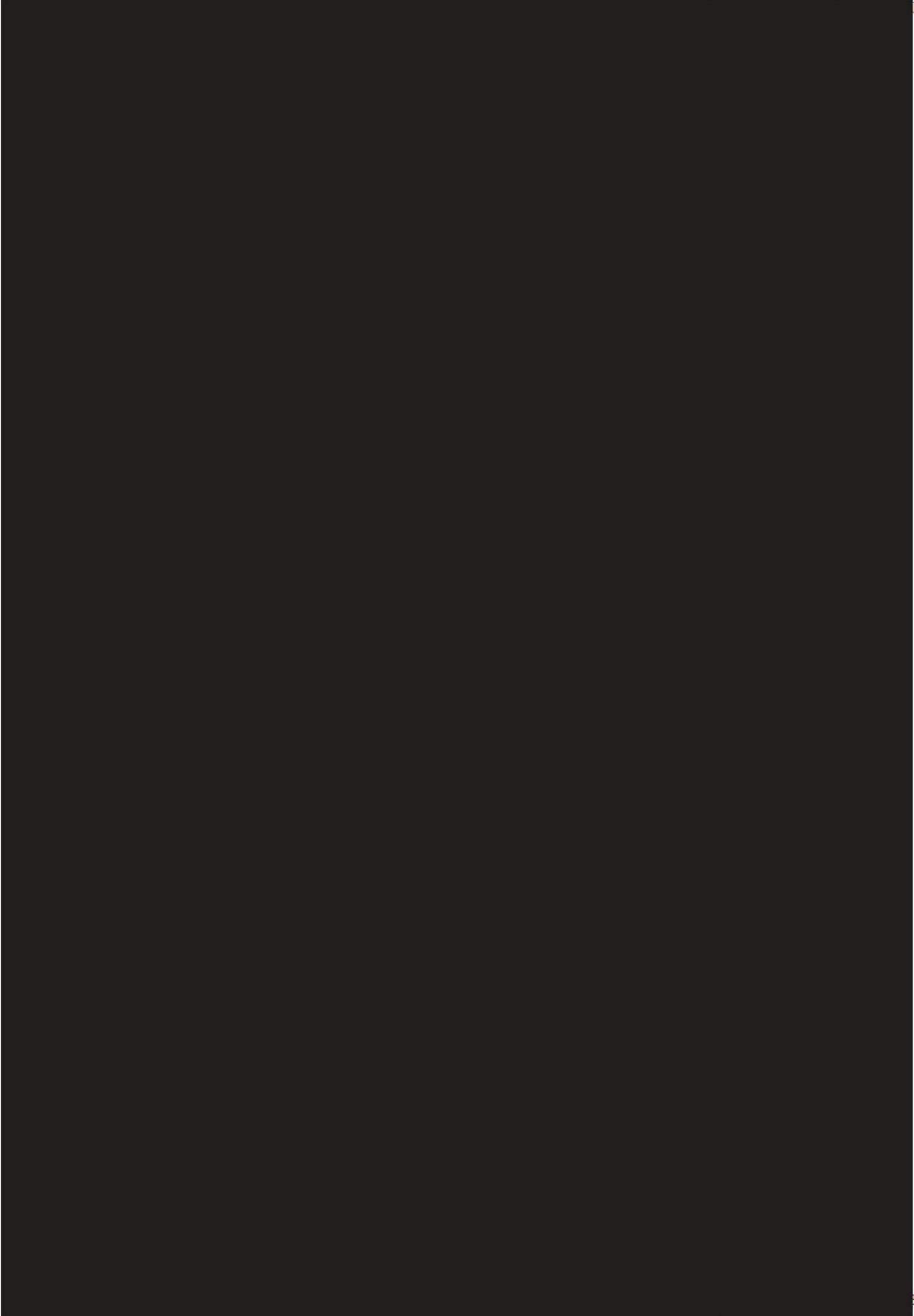
Disrupt
Ourselves





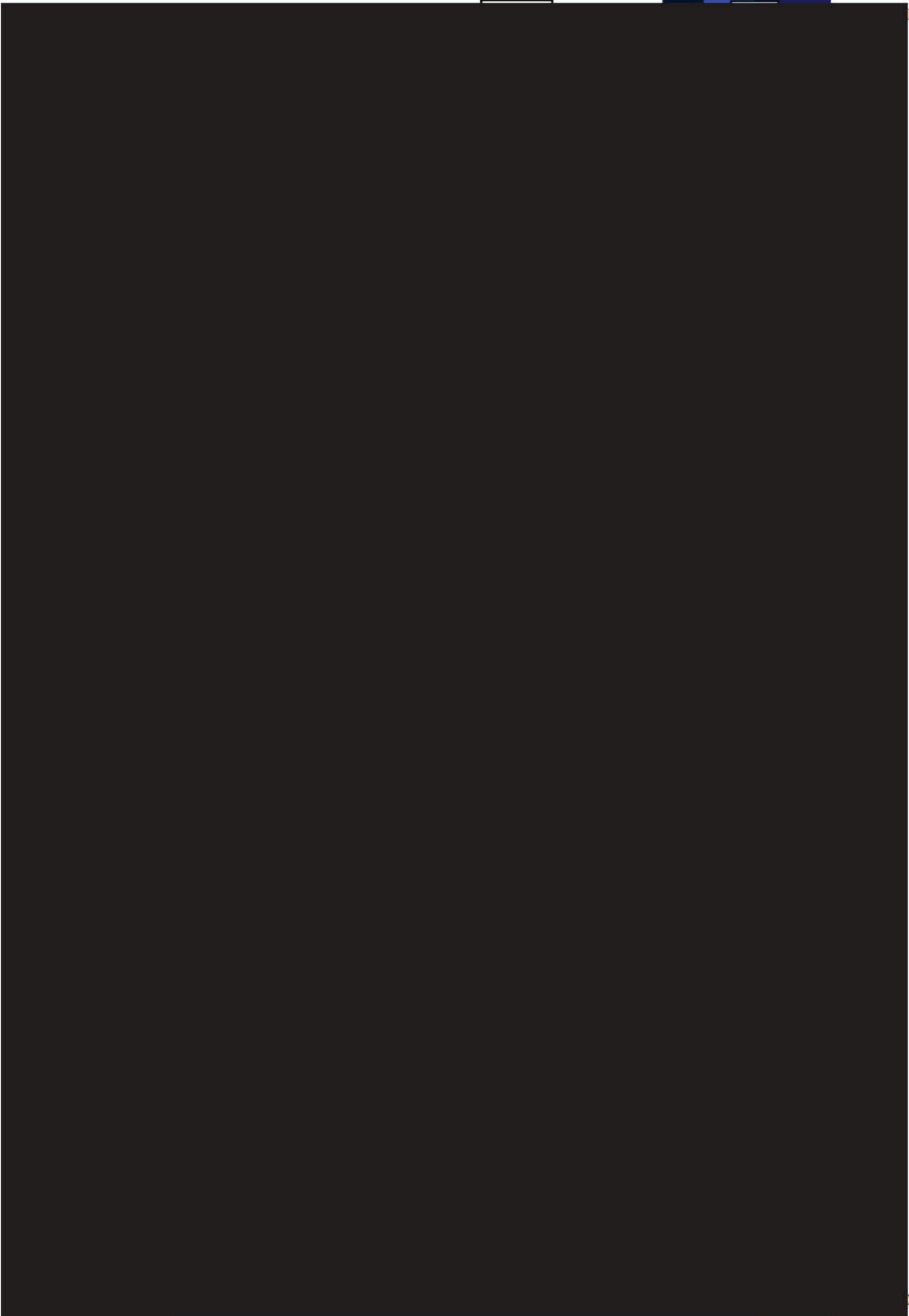


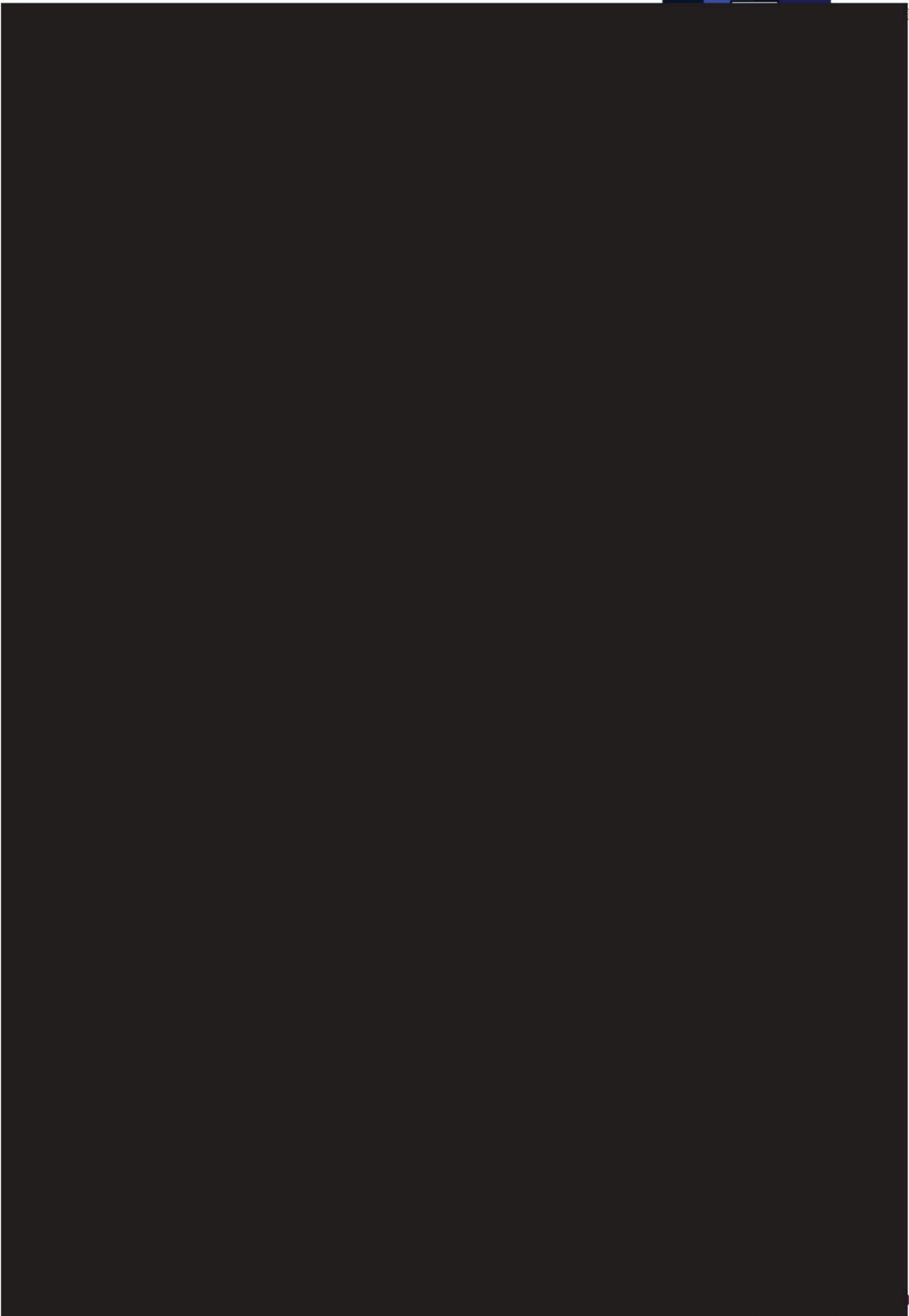


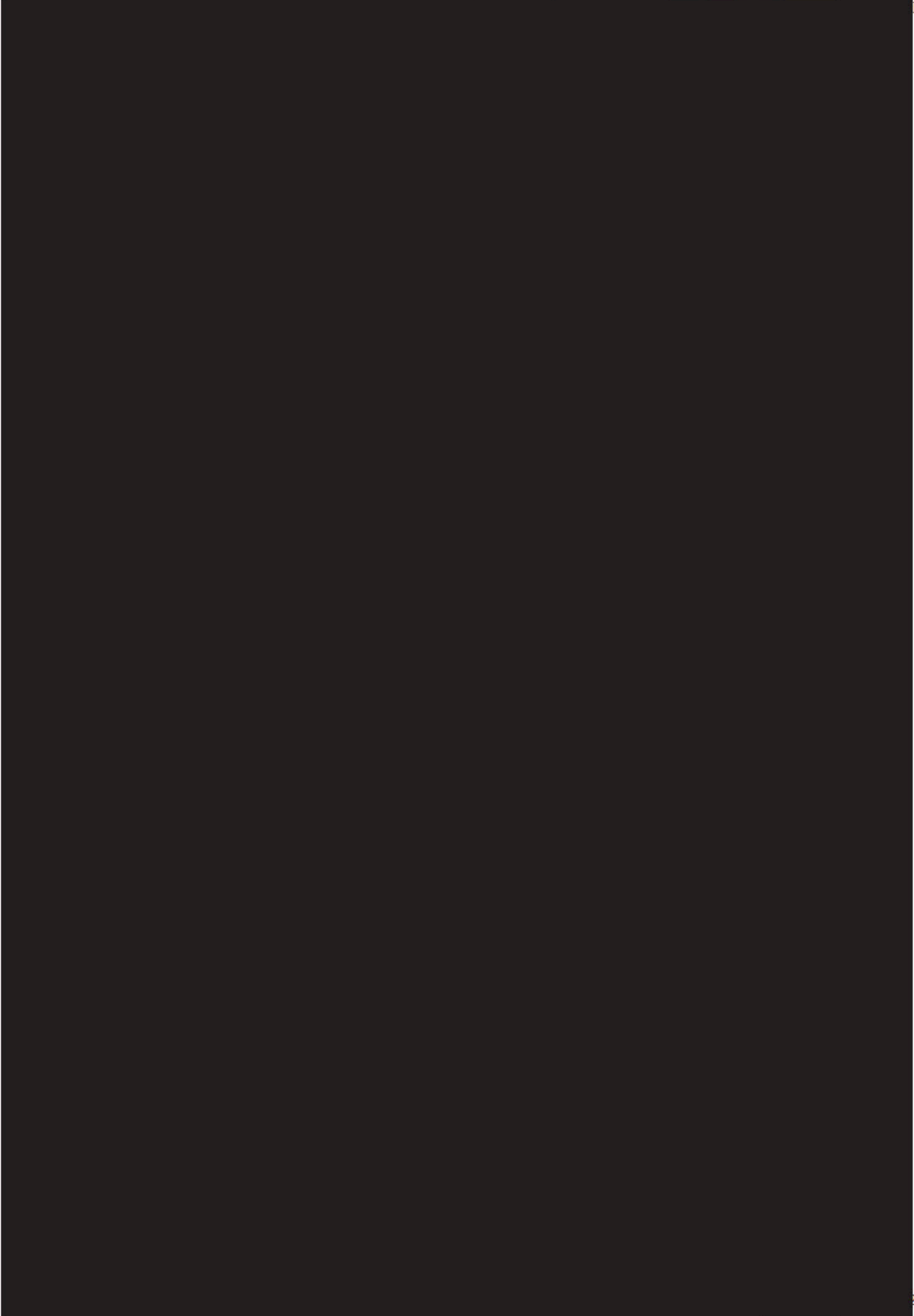


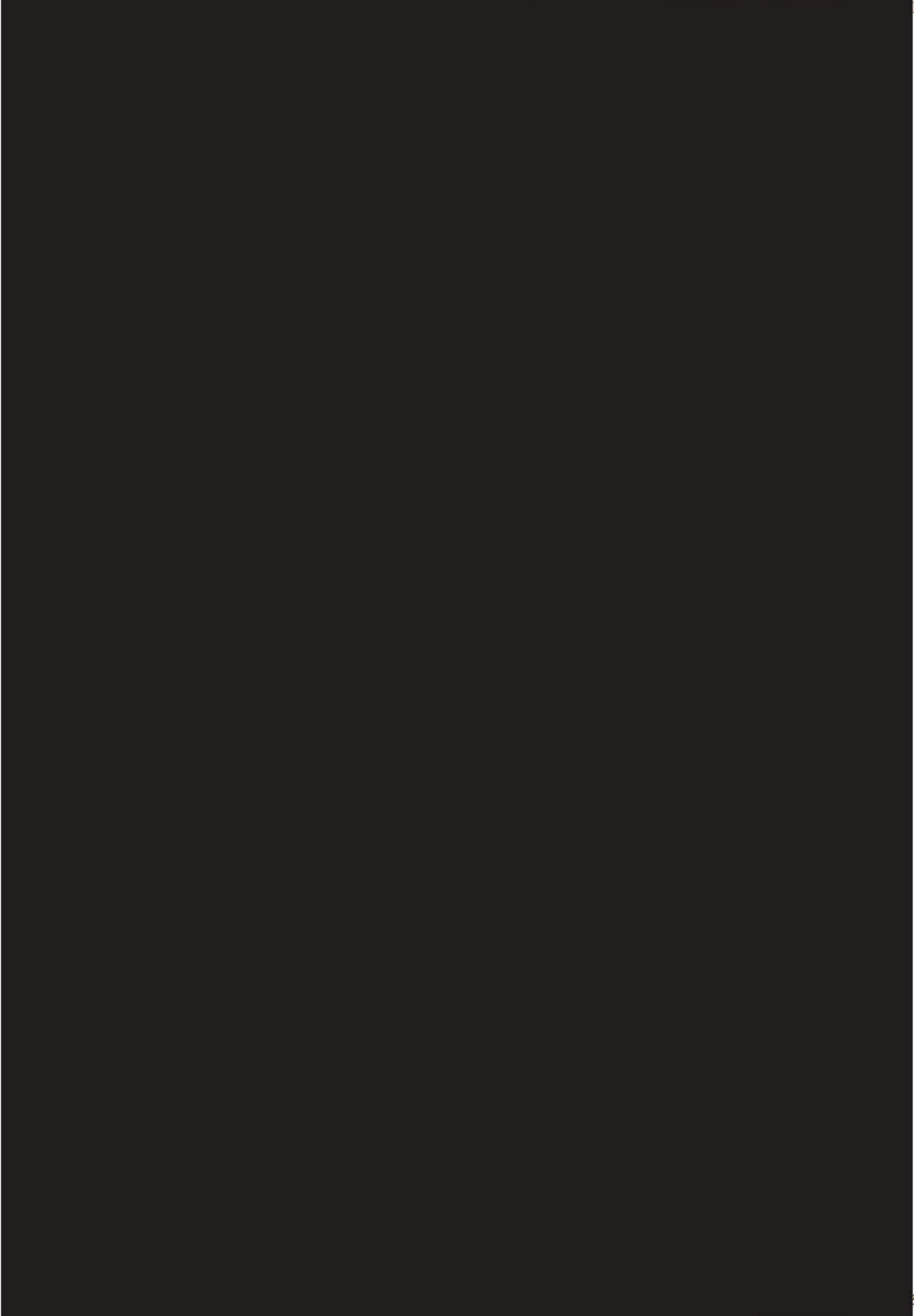
Appendix – Ford

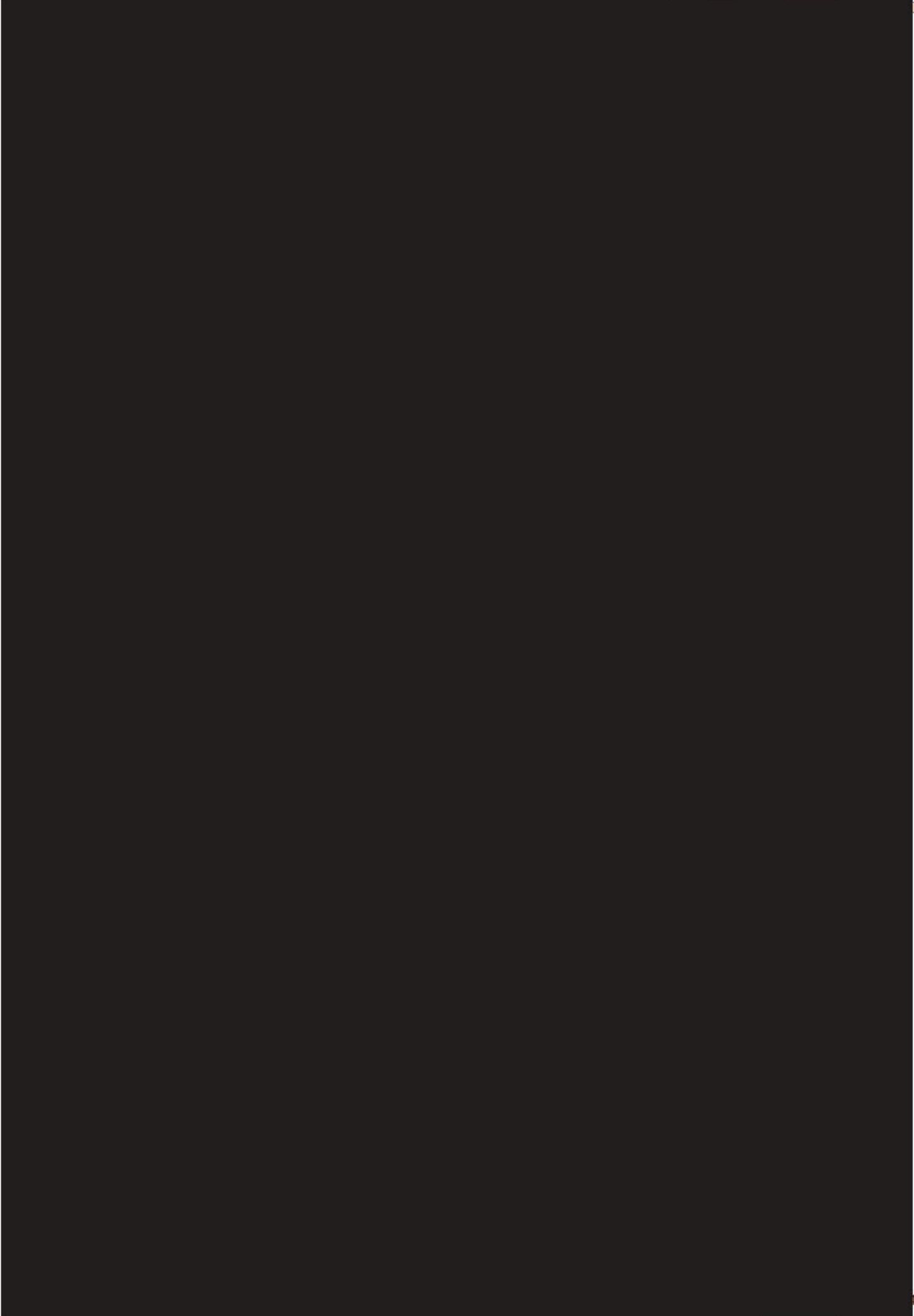


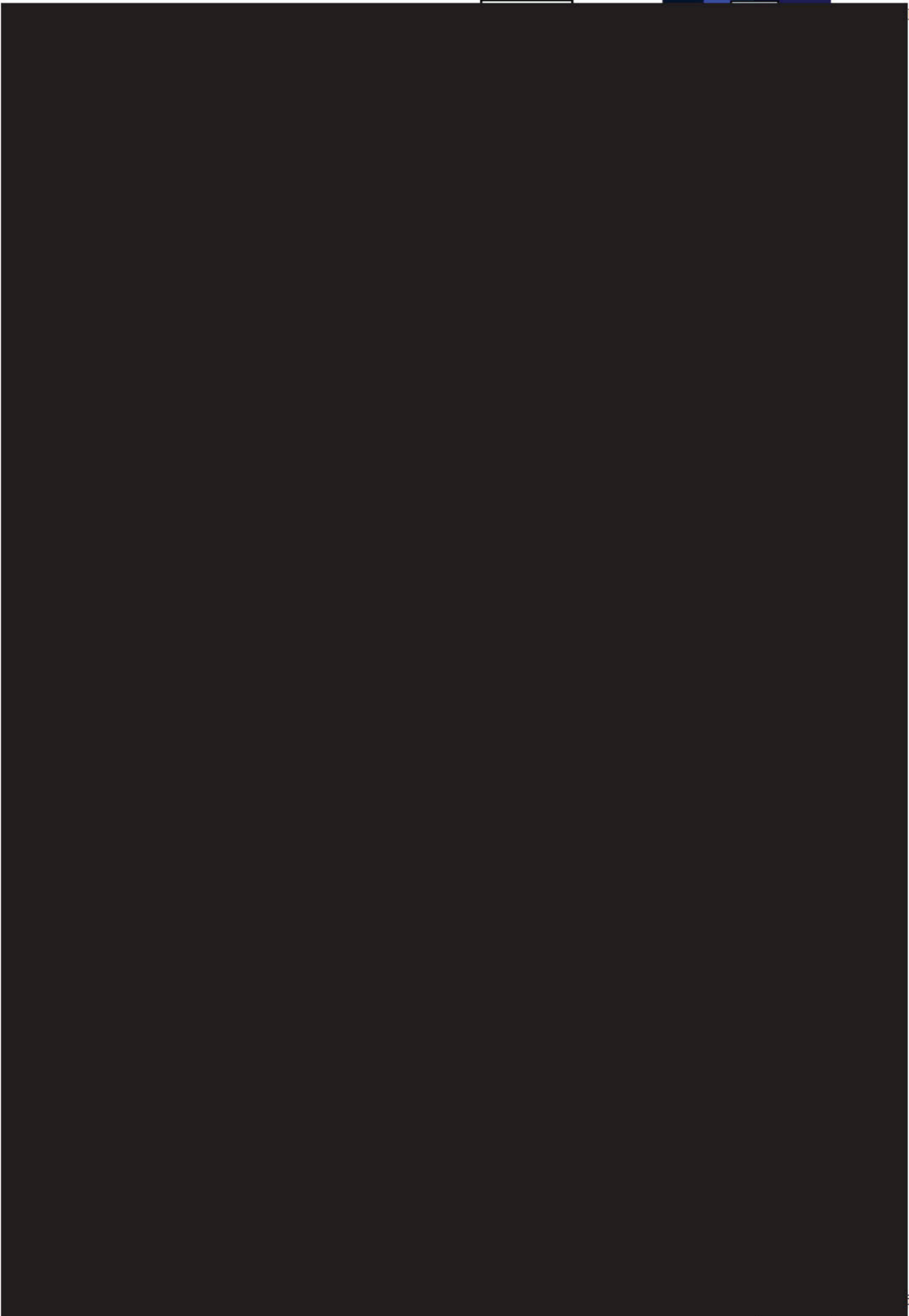






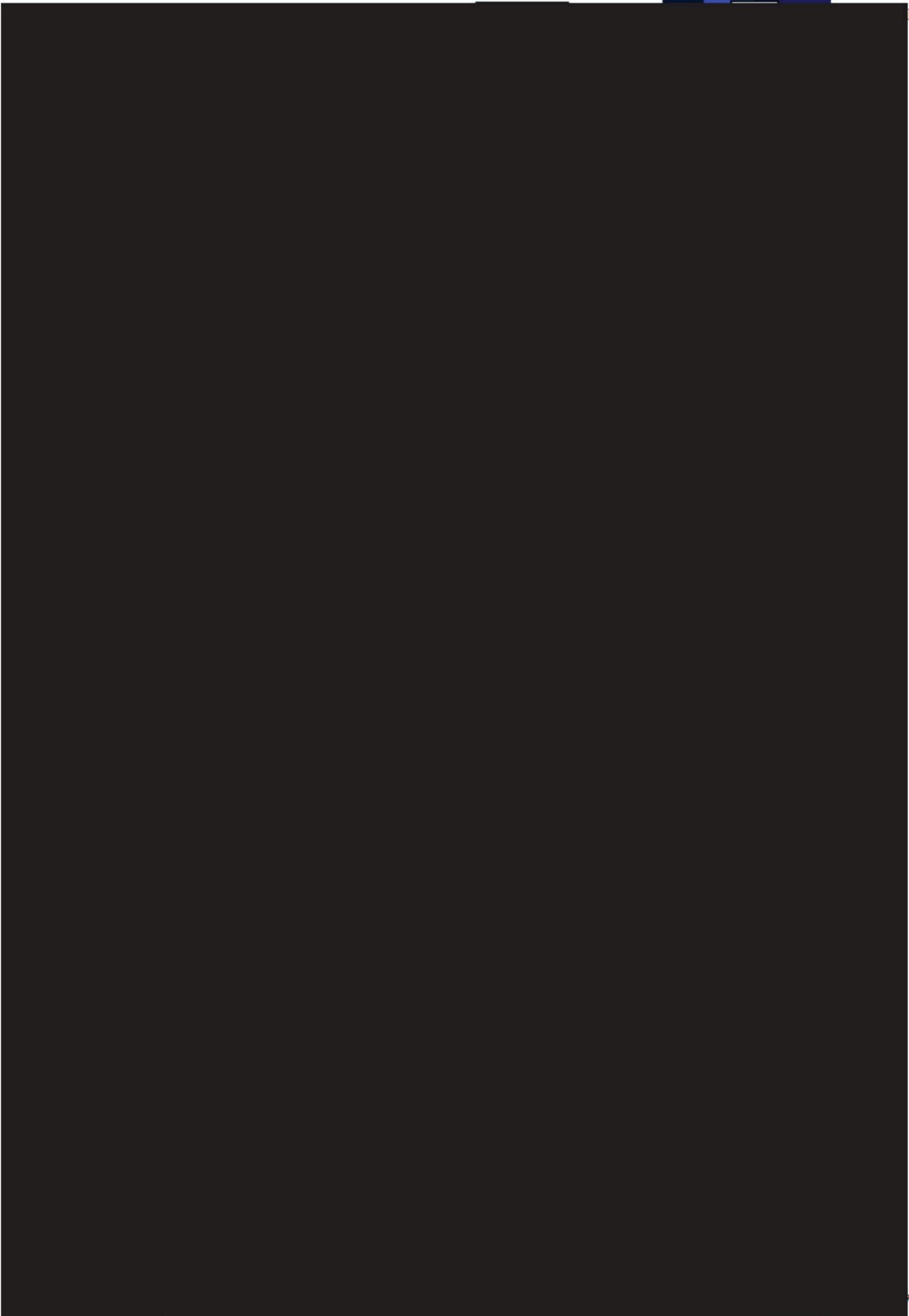


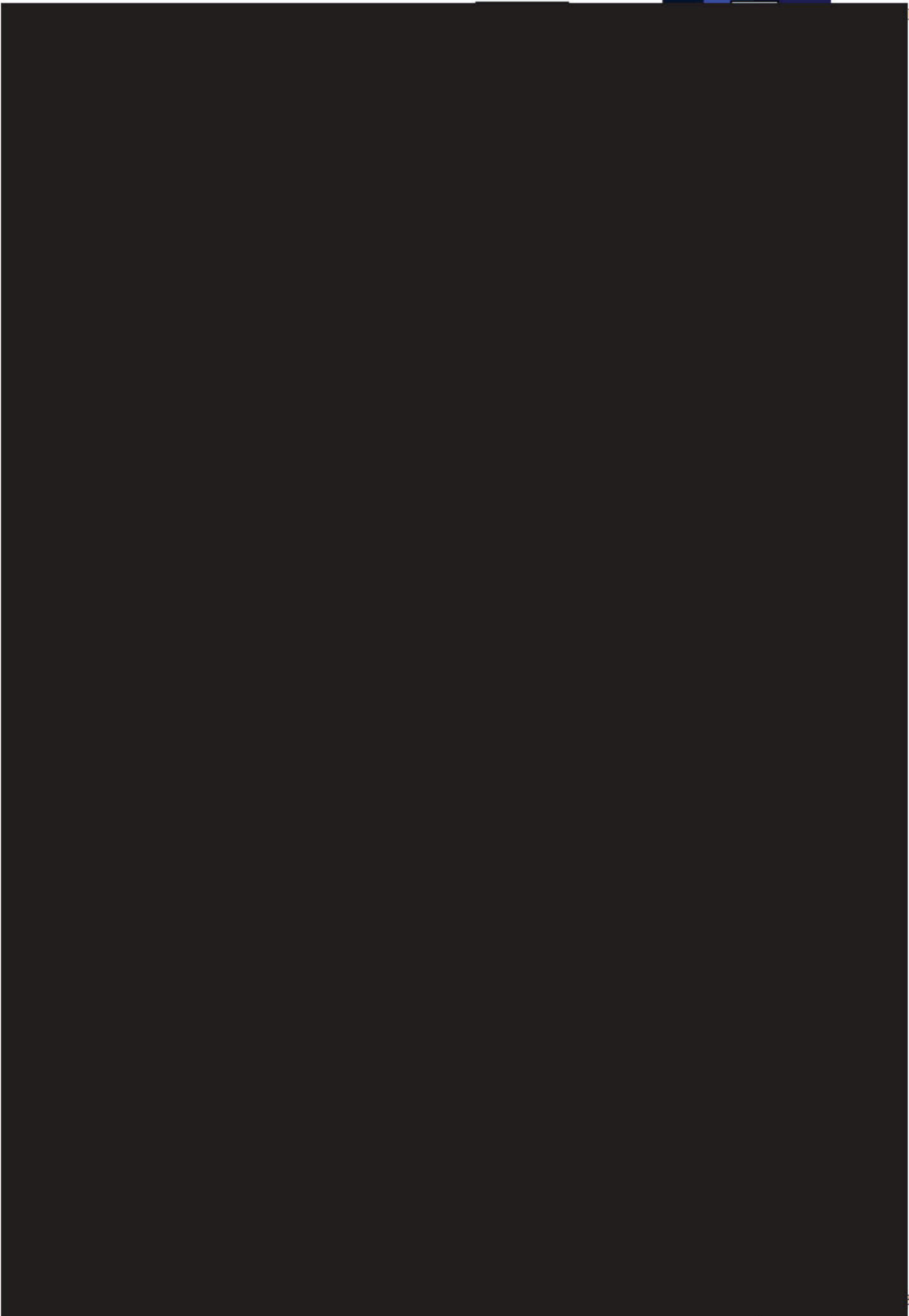


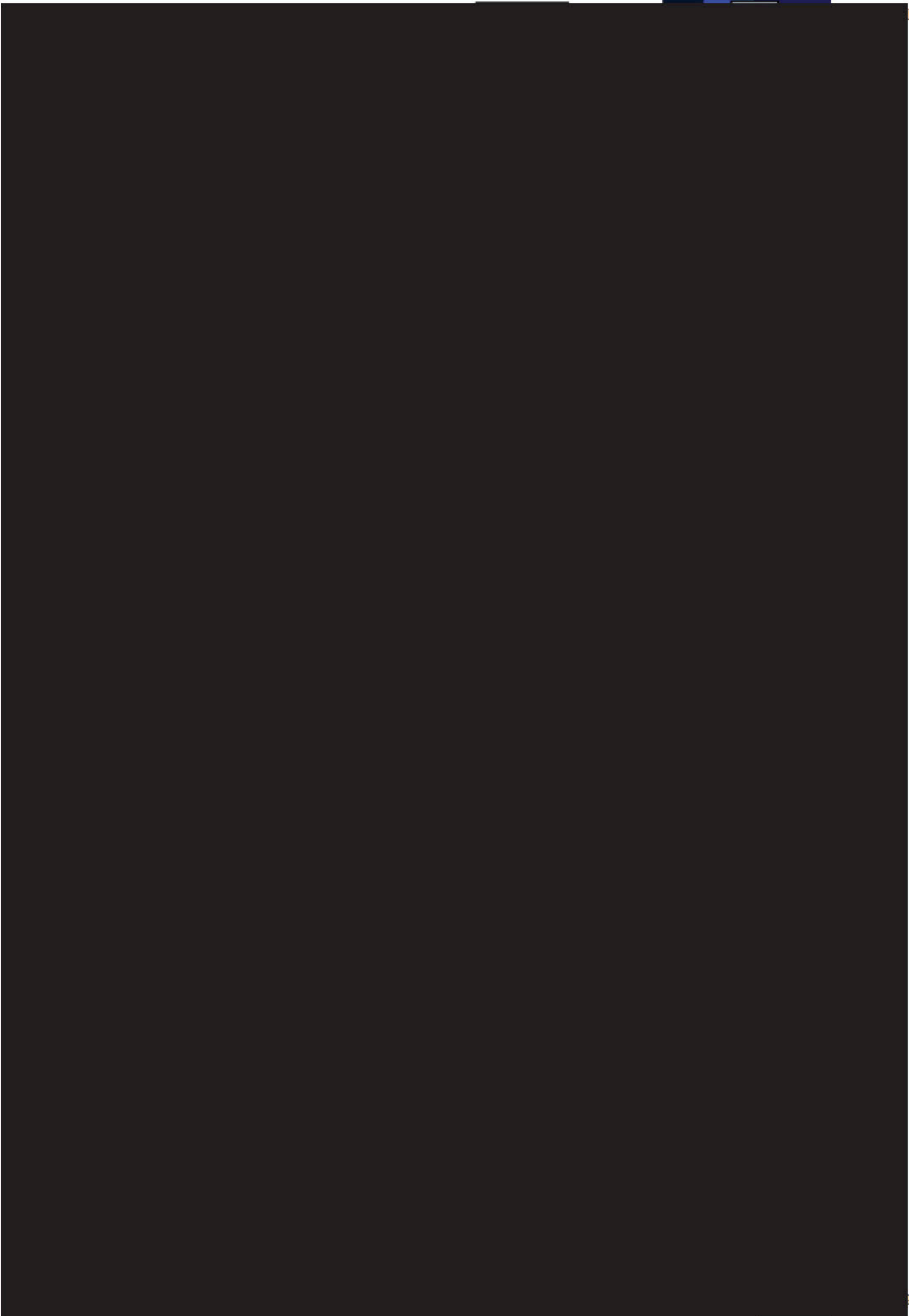


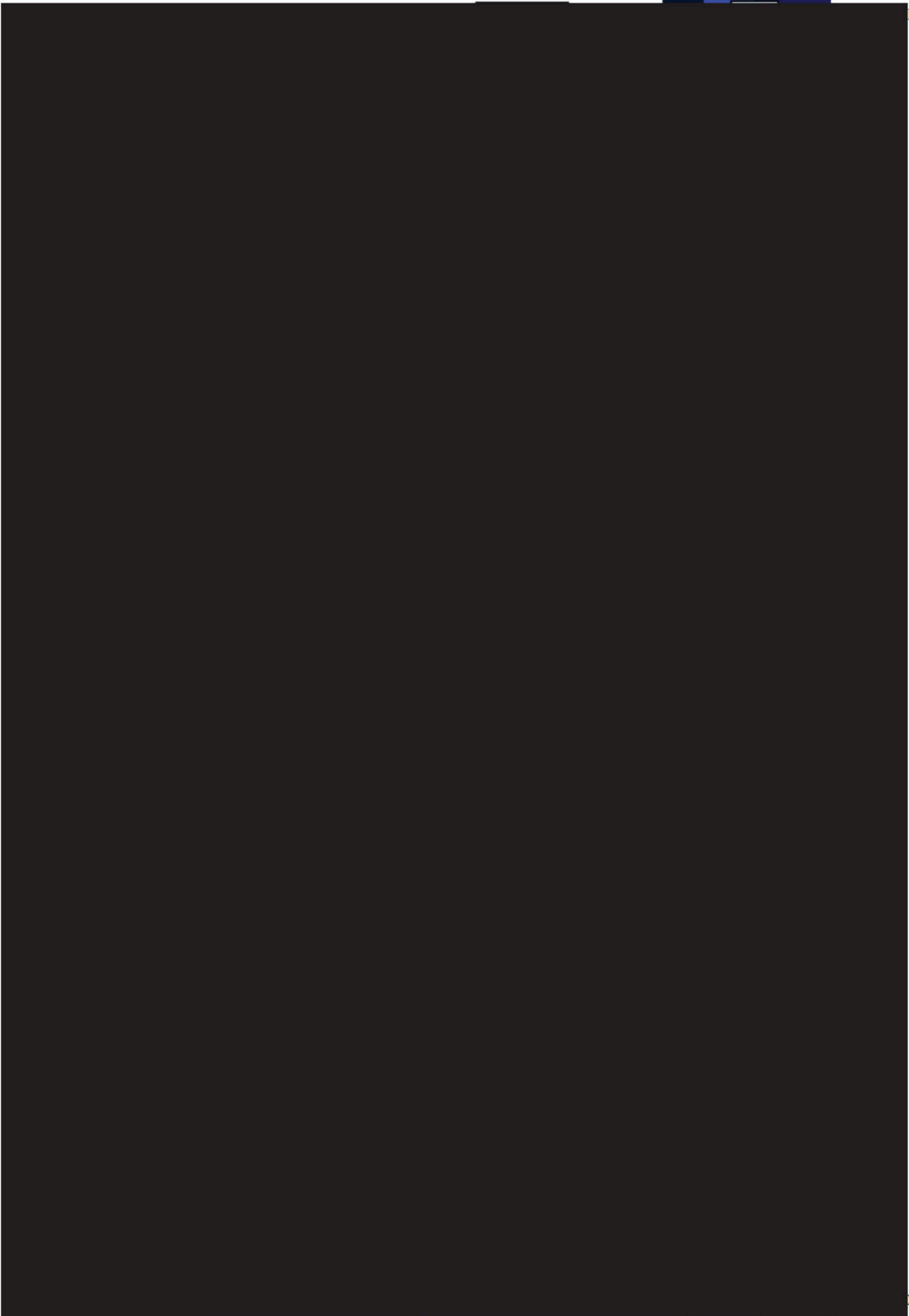
Appendix – Competitors

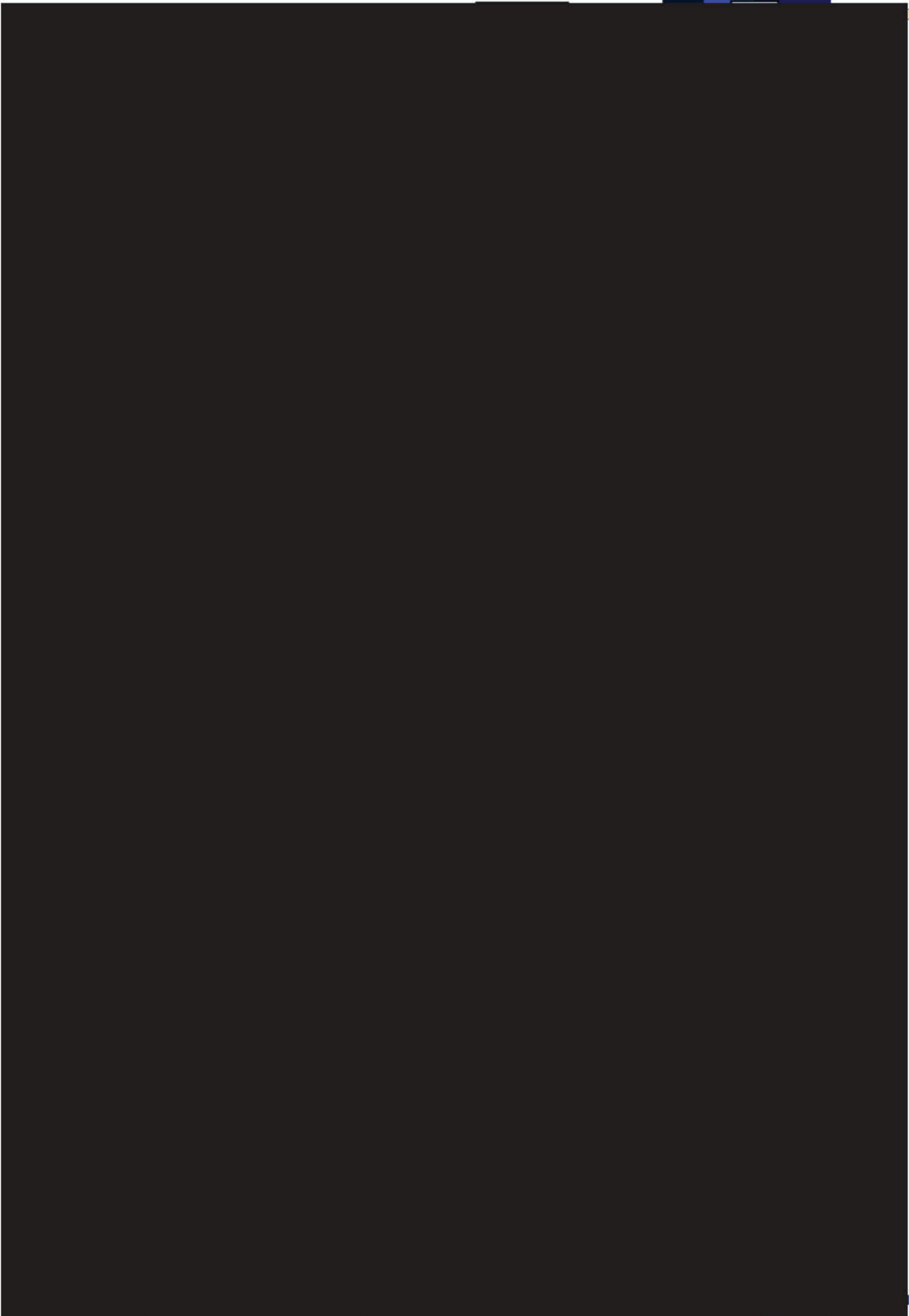


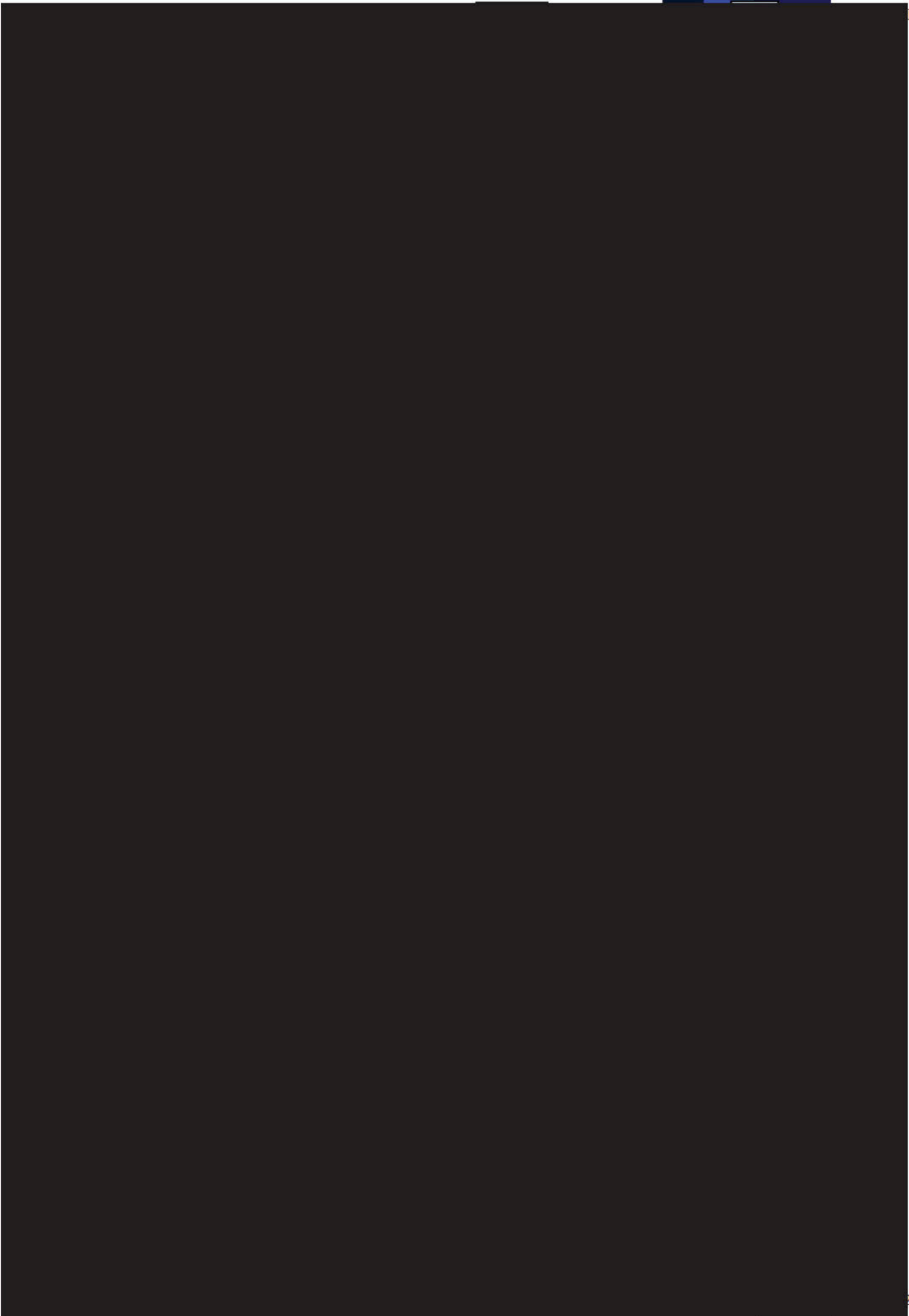


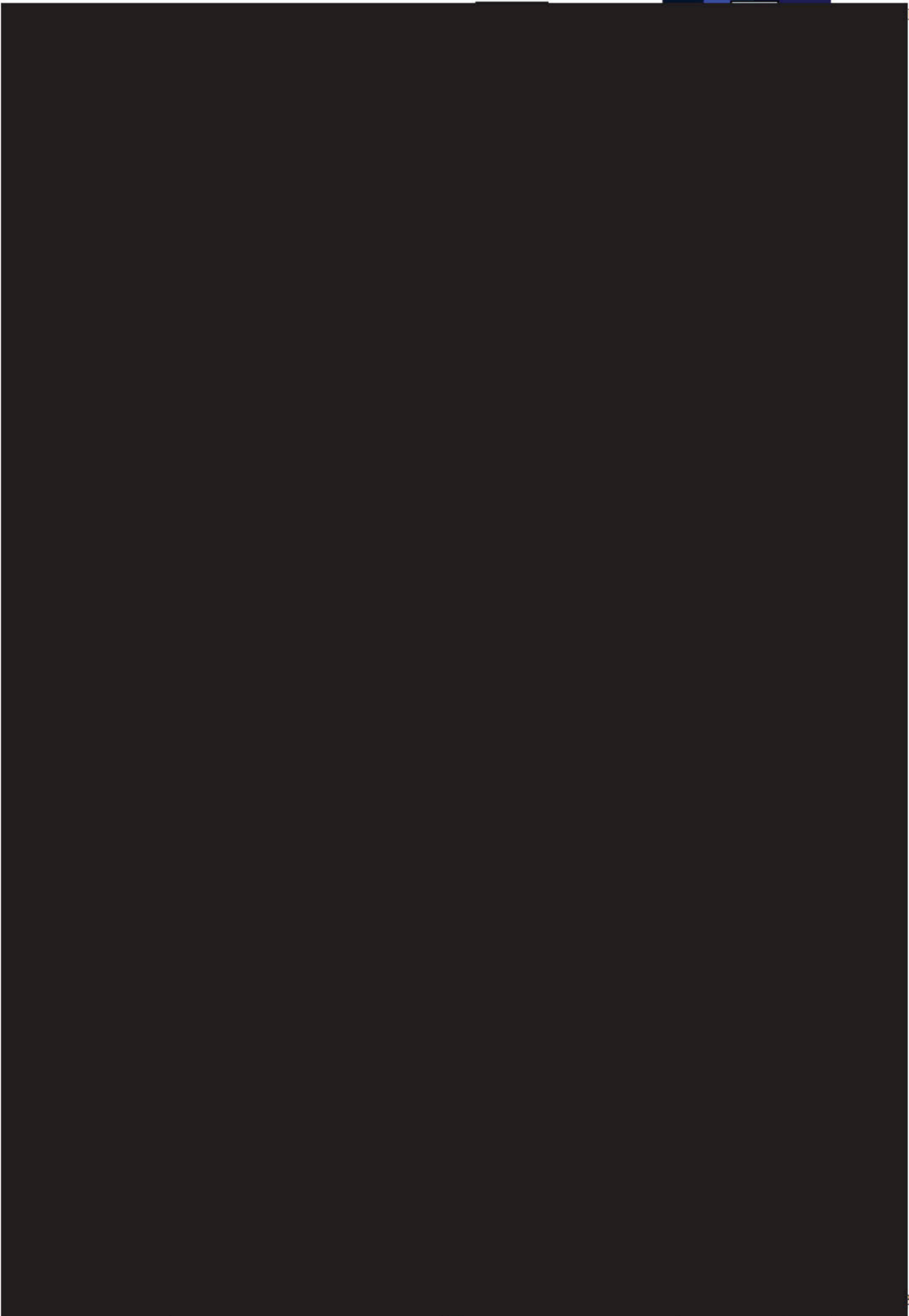


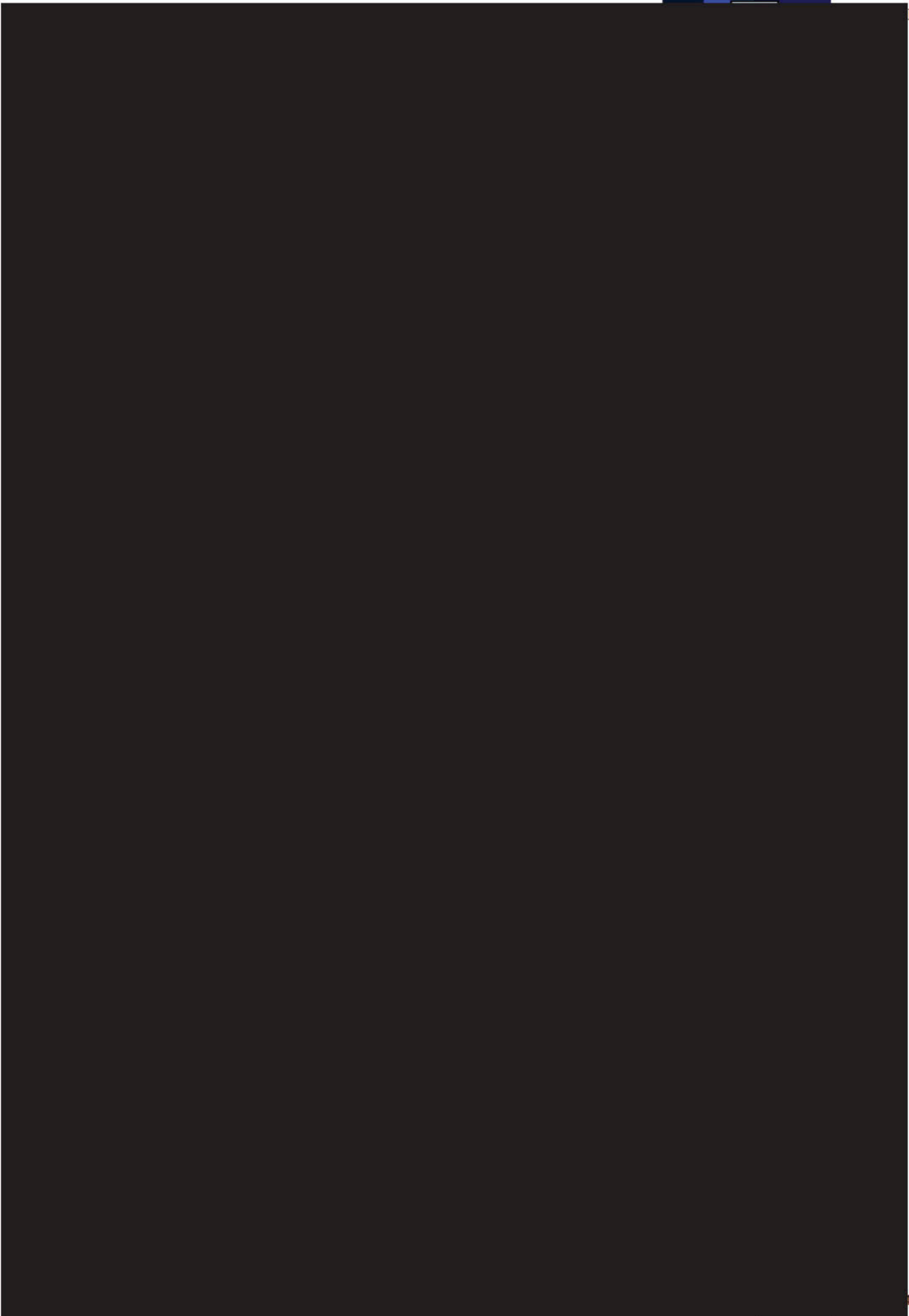


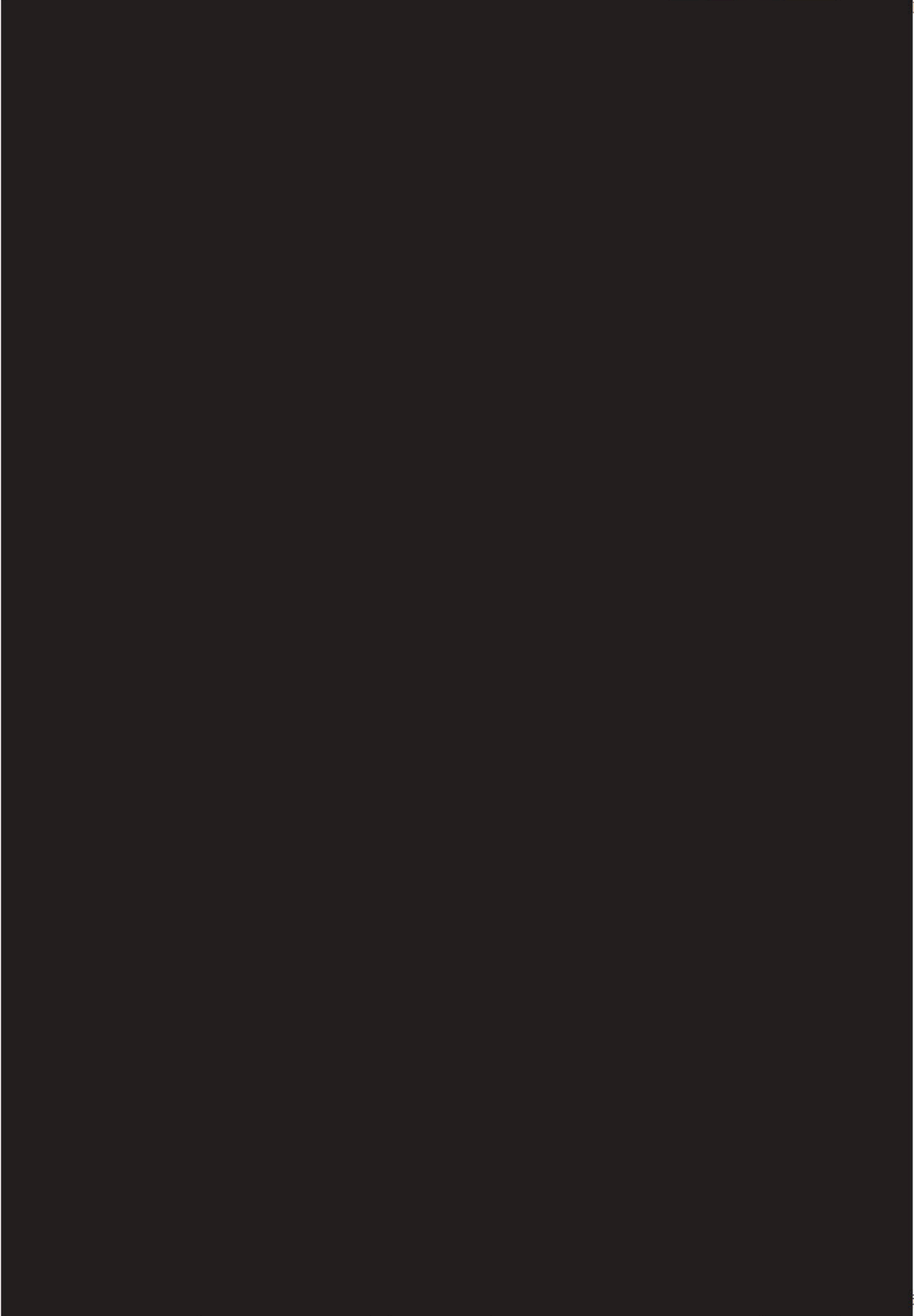


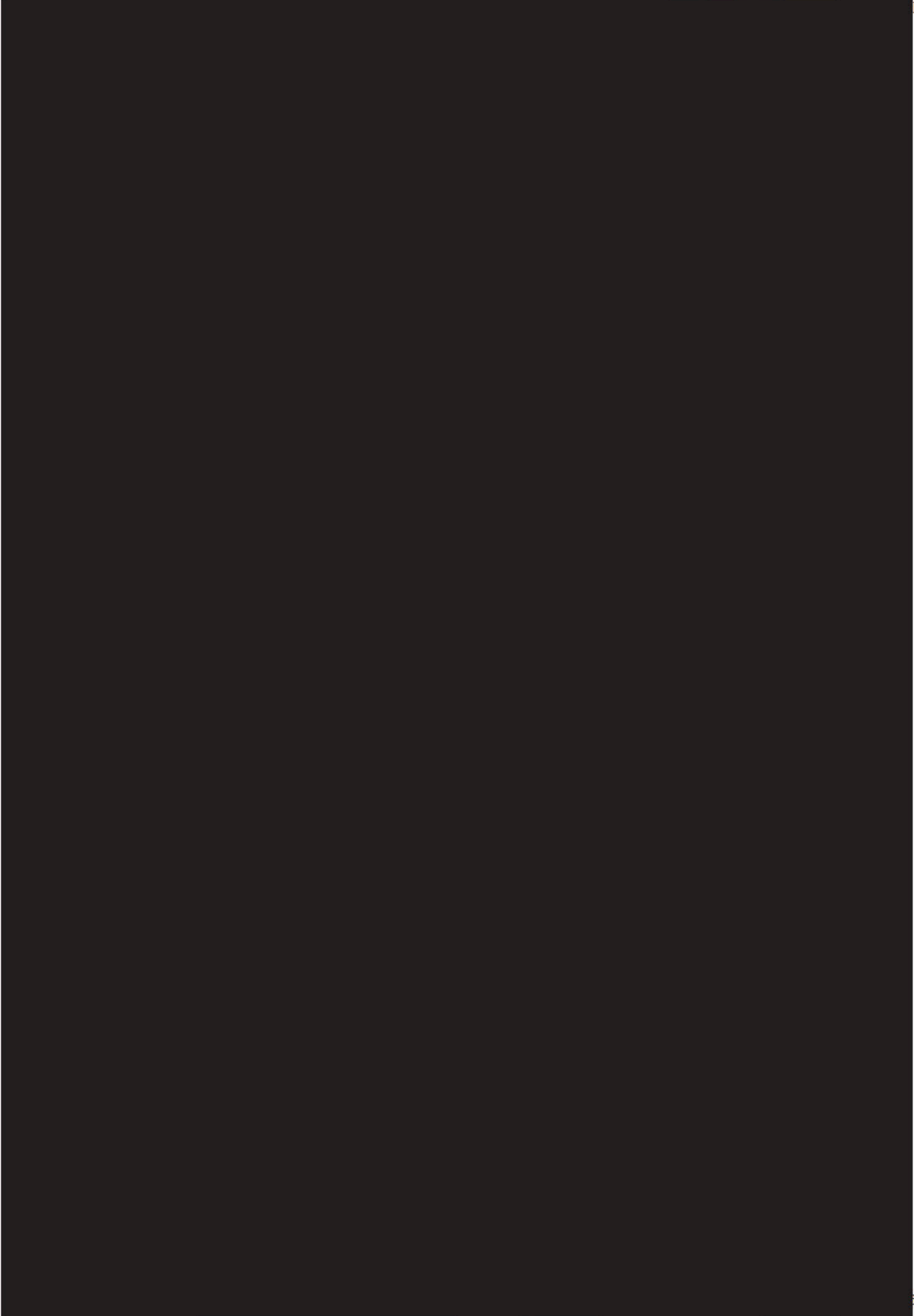


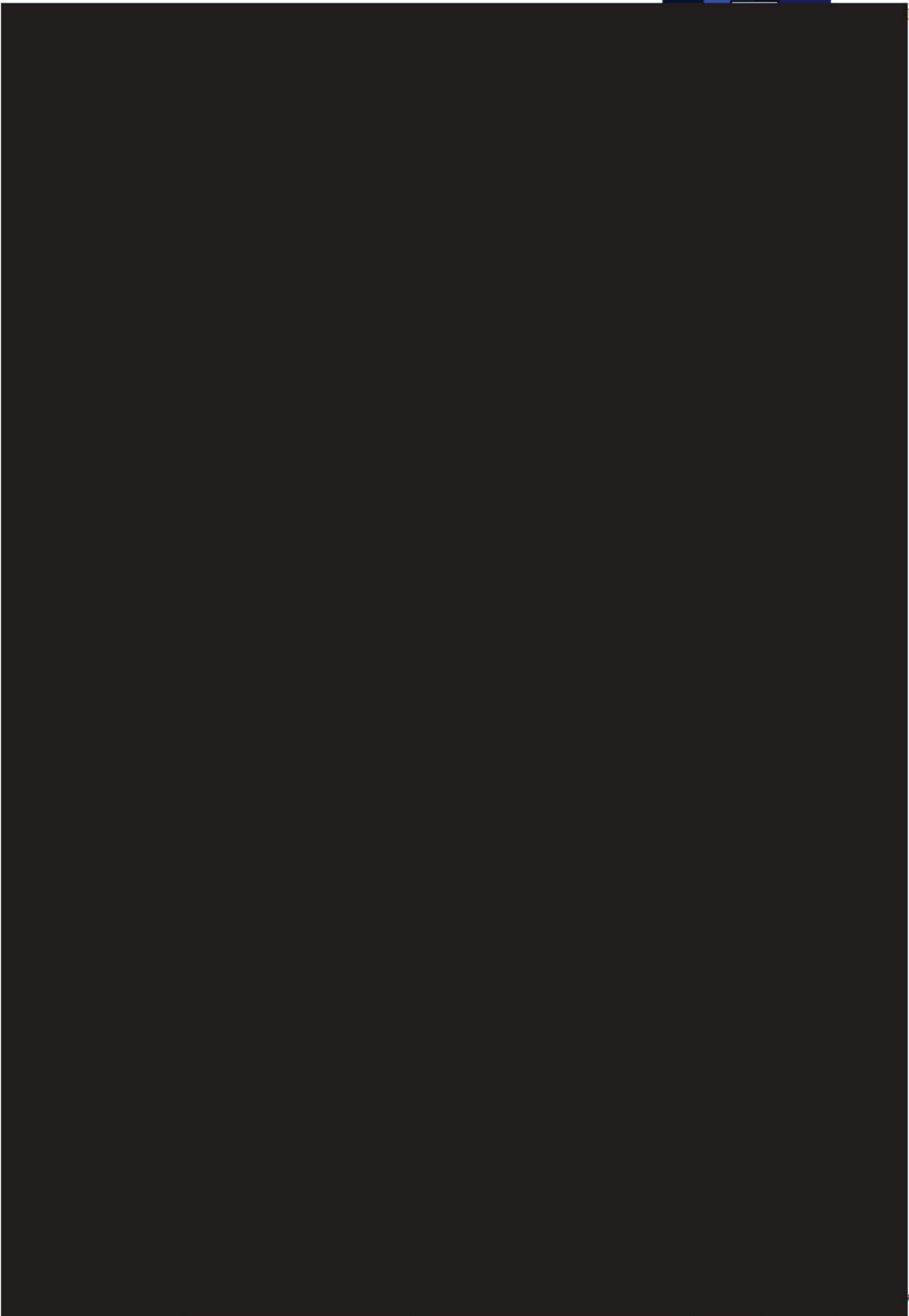


