

KLING, ET AL v. MORGAN-ALCALA, ET AL  
OWEN VIERGUTZ

June 15, 2011

*Prepared for you by*



**Bingham Farms/Southfield • Grand Rapids**  
Ann Arbor • Detroit • Flint • Jackson • Lansing • Mt. Clemens

1 SUPERIOR COURT OF NEW JERSEY  
2 LAW DIVISION, MORRIS COUNTY  
3  
4 THOMAS KLINE, AS ADMINISTRATOR AD  
5 PROSEQUENDUM OF THE HEIRS AT LAW  
6 OF SUSAN MORRIS KLINE, (DECEASED),  
7 AS ADMINISTRATOR OF THE ESTATE  
8 OF SUSAN MORRIS KLINE, and THOMAS  
9 KLINE, INDIVIDUALLY,  
10 Plaintiffs,  
11 vs. Docket No. MRS-L-3575-08  
12  
13 VICTORIA MORGAN-ALCALA, CARLOS  
14 ALCALA, NATALIE RAWLS,  
15 DAIMLERCHRYSLER CORPORATION, A/K/A  
16 CHRYSLER CORPORATION, LOMAN AUTO  
17 GROUP, CHRYSLER GROUP LLC (For  
18 Discovery Purposes), JOHN DOES A  
19 THROUGH Z, (Names Being Fictitious),  
20 ABC CORPORATIONS, 1 THROUGH 100,  
21 (Names Being Fictitious),  
22 Defendants.  
23 \_\_\_\_\_  
24  
25 THE DEPOSITION OF OWEN VIERGUTZ, JUNE 15, 2011

1           The Deposition of OWEN VIERGUTZ,  
2           Taken at 30800 Telegraph Road, Suite 2925,  
3           Bingham Farms, Michigan,  
4           Commencing at 2:31 p.m.,  
5           Wednesday, June 15, 2011,  
6           Before Lezlie A. Setchell, CSR-2404, RPR, CRR.

7

8    APPEARANCES:

9

10   ANGEL M. DeFILIPPO  
11   Grieco, Oates & DeFilippo, L.L.C.  
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15            Appearing on behalf of the Plaintiffs.

16

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23

24

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6 Appearing telephonically on behalf of

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8

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16

17 SHEILA JEFFREY

18 Miller, Canfield, Paddock and Stone, P.L.C.

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22 Appearing on behalf of the witness.

23

24 ALSO PRESENT:

25 Antonio C. Irizarry

1	TABLE OF CONTENTS	
2		
3	WITNESS	PAGE
4	OWEN VIERGUTZ	
5		
6	EXAMINATION	
7	BY MS. DeFILIPPO:	5
8	EXAMINATION	
9	BY MR. SACCO:	82
10	EXAMINATION CONTINUING	
11	BY MS. DeFILIPPO:	89
12	RE-EXAMINATION	
13	BY MR. SACCO:	94
14	EXAMINATION	
15	BY MS. JEFFREY:	94
16		
17	EXHIBITS	
18		
19	EXHIBIT	PAGE
20	(Exhibits attached to transcript.)	
21		
22	DEPOSITION EXHIBIT 1	7
23	DEPOSITION EXHIBIT 2	27
24	DEPOSITION EXHIBIT 3	42
25	DEPOSITION EXHIBIT 4	43

1 Bingham Farms, Michigan  
2 Wednesday, June 15, 2011  
3 2:31 p.m.

4 OWEN VIERGUTZ,  
5 was thereupon called as a witness herein, and after  
6 having first been duly sworn to testify to the truth,  
7 the whole truth and nothing but the truth, was  
8 examined and testified as follows:

9

10 EXAMINATION

11 BY MS. DeFILIPPO:

12 Q. Hi. My name is Angel DeFilippo. I'm an attorney. I  
13 represent the Estate of Susan Kline in an action that  
14 has been brought against Loman Auto Group as a  
15 defendant concerning a Jeep, 1996 Grand Cherokee ZJ  
16 vehicle. We're here to take your deposition. Have  
17 you ever had your deposition taken before?

18 A. No, not on this type of matter. I have had a civil  
19 deposition taken once.

20 Q. It's probably going to be very similar to that,  
21 although the subject matter will be different. When  
22 was the time you were deposed?

23 A. Mid '90s sometime.

24 Q. And because it was so long ago, let me give you some  
25 instructions about depositions.

1                   First of all, the court reporter seated to  
2                   my right and your left is taking down everything  
3                   that's going to be said in this room by anybody in  
4                   this room, and it will be typed up in a booklet form  
5                   and can be used for reference at any time after this.

6    A.    Okay.

7    Q.    As a result of that, I have to give you the  
8                   instruction, keep your answers verbal because the  
9                   court reporter can't take down gestures or a shrug or  
10                  a grunt.

11   A.    Okay.

12   Q.    So when you want to say yes or no, you have to say yes  
13                  or no, okay?

14   A.    Okay.

15   Q.    I also ask you to listen to every question that I ask  
16                  you and only answer what I ask you, and also, that if  
17                  you answer a question -- if I ask you a question and  
18                  you don't understand it or it's unclear to you or it  
19                  needs some type of clarification, I would ask that you  
20                  tell me because if you answer it, I'm going to assume  
21                  you understood it and it was clear to you, okay?

22   A.    Okay.

23   Q.    And finally, the last instruction I'm going to give  
24                  you is a very simple one. We all have a tendency to  
25                  anticipate a question or even I have a tendency to

1 anticipate your answer. I would just ask that we try  
2 to do the best we can to wait until each of us is done  
3 speaking so that the court reporter can get down the  
4 full question and the full answer, okay?

5 A. Okay.

6 Q. All right. Do you have any questions before we begin?

7 A. No, I do not.

8 MS. DeFILIPPO: Okay. We've been provided  
9 with your CV and we're marking it as Exhibit 1.

10 MARKED FOR IDENTIFICATION:

11 DEPOSITION EXHIBIT 1

12 2:34 p.m.

13 BY MS. DeFILIPPO:

14 Q. Can you just look at your CV and tell me if it's  
15 accurate and up-to-date?

16 A. To the best of my knowledge it's accurate. It  
17 indicates the last assignment was 2001 to present. I  
18 retired from DaimlerChrysler in December, 2005, and so  
19 this really ends at that period. I have not updated  
20 it since that point in time.

21 Q. Okay. So are you currently employed?

22 A. No.

23 Q. From 2005 to the present time did you hold any other  
24 employment?

25 A. No.

- 1 Q. So what would you update it with from 2005 until now?
- 2 A. That's why I didn't update it.
- 3 Q. Okay. So it is up-to-date to today, correct?
- 4 A. No, it's not because --
- 5 Q. Because "present" should be "2005" and then it would
- 6 be up-to-date?
- 7 A. Correct.
- 8 Q. Okay. So you retired in 2005 as director at Chrysler
- 9 of --
- 10 A. DaimlerChrysler.
- 11 Q. DaimlerChrysler of hybrid and electric vehicles and
- 12 Government applications?
- 13 A. Correct.
- 14 Q. Does anything about your position from 2001 to 2005
- 15 include any duties, responsibilities, or any
- 16 involvement with the Jeep cars?
- 17 A. No, it did not.
- 18 Q. So is it fair to say that the last time that you had
- 19 any involvement with Jeeps was in 2000?
- 20 A. No.
- 21 Q. Okay.
- 22 A. It was the previous assignment. 1994 was the last
- 23 involvement I had with Jeep vehicles.
- 24 Q. Okay. So then let me take you back to Page 1. I'm
- 25 sorry to make you turn the page, but the next

1 generation vehicles, what are they?

2 A. The Partnership for Next Generation Vehicle or New  
3 Generation Vehicle, PNGV, was a joint  
4 Government/industry collaborative effort to redesign  
5 the automobile and achieve a breakthrough fuel economy  
6 performance for the vehicle. It was participated in  
7 by many Government agencies, as well as the three  
8 Detroit-based OEMs as a research activity.

9 Q. But you did it in your capacity as director at  
10 Chrysler?

11 A. I was the director for Chrysler to the program. There  
12 were similar individuals at Ford and at GM that served  
13 their role for their company.

14 Q. So, and correct me if I'm wrong, in that position as  
15 director of the next generation vehicles for a program  
16 that was not just including Chrysler, did that mean  
17 that you didn't have any duties at Chrysler, per se,  
18 with respect to any cars?

19 A. The purpose of the program was really to identify  
20 breakthrough technology in principally the Government  
21 research laboratories, university research  
22 laboratories, and other Government-sponsored research  
23 activities that could be brought into the industry to  
24 enhance the fuel economy performance of U.S. vehicles,  
25 be it GM, Ford, or Chrysler, and my role was to

1 function as the, I don't know, go-between, if you  
2 will, between the collaborative efforts of the  
3 partnership program and our company to try and bring  
4 those technologies into the company.

5 I would periodically expose breakthrough  
6 technologies or new technologies to individuals within  
7 Chrysler as we, you know, attempted to achieve  
8 improved fuel economy and targets for our vehicle.

9 Q. Did any of your duties or responsibilities in your  
10 capacity as director of next generation vehicles have  
11 anything to do with safety issues on the vehicles?

12 A. In the broadest possible sense it did because we were  
13 looking at every possible technology from liquid  
14 hydrogen fuel sources that had one set of safety  
15 concerns through to lightweight composite materials  
16 that had another, to different powertrain  
17 configurations, different structural considerations,  
18 different types of energy storage systems, be they  
19 battery, flywheel, ultra capacitor.

20 Each sort of had their own safety concerns,  
21 and we were sort of trying to maintain a high-level  
22 awareness of what potential safety issues could come  
23 with that technology, to be aware of them to evaluate  
24 if and whenever the technology became of production  
25 interest downstream, but none of this technology, at

1           least to my recollection during my tenure, ever really  
2           transitioned from the program into Chrysler or the  
3           other automotive companies. It was still all on a  
4           research basis.

5    Q.    Can you tell me before coming here today if you  
6           reviewed any documents or anything written?

7    A.    No, I did not.

8    Q.    Did you review any tapes or anything that was spoken  
9           or on video or anything?

10   A.    The only thing that I came across that was remotely  
11           associated with this was last week on television there  
12           was a news article concerning a Jeep fuel tank.

13   Q.    What news article was that?

14   A.    I don't recall specifically. It was on one of the  
15           nightly news report, you know, programs. I just  
16           happened to notice it in passing as I was walking  
17           through that it was talking about Jeep fuel tanks.

18   Q.    Did it say anything in particular that you recall?

19   A.    Other than what I've just related, no, it didn't,  
20           because I sort of caught it in the middle.

21   Q.    It was in Michigan, correct?

22   A.    Yes.

23   Q.    Do you know what --

24   A.    Well, I saw it in Michigan. Whether it was the local  
25           news station or the network news, I don't really

1 recall.

2 Q. Do you know what network it would have been?

3 A. No.

4 Q. And do you remember anything about it other than that  
5 it was a fuel tank issue in the Jeep?

6 A. Not really.

7 Q. Okay. So that doesn't really qualify as something  
8 that you went out purposely and reviewed?

9 A. Absolutely not.

10 Q. Did you know anything about this case before you came  
11 here today?

12 A. No -- well, other than what I discussed with my  
13 attorney a few weeks ago.

14 Q. You don't have to tell me anything about your  
15 discussions with your attorney, but you received a  
16 subpoena to come here today, correct?

17 A. Correct.

18 Q. And when you received the subpoena, did you know  
19 anything about the case?

20 A. No.

21 Q. Can you give me the benefit of your educational  
22 background? I see on this CV, it indicates here that  
23 you have a bachelor of science in mechanical  
24 engineering?

25 A. Uh-huh, that's correct, from Illinois Institute of

1 Technology, and I have a master's of science in public  
2 administration from DePaul University.

3 Q. Do you have a physics degree?

4 A. No.

5 Q. What happened between 1969 and 1972?

6 A. In 1969, I began full-time employment.

7 Q. Where did you begin employment?

8 A. In 1969 through 1973, I was employed by the City of  
9 Chicago.

10 Q. In the Department of Transportation?

11 A. Uh-huh.

12 Q. What did you do for them?

13 A. I was -- you know, I began as an entry-level engineer  
14 and essentially worked on a variety of traffic-related  
15 studies primarily, again, it ended up being a  
16 federally-sponsored program on traffic-flow  
17 efficiency, and we did a lot of analytic studies of  
18 traffic-flow performance at intersections to identify  
19 potential improvements the city could make at  
20 intersections, widening lanes, changing traffic  
21 control devices and so on to improve traffic flow and  
22 efficiency.

23 Q. So is it fair to say that while you were still an  
24 engineer for the City of Chicago, Department of  
25 Transportation, that you started your master's program

1 in business administration?

2 A. Exactly. It was a part-time evening program.

3 MS. JEFFREY: Just make sure she's done  
4 asking her question because the two of you were  
5 talking at once basically.

6 MS. DeFILIPPO: I'll do the same thing.

7 BY MS. DeFILIPPO:

8 Q. I understand what you're saying, but unfortunately,  
9 we've got to have respect for the court reporter.

10 A. Certainly.

11 Q. So you started the master's program. What was the  
12 reason for that; did the Department of Transportation  
13 require it or did you just do it on your own, or what  
14 was your thought at that time?

15 A. Well, it essentially was a career enhancement. It was  
16 really public service administration is the actual  
17 title of the program at DePaul, and it was furtherance  
18 of my education with respect to my assignments with  
19 the City of Chicago.

20 Q. And then you left the City of Chicago and went to  
21 Illinois Institute of Technology?

22 A. Research Institute, correct.

23 Q. And you did some work in mechanical engineering?

24 A. Uh-huh.

25 MS. JEFFREY: Yes or no.

1 BY MS. DeFILIPPO:

2 Q. You have to say yes.

3 A. Yes.

4 Q. And from there, you went to American Motors?

5 A. Yes.

6 Q. Okay. So you started with American Motors in 1984 as  
7 chief engineer. Was there any particular vehicle that  
8 you worked with?

9 A. Well, at AMC at that point in time, it was all of the  
10 American Motors passenger cars, which were Renault  
11 cars at that point in time and the Jeep line of  
12 vehicles, and my responsibility was supporting the  
13 product with, as it indicates there, various testing  
14 activities throughout American Motors.

15 Q. So in 1984 when you first started with American  
16 Motors, what were the Jeeps?

17 A. In 1984, Jeep product line consisted of the XJ  
18 Cherokee, the SJ Grand Wagoneer, the derivative pickup  
19 truck off the SJ. I believe those were the three Jeep  
20 vehicles.

21 Q. What was the derivative pickup off the SJ?

22 A. It was a full-size pickup. I don't remember what it  
23 was called, J8 or some such thing. I really don't  
24 remember. It was a full-size pickup truck off of the  
25 full-size Jeep.

1 Q. Did it have -- did it resemble in any way the  
2 full-size Grand Wagoneer?

3 A. The front portion of the vehicle was similar up to the  
4 B-pillar. Certainly the exterior was similar. Behind  
5 that it was different.

6 Q. It was a pickup?

7 A. Right.

8 Q. Was it open bed?

9 A. Yes.

10 Q. Was there a pickup off the XJ in 1984 and '5 when you  
11 were at American Motors?

12 A. There was in I believe it was '85 or '86, the  
13 derivative pickup off the XJ platform was the Comanche  
14 pickup truck. I believe it was '86 but I'm not 100%  
15 certain as to the date.

16 Q. Did you have any involvement with the Comanche, also?

17 A. Well, again, at that point I was responsible,  
18 depending on what part of the development program  
19 you're looking at, for not only doing some of the  
20 testing of the vehicle but for some of the analytic  
21 calculation work that was done for it as well.

22 Q. Could you tell me where the SJ, the Grand Wagoneer's  
23 fuel tank was located in 1984 to 1985?

24 A. I really don't know.

25 Q. How about the XJ Cherokee; do you know where the

1 location of the fuel tank was in 1984 and '85?

2 A. I have no recollection of that.

3 Q. And the Comanche, do you recall where the location of  
4 the fuel tank was in those years?

5 A. No.

6 Q. At any time do you recall the location of the fuel  
7 tank of any of those vehicles, the Comanche, the  
8 Cherokee XJ or the SJ or the pickup off the SJ?

9 MS. JEFFREY: Object to form.

10 A. Could you please repeat it?

11 BY MS. DeFILIPPO:

12 Q. After 1985.

13 A. Oh, after 1985.

14 Q. I asked you about the time period from '84 to '85, and  
15 I'm asking you now at any time after 1985, did you  
16 become aware of the location of the fuel tanks of any  
17 of those four vehicles?

18 A. I'm sure at the time I was aware of where it was  
19 located. At this point I have no recollection of  
20 where specifically it was located.

21 Q. Okay. And did you have any involvement in design or  
22 development of any of those four Jeep models?

23 A. No, I did not.

24 Q. It's fair to say most of your involvement was in  
25 testing?

- 1 A. Correct.
- 2 Q. And when you say testing, are you testing, doing crash  
3 tests?
- 4 A. No. The area of crash testing and fuel economy  
5 testing was done within a separate group at American  
6 Motors.
- 7 Q. What was that group called if you recall?
- 8 A. I really don't. I really don't recall.
- 9 Q. So your tests were aerodynamic tests and noise and  
10 vibration tests and the kinds of things that you  
11 mention here?
- 12 A. Uh-huh, exactly.
- 13 Q. Okay. Now how is it that you went from or  
14 transitioned from American Motors to DaimlerChrysler  
15 or to Chrysler?
- 16 A. Well, they chose to buy American Motors.
- 17 Q. So you went with them?
- 18 A. Yes.
- 19 Q. But you had to be asked to go, is it fair to say; I  
20 mean, you didn't just go?
- 21 A. That's correct, every professional individual was  
22 asked -- well, those that were selected were invited  
23 or were asked whether they wanted to assume a position  
24 with Chrysler at that point in time.
- 25 Q. Were some not asked?

1 A. I believe so.

2 Q. Do you know who they were?

3 A. No.

4 Q. Did you work with any people that were not asked, any  
5 titles you remember if you don't remember names?

6 A. I don't really remember, I really don't.

7 Q. Is it fair to say that the people that you worked with  
8 all moved over as far as you're concerned?

9 A. I don't really know because my -- in addition to  
10 moving corporation, my assignment changed. So I had  
11 some responsibility for trying to integrate the  
12 functional capabilities as well as the staffing of the  
13 American Motors side of the organization with the  
14 Chrysler side of the organization to try and place the  
15 people or place the facilities within the Chrysler  
16 umbrella at that point in time. Specifically I really  
17 don't have a recollection on the individuals or  
18 facilities for that matter.

19 Q. I want to just take you back to the American Motors  
20 reference from '85 to '87 where you say that you were  
21 responsible for providing all technical support  
22 services for vehicle development and engineering  
23 within AMC on all Jeep platforms, right?

24 A. On Jeep and AMC passenger car platforms.

25 Q. With specific reference to the Jeep, what does that

1 mean; what exactly did you do?

2 A. Well, again, it meant all of the family of Jeep  
3 vehicles as we previously discussed, the XJ vehicle,  
4 the MJ vehicle, the SJ vehicle, all of the  
5 productionized Jeep vehicles and the AMC car platforms  
6 which at that time was -- well, at the time of the  
7 merger, it was the Medallion vehicle and the Premier  
8 vehicle were the two AMC passenger cars as I recall.

9 Q. But my question is: What does it mean when you say  
10 you provided all technical support services for  
11 vehicle development and engineering? Can you be more  
12 specific or give me an idea because I don't really  
13 understand what that means.

