



U.S. Department  
of Transportation

# Memorandum

**National Highway  
Traffic Safety  
Administration**

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Subject: Meeting with The Hertz Corporation

Date: April 25, 2011

From: Jennifer T. Timian  
Chief, Recall Management Division  
Office of Defects Investigation

To: File AQ10-001

On April 11, 2011, at the request of the Hertz Corporation, NHTSA staff met with officials and legal counsel from The Hertz Corporation, as well as their outside legal counsel, as well as a representative and legal counsel from the Avis Budget Group. The companies and NHTSA discussed generally safety recall notices and how rental car companies are impacted by them.

Attendees from NHTSA:

David Strickland, Administrator  
Kevin Vincent, Chief Counsel  
Daniel Smith, Senior Associate Administrator for Vehicle Safety  
Claude Harris, Acting Associate Administrator for Enforcement  
Frank Borris, Director, Office of Defects Investigation  
Jennifer Timian, Chief, Recall Management Division, Office of Defects Investigation

Attendees from The Hertz Corporation/Avis Budget Group:

Richard Broome, Vice President of Corporate Affairs, The Hertz Corporation  
Richard McEvily, Staff Vice President & Deputy General Counsel, The Hertz Corporation  
Jeff Zimmerman, General Counsel, The Hertz Corporation  
Michael Tucker, Executive Vice President, General Counsel & Chief Compliance Officer, Avis Budget Group  
Marc Fleischaker, Partner, Arent Fox  
Deanne Ottaviano, Partner, Arent Fox  
Byron Dorgan, Senior Policy Advisor, Arent Fox