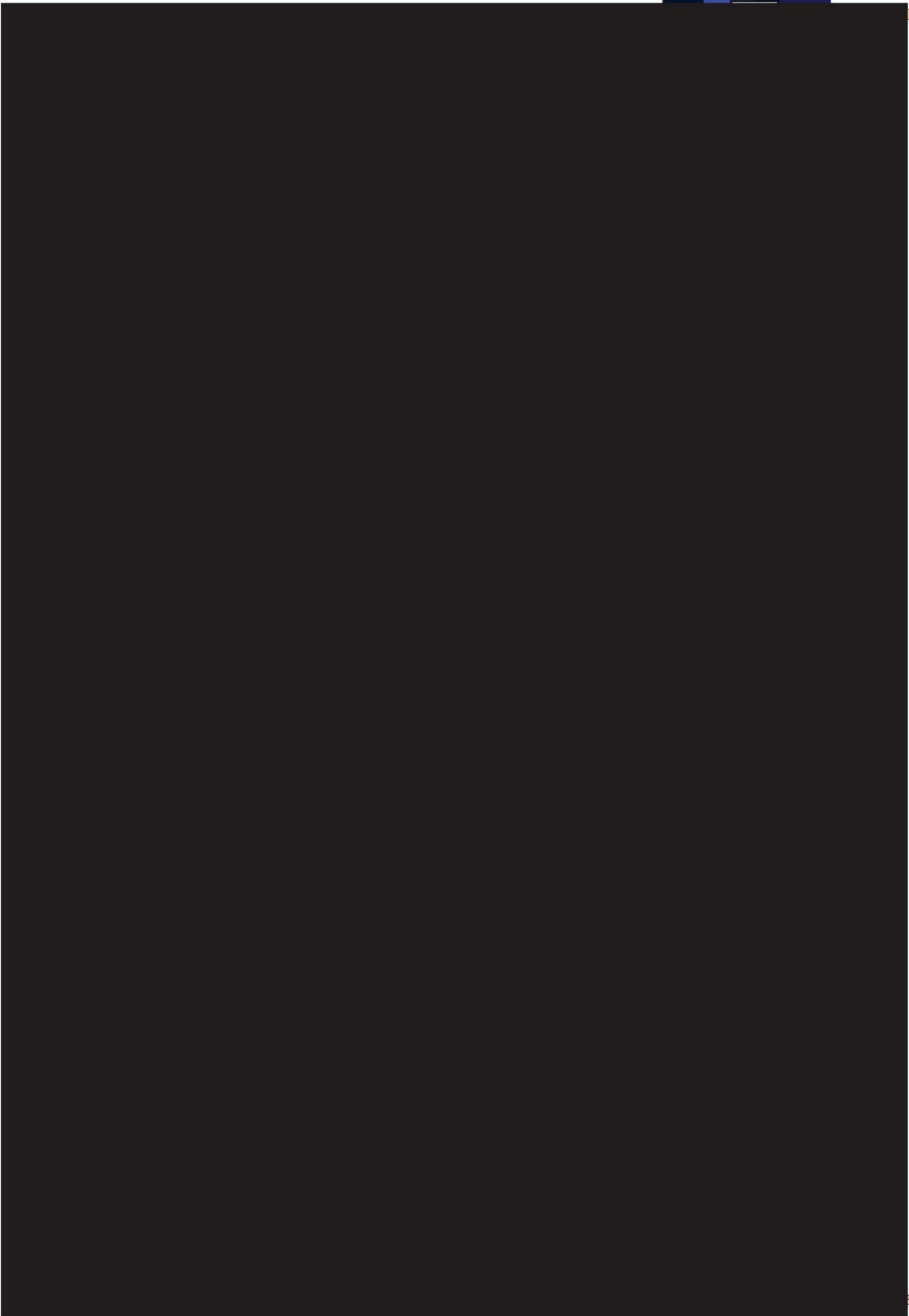












2018-2019MY Expedition/ Navigator

Faulty Seatbelt Retractor /
Inadvertent Pretensioner Deployment
CCRG – 21-576

Awareness TRG Review
Mar 09, 2022



Turn Around
Automotive Operations

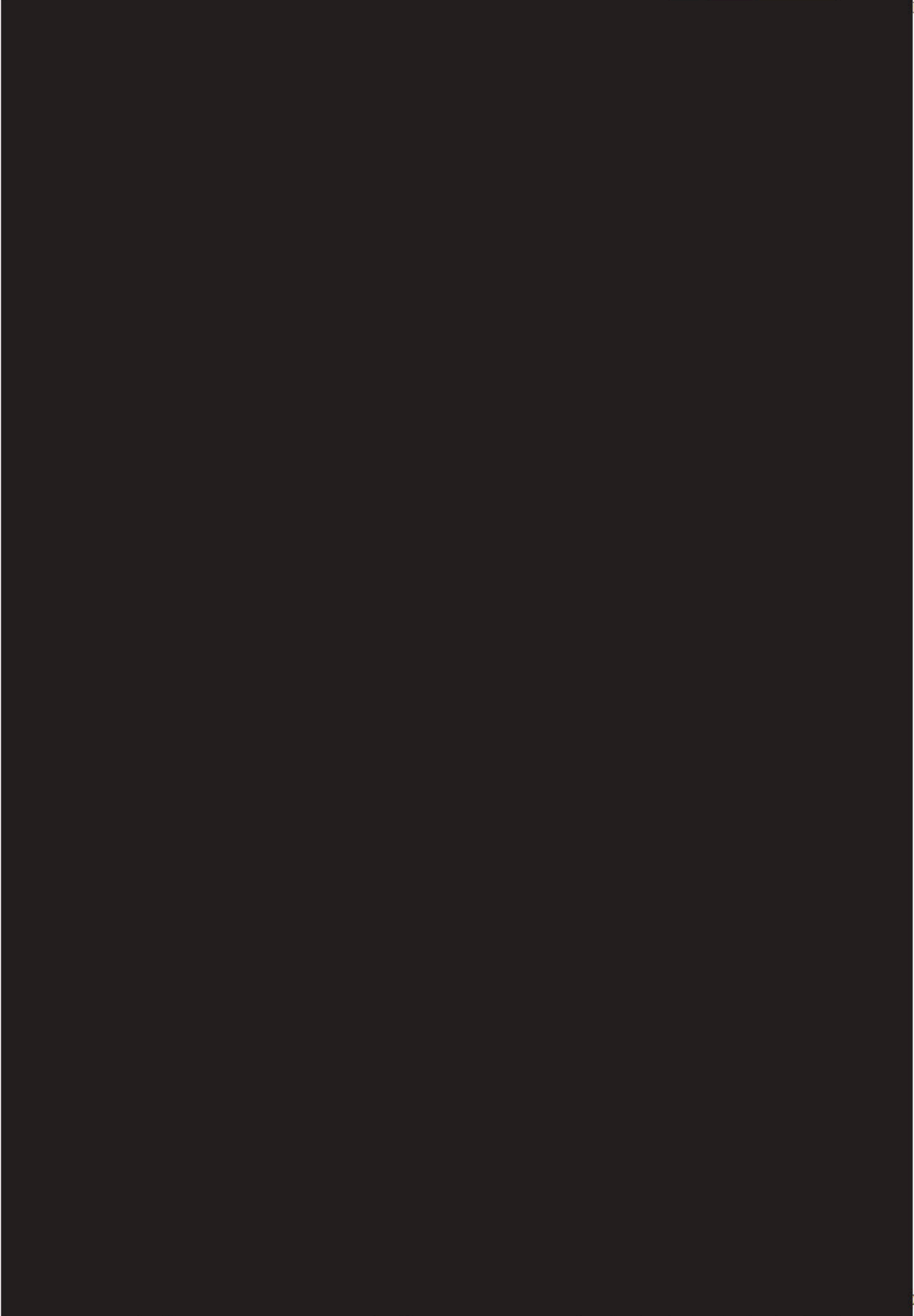


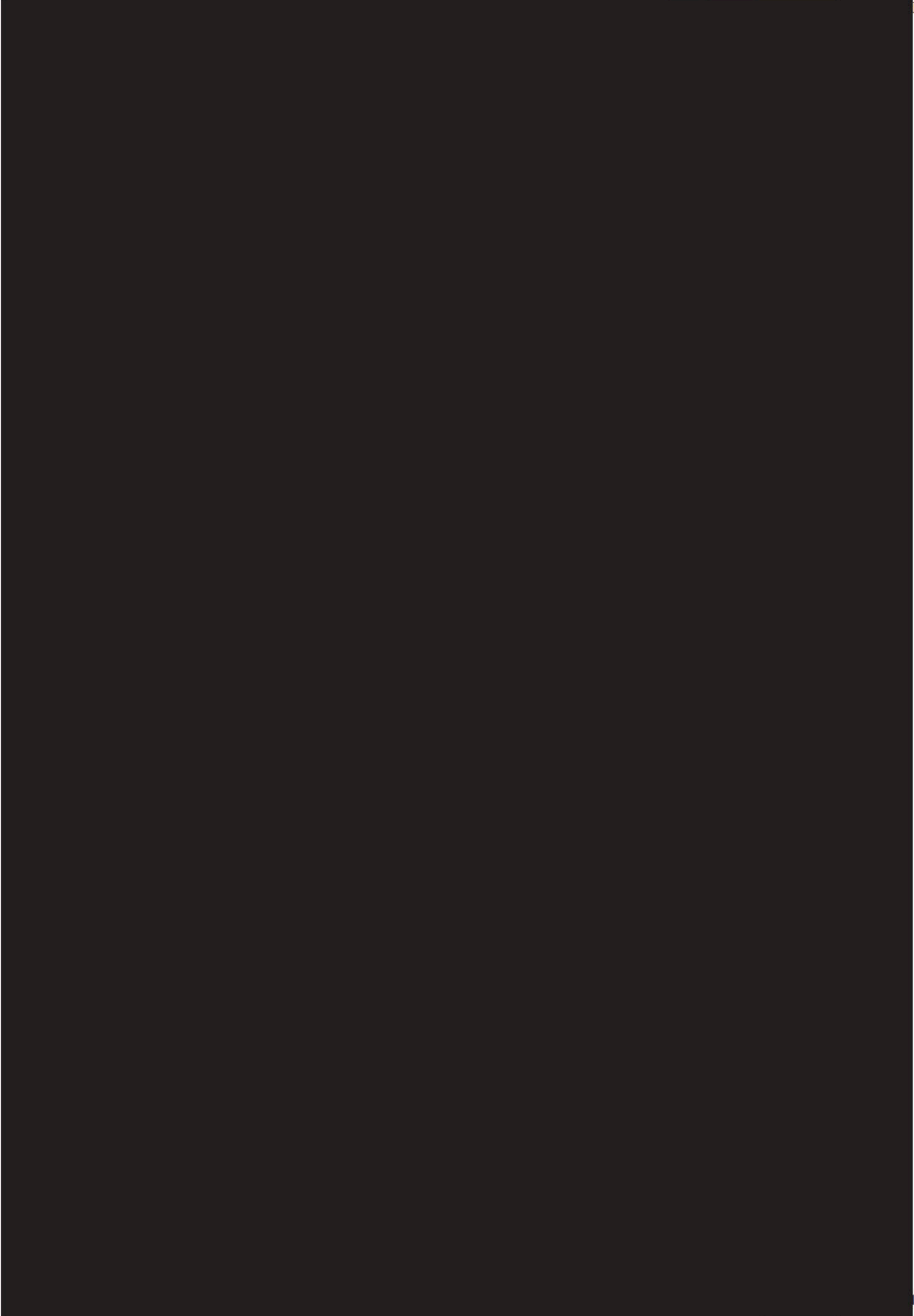
Modernize
Everywhere

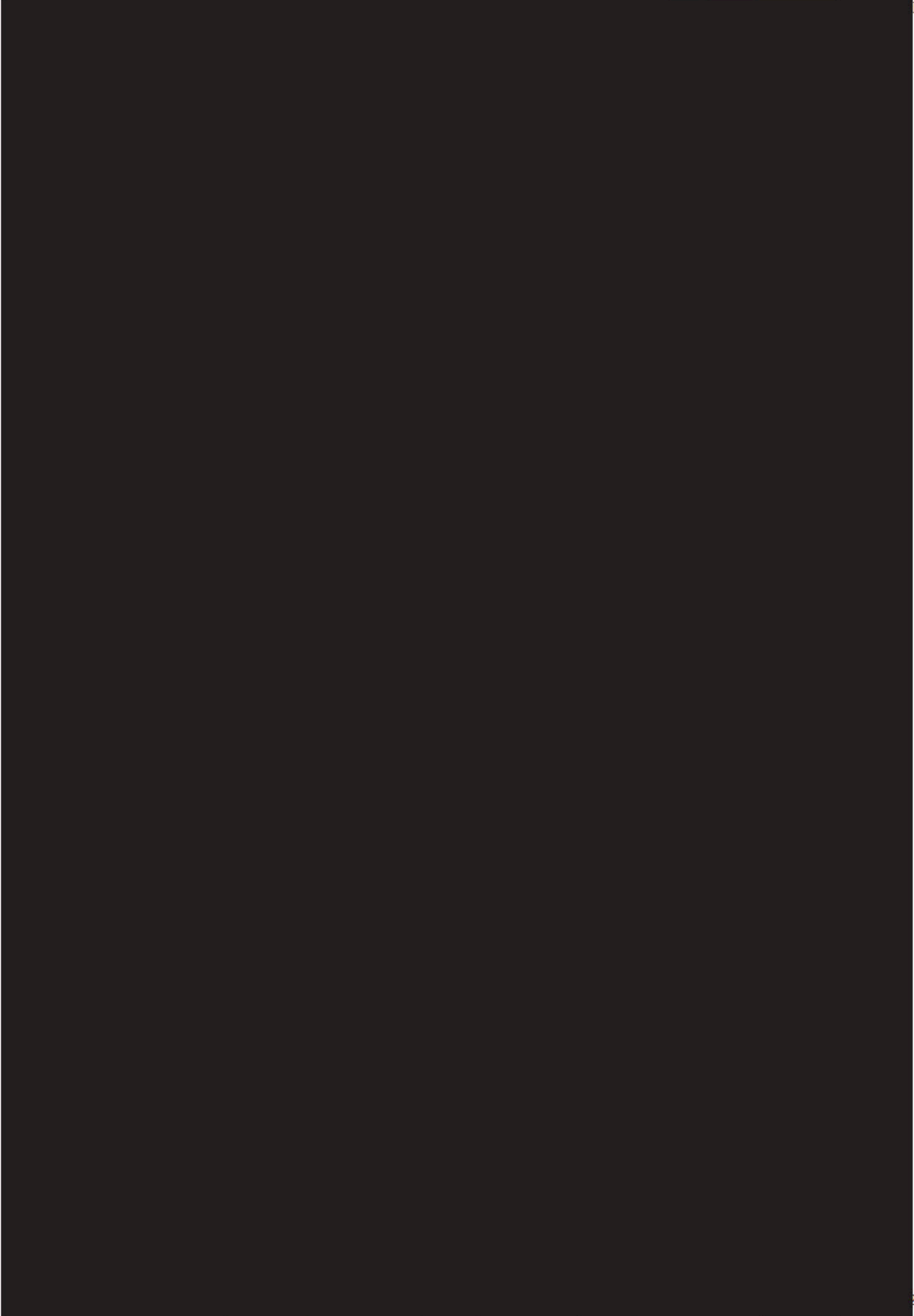


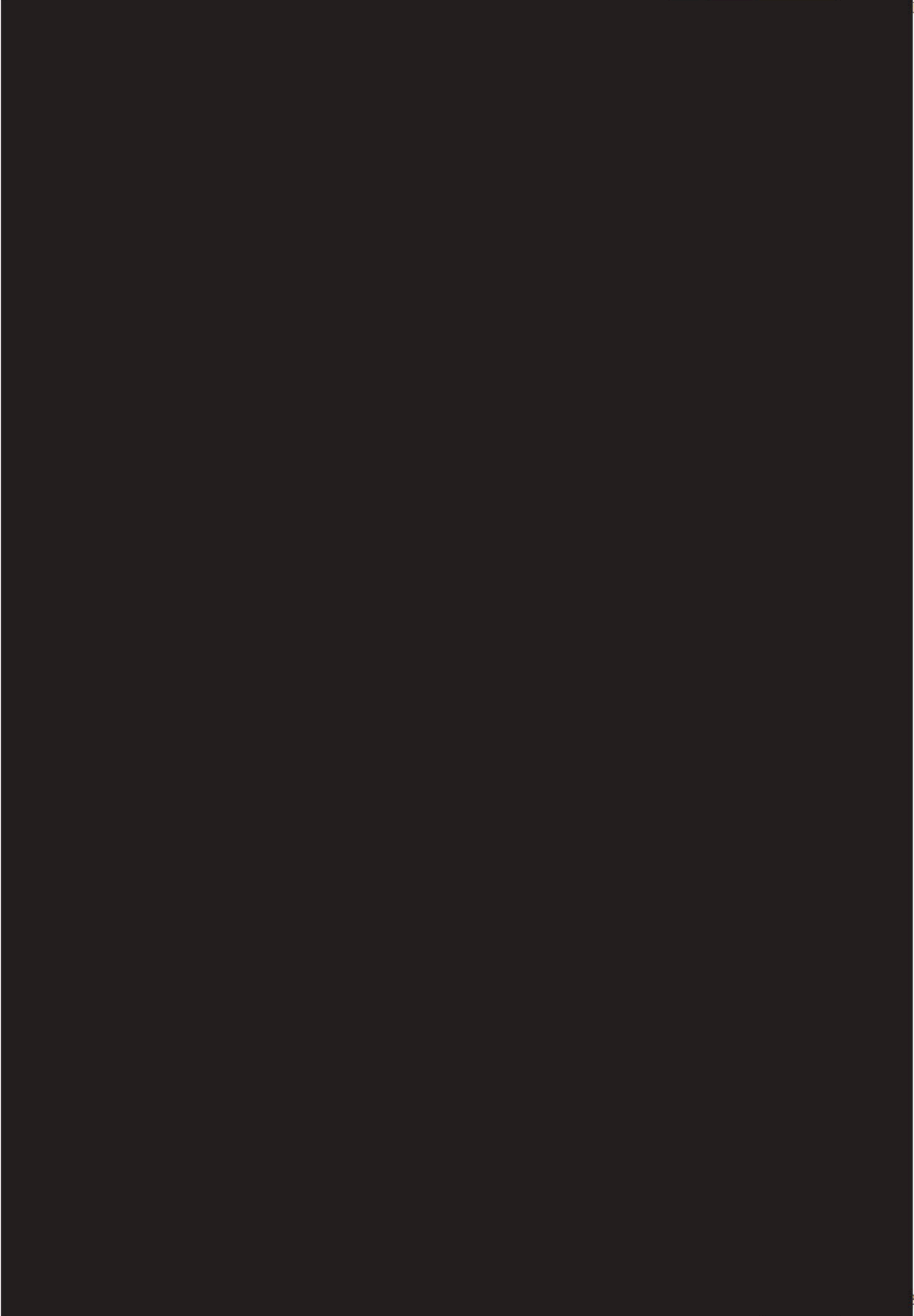
Disrupt
Ourselves

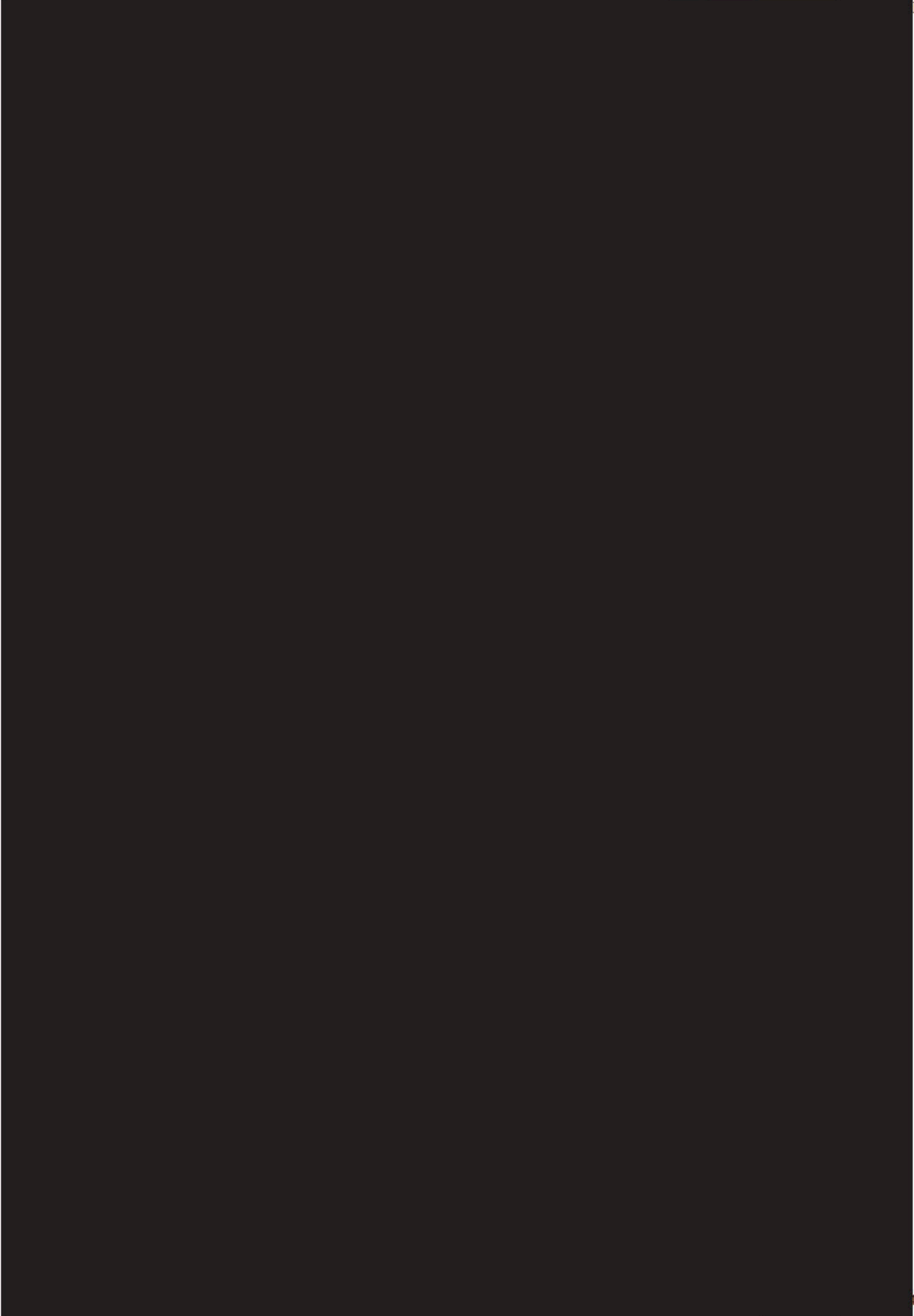


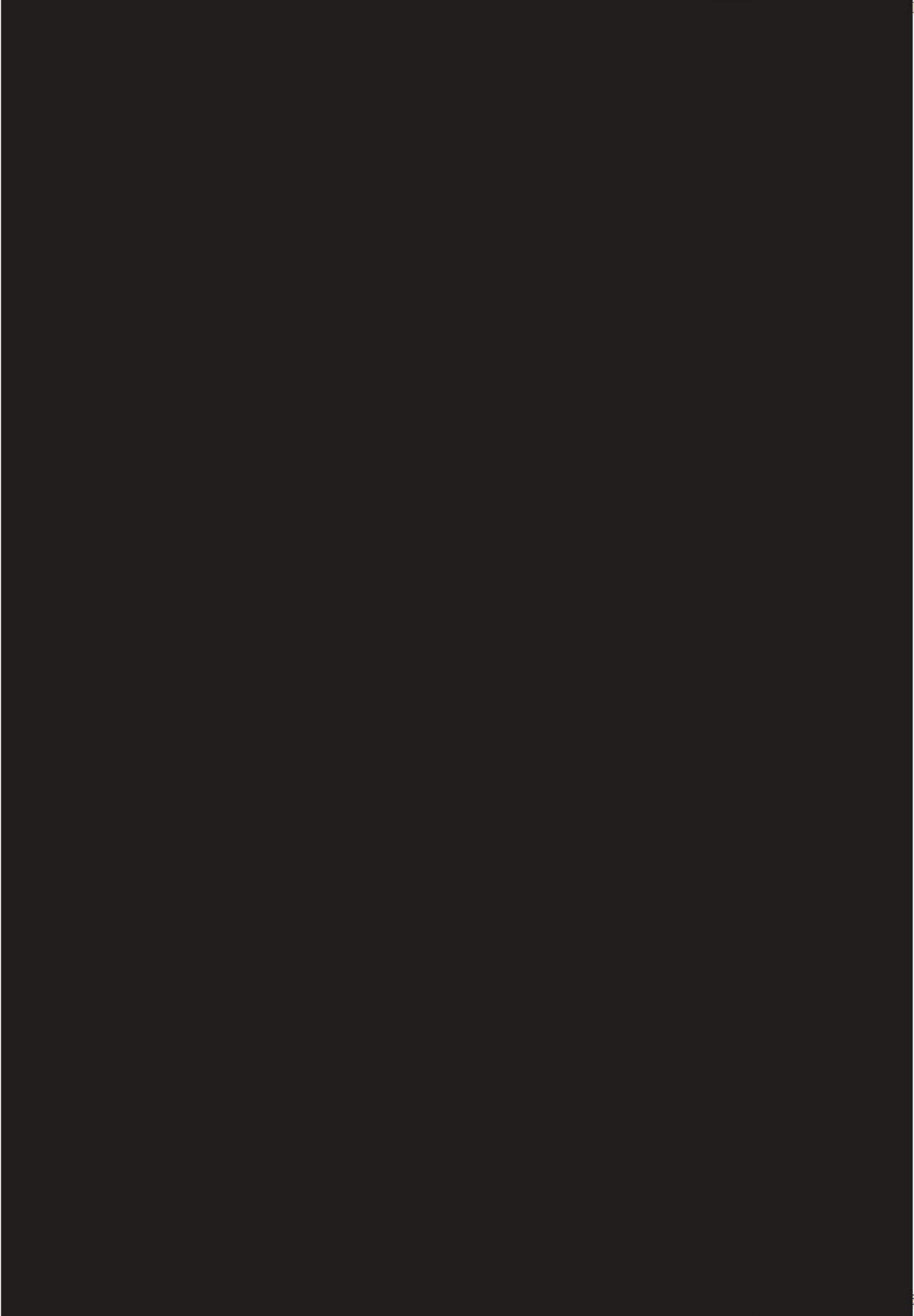




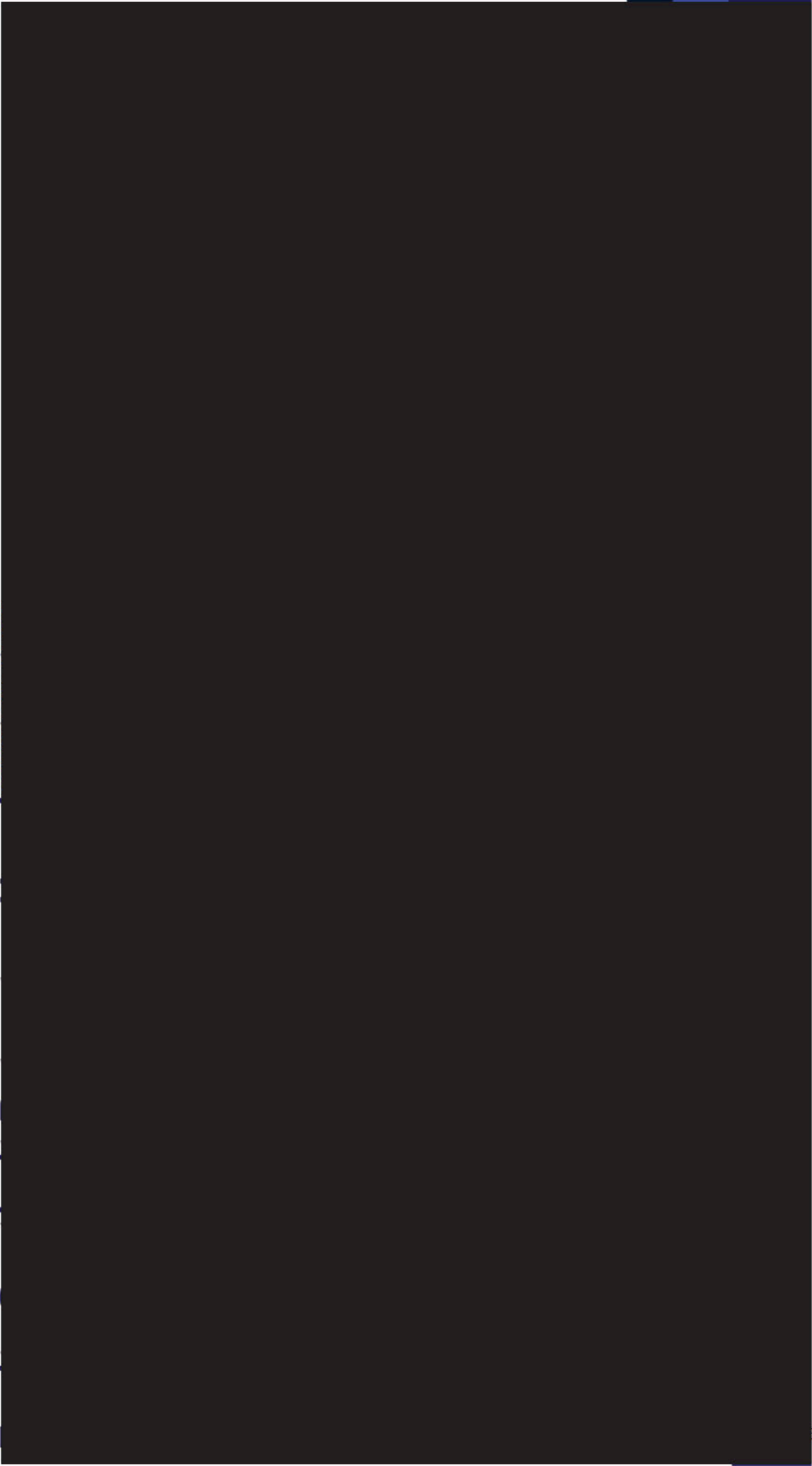








REDACTED FOR PRIVILEGE



Workplan

Aggressive Aging Cycle

Component-level functionality

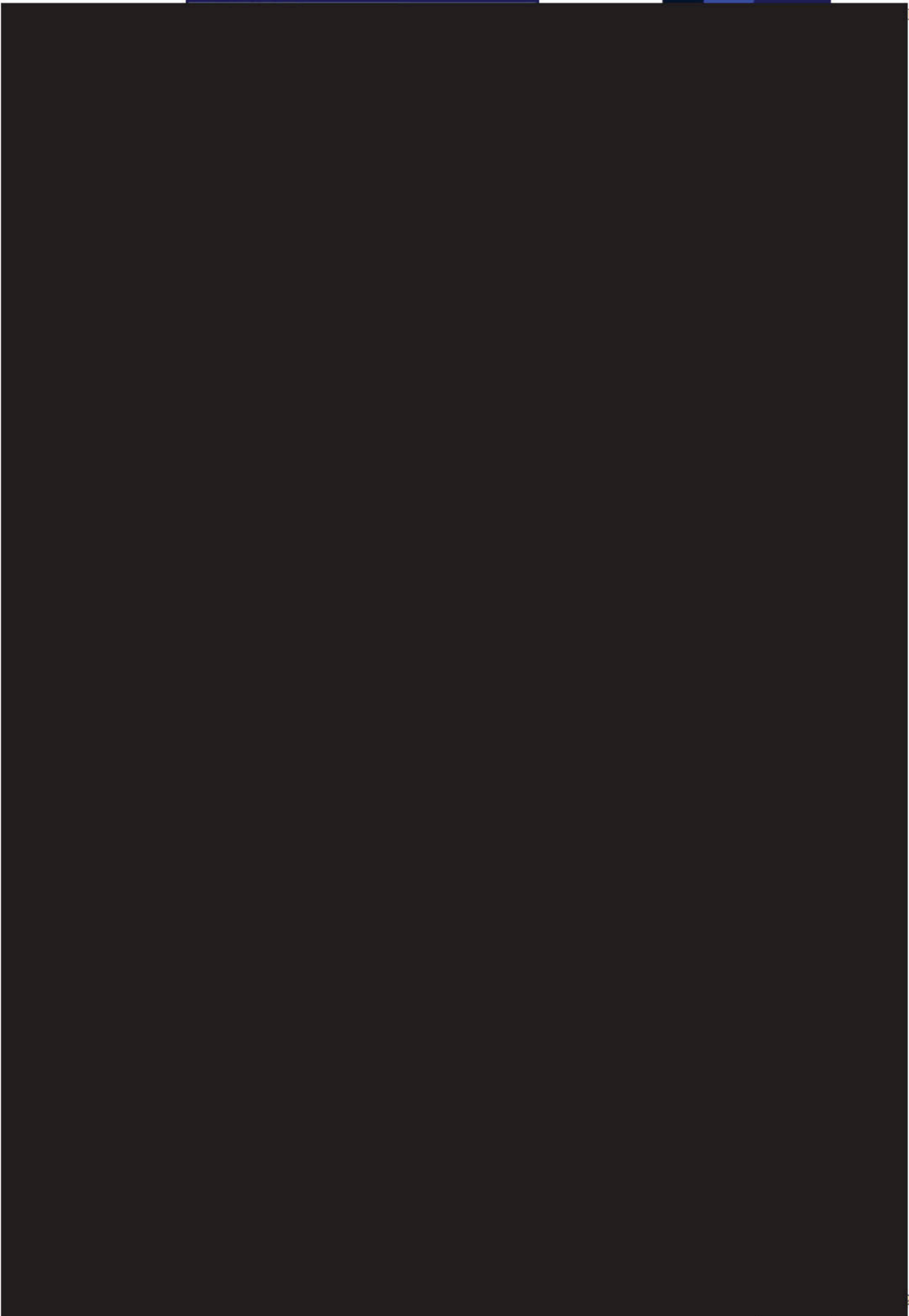
Crash assessment

TBD - Mauricio



Back-Up

Ford





Retractor Pretensioners Inadvertent Deployments

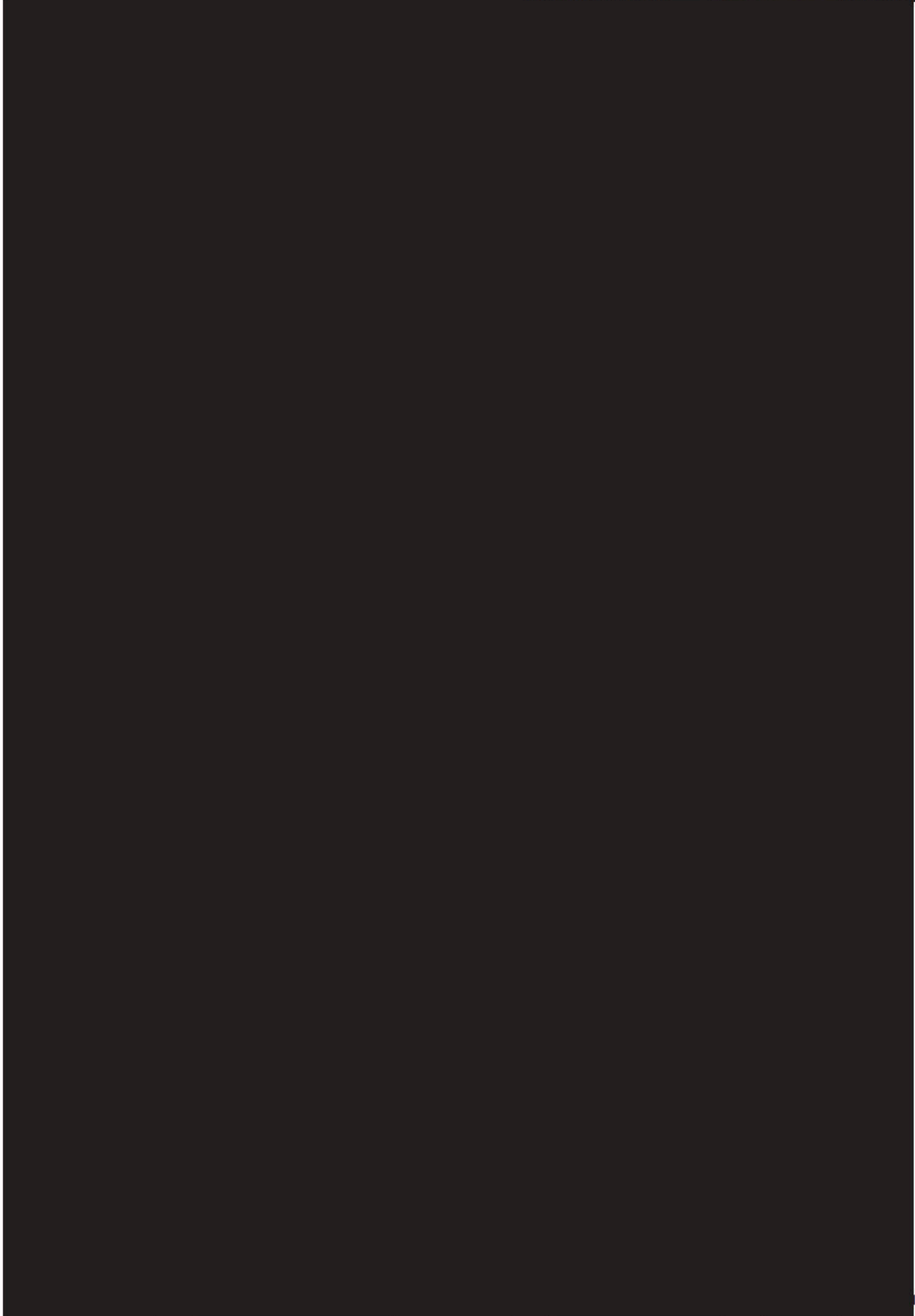