14 A. Okay. The position I had in '85 through '87  
15 incorporated the function of the position I had from  
16 '84 to '85. So functionally those were the test  
17 laboratories, were the same laboratories. There was  
18 at that point in time a different chief -- or there  
19 was a different set of managing engineers that  
20 reported to me as the director. In addition, there  
21 were the proving ground facilities in Wisconsin and  
22 Yuma, Arizona, and the analytic modeling group that  
23 was located in Detroit.

24 Q. Did the tests that you're describing in 1985 or '87  
25 include crash tests?

1 A. Again, not as part of my responsibility. That was  
2 still part of a separate department at American  
3 Motors. The crash test facilities were housed within  
4 the proving ground facilities at Wisconsin, and we  
5 sort of, you know, were the landlord for the  
6 facilities, if you will, but I had no responsibility  
7 for any of the crashworthiness or safety testing.

8 Q. So with respect to the vehicle development and  
9 engineering, what exactly did you do in terms of the  
10 Jeep vehicles for development and engineering?

11 A. Again, it was essentially the same functions of  
12 aerodynamic, thermodynamic testing, vehicle dynamic  
13 performance, noise and vibration, stress analysis on  
14 componentry for the vehicles, looking at material  
15 standards for the vehicles, as well as doing the  
16 durability testing for the vehicles, driving them over  
17 certain types of road features, cobblestone, dirt  
18 road, paved road and so on for X amount of miles to  
19 ensure the durability/reliability of the vehicles,  
20 looking at the corrosion performance of the vehicles,  
21 looking at the on-road dynamics of the vehicles.

22 Q. And in that capacity, did you make any engineering  
23 changes which were put into production with these  
24 vehicles?

25 A. No, that was not my responsibility. My responsibility

1 was the testing portion of it, and the responsible  
2 design engineer would be the one who would interpret  
3 the data we were providing.

4 Q. So you didn't actually make a recommendation based on  
5 that data?

6 A. No, no.

7 Q. You just did the testing and forwarded the data?

8 A. Correct.

9 Q. Now transitioning into Chrysler, did you transition  
10 into the Jeep division of Chrysler with your cars?

11 A. Well, at the time of that merger, the company was  
12 organized into a Jeep and Truck group which I was part  
13 of that handled the Jeep vehicles and the truck  
14 vehicles, including the Dodge truck line. The  
15 passenger car functions were transferred to the  
16 Chrysler passenger car group, I believe, at the time.

17 Q. So you didn't work in the passenger cars anymore after  
18 that?

19 A. Correct.

20 Q. No more passenger cars for you?

21 A. Correct.

22 Q. It was all Jeeps and all trucks, correct?

23 A. Correct, all the time, correct.

24 Q. And was that going forward now?

25 A. That was going forward through '94, yes.

1 Q. Okay. That's the timeframe I want to focus on. Was  
2 that good in your opinion; did you want that, did you  
3 like that idea of not having to deal with the  
4 passenger cars?

5 A. Well, certainly we were part of a much larger company,  
6 and the product line was getting to be very broad.  
7 Even within the Jeep and Truck group, the product line  
8 was quite extensive. I believe there were six or  
9 seven individual platforms that I did have  
10 responsibility for just on the Jeep and Truck side.

11 Q. And when you say you had responsibility for these  
12 product lines, can you tell me hands-on what did you  
13 actually do in, let's say, the timeframe of '87 to '90  
14 when you were director of Chassis Drivetrain  
15 Engineering of Jeep/Truck?

16 A. Well, as director, I was responsible for the group  
17 that had component design release responsibility for  
18 all of the various chassis components, brakes, wheels,  
19 tires, exhaust system, control system, fuel system of  
20 the vehicle, as well as the drivetrain side which  
21 included axles, transmissions, four-wheel drive  
22 systems, everything that was under the vehicle  
23 basically.

24 Q. And was this the same type of testing that you had  
25 been doing at AMC?

1 A. No, it wasn't testing at all.

2 MS. JEFFREY: Object to form.

3 MS. DeFILIPPO: He can answer.

4 MS. JEFFREY: I object to the form of that  
5 but go ahead. He answered it.

6 A. It wasn't testing at all. At that point in time, I  
7 was responsible for component design and release of  
8 the production components. I no longer was  
9 responsible for any of the testing of those  
10 components.

11 BY MS. DeFILIPPO:

12 Q. Okay. So is a fuel system a component?

13 A. Well, it consists of a number of components, yes.

14 Q. But as a component group, let's say, you were  
15 responsible for the design of the fuel systems in the  
16 1987 to 1990 timeframe?

17 A. Correct.

18 Q. Who did you report to directly?

19 A. I believe for a portion of it I reported directly to  
20 Francois Castaing, and for another portion of it, I  
21 reported to Bernard Robertson. Somewhere in the late  
22 '80s, and I don't remember the exact date, Bernard  
23 Robertson came in as, I don't know, I think it was  
24 general manager of Jeep and Truck, and I believe at  
25 that point in time I reported to him. Prior to that,

1 the group reported directly to Francois Castaing but  
2 the dates are -- I'm not 100% certain on the dates.

3 Q. And I think you said that the chassis included the  
4 fuel systems, correct?

5 A. Correct.

6 Q. So when we look at the schematics of the hierarchy of  
7 the company in the chassis section, that would include  
8 the fuel systems?

9 MS. JEFFREY: Do you understand that?

10 BY MS. DeFILIPPO:

11 Q. Do you understand what I'm saying?

12 A. Not exactly.

13 Q. I'm going to have to get you a document.

14 I'm going to show you what was marked  
15 yesterday as Castaing Exhibit 1, and can you look at  
16 the exhibit and tell me if you can identify what it  
17 is?

18 A. It is an organization chart of Jeep and Truck  
19 Engineering in December of 1987, and therein it shows  
20 my position as director of Drivetrain and Chassis  
21 Engineering reporting to Castaing.

22 Q. Okay. Where do you see that -- I see it, okay. So  
23 you're looking at the first page actually after the  
24 cover page, and the cover page indicates Jeep and  
25 Truck Engineering Organization Charts?

1 A. Uh-huh.

2 MS. JEFFREY: It's a yes?

3 A. Yes, yes, yes.

4 BY MS. DeFILIPPO:

5 Q. Have you ever seen this document before, these  
6 documents?

7 A. I'm sure I have.

8 Q. Okay. And if you'll look at the rest of the charts,  
9 do you know if you are indicated anywhere else?

10 A. Yes, about, I don't know, three pages in or so there's  
11 a detailed chart.

12 Q. Of the Drivetrain and Chassis and you're at the head  
13 of that, correct?

14 A. Correct.

15 Q. The director. Anywhere else?

16 MS. JEFFREY: Take your time to look  
17 through it.

18 A. I haven't seen these in years.

19 BY MS. DeFILIPPO:

20 Q. They all have headings, and maybe that will help you  
21 out more than it will me.

22 A. No, I don't believe I'm referenced anywhere else in  
23 this document.

24 Q. So at least in 1987, we know that you reported  
25 directly to Francois Castaing?

1 A. Correct.

2 MS. DeFILIPPO: I'm going to mark this as  
3 Exhibit 2.

4 MARKED FOR IDENTIFICATION:

5 DEPOSITION EXHIBIT 2

6 3:04 p.m.

7 BY MS. DeFILIPPO:

8 Q. I'm going to mark Viergutz 2. Do you recognize --  
9 just briefly do you recognize that document?

10 A. No.

11 Q. Okay. Can I have it back for a minute and I'll direct  
12 you where I want you to look. For the record, the  
13 Viergutz 2 indicates it's an N-Body Truck Program  
14 Chrysler Motors Engineering Program Review Meeting  
15 book dated February 11th, 1988 at 1 p.m.

16 In looking at just the cover of this book,  
17 and it's bound in like a spiral binding, have you ever  
18 seen this book before?

19 A. Not to my recollection. I know what the N-body  
20 program was, but I don't recall a document that looks  
21 like that.

22 Q. What was the N-body program?

23 A. That was the program for the Dakota pickup truck  
24 vehicle.

25 Q. And did it have anything to do with the Jeeps that you

1 worked on, or did you have anything to do with the  
2 N-body program?

3 A. Well, it was a truck vehicle. Therefore, in the  
4 timeframe we referenced of '87 to '90, I would have  
5 had responsibility for the production chassis  
6 components of that vehicle.

7 Q. And that would include the fuel system?

8 A. Could have. One of the issues I believe I recall with  
9 the N-body program is I believe it had begun prior to  
10 the merger with American Motors and, therefore, some  
11 of it was being handled by the Chrysler side of the  
12 corporation and some of it was being handled by the  
13 Jeep/Truck portion of the corporation. So it's  
14 conceivable that I had component responsibility for  
15 the fuel system of that vehicle, but I don't really  
16 recall.

17 Q. Okay. Was there a design of the Jeep Grand Cherokee  
18 ZJ which was being done at American Motors before the  
19 merger?

20 A. What do you mean by design?

21 Q. Had that vehicle begun its design phase while it was  
22 at American Motors Company?

23 A. I believe the production -- I don't know I guess is  
24 the simple answer.

25 Q. The production of the ZJ was begun in '92, correct?

- 1 A. Correct.
- 2 Q. Okay. And it came out as a '93 vehicle, correct?
- 3 A. Uh-huh.
- 4 Q. You have to say yes.
- 5 A. Yes.
- 6 Q. Okay. So what I'm really asking you is did the actual  
7 engineering design, did that begin at Chrysler, or did  
8 that begin at American Motors?
- 9 A. I don't know. I believe it would have begun at  
10 American Motors.
- 11 Q. And what leads you to believe that?
- 12 A. That before it went into a production program, it  
13 would have had to go through advanced engineering or  
14 pre-production program not within the design groups  
15 but within the advanced engineering group prior to the  
16 program being approved, and that was actually ahead of  
17 the normal design cycle wherein the various production  
18 groups would have gotten involved with the vehicle.  
19 In order for it to be a '92 launch vehicle, it would  
20 have had to begin more than four years ahead of  
21 product launch.
- 22 Q. Why is that?
- 23 A. Because a vehicle is a complicated thing.
- 24 Q. I understand that, but run me through the design  
25 process, if you would, in a general sense.

1 MS. JEFFREY: Object as to form. If you  
2 can.

3 A. Well, initially a concept design is done within an  
4 advanced group, and therein a lot of alternatives are  
5 looked at to try and define the parameters of what the  
6 vehicle should ultimately look like. The size,  
7 performance, component placement, basic layout of the  
8 vehicle are all done and iterated numerous times in  
9 the production phase. That may take a year or longer  
10 to go through that phase of the vehicle.

11 Then once an advanced design is approved  
12 and handed off to the component design groups, each  
13 design group then has to go through transferring those  
14 product definitions, concept definitions,  
15 specifications through to actual detailed designs of  
16 hardware, engineer it, do the analytic work, do the  
17 detailed design work necessary and begin a  
18 manufacturing prove-out or feasibility study of the  
19 componentry that goes into the vehicle, then integrate  
20 the individual components into systems or vehicles to  
21 do vehicle level evaluations of performance of the  
22 components and then ultimately get into a design  
23 freeze stage of it where that is the way it's going to  
24 look with the production vehicle, make the prototype  
25 components and go into the durability and reliability

1 testing of the vehicle. Each of those steps takes  
2 approximately six to eight months to complete.

3 BY MS. DeFILIPPO:

4 Q. Now did you have any part in any of those steps with  
5 respect to the ZJ?

6 A. Some of the component design work for the ZJ would  
7 have been done within my group in Chassis Drivetrain  
8 Engineering during that '87/'90 timeframe of the  
9 vehicle.

10 Q. Do you know who Paul Sheridan is?

11 A. I've heard the name. I believe at one point in time  
12 he worked in one of my groups, actually in the '91 to  
13 '94 timeframe within Engine Engineering, I believe,  
14 but I would have to refer to something to see if that,  
15 in fact, is the case.

16 Q. Do you recall him in any way as he was working either  
17 with you or within the company?

18 A. As I recall, he was something like an assistant  
19 program manager, and I didn't have a lot of direct  
20 contact with him.

21 Q. Do you know if he headed a safety committee within the  
22 company Chrysler?

23 A. Not to my knowledge.

24 Q. Do you know of a committee called the safety  
25 leadership team?

1 A. I don't recognize that term.

2 Q. This document that we've marked as Viergutz 2 is a  
3 document that comes out of a Jeep and Truck  
4 Engineering N-Body Truck Program, and what looks to me  
5 like it's a meeting minute page for prior meeting on  
6 January 14th of 1988, there is an indication that you  
7 were an attendee of this particular meeting. Is that  
8 fair to say? You can look at the document.

9 A. Yes, my name is there and it's likely I was in  
10 attendance at the program review. There were monthly  
11 reviews on each of the product lines, so there were  
12 some six or seven of those types of reviews conducted  
13 every month.

14 Q. Okay. And I'm going to represent to you that this  
15 document was put together by Paul Sheridan and he, I  
16 believe, authored the minutes of the prior meeting  
17 that was on January 14th. This one is for an agenda  
18 for a meeting on February 11th of 1988, and I see that  
19 in attendance with you was Mr. Castaing who you  
20 reported to at the time, correct?

21 A. If the date reflects that, yes.

22 MR. FUSCO: Counsel, before you continue,  
23 has that document been produced in discovery?

24 MS. DeFILIPPO: I don't know.

25 MR. FUSCO: You don't know?

1 MS. DeFILIPPO: I don't know offhand. It  
2 might have been part of our expert's -- it might have  
3 been part of his report.

4 MR. FUSCO: That document, itself?

5 MS. DeFILIPPO: Yeah. He might have made  
6 it part of the first report. He's done two.

7 MR. FUSCO: I'll check.

8 MS. DeFILIPPO: You can check.

9 MS. JEFFREY: Has the second report been  
10 produced?

11 MS. DeFILIPPO: Yes.

12 MS. JEFFREY: I haven't seen it, not that I  
13 would get it necessarily.

14 MS. DeFILIPPO: Yes, it has. You should  
15 get it because I think you're on the list to get  
16 everything.

17 MS. JEFFREY: Okay.

18 MR. FUSCO: You're telling us it's been  
19 produced?

20 MS. DeFILIPPO: I'm telling you that it  
21 probably was an addendum to one of his two reports but  
22 I'm not positive. I can't be positive.

23 BY MS. DeFILIPPO:

24 Q. Also in attendance in these meetings was a person  
25 named SW Crater. Do you know who he is?

- 1 A. No recollection.
- 2 Q. It doesn't ring a bell at all, right?
- 3 A. No.
- 4 Q. I'm going to ask you to look at Page 20 and just ask,  
5 does that document refresh your recollection as to who  
6 Mr. Crater is?
- 7 A. No.
- 8 Q. Do you know who DE Dawkins is?
- 9 A. I'm familiar with Dale Dawkins.
- 10 Q. And who is he?
- 11 A. My recollection of Dale was he was head of program  
12 management for some portion of the company. Whether  
13 it was on the Jeep/Truck side or Chrysler side, I  
14 don't really recall at this point.
- 15 Q. Was there any relationship between the Jeeps and the  
16 N-body truck?
- 17 A. Well, the -- I don't know what you mean by  
18 relationship I guess is the problem.
- 19 Q. Was there ever a situation where there was discussions  
20 about developing the N-body into an SUV?
- 21 A. None that I'm aware of. It's conceivable there were  
22 but certainly none that I was aware of.
- 23 Q. Was there a Dodge vehicle that was being developed as  
24 an SUV at the same time that the Grand Cherokee was  
25 being considered for production or development?

1 A. I believe there was an SUV Ram vehicle based off the  
2 larger pickup truck, the A-275 pickup truck that was  
3 in production at the time, Ram Charger something I  
4 think may have been the product name of it, but I  
5 don't remember any new SUV being developed in that  
6 timeframe, no, part of it because the corporation was  
7 leaning to simplifying the product offerings, reducing  
8 the number of different platforms that were being  
9 offered and trying to simplify it around a certain  
10 number of Jeep vehicles and truck vehicles and  
11 passenger car vehicles.

12 Q. What is a buck?

13 A. A buck is a mock-up of a portion of a vehicle product,  
14 whether it's an interior, interior could consist of a  
15 seat or instrument panel. Exterior could consist of a  
16 suspension buck where you would have one corner of the  
17 vehicle mocked up showing the geometry of various  
18 componentry, placement of various componentry, the way  
19 the components interact with each other, and there  
20 were multiple bucks that were done as part of a  
21 vehicle design program for everything from bodies to  
22 interiors to chassis components, drivetrain  
23 components.

24 Q. Was there a buck for fuel systems?

25 A. Typically the bucks were done within the packaging

1 group that was sort of responsible for the overall  
2 interrelationship of the components on the vehicle.  
3 Where one component fit with another component was the  
4 responsibility of the packaging group, and they  
5 typically maintained most of the bucks. The only  
6 bucks that were done within the component design  
7 groups were pretty specific to looking at resolving a  
8 particular issue that came up as part of a design and  
9 study.

10 Q. So the buck, itself, is it a tangible thing?

11 A. Yes, it's hardware. It's an attempt to show the  
12 relationship of one hardware component to another as  
13 it would be in the vehicle.

14 Q. But is it actual size and shape?

15 A. Yes.

16 Q. It is?

17 A. It often -- it's a meld of carry-over production  
18 hardware with new proposed production hardware to see  
19 if the geometry allows the two to work together, to  
20 function together.

21 Q. Did the ZJ replace the Grand Wagoneer as a vehicle at  
22 Chrysler?

23 A. Not to my knowledge, no.

24 Q. Did anything replace the Grand Wagoneer?

25 A. No.

1 Q. Was that an SJ vehicle?

2 A. Yes.

3 Q. And would you consider that an SUV?

4 A. Yes.

5 Q. Was it the first SUV that Chrysler made?

6 A. Well, it's a bit of a mixed metaphor because it  
7 existed long before Jeep was part of Chrysler, long  
8 before. It was a vehicle that went back probably 10  
9 years prior to the merger with Chrysler and was an  
10 American Motors SUV at that point in time. Again, I  
11 believe Chrysler had the Ram based SUV also about that  
12 same point in time.

13 Q. So when you merged, when AMC merged with Chrysler,  
14 Chrysler had an SUV?

15 A. Yes.

16 Q. In production?

17 A. I believe it did. I believe it had the Ram Charger at  
18 the time.

19 Q. The Ram Charger?

20 A. Uh-huh.

21 Q. And was that built on any specific body?

22 A. I believe -- well, it used componentry, some common  
23 componentry with the full-size pickup truck, the Ram  
24 pickup truck.

25 Q. And that was already in production when the Grand

1 Wagoneer was brought over from AMC?

2 A. I believe so.

3 Q. And they were being produced at the same time?

4 A. Yes.

5 Q. And were they both unibody constructions?

6 MS. JEFFREY: Object to form.

7 A. I don't know is the answer. I truly don't know.

8 BY MS. DeFILIPPO:

9 Q. Do you know if either was or any of them, either the  
10 Ram Charger or the Grand Wagoneer were unibody  
11 construction?

12 A. No. I've lost any recollection of that.

13 Q. Do you know where the location of the fuel tank was on  
14 the Ram Charger?

15 A. No.

16 Q. Do you know what FMEA stands for?

17 A. I know one version of it, yes.

18 Q. What is it?

19 A. Failure Modes and Effects Analysis.

20 Q. And what is that?

21 A. It's a fairly formal analytic process for looking at  
22 the way an individual component failure may affect  
23 overall subsystem, system, and vehicle level  
24 functionality.

