PATRIARCH PARTNERS

One Broadway, 5th Floor
New York, NY 10004

Via Electronic Mail

May 21, 2014

Ms. Cynthia Glass
Office of Defects Investigation
National Highway Traffic Safety Administration
1200 New Jersey Avenue SE
Washington, D.C. 20590

RE: Safety Recalls EQ 14-005, 14E-003

Dear Ms. Glass,

We are writing to follow up on our phone conversation last week, and in response to the April 30, 2014 letter addressed to "American LaFrance Corporation c/o Patriarch Partners LLC" concerning the above referenced safety recall (the "information request"). The information request states that American LaFrance Corporation purchased 283 Cummins Westport engines, for which Cummins has notified the NHTSA that a defect exists.

As an initial matter, we assume that in referencing American LaFrance Corporation you are, in fact, referring to American LaFrance, LLC ("ALF"). As we discussed via phone last week, ALF, a manufacturer of fire trucks, is no longer in business and has no employees. On or about January 23, 2014 its assets were foreclosed upon by its senior secured lenders and it ceased operations shortly thereafter. As ALF no longer is in business nor has any employees, to the best of our knowledge ALF cannot conduct a recall on this issue.

Patriarch Partners LLC, is a private investment firm and holding company. It is not an owner or corporate parent of ALF. Together with certain of its affiliates, Patriarch serves as the collateral manager for certain investment funds that invested in ALF. Patriarch has no knowledge of, nor can presently determine, the whereabouts of the engines that are the subject of the information request.

Please let me know if you require further information regarding this matter.

Sincerely,

Carolyn T. Schiff, Esq.
Vice President, Litigation