#	VIN #	Driver	Passenger	Production Date	In production Time window? Jan – May 2019	Repair Date	In repair Time window? Jun-Nov 2021	Time in service (Months)	Region Sold in
1	1FMJU1MT6 [REDACTED]	x (IAD)	-	Mar 20, 2019	Y	Jun 20, 2021	Y	27	United Arab Emirates (ARE)
2	1FMJU1MT6 [REDACTED]	x (IAD)	-	Feb 21, 2019	Y	Aug 14, 2021	Y	30	United Arab Emirates (ARE)
3	1FMJU1JT1 [REDACTED]	x (IAD)	-	Jan 16, 2019	Y	Aug 16, 2021	Y	31	United Arab Emirates (ARE)
4	1FMJU1JT3 [REDACTED]	x (IAD)	-	Jan 22, 2019	Y	Aug 30, 2021	Y	31	United Arab Emirates (ARE)
5	1FMJU1JT5 [REDACTED]	-	x (IAD)	Feb 14, 2019	Y	Jun 28, 2021	Y	29	Saudi Arabia (SAU)
6	1FMJU1JT2 [REDACTED]	-	x (IAD)	Feb 16, 2019	Y	Jun 28, 2021	Y	28	Saudi Arabia (SAU)
7	1FMJU1KT4 [REDACTED]	-	x (IAD)	Nov 27, 2018	N (just outside of window)	July 02, 2021	Y	31	Arizona, USA

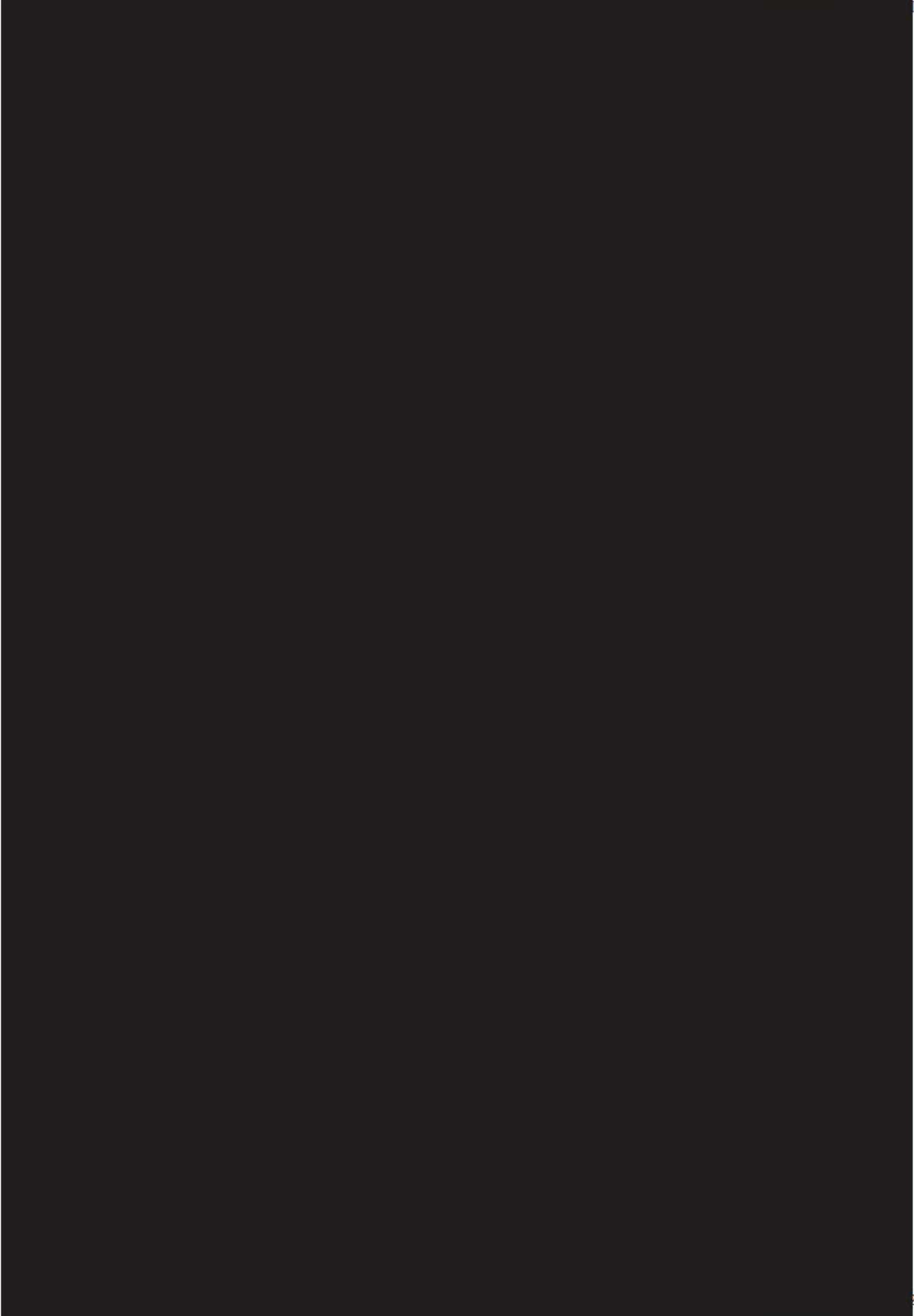