25 Q. And was there an FMEA done for the fuel system of the

1 Jeep ZJ?

2 MS. JEFFREY: Fuel system? Object to form.

3 Go ahead.

4 BY MS. DeFILIPPO:

5 Q. You can answer.

6 A. I don't know.

7 MS. DeFILIPPO: What's your objection to  
8 the form of that?

9 MS. JEFFREY: Well, he said it was looking  
10 at how a component failure affected, so I don't know  
11 that --

12 MS. DeFILIPPO: I think he defined the fuel  
13 system as a component.

14 MS. JEFFREY: I withdraw the objection.

15 BY MS. DeFILIPPO:

16 Q. So you don't know if an FMEA was done with respect to  
17 the fuel system or any of its individual components?

18 A. I don't know with certainty whether it was done,  
19 correct.

20 Q. At any time?

21 A. At any time.

22 Q. Would you expect that it would have been done?

23 A. I would have thought it would have been done.

24 Q. And why?

25 A. As part of an overall engineering program, it is one

1 of the steps that is normally taken.

2 Q. Is the FMEA done prior to production or during  
3 production or both or something else?

4 A. It can be done both. Typically it's done prior to  
5 production.

6 Q. And where would you find the FMEA of the fuel system  
7 and any of its components as a document; where would  
8 that be located?

9 MS. JEFFREY: And are you talking about the  
10 ZJ?

11 MS. DeFILIPPO: Yeah.

12 A. The simple version is I don't know. I would expect  
13 that if it were done, the component responsible  
14 engineer would be the one responsible for doing the  
15 FMEA and having the associated documentation.

16 MS. DeFILIPPO: Would you repeat that?

17 (The requested portion of the record was  
18 read by the reporter at 3:28 p.m. as  
19 follows:

20 "Answer: The simple version is I don't  
21 know. I would expect that if it were done,  
22 the component responsible engineer would be  
23 the one responsible for doing the FMEA and  
24 having the associated documentation.")

25 BY MS. DeFILIPPO:

1 Q. Were you the component responsible engineer for the  
2 fuel systems on the ZJ?

3 A. No. That would be the individual engineer three or  
4 four levels below my function at the corporation.

5 Q. Would you also get a copy of what that engineer had  
6 done in your capacity?

7 A. No.

8 Q. Why not?

9 A. It is part of one of the engineering steps and  
10 analyses that are done on any component, and I would  
11 never receive those as part of routine business.  
12 Frankly, it's -- the detail is of no relevance to me.  
13 It resides with the engineer who makes the decision on  
14 that component.

15 Q. So correct me if I'm wrong. If the FMEA is done on a  
16 portion of, let's say, any component of the fuel  
17 system or the entire fuel system and there's failure  
18 noted, would you expect that that engineer who  
19 conducted the FMEA would fix it and you would never  
20 know that it ever failed in your capacity?

21 A. Well, I would not use the term "fix it". It would be  
22 part of an engineering analysis, just as I would  
23 assume that if the engineer did a calculation that  
24 said the stress level for this component were too  
25 great, that the engineer would take steps to modify

1 the design so that the stress level was within the  
2 appropriate performance parameters. I would similarly  
3 assume that based on what the results of an FMEA were,  
4 the engineer would take steps to avoid the failure  
5 pathway that that would indicate existed or potential  
6 failure pathway that existed.

7 MS. DeFILIPPO: I'm going to show you a  
8 document which I'm going to mark Viergutz 3. Take a  
9 look at it and take your time.

10 MARKED FOR IDENTIFICATION:

11 DEPOSITION EXHIBIT 3

12 3:30 p.m.

13 (Recess taken at 3:30 p.m.)

14 (Back on the record at 3:45 p.m.)

15 BY MS. DeFILIPPO:

16 Q. Mr. Viergutz, would you tell me if you can identify  
17 the document we have marked Exhibit 3?

18 A. I've never seen this particular document before. It  
19 references an equivalent SAE spec that it was derived  
20 from, I guess, and also the date of it is after the  
21 timeframe we're talking about. So I don't have -- I  
22 don't specifically recall this document now.

23 Q. Is there anything in the document as you have reviewed  
24 it that references the Jeeps, the ZJ, the WJ?

25 A. Nothing in my brief review of the document.

1 Q. Is that a document that you would expect to see if an  
2 FMEA was done with respect to the fuel system of the  
3 Jeep?

4 A. My view is this is one form of an FMEA presentation,  
5 and it shows examples and samples of various types of  
6 analyses. I don't believe that's the only type, and I  
7 don't believe that all of them are necessarily this  
8 formal, no.

9 Q. But it is at least one type of way of reporting?

10 A. Absolutely.

11 MS. DeFILIPPO: I'm going to mark  
12 Viergutz 4.

13 MARKED FOR IDENTIFICATION:

14 DEPOSITION EXHIBIT 4

15 3:48 p.m.

16 BY MS. DeFILIPPO:

17 Q. I'd ask you to look at This Corporate Organization  
18 Directory, Chrysler Corporation. Can you identify  
19 that document?

20 A. Again, I don't recall ever seeing this document. I  
21 recognize some of the officers cited in it, but I  
22 don't ever recall seeing this type of organization  
23 directory before, no.

24 Q. Okay. I would direct your attention to Page 14-5,  
25 they're listed at the top.

1 A. Yes.

2 Q. And on that page, it starts out with sales and  
3 service, and it lists individuals on the left-hand  
4 side and then their titles on the right; is that fair  
5 to say?

6 A. Yes.

7 Q. And the individuals on the left-hand side, are they  
8 Chrysler or were they Chrysler employees?

9 A. I recognize the name at the top. None of the other  
10 names are familiar to me.

11 Q. Okay. But based on your review of the document, would  
12 you expect that there would be a list of the Chrysler  
13 employees and their positions?

14 A. I guess, yeah, I would expect that.

15 Q. And underneath that, it says dealer operations,  
16 correct?

17 A. Uh-huh.

18 Q. And then it has a list of names, and to the right of  
19 it their positions, correct?

20 A. Yes.

21 Q. And is it fair to say from looking at this document  
22 that there were at least 20 or more positions which  
23 dealt with dealer operations?

24 A. That's what this would indicate, yes.

25 Q. Did you have any duties or responsibilities or contact

1 with any dealers during your time at Chrysler?

2 A. No.

3 Q. Did you interface in any way with either dealer  
4 operations, business management of dealers, dealer  
5 real estate, franchise planning or administration,  
6 dealer identities, dealer placement, market  
7 representation, etcetera?

8 A. No.

9 Q. Can you tell me what hands-on job you did with respect  
10 to designing the fuel system of the Jeep ZJ or WJ?

11 MS. JEFFREY: Object to form. What do you  
12 mean by "hands-on"?

13 BY MS. DeFILIPPO:

14 Q. Hands-on. Do you understand what I mean?

15 A. Well, I understand what I mean by hands-on.

16 Q. Okay. What do you mean?

17 A. And in that context nothing. I did nothing hands-on  
18 with regards to the ZJ or any other vehicle. That was  
19 what my staff several levels removed was responsible  
20 for.

21 Q. Were you responsible for approving what your staff  
22 did?

23 A. In general, no.

24 Q. Did you in any way make suggestions about corrections,  
25 changes, additions to the fuel system of the Jeep ZJ

1 or WJ?

2 A. We would have periodic design reviews within our  
3 department, and various engineers, managers, chief  
4 engineers could bring up whatever subject they felt  
5 they wanted to or would be of interest to the group to  
6 discuss and review to get additional insight into, and  
7 opinions were freely shared within those meetings. I  
8 cannot recall a specific review on the ZJ fuel system,  
9 however.

10 Q. Do you have any documents which would evidence your  
11 meetings or reviews of the ZJ fuel system or the WJ  
12 fuel system?

13 A. I do not. I didn't take any documents when I retired  
14 from the corporation.

15 Q. But they do exist or they did exist?

16 MS. JEFFREY: Object to form. You can  
17 answer if you can.

18 A. Can you please repeat it?

19 MS. JEFFREY: She's saying they existed.

20 BY MS. DeFILIPPO:

21 Q. Documents exist that memorialize those design meetings  
22 and reviews?

23 A. Within our department, the meetings were more informal  
24 than that. The documentation was typically  
25 working-level design analyses or drawings or something

1 of that sort, and typically minutes were not produced  
2 as a result of those reviews.

3 Q. Were there any documents, however, that memorialized  
4 the design of the fuel system of the ZJ or the WJ that  
5 you were aware of that you didn't take?

6 A. Well, certainly there are design drawings of the  
7 system that existed at the time. Beyond that, I  
8 really don't know.

9 Q. Were there any memos intracompany review documents or  
10 any type of booklets similar to the N-body booklet,  
11 anything in the nature of documentation that you did  
12 not take that existed at the time?

13 MS. JEFFREY: He said he didn't take  
14 anything. I don't understand the "did not take"  
15 preface.

16 MS. DeFILIPPO: Because he said he did not  
17 take any of them.

18 MS. JEFFREY: You're asking him if there  
19 were any?

20 MS. DeFILIPPO: Yeah.

21 MS. JEFFREY: Okay.

22 A. None that I'm aware of. Again, they may or may not  
23 exist, but I don't remember any documents calling out  
24 the ZJ fuel system specifically.

25 BY MS. DeFILIPPO:

1 Q. Do you know where the tank was located in the Jeep ZJ,  
2 the fuel tank?

3 A. As of seeing the show on TV a week ago, I'm aware of  
4 where it's located. Prior to that, no, I'm not.  
5 Certainly I was 20 years ago when the design was done  
6 but subsequently lost any recollection of it until I  
7 happened to see the show a week or so ago.

8 Q. So the show refreshed your recollection as to what you  
9 knew 20 years ago?

10 A. Well, I would say it showed me where the tank was. It  
11 didn't strike a recollection, per se, no.

12 Q. Okay. So 20 years ago when you knew where the tank  
13 was located, can you tell me where it was located?

14 A. No.

15 MR. FUSCO: I object to the form.

16 MS. JEFFREY: Yeah, I do, too.

17 BY MS. DeFILIPPO:

18 Q. And today where was the tank located can you tell me?

19 A. I believe in the news show I saw, it was located on  
20 the rear underbody of the vehicle.

21 Q. Rear underbody. Where in relation to the rear axle  
22 was the tank located?

23 A. I believe it was behind the rear axle.

24 Q. Okay. And do you know why the tank was located in  
25 that particular position on the Jeep ZJ and WJ?

1 A. No.

2 Q. Do you know if the tank was -- where the tank was  
3 located on the WK?

4 MS. JEFFREY: You might want to start by  
5 asking if he knows what that is.

6 A. Even though I've driven many of them, no, I don't.

7 BY MS. DeFILIPPO:

8 Q. So you know what a WK is then, correct?

9 A. Yes.

10 Q. It's the Jeep Grand Cherokee --

11 A. Yes.

12 Q. -- which replaced the WJ, correct?

13 MS. JEFFREY: I just did that so you would  
14 wait until she's finished.

15 A. And I lost track of the nomenclature at that point, so  
16 if you would please repeat.

17 BY MS. DeFILIPPO:

18 Q. Well, tell me what the WK is.

19 A. The WK was the Grand Cherokee vehicle from  
20 approximately 2003 to 2009 model years.

21 Q. Okay. And you said you've driven them, correct?

22 A. Yes.

23 Q. Do you have one now?

24 A. No. We traded my wife's vehicle in last December.  
25 She has had probably five of them.

1 Q. Five Wks?

2 A. Yes.

3 MS. JEFFREY: Wks?

4 THE WITNESS: Yes. She loves Jeeps.

5 BY MS. DeFILIPPO:

6 Q. Has the WK been replaced by the WL?

7 MS. JEFFREY: I object to form. It's not  
8 accurate.

9 BY MS. DeFILIPPO:

10 Q. If you know?

11 A. What I believe it's been replaced by is something  
12 called the WK2 but I don't really know.

13 Q. Did you say you did not know where the tank was  
14 located on the WK?

15 A. Yes, I said no.

16 Q. In your capacity as executive engineer or as director  
17 of the Chassis Drivetrain Engineering from 1987 to  
18 1994, did you have any responsibility for crash  
19 testing?

20 A. No.

21 Q. Did you get involved in any way in preparing the crash  
22 test analysis directions, or were you viewing the  
23 crash test results?

24 A. No.

25 Q. Did you know about the crash tests that were done

1 during that timeframe on the Jeep ZJs and the WJs?

2 A. I knew tests were done.

3 Q. And did you know that there was testing done to comply  
4 with the Federal 301 requirement?

5 A. What is 301, please?

6 Q. It's the rear-end crash test, barrier test.

7 MS. JEFFREY: Along with other tests, the  
8 301. It's not just rear testing.

9 MS. DeFILIPPO: I understand that.

10 A. Again, could you please repeat?

11 BY MS. DeFILIPPO:

12 Q. Relative to rear-end collision testing, it is  
13 Government entitled FMVSS 301.

14 A. And the question is?

15 Q. So are you familiar with that testing?

16 A. I'm not familiar with the testing. I'm conceptually  
17 aware there is FMVSS testing of some ilk that is  
18 conducted.

19 Q. Do you know who designed the fuel tank to be behind  
20 the rear axle in the ZJ and the WJ?

21 A. I believe the location of the tank for the ZJ was the  
22 responsibility of the advanced packaging group.

23 Q. And who would that be?

24 A. I don't really recall who it would have been -- who it  
25 was at that point in time.

1 Q. Would that document that we originally looked at give  
2 you an idea of who it would be?

3 A. Well, the document we previously looked at had John  
4 Kent there and that would have been --

5 Q. Would this document that we looked at previously,  
6 Castaing 1, be able to help you indicate who was  
7 responsible for the location of the fuel tank in the  
8 ZJ and the WJ?

9 MS. JEFFREY: I'm just going object to form  
10 as to the WJ. This is a 1987 document. It's a 1999  
11 vehicle.

12 A. Okay. Could we try the question again?

13 MS. JEFFREY: She can read it back if you'd  
14 like.

15 (The requested portion of the record was  
16 read by the reporter at 4:02 p.m. as  
17 follows:

18 "Question: Would this document that we  
19 looked at previously, Castaing 1, be able  
20 to help you indicate who was responsible  
21 for the location of the fuel tank in the ZJ  
22 and the WJ?")

23 A. Okay. I have no idea who it would have been for the  
24 WJ because that would have occurred after I had moved  
25 on. The ZJ would have been done within the timeframe

1           that it could either be the individual shown here,  
2           John Kent, as of December of '87 or his predecessor,  
3           and I'm not sure who his predecessor was.

4 BY MS. DeFILIPPO:

5 Q.    Okay. I don't want you to guess, but do you have an  
6           educated idea about who his predecessor was? Do you  
7           mean predecessor or do you mean successor?

8 A.    Pardon?

9 Q.    Do you mean predecessor or successor?

10 A.    Predecessor.

11 Q.    That's a 1987 document?

12 A.    Yes.

13 Q.    I just want to make sure that it didn't go forward,  
14           that's all.

15 A.    No, the advanced packaging work of the ZJ could have  
16           been done prior to December of '87. This document  
17           refers to that timeframe and shows John Kent as the  
18           person responsible for the group at that time, which  
19           was essentially the post AMC/Chrysler merger  
20           organization. The ZJ could have -- the advanced work  
21           for the ZJ could have been done as part of the  
22           American Motors advanced group prior to or during the  
23           formative stages of the merger, and the individual who  
24           was responsible for the advanced group at that point  
25           in time is the individual I don't have clear

1           recollection of. Anything other than that would be  
2           truly a guess.

3    Q.   My recollection, and I could be wrong, but my  
4           recollection yesterday with Mr. Castaing and my notes  
5           reflect that he indicated that the person responsible  
6           for the fuel system was you and that you were chiefly  
7           responsible for the fuel system engineering in the ZJ.  
8           Would he be wrong in that?

9    A.   No. As you've just stated it, that would be correct,  
10           my group would be responsible for the fuel system.  
11           The caveat I would add is the production design  
12           therein that, as I tried to describe earlier, the  
13           design process has an advanced stage before the  
14           vehicle goes to production engineering wherein the  
15           geometry of the vehicle is decided upon, and that's  
16           where the location of all of the componentry, the  
17           major componentry of the vehicle would be decided  
18           upon, including things such as the fuel tank location,  
19           and so yes, I was responsible for engineering of the  
20           production system, but that did not include the  
21           location thereof.

22   Q.   Really?

23   A.   Really.

24   Q.   Is the location an engineering concept or is that  
25           something else?

1 A. One of the more difficult problems associated with  
2 vehicle engineering is getting all of the componentry  
3 to fit within the envelope of a vehicle, and typically  
4 that could lead to more of the contentious discussions  
5 between individuals of: I want to put my component  
6 here. No, I want to put my component there.

7 And so a way to deal with that is to take  
8 the responsibility away from those individuals that  
9 have such a highly-vested interest in it and put it  
10 with an advanced group that is responsible for the  
11 overall packaging layout of the vehicle, which sort of  
12 resolves those conflicts early on and says, okay,  
13 here's the space we have for the rear seat, here's the  
14 space we have for the tire, here's the space we have  
15 for the spare tire, whatever, and those are where  
16 they're going to be so they don't interfere with each  
17 other, and then each of the design groups has that  
18 envelope to work within and doesn't have to deal with  
19 another design group.

20 Q. With each other, to argue with each other, it's an  
21 advanced group that makes the decision of where the  
22 components go?

23 A. Pretty much, yes.

24 Q. Okay. So it would be the head of that advanced group  
25 that would decide the location of the fuel tank?

1 A. That's my belief, yes.

2 Q. And in the context of the ZJ, who was that?

3 A. Again --

4 Q. You think it was Kent?

5 A. It could have been a couple of individuals. John Kent  
6 certainly is one person it could have been. I don't  
7 have a clear recollection of who his predecessor was.  
8 There are a couple of names that come to mind.

9 Q. Just tell me who they are. I'm not going to hold you  
10 to them as definitely the ones but if you tell me who  
11 they are at least as a starting point.

12 A. One name I believe is Chris Theodore.

13 Q. And did his name jump out at you from that Castaing 1?

14 A. His name is on that chart in a different capacity.  
15 Well, I don't know.

16 On this chart he is shown as head of Engine  
17 Engineering.

18 Q. Anyone else who it could have been?

19 A. I'm too fuzzy on the other individuals.

20 Q. Do you know personally either John Kent or Chris  
21 Theodore?

22 A. You know, certainly we were compatriots, we were  
23 associates in engineering. We got to know each other  
24 pretty well.

25 Q. Do you still have contact with either of them?

1 A. No, no.

2 Q. And do you know if John Kent or Chris Theodore are  
3 still with Chrysler?

4 A. I don't know about John Kent. I know Chris Theodore  
5 is not.

6 Q. Do you know of any specific testing that was done to  
7 test for crashworthiness of the Jeep ZJ?

8 A. I have no specific recollection of any testing done on  
9 the vehicle. I have to believe it was done.

10 Q. Did you in your capacity as executive engineer of Jeep  
11 Dodge and Truck or as the director of Chassis  
12 Drivetrain Engineering have to sign off on the  
13 vehicles as being either crashworthy or roadworthy or  
14 ready to go to the public?

15 MS. JEFFREY: Object to form.

16 BY MS. DeFILIPPO:

17 Q. You can answer it.

18 MS. JEFFREY: If you can.

19 A. I have a recollection of -- well, no, in this  
20 timeframe, I do not recall signing off on any  
21 vehicles.

22 BY MS. DeFILIPPO:

23 Q. What vehicles were the ZJ's competition upon its  
24 introduction to the public?

25 A. The number one was the Ford Explorer, and I forgot the

1 GM equivalent vehicle. It was a Blazer something but  
2 I don't --

3 Q. Was the Mercedes-Benz a vehicle that was in  
4 competition with the ZJ, the Mercedes SUV?

5 A. I don't know that Mercedes had an SUV in this  
6 timeframe.

7 Q. Do you know where the fuel tank was located in the  
8 Ford Explorer?

9 A. No.

10 Q. Which GM vehicle did you say was the competition for  
11 the ZJ when it was introduced?

12 A. I believe it was a Blazer, but I believe they also  
13 used that name on several different platforms, so I  
14 don't specifically remember which one.

15 Q. Before 1992 when the ZJ went into production, were you  
16 and the people that you worked with or under you at  
17 Chrysler aware of problems that occurred with the Ford  
18 Pinto in rear-end collisions resulting in post  
19 collision fuel-fed fires?

20 MR. FUSCO: Object to form.

21 A. Certainly there was a high degree of awareness of the  
22 Ford problem throughout the industry. Whether a given  
23 individual was aware of it or not, I don't know. I  
24 sort of had an anecdotal awareness. I knew such a  
25 concern was there.

1 BY MS. DeFILIPPO:

2 Q. And were you aware that the fuel tank in the Pinto was  
3 in the rear crush zone where it could be impacted and  
4 cause a post collision fuel-fed fire?

5 MR. FUSCO: Object to the form.

6 A. No, I didn't know it was there. I certainly would  
7 have suspected it, but no, I didn't know.

8 BY MS. DeFILIPPO:

9 Q. When you say no, you didn't know but you suspected it,  
10 you mean you didn't actually physically view it there;  
11 is that what you mean when you say that?

12 A. I have no direct knowledge of either seeing a vehicle  
13 or seeing a drawing of a vehicle that would show where  
14 the fuel tank is.

15 Q. And that's what you term direct knowledge as opposed  
16 to knowledge from something you've read or that  
17 someone told you?

18 A. Exactly.

19 Q. But you knew from either something you had read or  
20 something that was put in front of you in the media  
21 that that's where the fuel tank was located in the  
22 Pinto, correct, in the crush zone?

23 MS. JEFFREY: Object to form.

24 BY MS. DeFILIPPO:

25 Q. You can answer it.

1 A. I knew the fuel tank was located in the rear of the  
2 vehicle, or let's say I assumed the fuel tank was  
3 located in the rear of the vehicle just because that  
4 was common practice at that point in time in the  
5 industry. What one defines as a crush zone,  
6 particularly on that vehicle, I really don't know.

7 Q. How would you define a crush zone in general?

8 MS. JEFFREY: Object to form.

9 A. I wouldn't.

10 BY MS. DeFILIPPO:

11 Q. Okay.

12 A. I don't know how to define it.

13 Q. Is there a crush zone located in the Jeep ZJ?

14 A. I don't know.

15 Q. While you were the head of Engineering, did you  
16 believe that there was a rear crush zone in the ZJ?

17 MS. JEFFREY: Object to form. He answered  
18 that.

19 A. Yeah, the problem is I don't know what a crush zone  
20 is, so I don't know whether it had one or it didn't  
21 have one.

22 BY MS. DeFILIPPO:

23 Q. So are you saying that crush zone is a term that you  
24 never used?

25 A. I'm saying it's not one that I'm familiar with at this

1 point in time.

2 Q. You might have used it back when you were working at  
3 Chrysler?

4 A. I guess it's possible.

5 Q. Was there a shield provided in the ZJ to protect the  
6 fuel tank on impact?

7 A. I don't know.

8 MR. FUSCO: Object to the form.

9 BY MS. DeFILIPPO:

10 Q. Is your answer "I don't know"?

11 A. I don't know, yes.

12 Q. Was there a shield available to mount around the fuel  
13 tank of the ZJ?

14 MR. FUSCO: Object to form.

15 MS. JEFFREY: Object. I didn't know if  
16 your question was done yet.

17 A. I don't know, either.

18 BY MS. DeFILIPPO:

19 Q. Did you say "I don't know"?

20 A. Yeah.

21 Q. Do you know what the term "skid plate" means?

22 A. Yes.

23 Q. What is it?

24 A. It's a -- I'm trying to define it without getting too  
25 jargon-ish. It's a structure placed under a vehicle

1 to provide enhanced off-road capability for said  
2 vehicle.

3 Q. Where is it placed under the vehicle?

4 A. It can be placed a number of locations depending upon  
5 what you're -- what the specific design of the vehicle  
6 is and what the performance of that vehicle is off  
7 road. There are vehicles where they're placed on the  
8 front of the vehicle, around the engine compartment to  
9 prevent intrusion of rocks and such type obstacles  
10 from intruding into the engine compartment of the  
11 vehicle. There are skid plates placed under the  
12 transmission drivetrain system of the vehicle for the  
13 same reason, and skid plates can be placed under the  
14 rear area of the vehicle, fuel tank, spare tire well  
15 of the vehicle to prevent intrusion into that area,  
16 also.

17 Q. Which, if any, of the skid plates that you've just  
18 described were standard on every ZJ?

19 MS. JEFFREY: Object to form.

20 MS. DeFILIPPO: What are you objecting to?

21 MS. JEFFREY: It implies that they are  
22 standard.

23 MS. DeFILIPPO: I said, Which, if any.

24 MS. JEFFREY: All right.

25 BY MS. DeFILIPPO:

1 Q. Which, if any, were standard on the ZJ?

2 A. I don't believe any were standard.

3 Q. So how would a customer know about a skid plate for  
4 any of those areas?

5 A. That it would be offered with all of the other  
6 optional features of the vehicle, and the customer  
7 would have the choice of selecting it or not.

8 Q. How would the skid plates be offered; would a customer  
9 be told that you can get a skid plate or would it come  
10 in some other way, the offer?

11 MR. FUSCO: Object to the form.

12 MS. JEFFREY: Object to the word "offer",  
13 form.

14 MS. DeFILIPPO: That's fine.

15 A. I believe they were both offered individually as well  
16 as part of an off-road package for said vehicle where  
17 skid plates, suspension upgrades were often combined.

18 BY MS. DeFILIPPO:

19 Q. Do you know whether or not the transfer case protector  
20 or skid plate was standard on the ZJ for every ZJ?

21 A. I don't know if it was standard or not. I don't even  
22 know whether there was one or not. It wouldn't  
23 surprise me if there was, but I don't know whether  
24 there was or not.

25 Q. By standard I mean without asking for an off-road

1 package or without a customer being told you can get a  
2 skid plate. Do you know whether the transfer case had  
3 a covering or skid plate that was standard?

4 A. I don't believe there was any skid plate standard on  
5 the vehicle.

6 Q. Do you know whether Chrysler tested, did 301 testing  
7 of the ZJ both with and without a skid plate?

8 A. I don't know, no.

9 Q. Do you know whether Chrysler did any testing for the  
10 ZJ in 301 testing with or without a tow package?

11 A. I don't know, either.

12 Q. Did you know that the tow package was always an option  
13 in the ZJ?

14 A. Did I know it was always an option, no.

15 Q. Do you believe at any time it was standard with the  
16 ZJ, the tow package?

17 A. I don't believe it was standard.

18 Q. So then is it fair to say that it would have been an  
19 option if it was offered at all?

20 A. It's fair to say I don't know whether it was standard  
21 or option is what I'm implying.

22 Q. Okay. Do you know of any problem that might occur in  
23 vehicles where there are vertical height differences  
24 between a vehicle such as the Jeep ZJ and a passenger  
25 car?

1 MS. JEFFREY: Object to form.

2 A. I don't specifically know any problems, no.

3 BY MS. DeFILIPPO:

4 Q. Do you understand that Chrysler had a duty to make  
5 their car crashworthy?

6 MR. FUSCO: Object to the form.

7 MS. JEFFREY: Join.

8 A. I really don't quite understand what that means, duty  
9 to make something crashworthy.

10 BY MS. DeFILIPPO:

11 Q. Do you understand what the term "crashworthy" means?

12 A. Not really.

13 Q. Did you ever use the term "crashworthy" in any of your  
14 meetings or in your job capacity at Chrysler?

15 A. I'm sure it has been used. I don't know if I've ever  
16 used it or not.

17 Q. Has anyone ever discussed with you the requirements of  
18 crashworthiness in designing and manufacturing a  
19 vehicle during the time when you were executive  
20 engineer of Jeep, Dodge and Truck and also director of  
21 Chassis and Drivetrain Engineering?

22 MS. JEFFREY: Object to form.

23 A. In those terms I don't know. I have no recollection,  
24 no.

25 BY MS. DeFILIPPO:

1 Q. If I tell you that the crashworthiness is based on the  
2 duty of a manufacturer to make a vehicle safe to  
3 protect its passengers from enhanced injuries after a  
4 collision --

5 MS. JEFFREY: Object to form.

6 MR. FUSCO: Object to the form.

7 BY MS. DeFILIPPO:

8 Q. -- do you recognize that as a definition of  
9 crashworthiness?

10 MR. FUSCO: Object to the form.

11 MS. JEFFREY: Join.

12 A. Not at all. I don't have a better one necessarily,  
13 but I don't understand what that one says.

14 BY MS. DeFILIPPO:

15 Q. Do you understand that there could be a situation  
16 where a vehicle could be involved in a collision and  
17 basically nothing occur other than the passengers  
18 being jostled but that as a result of that collision,  
19 for example, a rear-end hit, the fuel tank ruptures  
20 and gas leaks and a fire occurs which burns a  
21 passenger who would otherwise be only jostled and is  
22 now dead, do you understand that to be enhanced  
23 injuries, the death?

24 MS. JEFFREY: I object to the form of that.

25 BY MS. DeFILIPPO:

1 Q. Can you answer that?

2 A. Again, I really don't -- I don't understand it, no, in  
3 that way, no.

4 Q. So let me just ask you so that I'm clear. During the  
5 time when you were Chassis Drivetrain Engineering  
6 director and executive engineer in the Engine  
7 Engineering of Jeep, Dodge and Truck, you never  
8 discussed or knew what the term "crashworthiness"  
9 meant?

10 MS. JEFFREY: Object to form.

11 MR. FUSCO: Object to the form.

12 A. I'm saying now sitting at this point in time, I don't  
13 have any recollection of it, no. Whether I did 20  
14 years ago, I don't know.

15 BY MS. DeFILIPPO:

16 Q. What don't you have a recollection of, what the term  
17 meant, or do you have a recollection of talking to  
18 someone about it?

19 MS. JEFFREY: Just a minute. Object to the  
20 form of that because you're asking him if he discussed  
21 it and if the term was used in the past, and he's  
22 saying he doesn't have a recollection.

23 BY MS. DeFILIPPO:

24 Q. Did you have an understanding of your own idea of what  
25 the meaning of crashworthiness was when you were

1 executive engineer of Jeep, Dodge and Truck or  
2 director of Chassis Drivetrain Engineering?

3 A. The difficulty I'm having is with the term  
4 "crashworthiness". To me that's somewhat like a term  
5 "goodness", that it is too unspecific, too amorphous  
6 to really get a handle on what it means. You know, I  
7 understand the need to have a vehicle perform in  
8 certain adverse conditions, but the term I'm  
9 struggling with is the term "crashworthiness". To me  
10 it has no specifics behind it. I'm not saying it  
11 doesn't; I'm saying to me it doesn't.

12 Q. And was that your understanding of how you approached  
13 the term "crashworthiness" back in the years from 1987  
14 to '94; you also felt it didn't have any meaning?

15 MR. FUSCO: Object to the form.

16 A. I don't -- I'm saying I don't have a way of defining  
17 crashworthiness today. I don't know what I thought 20  
18 years ago on the subject.

19 BY MS. DeFILIPPO:

20 Q. Do you know what the fuel tank in the ZJ was composed  
21 of in terms of materials?

22 A. I don't specifically know, no.

23 Q. Did you ever at any time in your capacity from 1987 to  
24 1994 have knowledge of a rear-end crash that could  
25 result in an underride; in other words, the height of

1 the Jeep being higher than a passenger car and  
2 underride occurring?

3 MS. JEFFREY: I object to the form. What  
4 do you mean, "could result"?

5 MS. DeFILIPPO: Could result, maybe, could.

6 MS. JEFFREY: Does he know of an incident  
7 where it could result?

8 MS. DeFILIPPO: No.

9 BY MS. DeFILIPPO:

10 Q. Do you have knowledge of that concept as a concept?

11 A. I understand the concept of rear underride, yes.

12 Q. Can you tell me what a rear underride is?

13 A. It's a condition where one vehicle has a projection on  
14 the front of it that goes underneath the vehicle in  
15 front of it in some dynamic event.

16 Q. And would you agree with me that because of the height  
17 difference between the Jeep and some passenger cars,  
18 that underride could occur in a rear-end collision  
19 where the Jeep is rear-ended by a passenger vehicle of  
20 a lower height?

21 MS. JEFFREY: Object to form.

22 A. I don't know. It would be my belief that there was a  
23 standardization of vehicle heights by that point in  
24 time that was an attempt to preclude that from  
25 happening. Could there be a vehicle out there that

1           didn't meet that requirement? Sure. Specifically I  
2           don't know of where that would occur.

3   BY MS. DeFILIPPO:

4   Q.   What timeframe was there a standardization of vehicle  
5       heights; what are we talking about?

6   A.   I believe there was an FMVSS regarding bumper height  
7       associated with a vehicle, and an attempt was made to  
8       mitigate the rear underride issue of a vehicle.

9   Q.   Okay. But what timeframe are we talking about?

10  A.   Well, the only timeframe I think I'm discussing in any  
11       of this is the 1987 to 1990 timeframe.

12  Q.   To '90?

13  A.   1987 to 1990.

14  Q.   To '90?

15  A.   Yes.

16  Q.   You're not including to '94?

17  A.   Well, I believe going forward, it also existed, yes.

18  Q.   So sometime in the timeframe of 1987 to 1990, you  
19       believe that all vehicles were subject to the  
20       standardization requirement of the Federal Government;  
21       is that a fair statement?

22                   MS. JEFFREY: He used the term FMVSS, not  
23       Federal Government.

24                   MS. DeFILIPPO: Is there a difference?

25                   You can answer the question. Just answer

1 the question. Read my question back.

2 (The requested portion of the record was  
3 read by the reporter at 4:30 p.m. as  
4 follows:

5 "Question: So sometime in the timeframe of  
6 1987 to 1990, you believe that all vehicles  
7 were subject to the standardization  
8 requirement of the Federal Government; is  
9 that a fair statement?")

10 A. And to the specific, I believe that there was a  
11 standard FMVSS compliance for vehicle height, yes.

12 BY MS. DeFILIPPO:

13 Q. Did Chrysler do crash tests to test for vehicle  
14 underride at any time that you're aware of?

15 A. I don't know.

16 Q. So let me just make sure I understand you. So are you  
17 saying that after 1990, the concept of underride  
18 should have, based on the FMVSS standard, be taken  
19 care of so that there would no longer be underride?

20 MS. JEFFREY: Object to the form.

21 MR. FUSCO: Object to the form.

22 A. I'm saying that in that timeframe, the vehicle should  
23 have complied with the appropriate height requirement,  
24 yes.

25 BY MS. DeFILIPPO:

1 Q. To eliminate underride, that's what we're talking  
2 about, right?

3 A. Well, you can never eliminate underride. There are  
4 always conditions of underride. You can go out on the  
5 street today and you can see a condition where a  
6 passenger car will underride a large over-the-road  
7 truck, a semi-truck. Certainly you can find a  
8 modified vehicle, they were more popular a few years  
9 ago, that were lowered that could underride any  
10 vehicle out there, but as far as a production vehicle  
11 was concerned, I believe that the compliance issue was  
12 there in that timeframe, yes.

13 Q. Do you know if Chrysler ever did testing on their  
14 vehicles that involved vehicle-to-vehicle testing as  
15 opposed to barrier testing for rear-end collisions?

16 A. I don't recall ever seeing anything like that, no.

17 Q. Did you have any responsibility to ensure that the  
18 design of the ZJ met Government standards in your  
19 capacity from 1987 to 1994?

20 A. Certainly there were some aspects where my group had  
21 responsibility, but those were in many cases  
22 reinterpreted into Chrysler requirements for one or  
23 other specification of the vehicle as coming out of  
24 the advanced design group that laid out the overall  
25 design specifications for the vehicle but, you know,

1 certain component specifications, certain performance  
2 specifications, yes, my group was responsible for  
3 ensuring -- for designing to compliance for those  
4 vehicles.

5 Q. And did the ZJ have a designed protection system for  
6 the fuel tank?

7 MS. JEFFREY: Object to form.

8 A. I don't know.

9 BY MS. DeFILIPPO:

10 Q. Do you know what an impact deflecting device is?

11 MS. JEFFREY: Object to form.

12 A. I don't know, no, I don't know. I mean, I can provide  
13 my own definition for one but I don't know.

14 BY MS. DeFILIPPO:

15 Q. What would your definition be?

16 A. Well, it's a device that deflects another object in a  
17 collision event.

18 Q. Do you think or did you think when you were head of  
19 Engineering in those capacities from '87 to '94 that  
20 there was any safety advantage to a skid plate, a fuel  
21 tank skid plate?

22 A. There certainly were advantages in an off-road setting  
23 for a skid plate. In an on-road setting, I don't  
24 know.

25 Q. Did you ever interface with NHTSA at any time that you

1           were employed by Chrysler?

2    A.    I probably interfaced with NHTSA in my position with  
3           the PNGV group a decade or so after this specific  
4           timeframe we're talking about, and it was, again, it  
5           was more in a research capacity, but in the 1987 to  
6           '94 timeframe, I had no interaction with NHTSA.

7    Q.    Did you ever see any studies, any documents, anything  
8           written at all regarding the safe location of fuel  
9           tanks?

10                           MS. JEFFREY: I'll object to the form on  
11           that.

12   A.    Not that I recall.

13   BY MS. DeFILIPPO:

14   Q.    Do you believe that the fuel tanks should be located  
15           in an area that is protected by the frame rails on the  
16           side?

17                           MS. JEFFREY: Object to form.

18   A.    I certainly believe the fuel tank should be protected  
19           in whatever location it's placed.

20   BY MS. DeFILIPPO:

21   Q.    In the ZJ, what protects the fuel tank?

22   A.    At this point I don't know.

23   Q.    What did?

24   A.    I don't know.

25   Q.    Can you tell me what could have protected the fuel

1 tank in the ZJ?

2 MS. JEFFREY: Object to form and  
3 foundation.

4 BY MS. DeFILIPPO:

5 Q. What are the possible structural items that could have  
6 protected the fuel tank?

7 MS. JEFFREY: Object to form. I don't know  
8 how he can answer that.

9 MR. FUSCO: Objection, asked and answered.

10 MS. DeFILIPPO: He didn't say he didn't  
11 know that. He said he didn't know today what actually  
12 protected it, and I'm asking him now what all the  
13 potential protections are.

14 MS. JEFFREY: I object to form on that. He  
15 doesn't know what protected it.

16 MS. DeFILIPPO: He said he didn't know what  
17 protected it. He didn't say what the potential  
18 protectors were.

19 MS. JEFFREY: I object to form. If you can  
20 answer it, go ahead.

21 A. What was the question, please?

22 BY MS. DeFILIPPO:

23 Q. What potentially could protect the fuel tank in the  
24 ZJ, what structural items?

25 MS. JEFFREY: If you know of the structural

1 items that are there.

2 A. That's the issue. I don't have a clear recollection  
3 of what the structure of a ZJ surrounding the fuel  
4 tank looks like to be able to answer the question.  
5 The answer to the question or the answer to how one  
6 designs protection for a fuel tank or the location of  
7 the fuel tank is very dependent upon what is around  
8 it, and that's what I -- at this point in time, I  
9 don't know what is around the fuel tank.