7 Inadvertent Deployments (IAD)

140 cases reviewed in CDR search on Feb 28, 2022

CONFIDENTIAL BUSINESS INFORMATION







From: Chascsa, Jim (JRCII.) [jchascsa@ford.com]
Sent: 7/19/2023 5:04:26 PM
To: Bobee, Jessica (J.) [JBOBEE@ford.com]
CC: DeSmet, Edward (E.J.) [edesmet@ford.com]; Yilma, Benjamin (B.) [byilma@ford.com]
Subject: FW: Safety TRG: (21-576) 2018-2021MY Expedition/ Navigator - Faulty Seatbelt Retractor / Inadvertent Pretensioner Deployment
Attachments: CCRG_draft_seatbelt_pretensioner_CCRG_21-576_Jun_08_2023.pdf
Sensitivity: Private

Jessica,

Good afternoon. Please upload this document for the VHE review tomorrow, topic #3.

Jim Chascsa
Global Restraints Technical Leader
Ford Motor Company
Cell: 313-805-5896

From: Jadhav, Nitesh (N.C.) <njadhav@ford.com>
Sent: Wednesday, July 19, 2023 9:56 AM
To: Chascsa, Jim (JRCII.) <jchascsa@ford.com>
Cc: DeSmet, Edward (E.J.) <edesmet@ford.com>
Subject: RE: Safety TRG: (21-576) 2018-2021MY Expedition/ Navigator - Faulty Seatbelt Retractor / Inadvertent Pretensioner Deployment
Sensitivity: Private

Good morning Jim,

The latest updated version that was discussed in CCRG with broader team is from Jun 08, 2023. File is attached.

Best Regards,
Nitesh
(313-805-3467)

From: Chascsa, Jim (JRCII.) <jchascsa@ford.com>
Sent: Wednesday, July 19, 2023 9:47 AM
To: Jadhav, Nitesh (N.C.) <njadhav@ford.com>
Cc: DeSmet, Edward (E.J.) <edesmet@ford.com>
Subject: FW: Safety TRG: (21-576) 2018-2021MY Expedition/ Navigator - Faulty Seatbelt Retractor / Inadvertent Pretensioner Deployment
Sensitivity: Private

Good morning Nitesh, how are you?

Is there a more recent updated version of this? If so, can you link me to it or send it? Thank you!