10 BY MS. DeFILIPPO:

11 Q. And you don't recall?

12 A. Exactly, that's what I'm saying is I don't recall. I  
13 don't know.

14 Q. So do you think that the side rail frame rails were on  
15 either side of the fuel tank in the ZJ?

16 MR. FUSCO: Objection.

17 BY MS. DeFILIPPO:

18 Q. You don't know that?

19 A. I don't know that for a fact. Certainly I would  
20 believe they were, but I don't know that for a fact.

21 Q. And do you believe that if the side rails were on  
22 either side of the fuel tank, they would provide  
23 protection to the fuel tank in a motor vehicle crash  
24 from the side?

25 A. That's one way of protecting the fuel tank certainly.

1 Q. Do you think that a skid plate would protect the fuel  
2 tank?

3 A. That's certainly one way of protecting it.

4 Q. Do you think that a tow package with the tow brackets  
5 would protect, you know, the way the tow package is  
6 designed would protect the fuel tank?

7 A. I would personally be concerned that was more of a  
8 hazard than a protection.

9 Q. And why do you say that?

10 A. That in the event of a crash, the bracketry as  
11 described would push into the fuel tank.

12 Q. Do you know anything about a bracket that was designed  
13 to be installed in the '97 ZJ and going forward?

14 A. No, again, I don't know -- I don't have any specific  
15 recollection of the structure or bracketry at all.

16 Q. Do you know if there was a bracket that was to  
17 strengthen the structures in the rear of the ZJ going  
18 forward of '97?

19 A. I don't know, and if there was -- if there was such a  
20 piece, component, it wouldn't have been -- I wouldn't  
21 have been in the group responsible for designing it at  
22 that point in time.

23 Q. Who would?

24 A. I believe it was John Kent.

25 Q. So that would be the group that would have?

1 A. In '90 as shown, I moved on to Engine Engineering, and  
2 I believe my successor in Chassis Engineering was John  
3 Kent.

4 Q. I'm talking about in 1987.

5 A. You said '97.

6 Q. I'm sorry, I am. I'm talking about '97. You're  
7 right.

8 MS. JEFFREY: You think it would be Kent in  
9 '97?

10 THE WITNESS: I don't know in '97. I'm  
11 saying between '90 and '94, I think it was John Kent.  
12 After that I don't know.

13 MS. DeFILIPPO: We can probably take a  
14 break now.

15 (Recess taken at 4:41 p.m.)

16 (Back on the record at 4:50 p.m.)

17 BY MS. DeFILIPPO:

18 Q. I might have asked you this, but I don't remember if I  
19 did. Did I ask you if you had any interfacing with  
20 any dealers?

21 A. You did and the answer was no.

22 Q. And did you know or do you know about a thing called  
23 DealerCONNECT?

24 A. I've heard the term. I knew a program existed. The  
25 specifics of the program I don't recall at this point

1 in time.

2 Q. And when you say program, you mean a computer program?

3 A. No, no, no. A program within the corporation to -- I  
4 believe it had something to do -- well, no, I don't  
5 know what it had to do with. There were so many of  
6 them. There was a, for want of a better definition I  
7 guess, a communications channel, vehicle process  
8 between the corporation and individual dealers to have  
9 some discussion is the best way I can think to define  
10 DealerCONNECT or a program involving DealerCONNECT.  
11 Beyond that -- that may or may not be correct, and  
12 beyond that, I really don't recall what it was.

13 Q. And do you know whether or not it was a computerized  
14 communication process that they used?

15 A. I don't know.

16 Q. I'm going to show you a document that was marked 5 in  
17 Robertson this morning. Have you ever seen a document  
18 like that?

19 A. No.

20 Q. Do you know if there was any discussions at any time  
21 during your time at Chrysler regarding relocation of  
22 fuel tanks from the rear of a vehicle to midship of  
23 any vehicle?

24 A. No, I don't know of any discussion like that.

25 Q. Do you know if there was any memos, studies, or

1 anything done along the lines of tank relocation from  
2 the rear of any vehicle to midship?

3 A. Absolutely not.

4 Q. "Not" that you don't know?

5 A. That I don't know.

6 Q. Okay. Do you know what the Chrysler Book of Knowledge  
7 is?

8 A. Again, I recognize the term. To me it's not a single  
9 entity. It's a process by which Chrysler was trying  
10 to document its various design practices across the  
11 vehicle, and each group was charged with committing to  
12 document, paper or computer, the design practices that  
13 were being employed or the best practices that could  
14 be employed in designing a vehicle.

15 Q. Do you believe it was good design practice to locate  
16 the fuel tank for its protection from rear or side  
17 impacts?

18 MR. FUSCO: Object to the form.

19 MS. JEFFREY: Object to form.

20 THE WITNESS: Could you restate it? I'm a  
21 little confused on the question.

22 MS. DeFILIPPO: Read it again.

23 (The requested portion of the record was  
24 read by the reporter at 4:54 p.m. as  
25 follows:

1 "Question: Do you believe it was good  
2 design practice to locate the fuel tank for  
3 its protection from rear or side impacts?")

4 A. I don't know that it was not good design practice. I  
5 have no specifics that would say that is not a thing  
6 that could be done. Certainly it's one of a number of  
7 different locations one can place the fuel tank.

8 BY MS. DeFILIPPO:

9 Q. Do you agree that from the ZJ --

10 MS. JEFFREY: Can you keep your voice up,  
11 Angel.

12 THE WITNESS: The blower has kicked in and  
13 I'm having a little trouble hearing you over on this  
14 side of the table.

15 BY MS. DeFILIPPO:

16 Q. Do you agree from the ZJ to the WJ, the fuel tank  
17 location was changed to allow relocation of the spare  
18 tire from the rear interior of the ZJ to below the  
19 rear floor pan in the WJ?

20 A. I wouldn't know since I really didn't have any design  
21 input on the WJ, and again, at this point in time, I  
22 don't really know where the fuel tank is.

23 Q. Do you believe that the ZJ was designed to reduce the  
24 likelihood of fuel leakage in rear impact collisions?

25 MS. JEFFREY: Object to form. "Designed to

1 reduce the likelihood"?

2 MS. DeFILIPPO: Yeah.

3 A. Reduce from what?

4 MR. FUSCO: Angel, just again for  
5 housekeeping, our stipulations from the deposition of  
6 Robertson also apply to Mr. Viergutz.

7 MS. DeFILIPPO: I don't know what you're  
8 talking about right now.

9 MR. FUSCO: For de bene esse purposes on  
10 objections and that type of thing.

11 MS. DeFILIPPO: Why don't you go ahead and  
12 ask your questions and then I'll continue.

13 MR. SACCO: I have just a couple questions  
14 for you.

15 MR. FUSCO: Our stipulations for Robertson  
16 also apply?

17 MR. SACCO: Yes, they're still in effect.

18 MR. FUSCO: Thanks.

19 EXAMINATION

20 BY MR. SACCO:

21 Q. Mr. Viergutz, would you look at your summary of  
22 professional activities which you provided us with  
23 earlier this afternoon, please?

24 A. Yes.

25 Q. You retired from Chrysler in December of 2005,

1 correct?

2 A. Correct.

3 Q. And from 2001 through 2005, you were a director with  
4 the corporation?

5 A. I was a director -- could you repeat the timeframe  
6 again?

7 Q. 2001 to 2005. I'm following your CV, sir.

8 A. Yes, and the question was?

9 Q. You were a director, were you not; that's what you  
10 said, correct?

11 A. Yes.

12 Q. Okay. In that capacity, were you responsible for any  
13 budget?

14 A. Yes.

15 Q. What was the budget that you were responsible for, the  
16 quantum of money, if you remember?

17 A. It was highly variable because of the nature of the  
18 job dealing with a totally new vehicle concept. I  
19 believe it went up to a peak of a \$20 million program  
20 budget at one point in time, but as I say, it was  
21 highly variable.

22 Q. Okay. And correct me if I'm wrong -- strike that.

23 Were there goals that your department from  
24 2001 to 2005 necessarily wished to accomplish or were  
25 charged with accomplishing?

1 A. Certainly there were responsibilities the group had  
2 that we were expected to discharge within that  
3 timeframe which I view as a little more binding than  
4 goals.

5 Q. Okay. And in the discharging of those  
6 responsibilities were budgetary issues necessarily  
7 considered?

8 A. Yes.

9 Q. And in discharging those goals, were safety issues  
10 necessarily considered?

11 A. Yes.

12 Q. Okay. Let's move down Page 1 of your summary of  
13 professional activities. From 1995 through 2000, you  
14 were also a director, correct?

15 A. Correct.

16 Q. And in that capacity, did you have a budget?

17 A. No.

18 Q. Did you co-manage a budget?

19 A. We co-managed a collaborative budget between Chrysler,  
20 Ford, GM, Federal Government and the university  
21 partners, yes.

22 Q. Okay. And that was a technical budget, correct?

23 A. Yes.

24 Q. And in that capacity as a director, did you also have  
25 responsibilities which you hoped to discharge?

- 1 A. Yes.
- 2 Q. And in the discharge of those responsibilities, were  
3 there budgetary issues that were necessarily  
4 considered?
- 5 A. Yes.
- 6 Q. And in the discharge of those responsibilities, were  
7 there safety issues that were necessarily considered?
- 8 A. Yes.
- 9 Q. Turn to Page 2 of your summary of professional  
10 activities, please.
- 11 A. Yes.
- 12 Q. From 1991 through 1994, you were an executive  
13 engineer, correct?
- 14 A. Yes.
- 15 Q. And in that capacity, did you have budgetary  
16 responsibilities?
- 17 A. Yes.
- 18 Q. And did your group or your department have  
19 responsibilities which they necessarily had to or  
20 hoped to discharge?
- 21 A. Yes.
- 22 Q. And were budgetary issues necessarily considered in  
23 the discharging of those responsibilities?
- 24 A. Yes.
- 25 Q. Were safety issues necessarily considered in the

1 discharge of those responsibilities?

2 A. Yes.

3 Q. Let's look at your next item on Page 2. From 1987  
4 until 1990, you were also a director, correct?

5 A. Yes.

6 Q. And as a director, did you have budgetary  
7 responsibilities?

8 A. Yes.

9 Q. And did your group or department have a responsibility  
10 that necessarily needed to be discharged?

11 A. Yes.

12 Q. In the discharge of that responsibility, were  
13 budgetary issues necessarily considered?

14 A. Yes.

15 Q. And in the discharge of the responsibilities of that  
16 group, were safety issues necessarily considered?

17 A. Yes.

18 Q. Now let's look down to the next item on Page 2, and  
19 that goes back to your career with American Motors  
20 Corporation, correct?

21 A. Yes.

22 Q. From 1985 until 1987, you also held the title as  
23 director, correct?

24 A. Yes.

25 Q. And you say right in there that you had a budget which

1           you managed in that capacity, correct?

2    A.    Correct.

3    Q.    And in that capacity, did you have responsibilities  
4           which you wanted or had to discharge?

5    A.    Yes.

6    Q.    And in the discharge of those responsibilities, were  
7           there budgetary issues that were necessarily  
8           considered?

9    A.    Yes.

10   Q.    And in the discharge of those responsibilities, were  
11          there safety issues that were necessarily considered?

12   A.    Yes.

13   Q.    And from 1984, sir, until 1985, you were a chief  
14          engineer, correct?

15   A.    Yes.

16   Q.    And you say right in here, and I'm directing you to  
17          the bottom of Page 2 of your summary of professional  
18          activities, that you managed an annual budget,  
19          correct?

20   A.    Yes.

21   Q.    As well as a capital budget, right?

22   A.    Yes.

23   Q.    And in that capacity as chief engineer of Engineering  
24          Laboratories, you had responsibilities which you  
25          necessarily had to discharge, correct?

1 A. Yes.

2 Q. And in the discharge of those responsibilities, were  
3 budgetary issues necessarily considered?

4 A. Yes.

5 Q. And in the discharge of those responsibilities, were  
6 safety issues necessarily considered?

7 A. Yes.

8 Q. Sir, as an engineer who held the title of director and  
9 executive engineer with various automotive  
10 manufacturing organizations or corporations, would a  
11 reasonable expenditure of money to make a product safe  
12 or safer be prudent behavior?

13 MR. FUSCO: Object to the form.

14 MS. JEFFREY: Join. What's "reasonable  
15 expenditure" mean?

16 A. Yeah, I'm struggling with what's reasonable. I don't  
17 know what that means.

18 BY MR. SACCO:

19 Q. So you can't answer the question; is that what you're  
20 telling me?

21 A. First of all, I'd like to hear the question repeated.

22 MS. JEFFREY: She can repeat it.

23 (The requested portion of the record was  
24 read by the reporter at 5:04 p.m. as  
25 follows:

1 "Question: Sir, as an engineer who held  
2 the title of director and executive  
3 engineer with various automotive  
4 manufacturing organizations or  
5 corporations, would a reasonable  
6 expenditure of money to make a product safe  
7 or safer be prudent behavior?")

8 A. The struggle I'm having is it's a very generic  
9 question. The answer is yes.

10 MR. SACCO: Thank you. I have nothing  
11 more.

12 MS. DeFILIPPO: I just want to go back to  
13 where I was.

14 MS. JEFFREY: Okay.

15 EXAMINATION CONTINUING

16 BY MS. DeFILIPPO:

17 Q. My last question to you, Mr. Viergutz, was whether or  
18 not the ZJ was designed to reduce the likelihood of  
19 fuel leakage in rear impact collisions. Do you know  
20 the answer to that question?

21 MS. JEFFREY: Object to form. Reduced as  
22 compared to what?

23 A. Yeah, that's where I thought we were ten minutes ago.

24 BY MS. DeFILIPPO:

25 Q. I'm reading from an interrogatory answer of Chrysler

1 to a question which basically is submitted as a  
2 supplemental response to Number 3. It might be a  
3 document request. And in supplemental response Number  
4 3 from Chrysler, there is a statement that Chrysler  
5 makes. These are sworn statements from Chrysler in  
6 which Chrysler says --

7 MS. JEFFREY: I object -- never mind.

8 BY MS. DeFILIPPO:

9 Q. Chrysler says that the design location of the fuel  
10 tank behind the rear axle is a reasonable design for  
11 the safe and effective storage of fuel, and they talk  
12 about that, and then there is a sentence that says:  
13 The fuel system of the 1996 Jeep Grand Cherokee ZJ was  
14 designed to reduce the likelihood of fuel leakage or  
15 fuel system damage in rear impact collisions.

16 Do you agree with that statement?

17 MS. JEFFREY: I'd like him to have the  
18 context of the entire paragraph.

19 MS. DeFILIPPO: He can read the paragraph.

20 MS. JEFFREY: Go ahead, this paragraph that  
21 she's quoting.

22 A. Okay. Now that I've read the question, please -- now  
23 that I've read the paragraph, please repeat the  
24 question.

25 BY MS. DeFILIPPO:

1 Q. The question is: Do you agree that the ZJ was  
2 designed to reduce the likelihood of fuel leakage in  
3 rear impact collisions?

4 A. I have no personal knowledge of how the -- excuse me  
5 -- of how the '96 ZJ was designed. I have no reason  
6 --

7 Q. I'm asking you about the ZJ prior to '96. I used the  
8 terminology used by Chrysler's own lawyers, and I used  
9 their terminology out of context, and I want to know  
10 whether or not the Jeep ZJ was designed to, the fuel  
11 system of the Jeep ZJ was designed to reduce the  
12 likelihood of fuel leakage or fuel system damage in  
13 rear impact collisions?

14 A. As I was going to finish the answer, I have no reason  
15 to disagree with the statement here. So yes, I  
16 believe it's accurate.

17 Q. Now having looked at it from your attorney, correct?

18 A. No.

19 MS. JEFFREY: I object to form.

20 MS. DeFILIPPO: You objected to form and it  
21 was your own form. So I'm just saying I gave him the  
22 opportunity to look at it because you insisted on it.  
23 At first you said that you objected to form because  
24 you didn't understand it. It was your own  
25 terminology. That's one of the reasons why we have

1 the rule.

2 MS. JEFFREY: Okay. The prior sentences  
3 give it context.

4 MS. DeFILIPPO: It didn't need context. I  
5 took it out of context, and I asked the question based  
6 on your -- you objected to the terminology. I only  
7 asked the question based on your terminology out of  
8 context.

9 MS. JEFFREY: You selected one sentence out  
10 of a ten-sentence paragraph.

11 MS. DeFILIPPO: Yes, that's right.

12 MS. JEFFREY: The context made no sense.

13 MS. DeFILIPPO: The sentence made sense.  
14 The sentence as I gave it made sense, and if he didn't  
15 think it made sense, he could have said it, and now  
16 you're testifying for him, and that's what the rule is  
17 meant to avoid. That's all I'm saying. But I allowed  
18 you to show it to him.

19 MS. JEFFREY: Can I respond? What I'm  
20 saying is you took one sentence out of a paragraph --

21 MS. DeFILIPPO: That's right, I did.

22 MS. JEFFREY: -- and I gave him the  
23 paragraph to read because of the context of the  
24 response, surrounding sentences. It's not fair to  
25 take one sentence out of a paragraph.

1 MS. DeFILIPPO: He just says now he agrees  
2 with it because he got to read it as your language.  
3 So what are we talking about? There was no problem as  
4 to form, but we'll move on.

5 BY MS. DeFILIPPO:

6 Q. Now having read that, what was the specific design  
7 that the ZJ incorporated to reduce the likelihood of  
8 fuel leakage in rear impact collisions?

9 A. I don't know.

10 Q. And are you saying you don't know today but you did  
11 know when you were an employee of Chrysler?

12 A. I'm certainly saying I don't know today. I presume I  
13 did know when I had responsibility for that position,  
14 yes.

15 Q. And when you did know when you had responsibility for  
16 that position, did you reduce anything to writing in  
17 case you might forget?

18 A. No, not to my recollection, no.

19 Q. Was there any writing regarding the designing of the  
20 ZJ to reduce the likelihood of fuel leakage in rear  
21 impact collisions?

22 A. Not that I know of.

23 Q. Do you know during the time that you were with  
24 Chrysler, were you aware of any claims or lawsuits  
25 which were filed involving rear-end collisions and

1 fuel-fed fires?

2 A. I have no personal knowledge of that, no.

3 Q. As you sit here today, do you have any knowledge of  
4 any rear-end collisions resulting in fire involving  
5 the Jeeps; do you have any personal knowledge?

6 A. No.

7 Q. Do you know a Judson Estes, Judson B. Estes,  
8 E-S-T-E-S?

9 A. No, I have no recollection of that name.

10 MS. DeFILIPPO: I don't have any other  
11 questions.

12 MS. JEFFREY: I have some questions.

13 MR. SACCO: That's okay. We're not done on  
14 Direct yet.

15 RE-EXAMINATION

16 BY MR. SACCO:

17 Q. When's the last time you saw Francois Castaing?

18 A. Probably around the end of 2005.

19 Q. When's the last time you spoke with him?

20 A. End of 2005.

21 MR. SACCO: Thank you.

22 MS. JEFFREY: Okay. I just have a few  
23 follow-ups.

24 EXAMINATION

25 BY MS. JEFFREY:

1 Q. You testified that the term "crashworthiness" was  
2 amorphous to you; is that correct?

3 MS. DeFILIPPO: I object to the term. I  
4 don't think he used the term "amorphous".

5 MS. JEFFREY: He used the term "amorphous".

6 MS. DeFILIPPO: Okay.

7 BY MS. JEFFREY:

8 Q. Do you recall the term "amorphous"?

9 A. Yes.

10 Q. You and the company were concerned about crash  
11 performance of your vehicles; isn't that true?

12 A. Yes.

13 Q. And, in fact, you tested your vehicles to Federal  
14 Motor Vehicle Safety Standards to make sure they met  
15 applicable standards, correct?

16 A. The company did, yes.

17 Q. And those requirements are related to crash  
18 performance in accidents; is that true?

19 A. I believe they are.

20 Q. And is it possible to test -- is it possible for a  
21 vehicle to not suffer damage in all types of  
22 accidents? Let me rephrase that.

23 Aren't there some accidents when any  
24 vehicle would suffer damage and when individuals would  
25 be killed?

1 A. Yes.

2 MS. DeFILIPPO: Objection to form.

3 A. I don't know about the killed part, but certainly  
4 there are accidents that any vehicle would be damaged  
5 in.

6 BY MS. JEFFREY:

7 Q. You can't prevent injury in all accidents; isn't that  
8 true?

9 MS. DeFILIPPO: Object to the form.

10 A. You certainly cannot prevent damage in all accidents.  
11 I don't know about injury.

12 BY MS. JEFFREY:

13 Q. And the purpose of testing to the Federal Motor  
14 Vehicle Standards is to ensure that the vehicles  
15 perform reasonably safely in accidents that occur in  
16 the real world; is that true?

17 MR. SACCO: Form.

18 A. Yes.

19 MS. JEFFREY: That's all I have.

20 MS. DeFILIPPO: No other questions.

21 MR. FUSCO: Thank you, sir. We're done.

22 MR. SACCO: Thank you, sir.

23 MS. JEFFREY: Do you have any questions,

24 Mr. Gill?

25 MR. GILL: No questions.

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MS. JEFFREY: Thank you. We're hanging up  
now.

(The deposition was concluded at 5:14 p.m.  
Signature of the witness was not requested by  
counsel for the respective parties hereto.)

1 CERTIFICATE OF NOTARY  
2 STATE OF MICHIGAN )  
3 ) SS  
4 COUNTY OF MACOMB )  
5

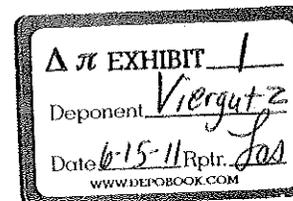
6 I, LEZLIE A. SETCHELL, certify that this  
7 deposition was taken before me on the date  
8 hereinbefore set forth; that the foregoing questions  
9 and answers were recorded by me stenographically and  
10 reduced to computer transcription; that this is a  
11 true, full and correct transcript of my stenographic  
12 notes so taken; and that I am not related to, nor of  
13 counsel to, either party nor interested in the event  
14 of this cause.

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21

22 LEZLIE A. SETCHELL, CSR-2404  
23 Notary Public,  
24 Macomb County, Michigan.

25 My Commission expires: April 17, 2012

**OWEN J. VIERGUTZ**  
Summary of Professional Activities



**Summary of Career at DaimlerChrysler Corporation**

(Through Daimler / Chrysler and Chrysler / AMC Mergers)

2001 – Present

Director – Hybrid and Electric Vehicles and Government Applications

In this position, Mr. Viergutz is responsible for all activities associated with the design, development and production of integrated hybrid electric propulsion systems within the Chrysler Group. This includes program conception and approval through the design/development and production follow up. The electric machine and power electronics designs are conceived as building block modules for hybrid, electric and fuel cell vehicles. The initial program is uniquely structured to yield a positive business case from its initial corporate launch in a 2005 light truck application.

As a derivative of this effort I am also responsible for the leadership and direction of DaimlerChrysler's effort to regain its position as a major supplier of vehicles to the Military. The first effort is through a US Army sponsored program for a Dodge Ram Truck derivative incorporating a Hydro-Pneumatic suspension system and a hybrid propulsion system. This program has allowed DaimlerChrysler to leverage technology developed for the commercial sector into a specific military role. This market expansion will increase group revenues by \$225M over a 5 year business cycle. The second military dual use application under development is a Jeep derivative for special use applications adding an additional \$120M in revenue.

1995-2000

Director - Next Generation Vehicles

Define and guide technical activity associated with the industry / government program - *Partnership for a New Generation Vehicle* (PNGV). Facilitate and direct the team activity for this joint OEM-Government activity in identifying and addressing the challenges associated with breakthrough automotive propulsion, energy storage, materials, manufacturing processes and electronics technology. Establish a framework for leveraging the resources of DaimlerChrysler and several Federal agencies.

Interface with Senior Executives at General Motors and Ford as well as the principal Government Partner Agencies; Department of Energy, Department of Defense, Department of Transportation, National Aeronautical and Space Administration, Environment Protection Agency and the National Institute of Standards and Technology. Work with European consortia to establish complimentary technical programs. Co-manage a technical budget averaging \$100M annually in the area of Fuel Cells, Internal Combustion Engines, Battery Technology, Power Electronics, Lightweight Materials, and Vehicle Architecture.

#### 1991-1994

Executive Engineer, Engine Engineering - Jeep/Dodge Truck

Responsible for all Jeep, Dodge Truck and Viper production engine programs. This included responsibly for the design, development and production release of all engine and related componentry including fixed and rotating components, fuel systems, intake and exhaust systems, accessory drive systems and calibration activities. Launched the industries first two successful V10 engine lines. Initiated Diesel applications in both Dodge and Jeep platforms. Launched an average of two new engine platforms annually. Provided the technology base for alternative fuel applications in both liquid and gaseous fuel alternatives. Responsible for all production testing and certification activity supporting EPA, CARB, and EEC acceptance. Provide powertrain support for International programs in Europe, Middle East, Asia and South America. Responsible for managing product content representing \$1.05B in annual revenue.

#### 1987-1990

Director, Chassis/Drive Train Engineering - Jeep/Truck

Responsible for all Jeep and Dodge Truck/Van chassis and drive train systems. The department was responsible for the design, adaptation, development and warranty support for all components in the vehicle suspension systems, brake systems (including ABS), cooling and fuel systems, as well as axles, manual and automatic transmissions, 4WD and All-Wheel-Drive systems. Launched first successful application of an ABS system in 4WD applications. Developed strong partnership relationships with key component suppliers in Germany and Japan. Responsible for managing product content representing \$710M in annual revenue.

### Summary of Career at American Motors Corporation

#### 1985-1987

Director, Engineering/Scientific Laboratories

Responsible for providing all technical support services for vehicle development and engineering within AMC on all Jeep and AMC passenger car platforms. Activities include the engineering laboratories, scientific calculation services, Wisconsin Proving Grounds, and the Arizona Test Center. Provided coordination of technical activities with Renault facilities throughout Europe and the Middle East. Managed a physical plant with a book value of \$145M, an annual services budget of \$35M and a \$17M capital budget.

#### 1984-1985

Chief Engineer, Engineering Laboratories

Provide technical direction for all of AMC's development laboratory functions including: Aerodynamic/Thermodynamic labs, Vehicle Dynamics and Performance labs, Noise and Vibration labs, Experimental Stress lab, Material Standards lab, and Advanced Material Development group. Managed an annual services budget of \$27M and \$15M capital budget.

## Summary of Career at IIT (Illinois Institute of Technology) Research Institute

1973-1984

Manager, Mechanics and Mechanical Engineering

Manager of the Mechanical Engineering department of five technical sections and laboratories including Structural Analysis, Experimental Stress Analysis, Fluid Dynamics, Acoustics and Mechanical Design. Worked with most governmental agencies and many fortune 100 companies. Group was responsible for identifying, developing and applying leading edge technology to support the national defense and industrial competitiveness. As the research arm for a major technical university, responsibility included development of funding sources and client development. Created International Research Consortia with Fiat and Governmental agencies to extend the field of hybrid electric vehicle propulsion. Initiated first hybrid automotive concept with Department of Energy. Co-developed an industrial-government accreditation program and oversight body for the certification and quality assurance of commercial testing laboratories.

### EDUCATION

1972-1976	DePaul University - Master Sciences, Business Administration
1964-1969	Illinois Institute of Technology, Bachelor of Science, Mechanical Engineering

### RELATED DATA

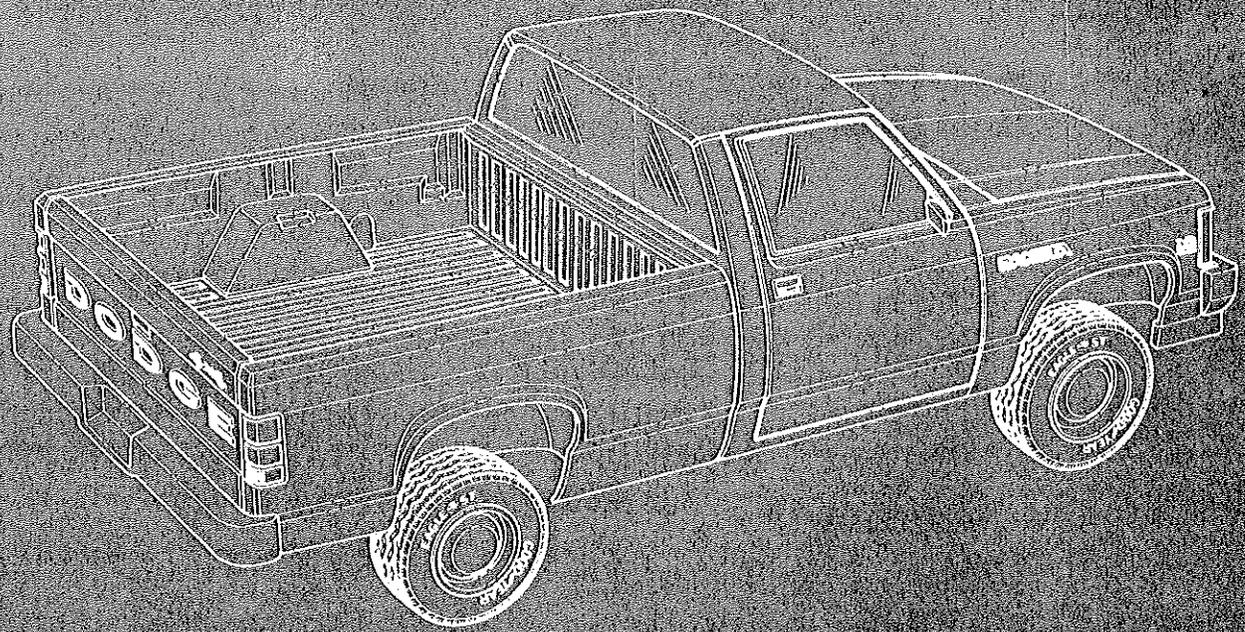
1969-1973 Served as Engineer for City of Chicago Department of Transportation

Registered Professional Engineer Illinois and Michigan  
Member Society of Automotive Engineers  
Member SAE National Teetor Educational Committee  
Member American Society of Mechanical Engineers

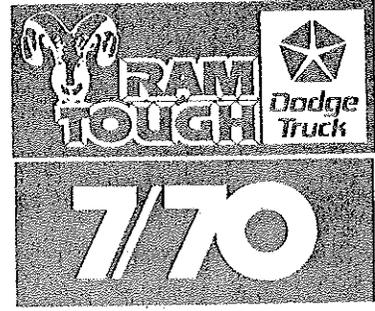
25 Jul 2003



Δ π EXHIBIT 2  
Deponent Viergutz  
Date 6-15-11 Rptr. JS  
WWW.DEPOBOOK.COM



# N-BODY TRUCK PROGRAMS



*ENGINEERING PROGRAM  
REVIEW MEETING*

Thursday, February 11, 1988, 1:00 PM  
Executive Conference Room

**CONFIDENTIAL**

JEEP AND TRUCK ENGINEERING

AGENDA  
N-BODY DAKOTA TRUCK  
ENGINEERING PROGRAM REVIEW

Thursday, February 11, 1988 - 1:00 P.M.  
Executive Conference Room - Chrysler West

<u>Tab</u>	<u>Discussion Item</u>	<u>Responsibility</u>	<u>Page</u>
1.	• January 14, 1988 Program Review Mtg. Minutes	P. V. Sheridan	1-4
	• 5.2L V-8/FESM Program		
2.	- General Timing Review	J. J. Serritella	5-8
3.	- LRP Update	D. E. Dawkins	9
4.	- Manufacturing Issues		10
	. Timing	T. G. Tomezak	
	. Assembly/Launch	T. G. Tomezak	
	. Complexity	T. G. Tomezak	
	. Open Items Review	P. C. Pellerito	11-18
5.	- Design Office Issues		19
	. Approval/Release Timing Review	T. M. Creed	
6.	- Critical Components Timing & Sourcing Review		
	. Body	D. N. Renneker	20
	. Chassis/Drivetrain	O. J. Viergutz	21
	. Engine	C. P. Theodore	22-23
	. Electrical/Electronics	R. S. Moser	24
	. Purchasing Status	R. J. Matton	25-26
7.	- Prototype Vehicle Development Plan	D. C. Winn	27-33
8.	- Buck/Packaging Status	J. E. Kent	34
9.	- Cost Review		
	. V-8 Vehicle	E. R. Schneider	35-39
	. Non V-8 Vehicle	E. R. Schneider	
	. Average Vehicle Definition	T. E. Johnson	40
	• Other Programs Status		
10.	- 2.5L I-4 (1989)		
	. Ride & Drive Review/Recommendation	D. C. Winn	41-45
	. Development Issues	C. P. Theodore/D. C. Winn	46-48
	. Marketing/Planning Issues Review	G. A. House	49-50
11.	- RWAL (1989)		
	. Ride & Drive Review/Recommendation	D. C. Winn/	51-52
	. Development Issues	O. J. Viergutz	
	. Manufacturing Open Items Review	P. C. Pellerito	53
12.	- A500 (1988 1/2)		
	. Ride & Drive Review/Recommendation	D. C. Winn/	54
	. Development Issues	O. J. Viergutz	
13.	- Extended Cab (1989 3/4)		
	. Development Issues	D. C. Winn/Directors	55-56
	. Manufacturing Open Items Review	P. C. Pellerito	57-62
	. Purchasing Issues Review	R. J. Matton	63-64
14.	- Dual Rear Wheel Chassis-Cab (1991)		
		G. A. House	65-66
	• Other N-Body Program Issues	All	



MEETING MINUTES

N-BODY DAKOTA  
ENGINEERING PROGRAM REVIEW

JANUARY 14, 1988

Attendees:

C. R. Acker	R. S. Anderson	R. F. Bauer
F. J. Castaing	G. J. Cilibrise	S. W. Crater
T. M. Creed	T. deBoer	J. R. Dickerson
L. C. Dong	C. W. Ewing	G. A. House
T. E. Johnson	J. C. Miller	K. A. Miller
D. A. Nelson	P. C. Pellerito	D. D. Perrine
D. N. Renneker	L. D. Schmidt	E. R. Schneider
I. P. Shadko	P. V. Sheridan	J. J. Serritella
G. W. Smith	C. P. Theodore	G. R. Thorley
O. J. Viergutz	D. C. Winn	

5.2L V8 Program

Timing

Component timing for a 1990 1/2 and a 1990 3/4 launch was reviewed. Timing to standard MTS remains late. JTE will continue to review timing compression opportunities and is presently supporting a 1990 3/4 launch.

Sourcing status for critical components including an analysis of timing compression opportunities vs. standard MTS timing was requested for presentation by next meeting.

Director-by-Director meetings with Purchasing to determine opportunities on critical components is required.

Design/Development Status

Body

- Bumper and exterior surfaces release to JTE Body Engineering will commence 1/29/88. EMD release to Die Modeling to be on an ongoing basis. Firm commitments need to be confirmed.
- Management of die models for 1990 3/4 N-Body will be handled by Highland Park engineering (joint JTE/Manufacturing die model management begins with ZJ program). Typical timing for die model construction, duplication (for die maker) and inspection: 13 weeks.

Responsibility

Engrg. Directors

Engrg. Directors

P. V. Sheridan/  
Engrg. Directors

P. Sawchuk/  
S. W. Crater

R. M. Cooper

Design/Development Status

Responsibility

Body (Cont'd)

- Radiator enclosure panel is critical part. Presently sourced to Budd. Testing will be conducted on pre-program vehicles. D. N. Renneker/  
D. C. Winn
- Manufacturing to report on stamping and enclosure panel assembly and new welding line timing for radiator enclosure panel by next meeting. T. G. Tomezak
- Meetings to conduct ongoing reviews of front end buck packaging studies was requested. Stamping & Assembly involvement also requested. J. E. Kent/  
P. C. Pellerito
- Outside rearview mirrors not considered critical to 1990 3/4 timing; mirror mechanicals could be carryover. Other styling revisions that may need PDM approval should be resolved. T. M. Creed
- Present direction is not to use a counter balance for longer hood. Resulting lift efforts above corporate standard. D. N. Renneker

Drivetrain/Chassis

- Data analysis for front axle decision (8 1/4 vs. 7 1/4) not yet finalized. Review of tooling timing between Purchasing/Detroit Axle requested. (Required for C1 pilot). O. J. Viergutz/  
R. J. Matton
- Remaining chassis components are on time to support a 1990 3/4 launch. O. J. Viergutz
- Representative upgraded brakes will be available for a June 1988 vehicle build. O. J. Viergutz
- Brake system will be upgraded to accomodate V-8 and V-6 extended cab 4x4 applications. An analysis of upgraded system commonization with I-4/other V-6 vehicles and associated complexity issues to be presented at next meeting. T. G. Tomezak/  
O. J. Viergutz
- A 1990 3/4 launch would require the use of a manual shift transfer case for a production period of three months until the electric shift transfer case becomes available in 1991. An analysis of pullahead of the electric shift transfer case, overhead console and required cowl side inner panel was requested. D. N. Renneker/  
O. J. Viergutz/  
R. S. Moser/  
J. J. Serritella

Engine

- Engine with representative/new accessory drive will not be available until June, 1989 (vs. December, 1988). Confirmation/durability testing will be compressed for 1990 3/4 launch. (Early pre-program vehicles will be supported with engines that do not have representative accessory drive).

Responsibility

C. P. Theodore

Electrical

New underhood mounting brackets may be required. Other components require minor modifications or are carryover. Underhood temperature increases due to V-8 and the impact on ECU will be analyzed.

R. S. Moser

Development

A detailed prototype vehicle development plan will be presented at the next meeting.

D. C. Winn

Technical Cost

The vehicle cost estimates for the items being changed to accomodate the V8 were reviewed. An updated V8 program cost (including trim package, electric transfer case, etc.) is requested for next meeting. An update of V8 cost impact on non-V8 vehicles also requested.

E. R. Schneider/  
Engrg. Directors

- The definition of a "base vehicle" is required in view of the LAI request to reduce the vehicle line cost by 10%. A volume weighted average Dakota was proposed.

E. R. Schneider/  
P. V. Sheridan

**OTHER N-BODY PROGRAMS**

A500 Launch Readiness (1988 1/2)

- Vehicle is ready for February launch. Ongoing efforts to resolve hardshifting, etc. requested.
- The 3.90 axle ratio with the 14 inch tire has unacceptable highway engine speed and resultant NVH. Proposed launch restrictions to be defined by 1/21/88. 3.90 axle ratio restricted to the 15 inch tire under evaluation.
- Development issues including axle complexity (3.2, 3.5, 3.9) to be addressed at the next meeting.