Jim Chascsa
Global Restraints Technical Leader
Ford Motor Company
Cell: 313-805-5896

From: Jadhav, Nitesh (N.C.) <njadhav@ford.com>

Sent: Tuesday, January 24, 2023 11:56 AM

To: Chasca, Jim (JRCII.) <jchasca@ford.com>; Pineda, Mauricio (MPC.) <mpineda6@ford.com>; DeSmet, Edward (E.J.) <edesmet@ford.com>; Browne, Michelle (M.F.) <MBROW604@ford.com>; Reese, Chuck (C.R.) <creese@ford.com>; Alles, Sheran (S.A.) <salles@ford.com>; Clark, Todd (T.N.) <tclark23@ford.com>

Cc: Boehk, Karen (K.S.) <kboehk@ford.com>; Beyer, Laura (L.D.) <lbeyer4@ford.com>; Hultman, Paula (R.) <prieden@ford.com>

Subject: Safety TRG: (21-576) 2018-2021MY Expedition/ Navigator - Faulty Seatbelt Retractor / Inadvertent Pretensioner Deployment

Sensitivity: Private

Hello Jim and Team,

Please find attached the presentation for tomorrow's TRG.

Thank you,

Best Regards,

Nitesh C. Jadhav

(Automotive Safety Office- Critical Concern Review Group)

Ph. #: 313-805-3467

Email id: njadhav@ford.com

2018-2022MY Expedition/ Navigator
Faulty Seatbelt Retractor / Inadvertent Pretensioner Deployment
CCRG – 21-576