D. C. Winn

O. J. Viergutz/  
G. A. House/  
D. C. Winn

D. C. Winn

RWAL Brakes (1989)

- No design/timing problem identified. Reliability mileage accumulation not complete. Some axle failures noted. In process of comparing data to those of non-RWAL vehicles. Need to summarize development issues by next meeting. O. J. Viergutz/  
D. C. Winn

2.5L TBI Launch Readiness (1989)

- Testing is on schedule; no major launch issues identified to date. C. P. Theodore
- A management Ride & Drive is scheduled for Tuesday, 1/26/88. D. C. Winn
- JTE requested that need for 2.5L I4 powertrain be clarified. Proposed that 3.9L V6 be made the base powertrain with 5.2L V8 the option. Program Management/Product Planning to present at next meeting. T. deBoer/  
G. A. House
- An update of all development issues to be presented at the next meeting. C. P. Theodore/  
D. C. Winn

Extended Cab (1989 3/4)

- All program vehicles are completed. No major durability problems identified after 5,000 miles of testing. Rear seat and access ease awaiting parts for evaluation. Development issues to be summarized at the next meeting. D. C. Winn

<p>The next N-Body Program Review is scheduled for 1:00 p.m. on Thursday, February 11, 1988 in the JTE Executive Conference Room.</p>
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- cc: D. F. Buser R. S. Moser  
R. M. Cooper E. C. Pearson  
D. E. Dawkins P. Sawchuck  
G. F. Ingram T. G. Tomezak  
J. E. Kent J. F. Wurster  
J. E. MacAfee H. C. von Rusten  
R. J. Matton  
M. J. McGrane

Paul V. Sheridan  
Engrg. Program Control  
January 20, 1988

TRAY	80113	117	WBVP
F LOT	90207	20	WBVP
P LOT	90725	28	WBVP
C1 PILOT	91106	22	WBVP
VOL PROD	00409		

COMPONENT TIMING FORECAST  
 1990 3/4 'N' BODY PICK-UP (PROPOSAL) (1Q) DODGE CITY

THEME SELECTION PDM	THEME APPROVAL PDM	START PROD DESIGN	EMD COMPLETE	DIE MODEL COMPLETE	PROD SAMPLE AVAILABLE	WEEKS + OR - TO MTS**
FCST NA WBVP	NA	70626A 146	44 80429 101	NIR	60 90629 41	+0
FCST NA WBVP	NA	70626A 145	51 80617 94	NIR	60 90811 34	+7
FCST NA WBVP	NA	80315 107	28 80930 79	NA	60 91124C 19	-8
FCST 70619 WBVP 146	8 70613A 138	26 80212 112	43 81209 69	12 90303 57	28 90915C 29	-14
FCST 70619 WBVP 146	8 70613A 138	26 80212 112	44 81216 68	13 90317 55	32 91027C 23	-11
FCST 70619 WBVP 146	8 70613A 138	24 80129 114	30 80826 84	13 81125 71	41 90908C 30	-11
FCST 70619 WBVP 146	8 70613A 138	26 80212 112	34 81007 78	13 90106 65	36 90915C 29	-5
FCST 70717 WBVP 142	22 71218A 120	22 80520 98	30 81216 68	12 90310 56	29 90929C 27	-7
FCST NR WBVP	71218A 120	12 80314 108	40 81219 68	8 90213 60	27 90821C 33	-1

\*\* NOTE: ALL + OR - WEEKS ARE TO LAST SAMPLE SUBMISSION FOR ENGINEERING FUNCTIONAL TESTING, OR CLEAN-UP REQUIREMENT FOR PURCHASED PARTS, OR TO LAST MTS PERMISSIBLE SHIP CODE DATE FOR CERTIFIED CORPORATE PARTS.

COMPONENT TIMING FORECAST

TODAY	80113	117	WBVP
P1 PILOT	90807	25	WBVP
P2 PILOT	90925	28	WBVP
C1 PILOT	91106	22	WBVP
VOL PROD	00409		

1990 3/4	'N' BODY PICK-UP (PROPOSAL) (1Q)	DODGE CITY	THEME SELECTION PDM	THEME APPROVAL PDM	START PROD DESIGN	EMD COMPLETE	DIE MODEL COMPLETE	PROD SAMPLE AVAILABLE	WEEKS + OR - TO MTS**			
AIR DAM-FRT BMRP (PREM) OKMON204	FCST NA WBVP		70813A 138	38	80506 100	34	81230 66	13	90331 53	21	80825C 32	-2
Head - Du TER			70813A 138	17	71207A 121	25	80603 96	11	80819 85	48	90616 42	+8

\*\* NOTE: ALL + OR - WEEKS ARE TO LAST SAMPLE SUBMISSION FOR ENGINEERING FUNCTIONAL TESTING, OR CLEAN-UP REQUIREMENT FOR PURCHASED PARTS, OR TO LAST MTS PERMISSIBLE SHIP CODE DATE FOR CERTIFIED CORPORATE PARTS.

PROGRAM TIMING OFFICE

COMPONENT TIMING FORECAST

TODAY	80208	127	WBVP
P1 PILOT	9/1/83	36	WBVP
P2 PILOT	00/02	28	WBVP
C1 PILOT	002/2	22	WBVP
VOL PROD	00716		

		1991		'N' BODY PICK-UP		DODGE CITY		WEEKS + OR - TO MTS**	
		THEME SELECTION PDM	THEME APPROVAL PDM	START PROD DESIGN	EMD COMPLETE	DIE MODEL COMPLETE	PROD SAMPLE AVAILABLE		
FRAME ASSY OKM1N510	FCST WBVP	NA	NA	70626A 159	44 80429 115	0 80429 115	60 90623C 55	+14	
FRONT AXLE OKM1N500	FCST WBVP	NA	NA	80315 121	28 80930 93	NA	60 91124C 33	+11	
KNUCKLE & KNUCKLE ARM OKM1N505	FCST WBVP	NA	NA	70626A 159	51 80617 108	0 80617 108	60 90811C 48	+20	
HEADLAMP ASSY-AERO OKM1N301	FCST WBVP	70619 160	8 70813A 152	26 80212 126	17 80613 109	38 90303 71	28 90915C 43	+0	
PARK/TURN LAMP OKM1N303	FCST WBVP	70619 160	8 70813A 152	26 80212 126	44 81216 82	13 90317 69	32 91027C 37	+3	
BUMPER - FRONT OKM1N200	FCST WBVP	70619 160	8 70813A 152	24 80129 128	30 80826 98	13 81125 85	41 90908C 44	+3	
GRILLE OKM1N304	FCST WBVP	70619 160	8 70813A 152	26 80212 126	34 81007 92	13 90106 79	36 90915C 43	+9	
MIRROR - O/S DOOR LT OKM1N400	FCST WBVP	70717 156	22 71218A 134	22 80520 112	30 81216 82	12 90310 70	29 90929C 41	+7	
MOLDING - FENDER OKM1N404	FCST WBVP	NR	71218A 134	12 80314 122	40 81219 82	8 90213 74	27 90821C 47	+13	

\*\* NOTE: ALL + OR - WEEKS ARE TO LAST SAMPLE SUBMISSION FOR ENGINEERING FUNCTIONAL TESTING, OR CLEAN-UP REQUIREMENT FOR PURCHASED PARTS, OR TO LAST MTS PERMISSIBLE SHIP CODE DATE FOR CERTIFIED CORPORATE PARTS.

PROGRAM TIMING OFFICE

COMPONENT TIMING FORECAST

TODAY	80208	127 WBVP
P1 PILOT	9/1/83	35 WBVP
P2 PILOT	00/02	28 WBVP
C1 PILOT	002/2	22 WBVP
VOL PROD	00716	

DODGE CITY

'N' BODY PICK-UP

1991

THEME SELECTION PDM  
 THEME APPROVAL PDM  
 START PROD DESIGN  
 EMD COMPLETE  
 DIE MODEL COMPLETE  
 PROD SAMPLE AVAILABLE  
 WEEKS + OR - TO MTS\*\*

	FCST. NA	70813A	17	71211	39	80909	12	81202	35	90804C	+14
	WBVP	152		135		96		84		49	
RADIATOR CLOSURE OKM1N100	NA										
AERO HEAD LAMP ASSY - O.D.D. KM 91N.305		70813A	26	80212	25	80808		NA	48	90710	+10
		152		126		101				53	
Hood DATER - PNL		70813A	17	71207A	25	80603	12	80826	43	90623	+21
		152		135		110		98		55	

\*\* NOTE: ALL + OR - WEEKS ARE TO LAST SAMPLE SUBMISSION FOR ENGINEERING FUNCTIONAL TESTING, OR CLEAN-UP REQUIREMENT FOR PURCHASED PARTS, OR TO LAST MTS PERMISSIBLE SHIP CODE DATE FOR CERTIFIED CORPORATE PARTS.

PROGRAM TIMING OFFICE

N-BODY TRUCK LRPLRP OVERVIEW

- 1989 M.Y.
  - Add 2.5L TBI & A/T, Drop 2.2L
  - Add RWAL Brake System
  - Add Dodge Convertible (89-1/2)
  - Add 4 x 2 Dodge Club Cab (89-3/4)
- 1990 M.Y.
  - Add Split Bench and High Back Bucket Seats Plus Sport Model to Club Cab
- 1991 M.Y.
  - Add V-8, GLO, Front Corner Strengthening, Wheels
  - Add 4 x 4 Dodge Club Cab
  - Add 4 x 2 Dodge Dual Rear Wheel Chassis - Cab
  - Add Electric Shift Transfer Case Option
  - Add Full Line Jeep Comanche Regular and Extended Cabs (91-1/2)
- 1992 M.Y.
  - Add New I/P, Interior Trim
- 1993 M.Y.
  - C/O
- 1994 M.Y.
  - Major Reskin

OPEN ISSUES

- M.Y. designation (1990 vs. 1989) for 89-3/4 extended cab & launch timing
- 89-1/2 convertible Program Approval (3/7/88 PPC)
- 91-1/2 Jeep derivatives Program Approval (3/28/88 PPC) & sourcing implications
- 94 major reskin definition

N - BODY DAKOTA TRUCK

ENGINEERING PROGRAM REVIEW

5.2L V-8/FESM PROGRAM

MANUFACTURING ISSUES

- TIMING
  - ASSEMBLY/LAUNCH
  - COMPLEXITY
- 
- INFORMATION TO BE PROVIDED AT MEETING

RESPONSIBILITY: T. G. TOMEZAK

MANUFACTURING FEASIBILITY DEPARTMENT

N-TRUCK 5.21 V8 - OPEN ITEMS

SUMMARY SHEET

<u>AREA</u>	<u>ITEMS</u>		
	<u>OPEN</u>	<u>CLOSED</u>	<u>TOTAL</u>
STAMPING	1	2	3
B.I.W.	3	3	6
PAINT	-	-	-
EXTERIOR TRIM	4	2	6
INTERIOR TRIM	5	4	9
CHASSIS/ENGINE	16	4	20
TOTAL	29	15	44

February 2, 1988

MANUFACTURING FEASIBILITY

1991 N-BODY OPEN ITEMS  
RENEWAL PROGRAM

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
1. CHASSIS	Front Axle Pinion Brkt. 7 1/4 & 8 1/4	10/9/87 Mfg. hole for alignment to trans. support is too small.	10/9/87 Mfg. requests that hole be increased to .375 to improve tool life in plant.	10/9/87 OPEN	Nelson/ Winde
2. CHASSIS	Front Axle Disconnect Hsg. 7 1/4 & 8 1/4	10/9/87 Alignment of right side trans. strut to disc. Hsg.	10/9/87 Mfg. request that Engr'g. provide hole in Hsg. strut for alignment purpose.	10/9/87 OPEN	Nelson/ Winde
3. CHASSIS	Axle Isolator R/L	10/9/87 Engr'g. indicates isolators will be unique to axle size, but similar in appearance.	10/9/87 Mfg. request that brackets be color coded to prevent mis-build	10/9/87 OPEN 11/2/87 Eng. indicates bolt ctr. will be unique on lt. isolator. Rt. side under development.	Diwan/ Nelson/ Winde
4. CHASSIS	Axle Vent Fitting	10/9/87 Fitting to be relocated from disconnect Hsg. to axle tube. Hose routing undefined.	10/9/87 Mfg. requires routing to be similar to present process to prevent entrapment at engine deck.	10/9/87 OPEN	Nelson/ Winde
5. CHASSIS	Axle Shaft Flange Joint	10/9/87 Tool access to fasteners. Current design requires universal drive.	10/9/87 Mfg. requires increased access for direct sockets engagement.	10/9/87 OPEN 10/22/87 Engr'g. indicates (1/2) shafts are currently used by G.M. Mfg. req. Engr'g. to identify current G.M. tooling.	Nelson/ Johnson/ Winde

(1133c/0030c)

ISSUED: 01/30/88  
REVISED: 02/05/88

MANUFACTURING FEASIBILITY

1991 N-BODY OPEN ITEMS  
RENEWAL PROGRAM

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
6. FINAL	Fasteners Front. Bumper Mtg. to Frame	11/30/87 Nut & Bolt application requires special tools for securing.	11/30/87 Mfg. wants tapping plate to assembly front bumper. This will eliminate the need for special tooling.	11/30/87 OPEN Engr'g. investigating.	Stewart/ Parkenson/ Winde
7. FINAL	Premium Air Dam	11/30/87 Air Dam vertical attaching bolts are in- accessible for direct air tool securing.	11/30/87 Mfg. considers use of universal extension wrench unacceptable.	11/30/87 OPEN	Stewart/ Parkenson/ Winde
8. TRIM	Aero Head Lamp	11/30/87 Proposed design does not allow for sufficient clearance for adjustment.	11/30/87 Mfg. requires adjustment on common plane with direct tool access.	11/30/87 OPEN	L. Wu/ Winde

(1133c/0030c)

ISSUED: 01/30/88  
REVISED: 02/05/88

MANUFACTURING FEASIBILITY

1991 N-BODY OPEN ITEMS  
RENEWAL PROGRAM

ITEM NO.

AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
9.	CHASSIS				
	Frame	10/28/87 Access to Mfg. hole regarding chassis o/head carrier.	10/28/87 Mfg. withholds feas. until tryout at Dodge City is complete.	10/28/87 OPEN	Pruett/ Groszewski/ Gottschalk/ Simmons/ Wreford
				11/11/87 Engr'g. mock up of frame at Carron to be delivered at Dodge City week 11/16/87.	
				1/11/88 HOLD N-4x2 Mocked up frame was rec. by plant. Changes to trim edge of frt. sec. will be req. Reviewing with O.D.M.T.C.	
10.	CHASSIS				
	Front Axle Half Shaft	11/10/87 8 1/4" axle may require unique half shafts-added complexity.	11/10/87 Mfg. request common half shafts between 7 1/4" and 8 1/4" axles.	11/10/87 OPEN	Johnson/ Groszewski
				1/19/88 HOLD N-4x4 pending shipment of frame from plant to Carron.	
11.	TRIM				
	Wire Harness (Electronic Transfer Case Shift)	10/15/87 Wire routing in area of sun visor - possible entrapment with visor and/or screw.	10/15/87 Mfg. withholds feasibility until tryout on buck.	10/15/87 OPEN	Shen/ Groszewski
12.	TRIM				
	Shift Overhead Console Mtg. Brkt. (Electronic Transfer Case Shift)	11/4/87 Fastener quantity.	11/4/87 Mfg. request reduction of attaching screws.	11/4/87 OPEN	Ahmed/ Groszewski
	(1133c/0030c)				

ISSUED: 01/30/88  
REVISED: 02/05/88

MANUFACTURING FEASIBILITY

1991 N-BODY OPEN ITEMS  
RENEWAL PROGRAM

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
13. TRIM	Electronic Transfer Case Shift Switch	11/4/87 Switch as shown requires sub-assembly.	11/4/87 Mfg. requests snap-in design eliminating the necessity of sub-assembly.	11/4/87 OPEN	Ahmed/ Groszewski
14. TRIM	Electronic Transfer Case Trim Bezel for Header Switch	10/8/87 Preliminary design shows only 2 mm overlap between bezel & headliner. This is not acceptable to Mfg.	10/8/87 Mfg. requires a minimum 7 mm overlap.	10/8/87 OPEN Design office indicates final design should im- prove fit condition. <u>HOLD pending review.</u>	Brown/ Winde
15. TRIM	Electronic Transfer Case Switch	10/8/87 Attachment of switch to bezel is threaded fastener.	10/8/87 Mfg. requests that switch be designed for snap-in assy. to eliminate off- line sub-assembly.	1/5/88 CLOSED. This is <u>direction.</u> 10/8/87 OPEN 2/5/88 CLOSED. <u>Duplication of Item 13.</u>	Palmgren/ Winde
16. TRIM	Electronic Transfer Case Module	10/8/87 Design location un- defined.	10/8/87 Mfg. withholds feasibility until design is disclosed.	10/8/87 OPEN 1/28/88 Design reflects 2 mm clearance between upr. mtg. tab and dash panel upr. Mfg. requires 5 mm for build variation.	Aglamishian/ Winde

(1133c/0030c)

ISSUED: 01/30/88  
REVISED: 02/05/88

MANUFACTURING FEASIBILITY

Page 5

1991 N-BODY OPEN ITEMS  
RENEWAL PROGRAM

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
17. TRIM	Headliner	10/8/87 Headliner surface compatibility to Overhead	10/8/87 Mfg. requires common surface for headliner to prevent increased assy. plant complexity when consoles are scheduled.	10/8/87 OPEN	Brown/ Knight/ Groszewski
18. TRIM	Aero Headlamp	11/13/87 Design indicates use of "J" nuts for attachment to closure panel.	11/13/87 Mfg. requests use of conical extrusion in closure panel to reduce cost and complexity.	11/13/87 OPEN	Pruett/ Winde/ L. Wu
19. TRIM	Aero Headlamp	11/13/87 Lamp assy. upr. attachment design indicates assy. will be loose until grill is installed. Vulnerable to damage.	11/13/87 Mfg. requests toy tab be added to lamp assy., creating interference fit.	11/13/87 OPEN	Pruett/ Winde/ L. Wu
20. TRIM	Fuse Link/Relay Module	11/5/87 Currently design has cost penalty.	11/5/87 Mfg. supports modular relay vs. separate modular assemblies. Reduce plant labor and warranty reduction.	11/5/87 OPEN 12/7/87 CLOSED Plant labor cost study reflects labor cost reduction. This is design direction.	Groszewski/ Aglamishian
21. TRIM	Door Wiring	11/5/87 Routing feasibility.	11/5/87 Mfg. requires mock-up review.	12/7/87 OPEN 1/26/88 Drawing received. Mfg. investigation.	Groszewski/ Rudinski

(1133c/0030c)

ISSUED: 01/30/88  
REVISED: 02/05/88

MANUFACTURING FEASIBILITY

1991 N-BODY OPEN ITEMS  
RENEWAL PROGRAM

Page 6

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
22. B.I.W.	Front Closure	11/5/87 Timing of automation changes. Downtime.	11/5/87 Mfg. requires timing Timing plan.	11/5/87 OPEN	Jensen/ Lang/ Giangrande
23. STAMP	Front Closure	11/5/87 Drawability.	11/5/87	11/5/87 OPEN	Istenes/ Pruitt
24. B.I.W. PAINT	Carrier Changes	11/5/87 Front closure moves approx. 2" forward.	11/5/87 Interfers with A-275 details.	11/5/87 OPEN	Kleppert/ Giangrande
25. CHASSIS	Heater Hose V-8 (5.2)	2/2/88 Attachment of heater hose to water pump.	2/2/88 Mfg. requires that hose attachment be common with current hose routing use on V-6 (3.9) engine.	2/2/88 OPEN	Gardner/ Groszewski
26. CHASSIS	Accessory Drive Mtd. Brkt. V-8 (5.2)	2/2/88 Attachment of brkt. utilizes existing water pump bolts. Unacceptable to Mfg.	2/2/88 Mfg. wants brkt. to have its own unique mtg. surface (bossies) Reason: reduce labor burden & warranty on water pump leaks.	2/2/88 OPEN	Gardner/ Groszewski
27. CHASSIS	Temp Sensor	2/2/88 Temp. sensor is located under A/C compressor. Service of sensor would require removal of compressor.	2/2/88 Mfg. wants sensor re- located to improve service and eliminate sensor dictating sequence of assy.	2/2/88 OPEN	Gardner/ Groszewski