CCRG Review
Jun 08, 2023



Turn Around
Automotive Operations

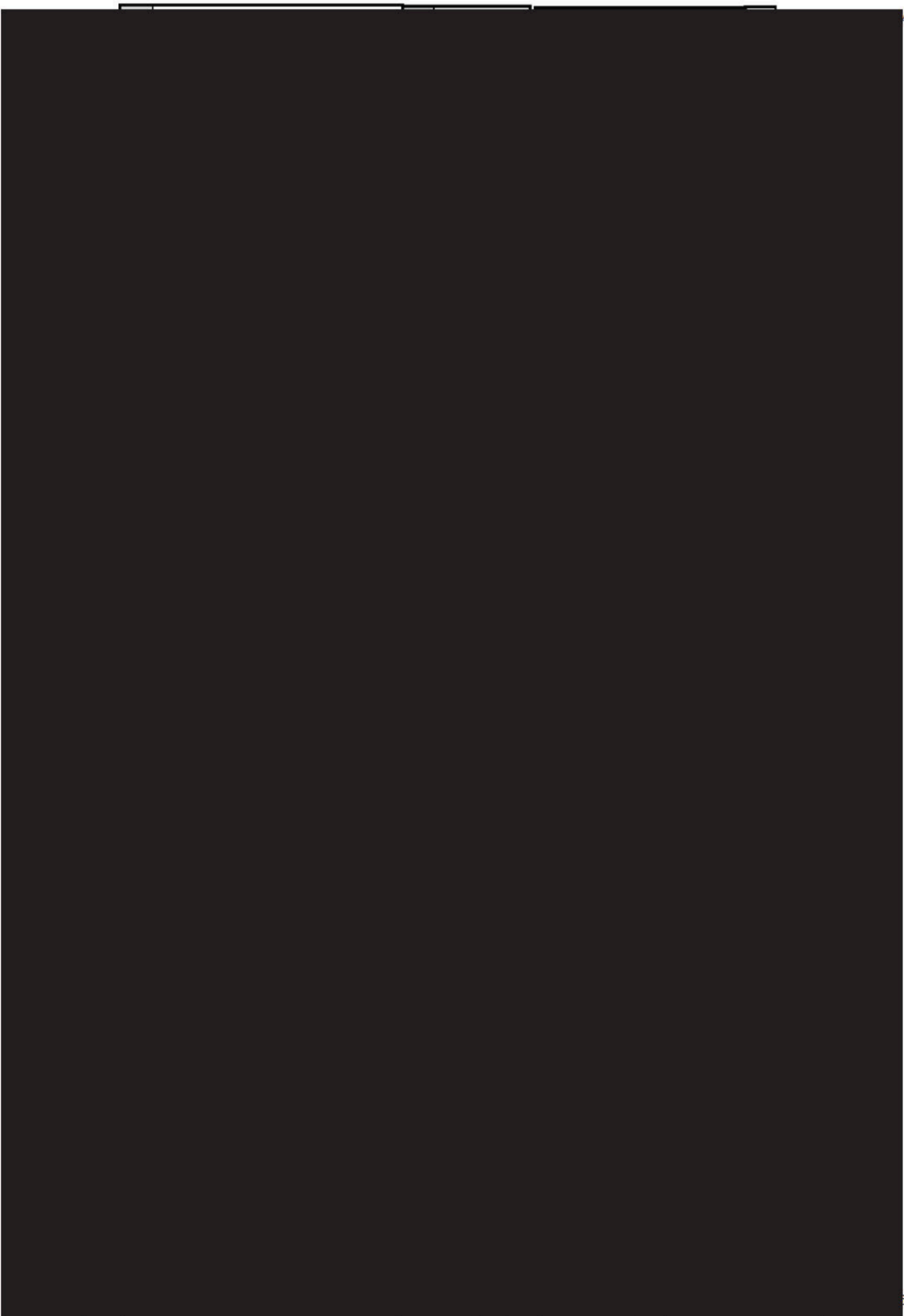


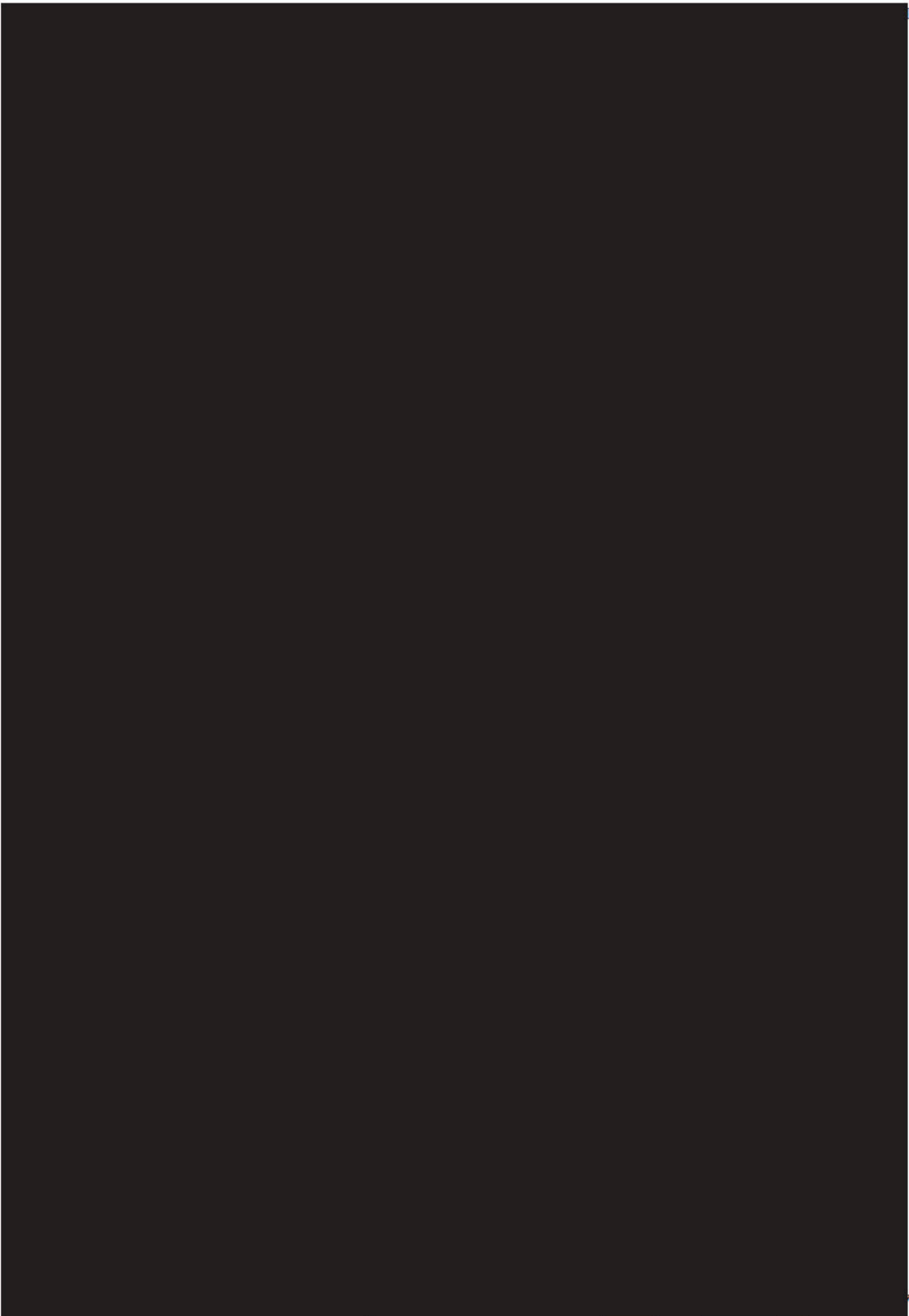
Modernize
Everywhere

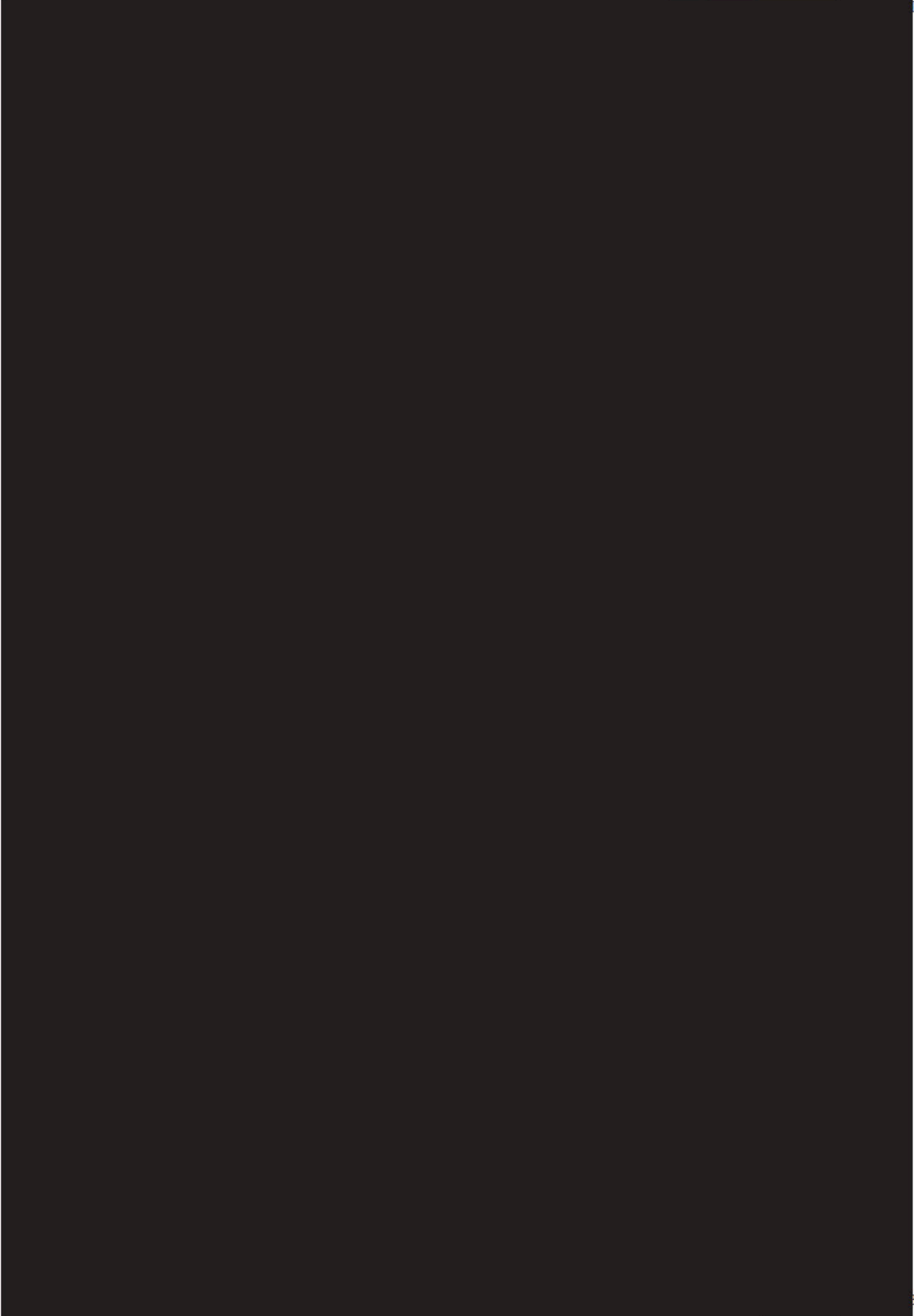


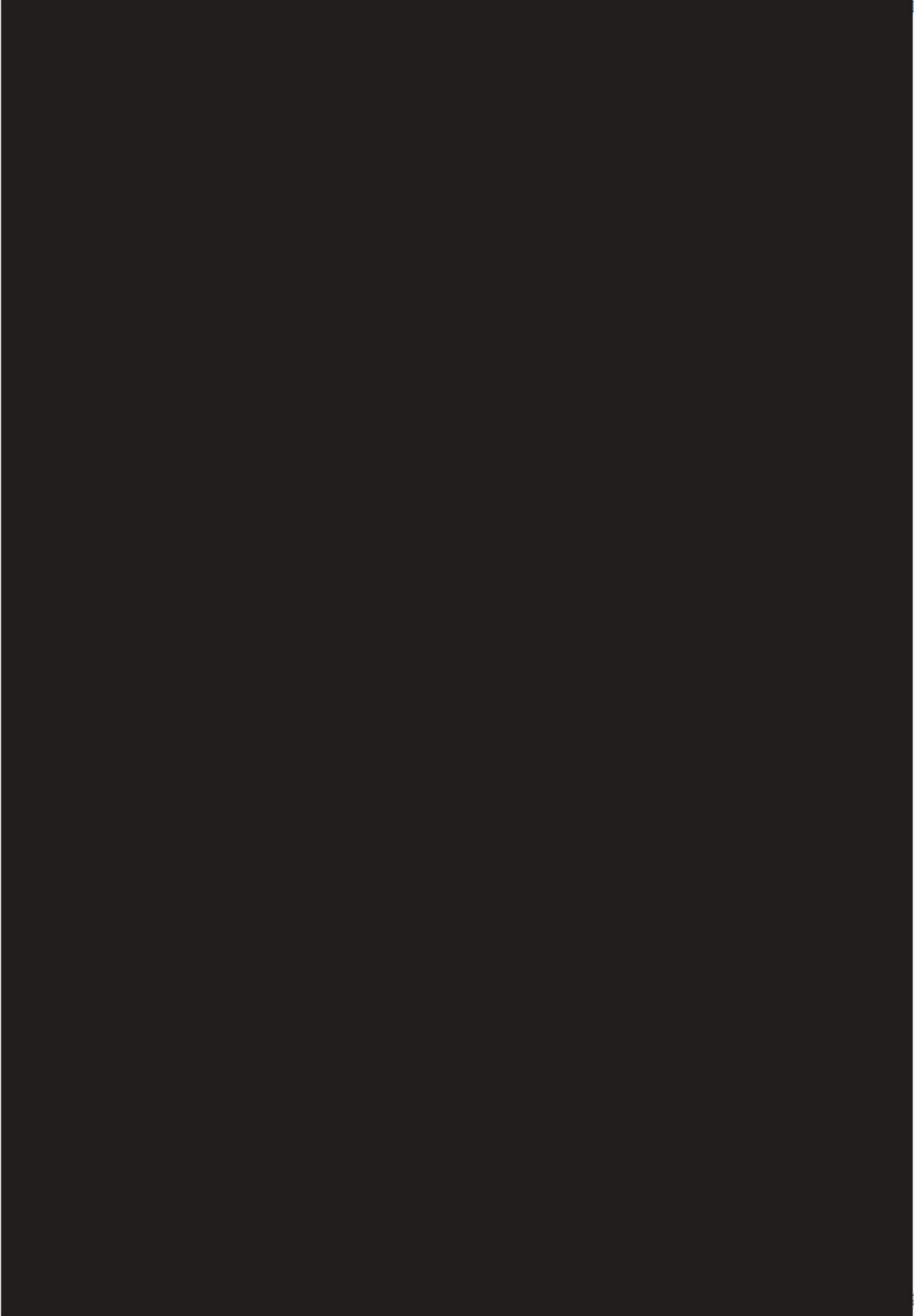
Disrupt
Ourselves

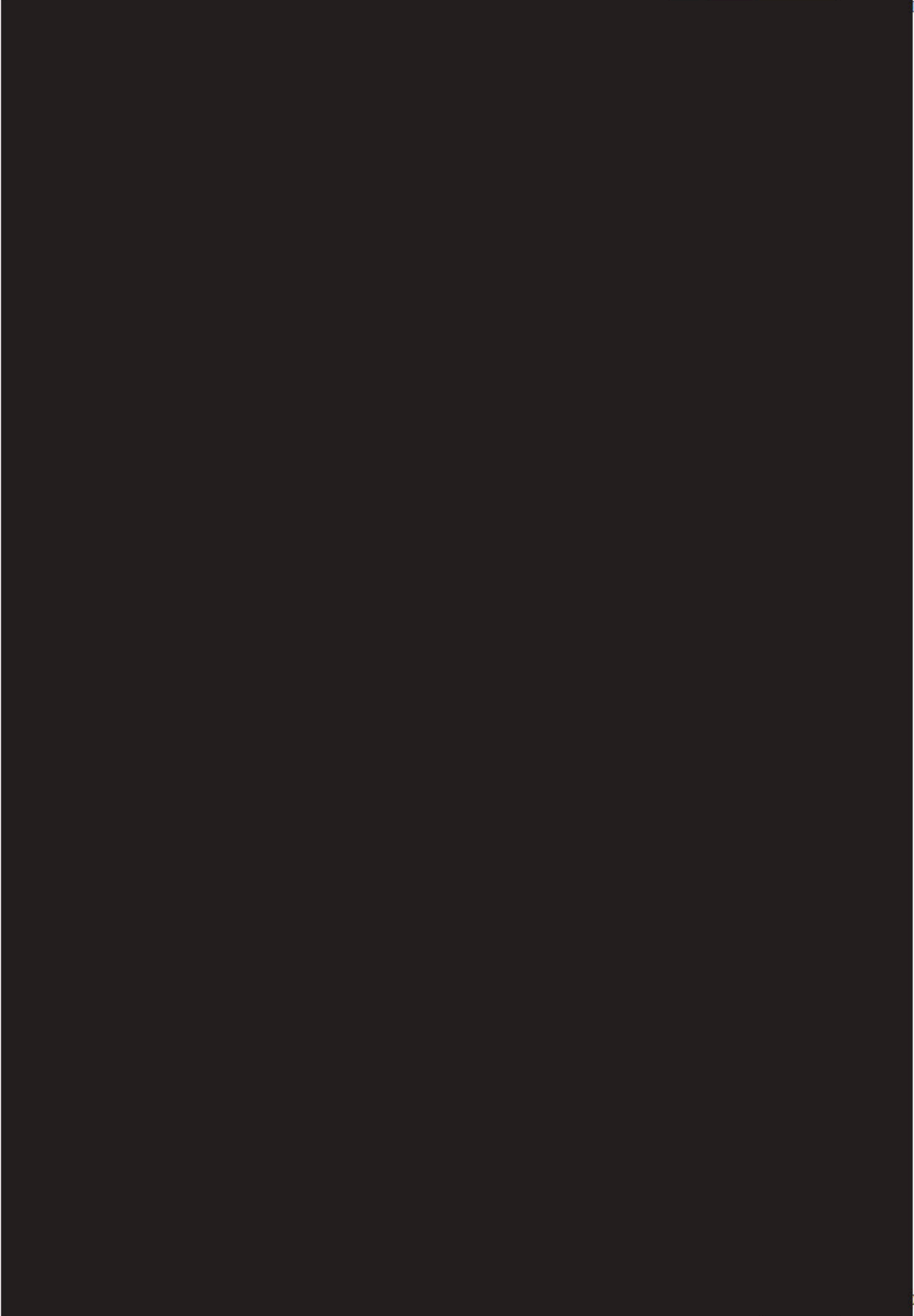


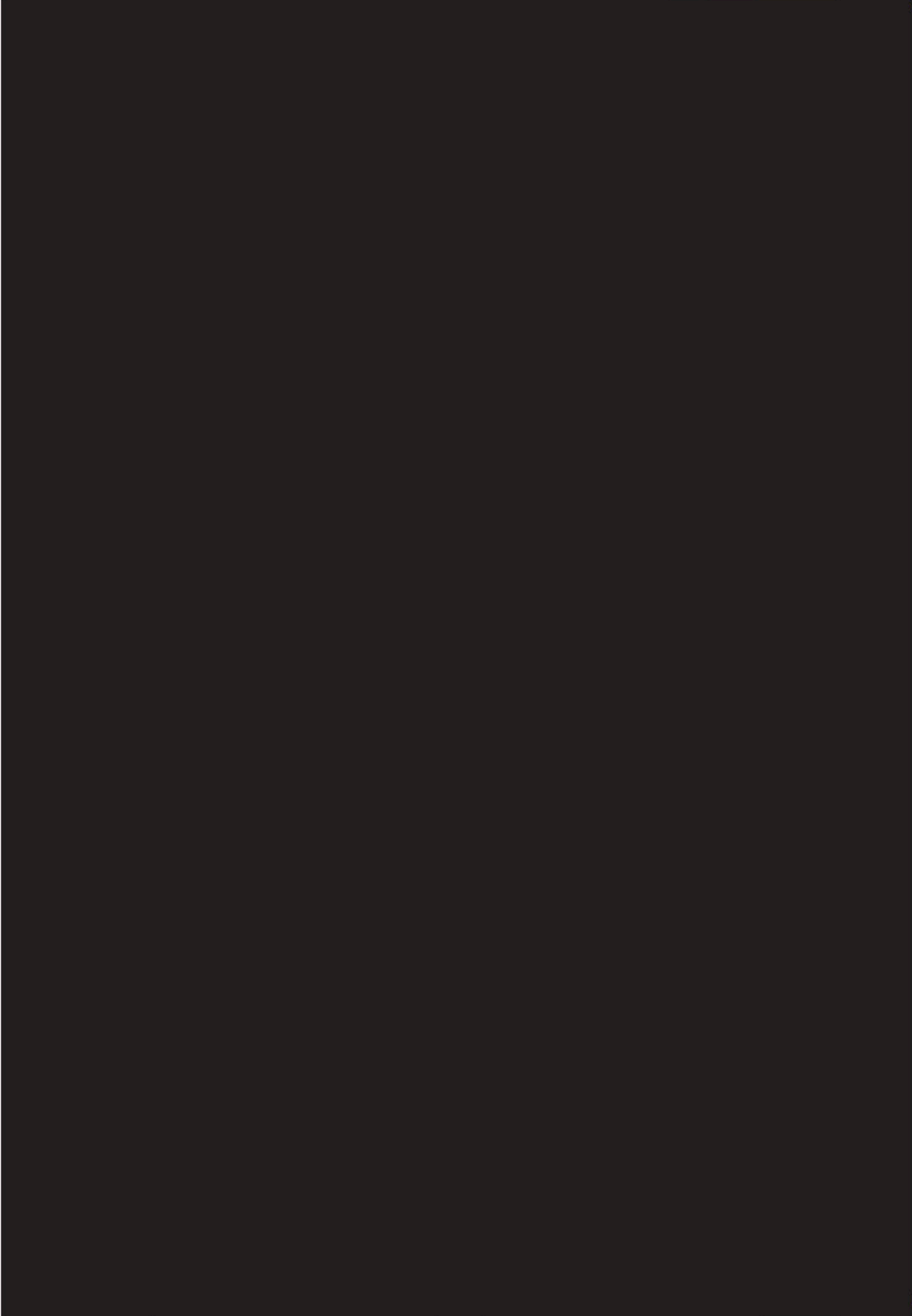


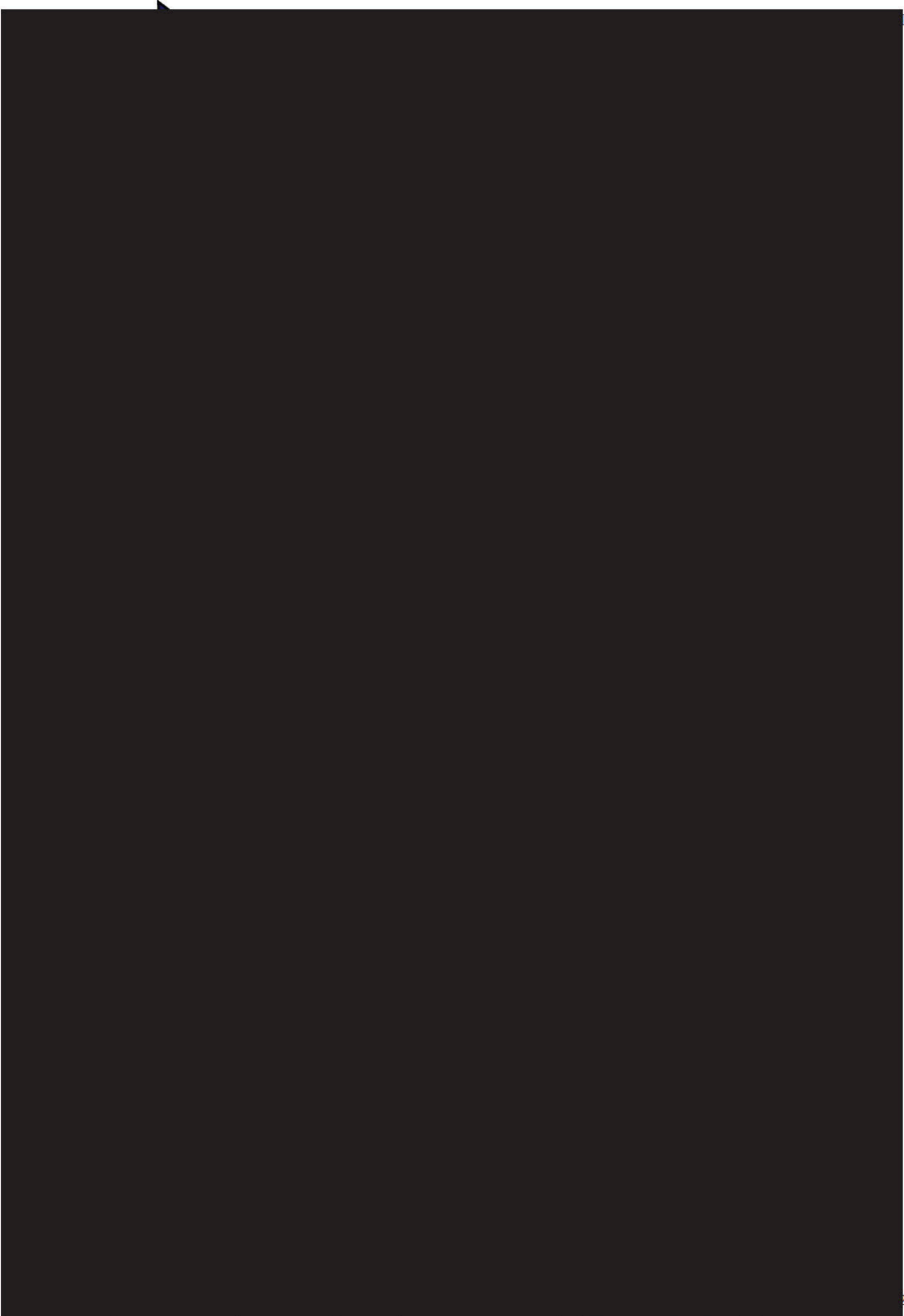






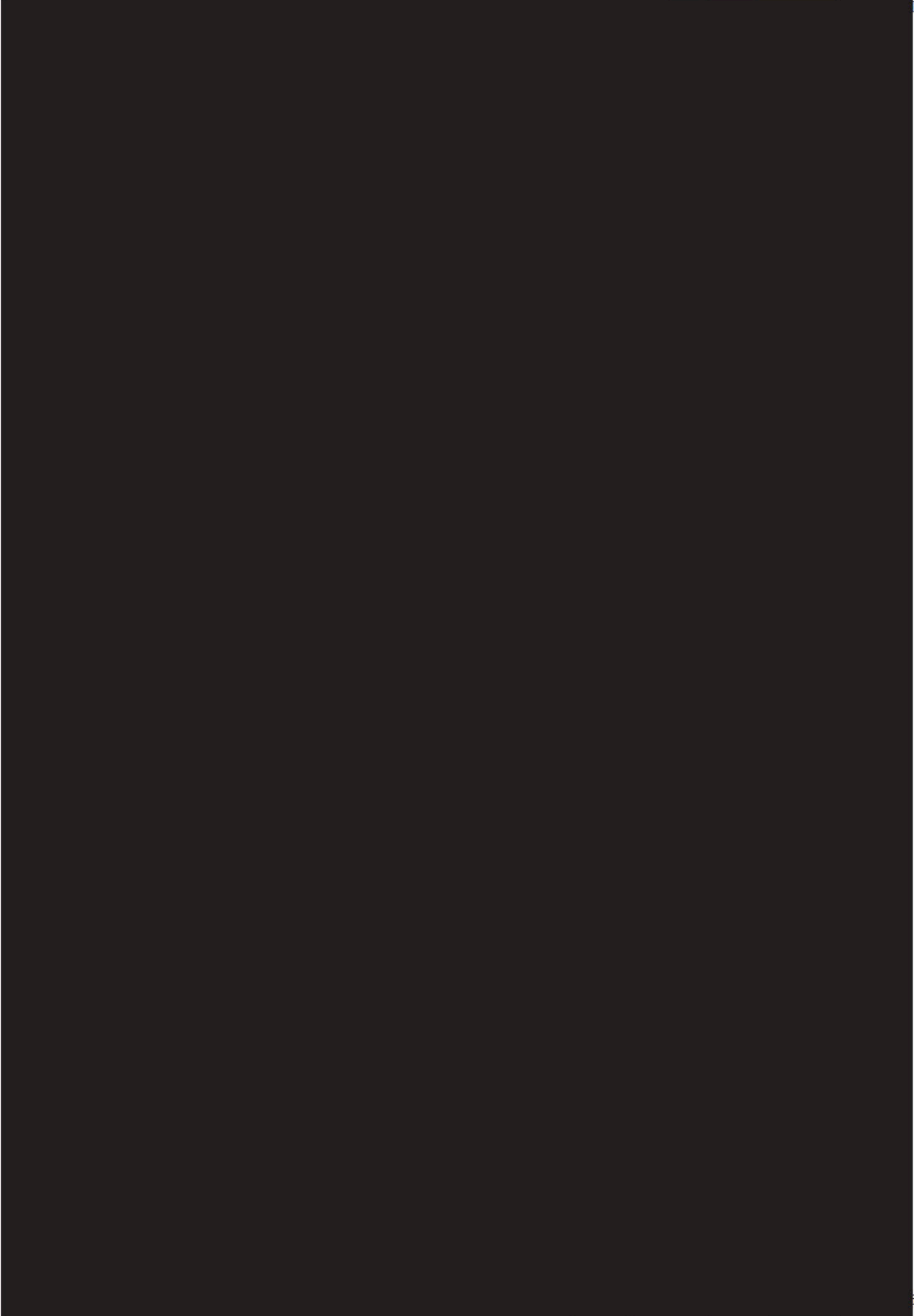


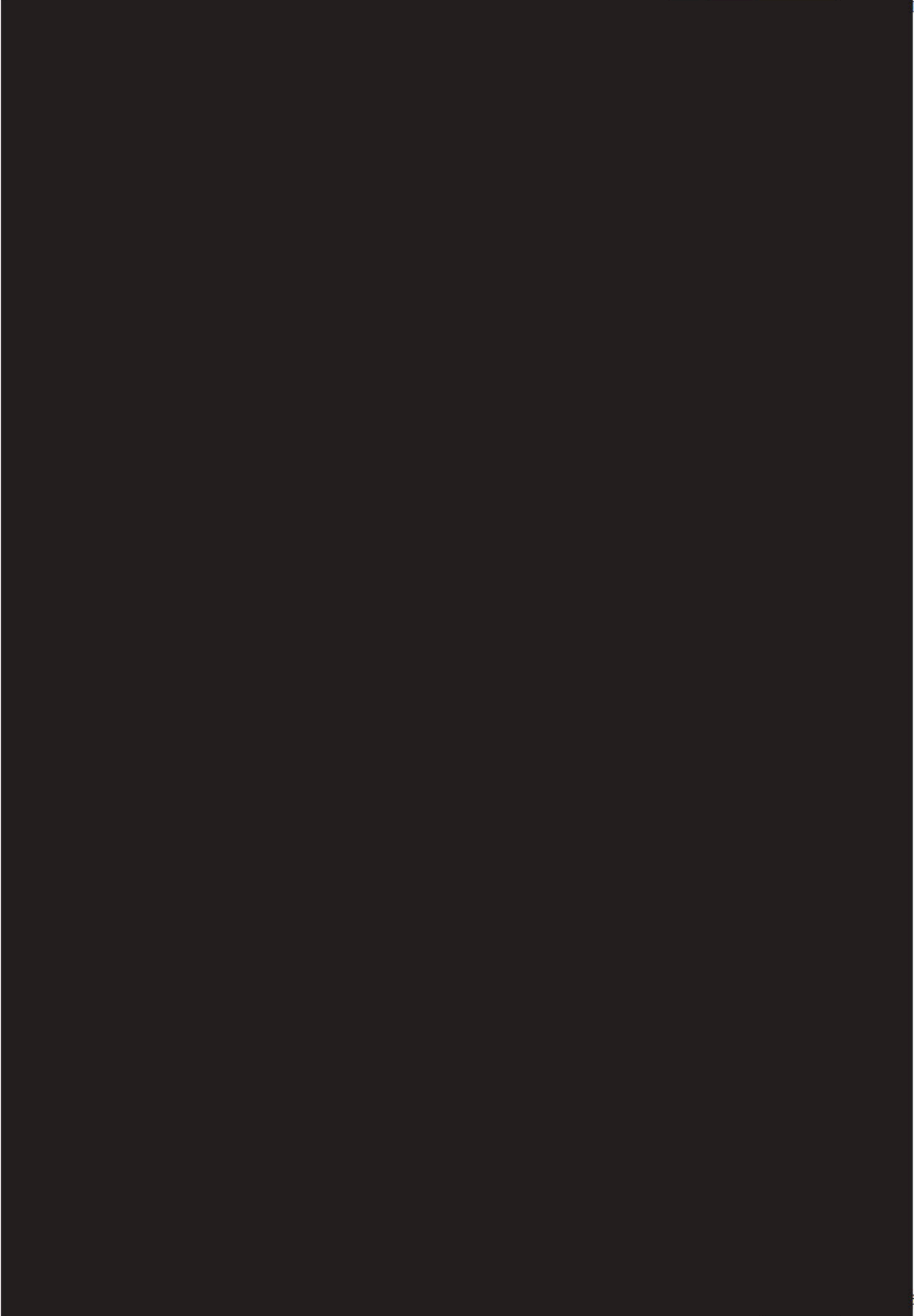


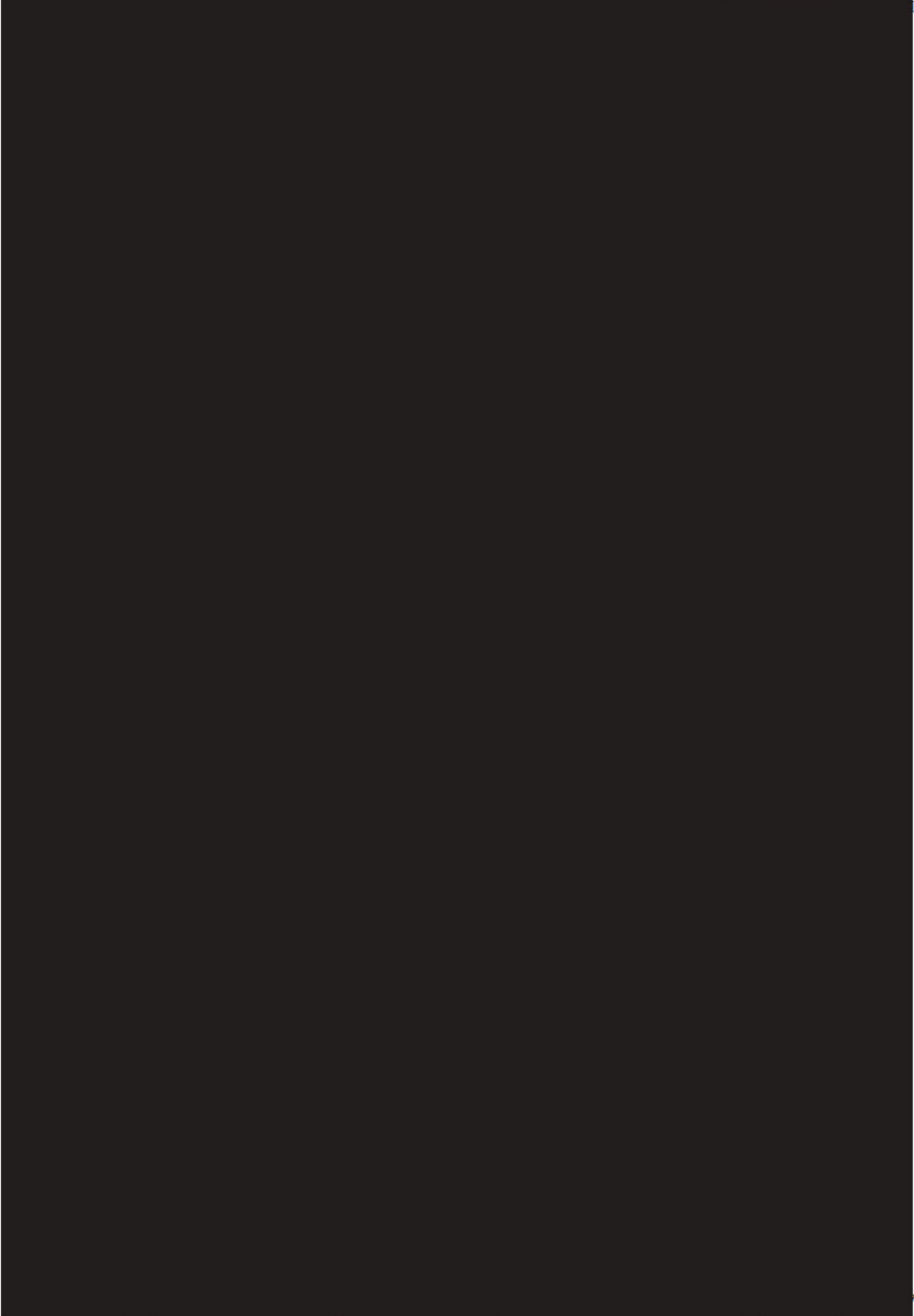


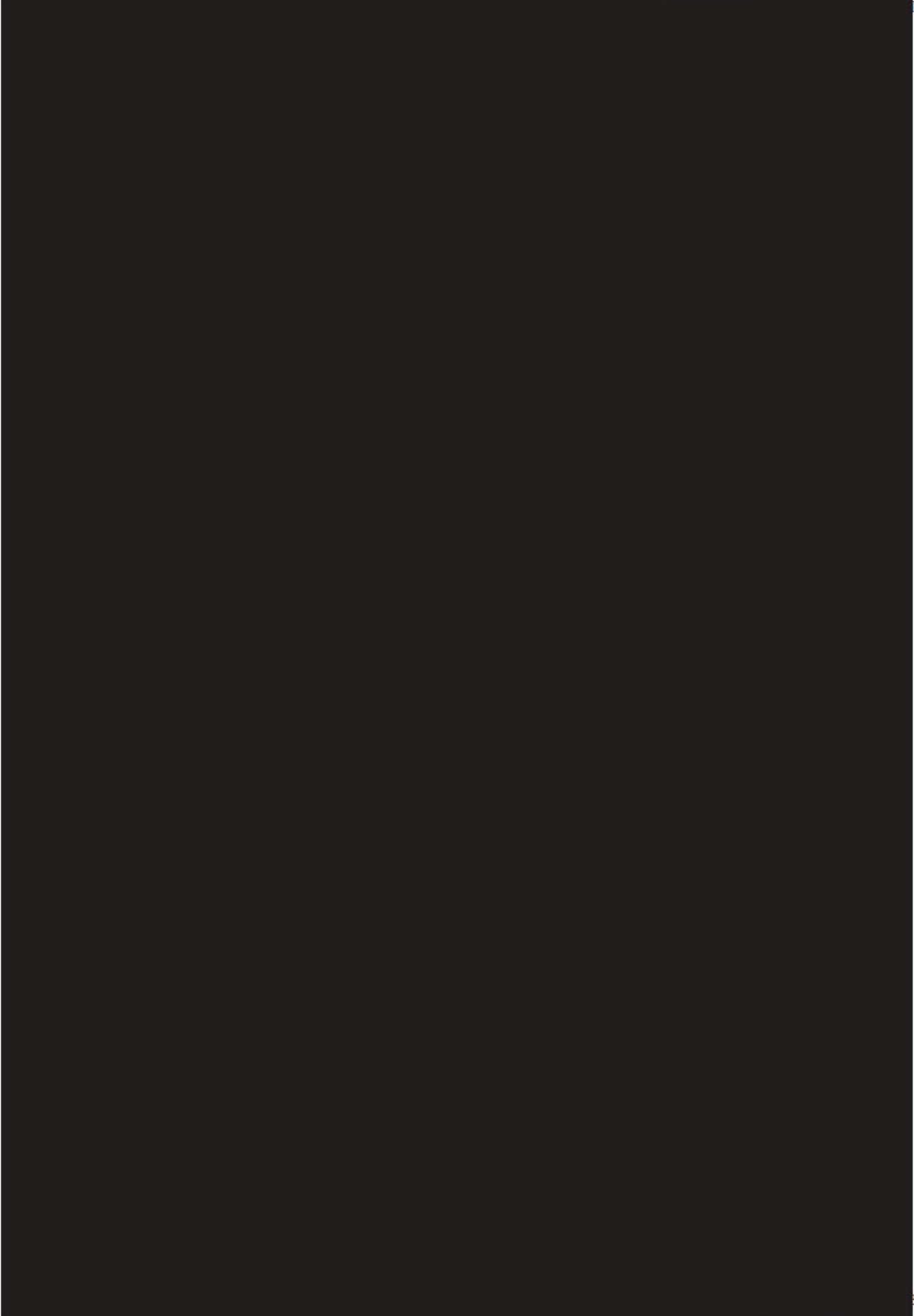
Appendix / Back-Up

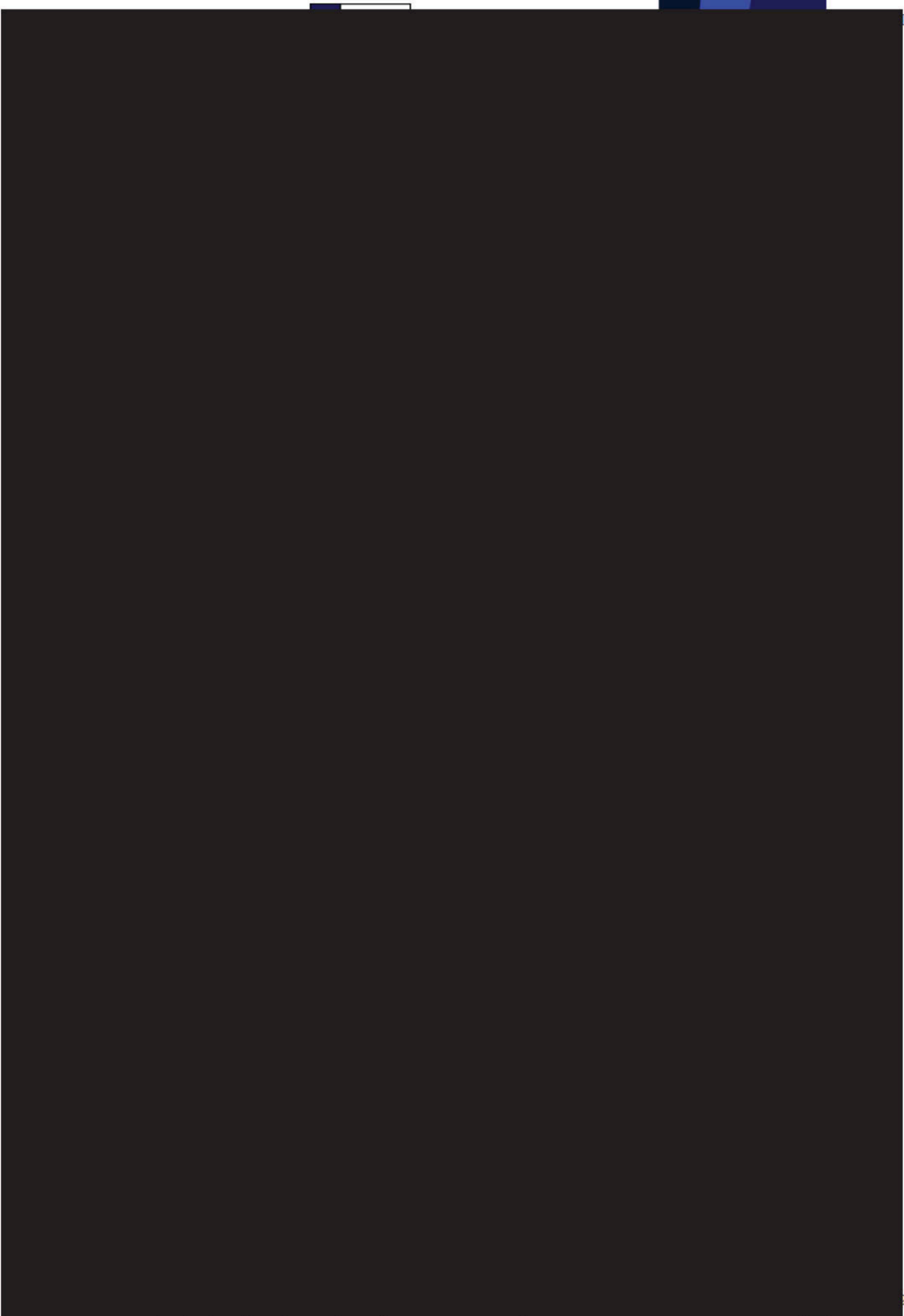


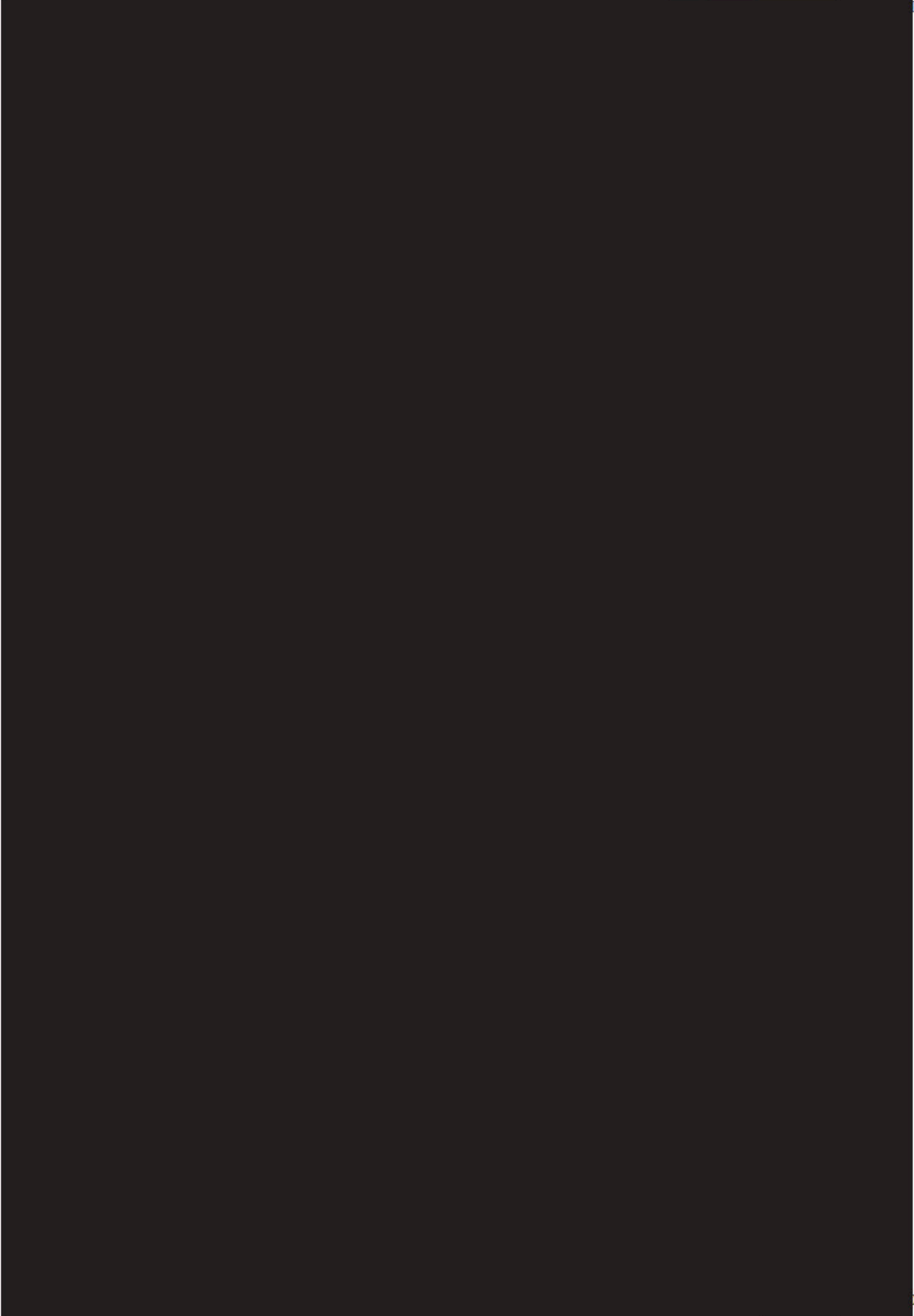


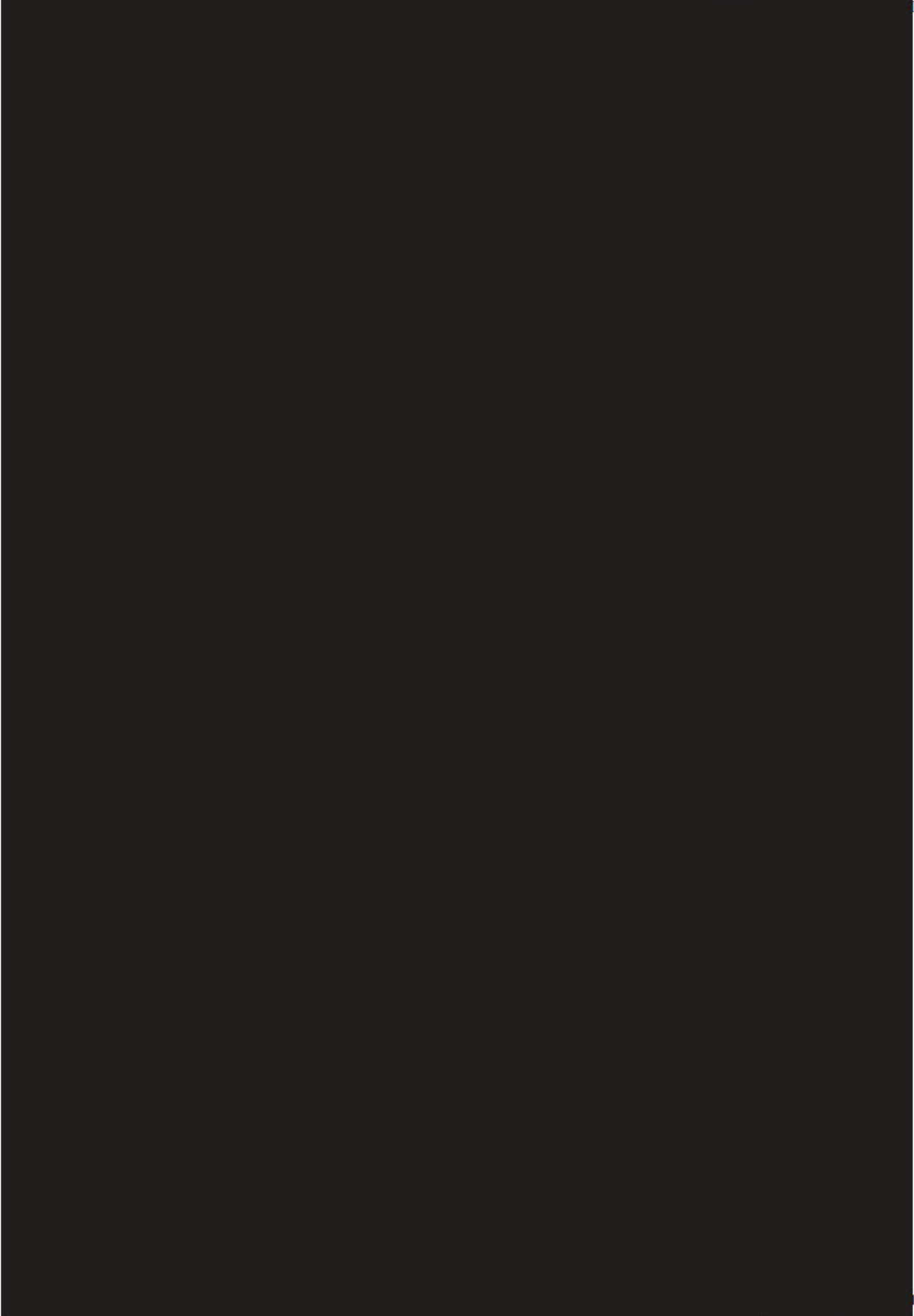




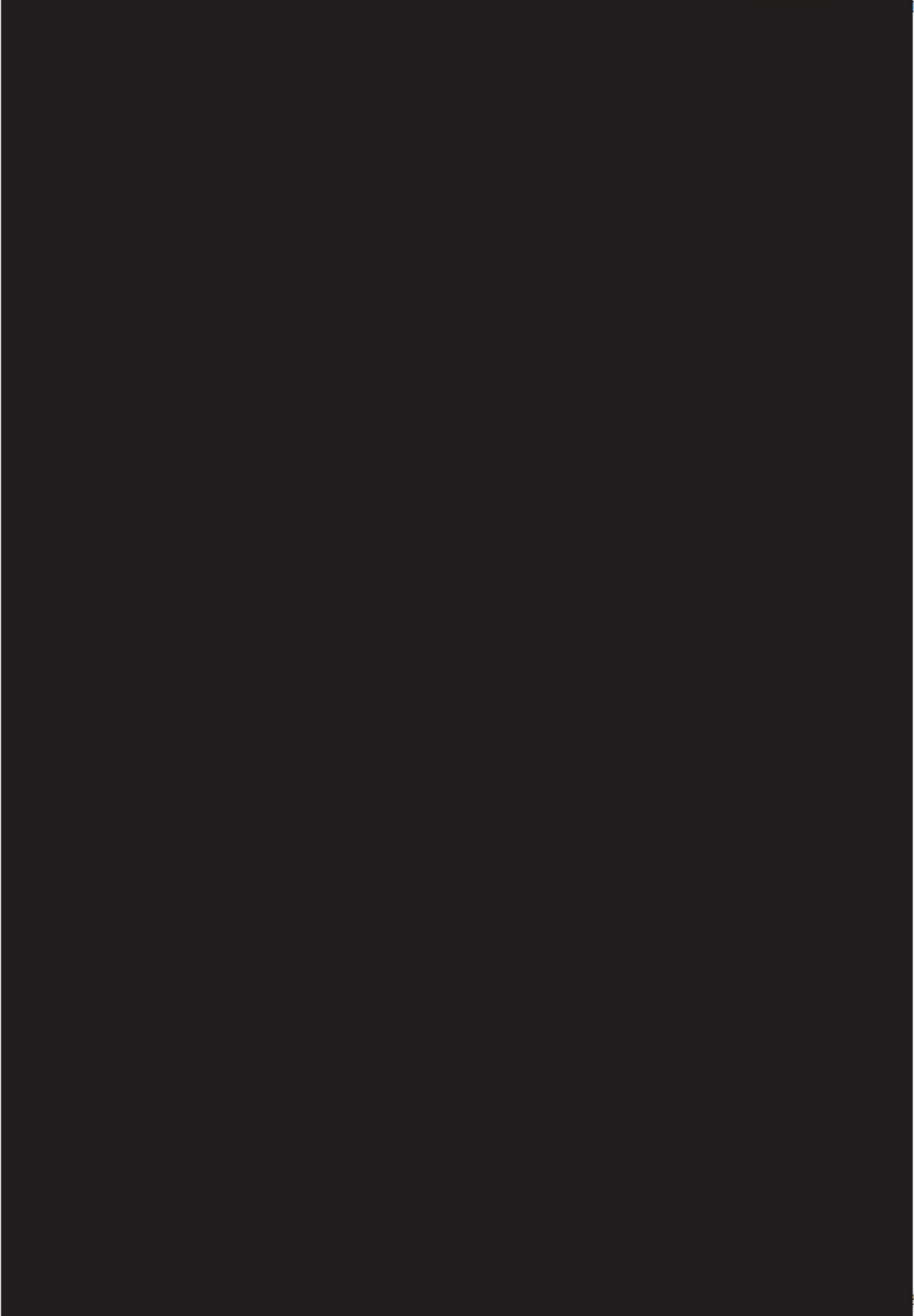


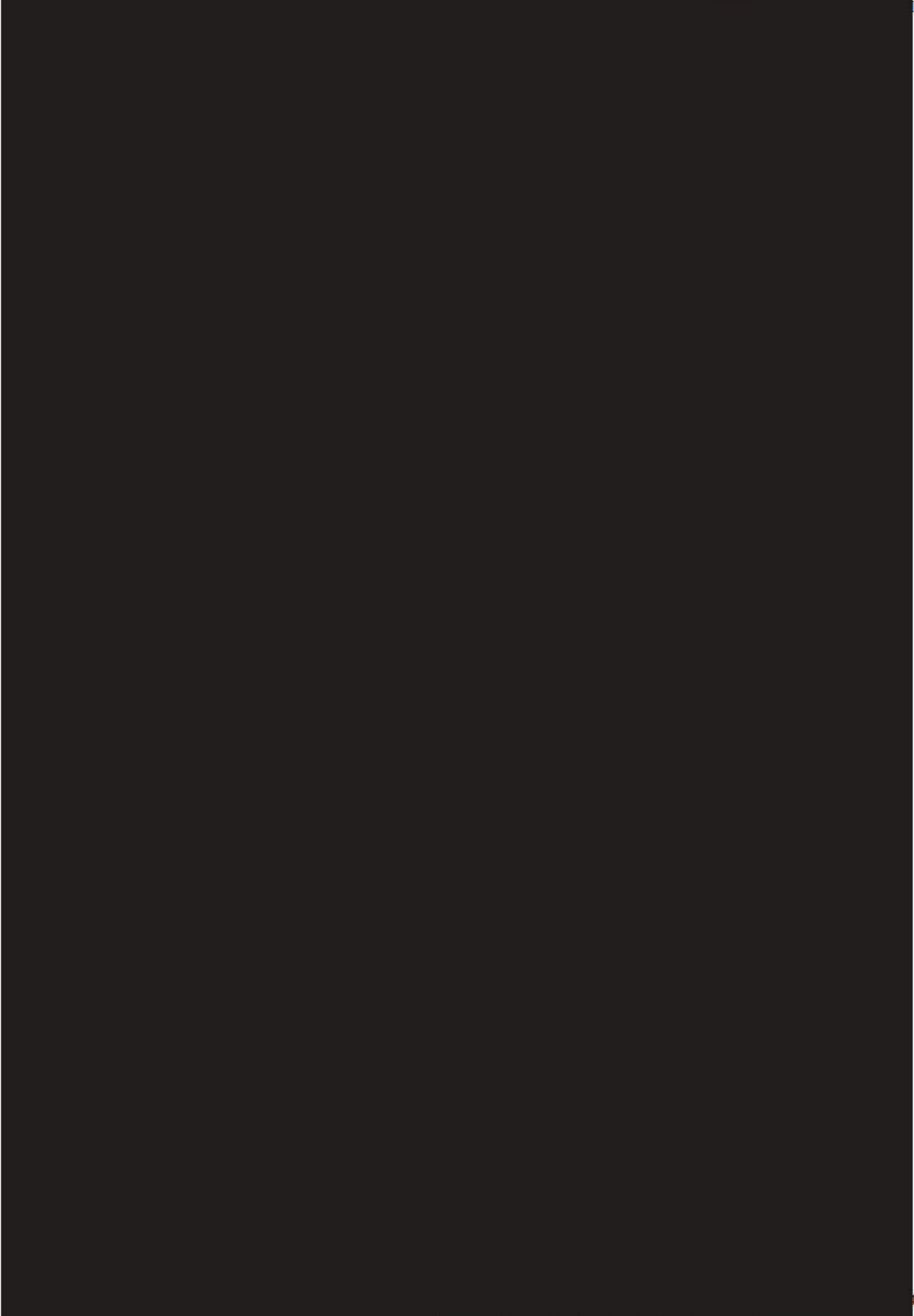






REDACTED FOR PRIVILEGE







Retractor Pretensioners Alleged Inadvertent Deployments – 33 cases as of Jan 18, 2023

#	VIN #	Vehicle	Trim Series	Transmission	Interior	MY	Driver Deployed?	Passenger Deployed?	RCM received by Ford?	LH Pretensioners received by ZF?	RH Pretensioner received by ZF?	Seatbelt Production Date	Vehicle Production Date	Repair Date	TIS (Months)	Mileage	Region Sold in
1	1FMJU1MT6H	Expedition	Platinum	4x4	Leather Trim Seats	2019	x	-		Y	Y	6-Mar-19	20-Mar-19	20-Jun-21	27	17187	United Arab Emirates (ARE)
2	1FMJU1MT8H	Expedition	Platinum	4x4	Leather Trim Seats	2019	x	-		Y	Y	6-Feb-19	21-Feb-19	14-Aug-21	30	22984	United Arab Emirates (ARE)
3	1FMJU1JT1K	Expedition	XLT	4x4	Activex Seats	2019	x	-		Y		19-Dec-18	16-Jan-19	16-Aug-21	31	19658	United Arab Emirates (ARE)
4	1FMJU1JT3K	Expedition	XLT	4x4	Activex Seats	2019	x	-	Y	Y	Y	9-Jan-19	22-Jan-19	30-Aug-21	31	7507	United Arab Emirates (ARE)
5	1FMJU1JT5K	Expedition	XLT	4x4	Cloth Seats	2019	-	x			Y	25-Jan-19	14-Feb-19	28-Jun-21	29	12820	Saudi Arabia (SAU)
6	1FMJU1JT2K	Expedition	XLT	4x4	Cloth Seats	2019	-	x			Y	2-Feb-19	16-Feb-19	28-Jun-21	28	43535	Saudi Arabia (SAU)
7	1FMJU1KT4K	Expedition	Limited	4x2	Leather Trim Seats	2019	-	x			Y		27-Nov-18	2-Jul-21	31	21114	Arizona, USA
8	1FMJU1T9K	Expedition	XLT	4x4	Activex Seats	2019	-	x			Y	15-Feb-19	27-Feb-19	22-Apr-22	38	21147	United Arab Emirates (ARE)
9	1FMJU1MT5H	Expedition	Platinum	4x4	Leather Trim Seats	2019	x	-		Y	Y	15-Mar-19	24-Mar-19	15-Apr-22	19	53909	United Arab Emirates (ARE)
10	1FMJU1MT1H	Expedition	Platinum	4x4	Leather Trim Seats	2019	-	x		Y		9-Jan-19	23-Jan-19	9-May-22	40	23167	United Arab Emirates (ARE)
11	5LMJ2T1T6K	Navigator	Black Label	4x4	Yacht Club Theme	2019	-	x		Y	Y	21-Feb-19	17-Apr-19	22-May-22	37	41735	United Arab Emirates (ARE)
12	5LMJ3JT5K	Navigator	Select	4x4	Capuccino	2019	x	-		Y	Y	6-Feb-19	18-Feb-19	6-Jun-22	40	31433	United Arab Emirates (ARE)
13	5LMJ3JT3K	Navigator	Select	4x4	Ebony	2019	x	-					19-Nov-18	6-Jun-22	43	31433	United Arab Emirates (ARE)
14	1FMJK1JT6K	Expedition	XLT	4x4	Activex Seats	2019	-	x					4-Jun-19	8-Jun-22	36	49651	Phoenix, Arizona, USA
15	1FMJU1MT6H	Expedition	Platinum	4x4	Leather Trim Seats	2019	x	-					17-Apr-19	30-Jun-22	39	50494	Gilbert, Arizona, USA
16	1FMJK1MTXK	Expedition	Platinum	4x4	Leather Trim Seats	2019	x	-	Y	Y	Y	20-Mar-19	23-Apr-19	26-Jul-22	39		Arizona, USA
17	5LMJ2LT2K	Navigator	Reserve	4x4	Capuccino	2019	-	x	Y		Y	24-Jan-19	1-Feb-19	26-Jul-22	42	64445	Arizona, USA
18	5LMJ2LT5J	Navigator	Reserve	4x4	Ebony	2018	-	x		Y	Y		11-Sep-18	24-Aug-22	42	53291	United Arab Emirates (ARE)
19	5LMJ2TT5K	Navigator	Black Label	4x4	Destination Theme	2019	x	-		Y	Y		23-Feb-19	17-Jul-22	26	27929	United Arab Emirates (ARE)
20	5LMJ2LT8K	Navigator	Reserve	4x4	Capuccino	2019	x	-		Y	Y		6-Nov-18	31-Jul-22	40	45235	United Arab Emirates (ARE)
21	1FMJU1KT1K	Expedition	Limited	4x2	Leather Trim Seats	2019	-	x					15-Feb-19	15-Aug-22	37	40490	Arizona, USA
22	5LMJ3LT7K	Navigator	Reserve	4x4	Ebony	2019	-	x					29-Nov-18	16-Aug-22	44	49621	Florida, USA
23	5LMJ3JT4J	Navigator	Select	4x4	Ebony	2018	-	x		Y	Y		14-Sep-18	10-Aug-22	39	34904	United Arab Emirates (ARE)
24	1FMJU1JT5K	Expedition	XLT	4x4	Activex Seats	2019	x	-	Y				5-Mar-19	29-Aug-22	39	26400	United Arab Emirates (ARE)
25	5LMJ2LT3K	Navigator	Reserve	4x4	Ebony Russet	2019	x	-	Y	Y	Y		17-Oct-18	25-Aug-22	46	50615	Phoenix, Arizona, USA
26	5LMJ2LT4K	Navigator	Platinum	4x4	Capuccino	2019	x	-		Y	Y		24-Jan-19	5-Sep-22	40	27854	United Arab Emirates (ARE)
27	1FMJU1KTXK	Expedition	Limited	4x2	MD Stone Leather Trim Seats	2019		x					26-May-19	24-Aug-22	28	49116	Arizona, USA
28	1FMJU2AT6K	Expedition	Limited	4x4	Ebony Leather Trim Seats	2019		x					7-Mar-19	3-Aug-22	30	21359	Arizona, USA
29	1FMJU1KTXK	Expedition	Limited	4x2	Ebony Leather Trim Seats	2019		x					21-Mar-19	1-Sep-22	41	54269	Arizona, USA
30	1FMJU2ATXK	Expedition	Limited	4x4	Ebony Leather Trim Seats	2019	x						22-Feb-19	6-Sep-22	39	39457	Arizona, USA
31	1FMJK1MT6H	Expedition	Platinum	4x4	Medium Ceramic Leather Trim Seats	2019		x					24-Feb-19	29-Sep-22	40	25708	Arizona, USA
32	1FMJK1MT6K	Expedition	Platinum	4x4	Ebony Leather Trim Seats	2019		x					28-Jan-19	30-Sep-22	42	43526	Arizona, USA
33	1FMJU1JT3K	Expedition	XLT	4x4	Med Stone Activex Seat	2019	x						12-Jan-19	29-Oct-22	42	22926	Saudi Arabia (SAU)