(1133c/0030c)

ISSUED: 01/30/  
REVISED: 02/05/

MANUFACTURING FEASIBILITY

1991 N-BODY OPEN ITEMS  
RENEWAL PROGRAM

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
28. CHASSIS	Oil Dip Stick Tube V-8 (5.2)	2/2/88 Access for installing tube is unacceptable to Mfg.	2/2/88 Current design requires tube be installed first and all bracketry to follow. Mfg. wants tube to be assembled after brkts. are installed. Reason: reduce damage and prevention of oil leaks.	2/2/88 OPEN	Gardner/ Groszewski
29. CHASSIS	Alternator Pivot Bolt V-8 (5.2)	2/2/88 No power tool access for securing bolt.	2/2/88 Mfg. wants direct power tool access without use of swivel socket.	2/2/88 OPEN	Gardner/ Groszewski
30. CHASSIS	Front Crossmember V-8 (5.2)	2/5/88 Design undefined.	2/5/88 Mfg. wants crossmember to be bolt in design. Reduced frame complexity.	2/5/88 OPEN	Wolf/ Wreford/ Winde

(1133c/0030c)

ISSUED: 01/30/88  
REVISED: 02/05/88

1991 N-BODY

February 8, 1988

DESIGN OFFICE APPROVAL/RELEASE SCHEDULE

MAJOR COMPONENTS	FDM APPROVAL	STUDIO RELEASE	LEAD BODY RELEASE	+/- WEEKS TO PILOT
<u>EXTERIOR</u>				
FRONT END SHEET METAL	08/13/87 (A)	09/11/87 (A)	12/04/87 (A)	+18
FRONT BUMPER	08/13/87 (A)	09/11/87 (A)	01/29/88 (A)	+ 3
AERO HEADLAMP	08/13/87 (A)	12/04/87 (A)	02/12/88	+ 2
GRILLE	08/13/87 (A)	12/04/87 (A)	02/12/88	+11
O/S REAR VIEW MIRROR	12/18/87 (A)	02/01/88 (A)	RELEASE DIRECT TO SUPPLIER	+ 7
ORNAMENTATION				
WHEEL LIP MOLDINGS	12/18/87 (A)	01/19/88 (A)	03/25/88	+17
OTHER MOLDINGS	12/18/87 (A)	01/19/88 (A)	03/14/88	+13
ALUMINUM WHEEL	04/01/88	04/15/88	NOT REQUIRED	+25
MODIFIED STEEL WHEEL	04/01/88	04/15/88	NOT REQUIRED	+ 0
<u>INTERIOR</u>				
O/HEAD TRANSFER CASE MODULE	12/11/87 (A)	01/19/88 (A)	03/25/88	+ 5
HEADLINER (MODIFIED)	12/11/87 (A)	02/05/88 (A)	03/25/88	+27
COWL TRIM PANEL & A-PILLAR COVER	12/11/87 (A)	01/22/88 (A)	03/25/88	+10

(revised)



1991 N-BODY V-8 ENGINE - BODY ISSUES

All major components in the body area are plus to the MTS. The Design Office has handed off the hood and front bumper surface and we are now proceeding with the final production design layouts. The front closure panel has 90% stamping feasibility and should be 100% by next week with the concessions that have been granted. These concessions have been incorporated into the soft tool program to allow us to start using drawn panels in the preproto vehicles in mid-March. The battery location still needs to be finalized.

S. W. Crater  
2-8-88

N - BODY DAKOTA TRUCK

ENGINEERING PROGRAM REVIEW

5.2L V-8/FESM PROGRAM

DRIVETRAIN/CHASSIS

CRITICAL COMPONENT TIMING/SOURCING REVIEW

- INFORMATION TO BE PROVIDED AT MEETING

RESPONSIBILITY: O. J. VIERGUTZ

1991, 5.2L, V-8

DAKOTA

ENGINE ENGINEERING  
CRITICAL COMPONENTS

Front Accessory Drive (Serpentine)

- A/C Bracket - New source for A/C compressor needs to be identified.  
Design proceeding with current Dayton A590 compressor.
  - Correct hood dimension for clearance to bracket required.
  - Design complete target 2/29/88
  - Belt - Presource in process,  
AC belt is Daco  
Non A/C belt is Goodyear
  - Auto Tensioner - Need source identified
  - Non A/C Bracket- To follow A/C bracket target complete 4/1/88.
- Water Pump - Source is ACECO  
Finalization of design enhancement dependant on A/C bracket.
- Chain Case Cover - Source is ACECO for castings and UNIBORING for machining (prototype).  
Enhanced design for improved assembly processing and service dependant on A/C bracket.
- Cam Shaft - Use current source  
Dependant on chain case cover for finalization.

Dodge Truck  
Engine Program Management  
D. D. Perrine

1991 5.2L V-8DAKOTAENGINE ENGINEERING  
COMMONIZATION EFFORTS

- Air Cleaners - Common metal air cleaner 3.9L & 5.2L
- Oil Pan - - Common rear seal radius on all 'V' engines.  
New pan for Dakota
- Oil Filter - SAE thread for all Jeep and Truck engines.

OTHER ITEMS

- Exhaust System - Less restrictive, common V-6 and V-8 'N' truck exhaust except for catalyst loading and muffler tuning.
- Catalytic Convertor - Packaging study for 212 cu. in. cat. on 4 X 4 extended cab continues. Packaging is feasible, next to xfer case. Temperature impact needs to be assessed.
- New location also applicable to V-6, 4 X 4, extended cab.
- Engine Mounts - New design. 4 X 2 will use flat mount, 4 X 4 will use spool mount.
- Engine angle of V-8 in N truck effect to fuel/air distribution needs to be assessed.

Dodge Truck  
Engine Program Management  
D. D. Perrine

N - BODY DAKOTA TRUCK

ENGINEERING PROGRAM REVIEW

5.2L V-8/FESM PROGRAM

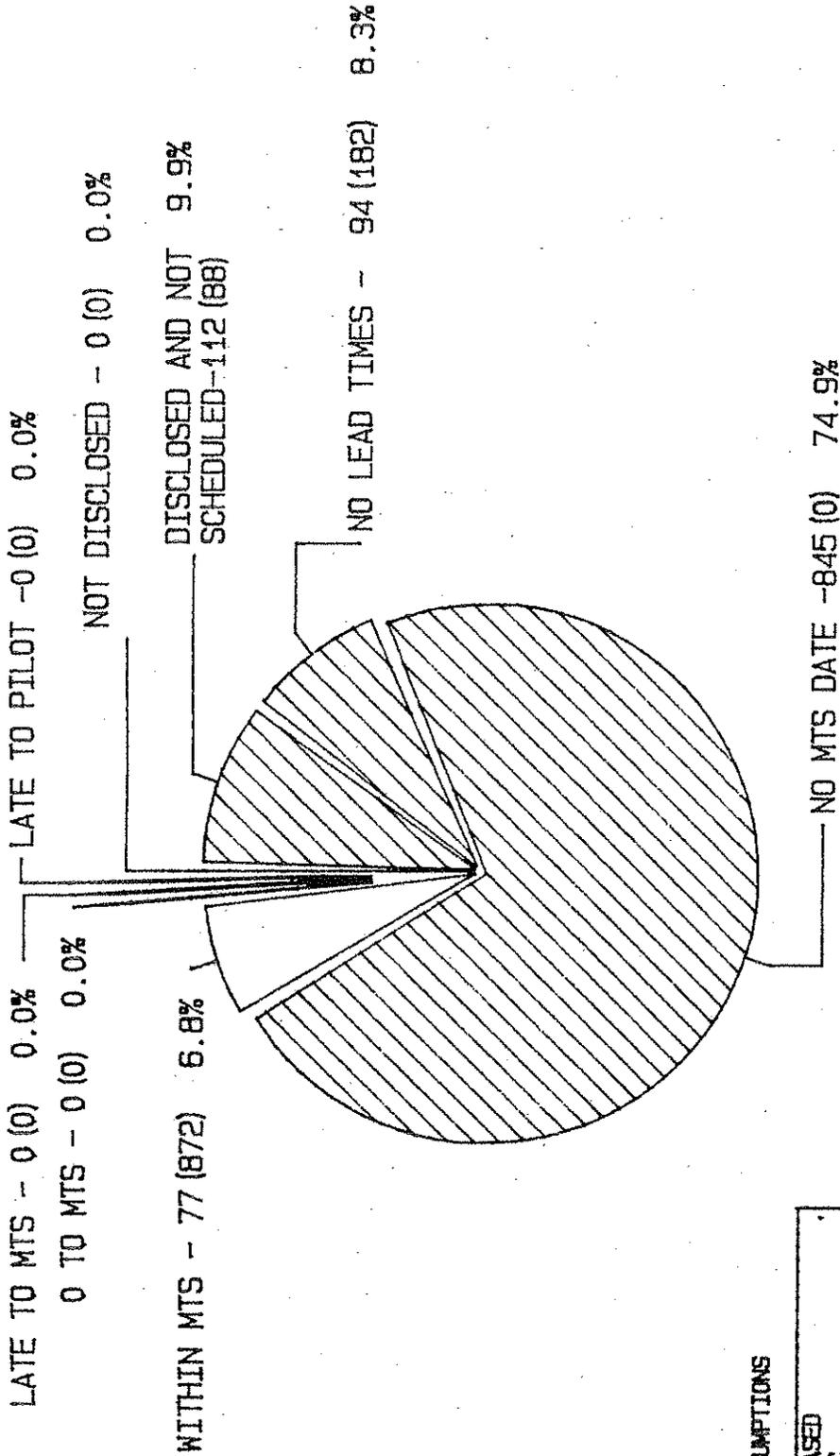
ELECTRICAL/ELECTRONICS

CRITICAL COMPONENT TIMING/SOURCING REVIEW

- INFORMATION TO BE PROVIDED AT MEETING

RESPONSIBILITY: R. S. MOSER

1991 MODEL YEAR REPORT  
PURCHASED PARTS PROGRAM STATUS  
 ALL TRUCK AND JEEP LINES



DATA ASSUMPTIONS

0-1, AE, A1, RELEASED  
 00VAA0, 32A0, PEL, PIC  
 EXCLUDES COLOR EXPLOSION  
 CORPORATE LEAD TIME TRACKING REPORT  
 FOR THE PERIOD 02/08/88  
 PROGRAM FORECAST: N/A-E VS 1128A  
 PRIOR REPORT 02/03/88 -TOTAL IN  
 PARENTHESES ( )  
 PREPARED BY B. L. HENDRIETH (6-2134)

FORWARD MODEL TIMING  
 PURCHASING PLANNING  
 FEBRUARY 10, 1988

1991 M1 - VEHICLE FAMILY SUMMARY  
ALL TRUCK AND JEEP LINES

BODY STYLE DESIGNATOR	AB	AD	AN	AT	MJ	SJ	KJ	YJ	ZJ	TOTAL
ENGINEERING	15	57	76	0	0	0	0	0	980	1128
ESTIMATED PROGRAM (actual, in lieu of estimated)										
NOT DISCLOSED	/	0	0	0	0	0	0	0	0	0
/ PCT	0%	0%	0%	***	***	***	***	0%	***	0%
DISCLOSED BUT NOT SCHEDULED/ (NDP'S)	1	46	11	0	0	0	0	54	0	112
/ PCT	7%	81%	14%	***	***	***	***	6%	***	10%
LEAD TIME NOT ASSESSED (NLT'S)	0	2	11	0	0	0	0	81	0	94
/ PCT	0%	4%	14%	***	***	***	***	8%	***	8%
NO MTS DATE	0	0	0	0	0	0	0	845	0	845
/ PCT	0%	0%	0%	***	***	***	***	85%	***	75%
WITHIN MTS	14	9	54	0	0	0	0	0	0	77
/ PCT	93%	16%	71%	***	***	***	***	0%	***	7%
ZERO CRITICALITY	0	0	0	0	0	0	0	0	0	0
/ PCT	0%	0%	0%	***	***	***	***	0%	***	0%
LATE TO MTS	0	0	0	0	0	0	0	0	0	0
/ PCT	0%	0%	0%	***	***	***	***	0%	***	0%
TOTAL (PIE CHART)	15	57	76	0	0	0	0	980	0	1128
PROGRAM AT RISK	1	48	22	0	0	0	0	980	0	1051
/ PCT	7%	84%	29%	***	***	***	***	***	***	93%
OVER DISCLOSED	0	0	0	0	0	0	0	0	0	0
/ PCT	0%	0%	0%	***	***	***	***	0%	***	0%

LONG LEAD DISCLOSURES HISTORICALLY REPRESENTS 45% OF TOTAL NEW PART REQUIREMENTS  
 117 MBVP = 4/18/88 FOR AB,AD,AN; 4/25/88 FOR AN (EXT CAB),XJ,YJ; 7/18/88 FOR ZJ  
 \* SUM OF PERCENTAGES MAY NOT EXACTLY = 100% , DUE TO ROUNDING.  
 \* THESE DISCLOSURES ARE 98.8% IN THE 1990 ESDS/PMC AND HAVE NOT BEEN LOADED IN THE 1991 CMC APIS SYSTEM  
 WHERE THEY WILL BE TIMED WITHIN 5 DAYS BY THE APPROPRIATE SUPPLY ACTIVITY.

FORWARD MODEL TIMING  
 PURCHASING PLANNING  
 DATE: 02/03/88

N - BODY DAKOTA TRUCK

ENGINEERING PROGRAM REVIEW

5.2L V-8/FESM PROGRAM

PROTOTYPE VEHICLE DEVELOPMENT PLAN

- INFORMATION TO BE PROVIDED AT MEETING

RESPONSIBILITY: D. C. WINN

ACTION LETTER NO. 7163BULLETIN NO. 1-88-91NDATE February 2, 1988FROM Paul V. Sheridan**CONFIDENTIAL****JTE PROGRAM DESCRIPTION BULLETIN/  
ENGINEERING OFFICE ACTION LETTER**PROGRAM TITLE: 1991 N-Body 5.2L V-8/FESM Program (PPCT 15300-700)MCIS NUMBER: 0A1SJ38, 1A1SJ39, 1A1SJ40, 1A15P11Review for effect on compliance with ( ) Safety Standards, ( ) Emission Standards,  
( ) Consumer Information, ( ) State Regulations, ( ) Canadian Regulations

## QUALIFICATIONS/REMARKS:

This Action Letter documents the tentative timing and specifications for the preprototype vehicle builds previously approved by the Highland Park Vehicle Planning Committee on May 11, 1987 for the 1991 N-Body 5.2L V8/FESM Program. The complete build program consists of 42 vehicles; 32 during 1988 CY and 10 Emissions Certification in 1989 CY. The 32 vehicle builds for 1988 CY are detailed below; the 10 Certification builds in 1989 will be administered by a subsequent Action Letter.

1. General Vehicle Descriptions

Regular (three-man) cab preprototypes on 112" or 124" WB will initially use 1988 MY production vehicles as the base unit; 4K builds will use 1989 MY base units. Regular production bodies and trim will be mounted on modified frames. Regular cab units are shown as N1 (4x2) and N5 (4x4) on Attachment I.

Club Cab (131" WB extended body) preprototypes must be built from "the ground up" with prototype frames and program level cabs/trim. Production vehicles will be used for C/O parts. Club Cab units are shown as N1E (4x2) and N5E (4x4) on Attachment I.

BIW modifications include a new front closure panel and extended hood. Grille, bumper and air dam are new and modified production parts will suffice for preprototypes. Carryover headlamps will be used until the new conventional headlamp/bezel or aerodynamic lamps are available.

N-body 5.2L V8 TBI engines will have new serpentine accessory drive, new water pump, chain case cover, exhaust manifolds, oil pan and other new components required for the N-Body installation. Transmission will be A500 4-speed automatic - Phase II or PTR/production level. Overdrive lock-out switch will be in the instrument panel; shift levers with OD switches for the presently planned 1990 corporate programs should not be used in these preprototypes, except as specified below.

(continued)

Until deemed otherwise by Transmission and Final Drive Engineering (J.E. MacAfee, tieline 733-2568), all 4x4 preprototypes will have modified 7 1/4 front axles and C/O 8 1/4 rear axles (pending data acquisition analysis). Transfer case will be NPG 231 or NPG 231 H.D. with electric actuated shift system including overhead push-button controls.

Front corner upgrade will be installed on all 4x4s. This upgrade includes brakes, knuckle, hub unit bearing, halfshafts, modified control arms and 6 stud wheels. All 4x2 units will include new front brakes and 6 stud wheels.

RWAL brake systems are planned for all vehicles using 1989 pilot rear axles with modified shafts for 6 stud wheels.

Fuel system and vapor recovery will be C/O 1988 level for initial builds. Changing specification to "On-Board" is subject to Emissions policy and planning. Fuel tanks will be C/O 15 and 22 gallon capacity. Fuel line routing will be revised at rear of engine to eliminate front cross-over lines.

Exhaust "Wye" pipe will be C/O 3.9L V6 except for 2.5 inch diameter collector and clearanced for 4x4 prop shaft. Catalyst assemblies will be D-Body type 212 inch C/O 5.2L V8 with 2.5 inch diameter inlet/outlet including the N1E and N5E (4x4 Club Cab). The primary muffler is the E89-201 Walker with reduced back pressure. (Low cost Arvin design as secondary source will be package protected.) Muffler inlet is 2.5 inches, outlet is 2.5 inches, tailpipe is 2.5 inches. (Vehicles 779NS and 785NS were deemed not required by Engine Engineering - D.D. Perrine, tieline 733-3008 - due to the recent 212 inch catalyst usage decision.)

Engine front supports on 4x2 models will initially be C/O 3.9L brackets and insulator. The production intent system will consist of an added crossmember improved insulator that is targeted for initial build on Vehicle 770NS. The NVH development vehicle 764NS is moved from January to March so that the intended engine mounts can be installed.

Cooling System components for the 5.2L V8 will include the C/O N-Body 26" radiator with modified top tank and new hoses. Fan and shroud will initially be C/O 18" components. Engine cooling tests will determine need for 20" fan/shroud and preprototypes will be selectively updated as necessary. Vehicle 777NS is the target for initial build with updated cooling system prior to running durability.

(continued)

Future MY features to be selectively incorporated on the 1991 preprototypes are as follows:

- Electronic Speed Control to 1989 level on all vehicles so specified. This requires new servos, speedometer cables, and appropriate wiring for compatibility with EFI engine controller.
- Toledo Machining Plant 1990 level tilt steering columns on selected units. 1990 level steering wheel with speed control buttons in the wheel go with TMP columns. Impact vehicles will have the 90 degree fully articulated U-joints.
- Gas Shocks - 1989; selective vehicle usage.

It should be emphasized that the information presented here is general and is meant to accommodate the "transition" aspects of this program. Exceptions and details, including the total vehicles planned for build-up and the responsible individuals, are hereby subject to the ongoing review process provided by the Prototype Build meetings which are coordinated by JTE Vehicle Development (R. F. Bauer, tie line 733-2305). Final approval of the recommendations formulated by the Prototype Build meeting is the responsibility of JTE Engineering Program Control (Paul V. Sheridan, tie line 733-2404), and will be officially documented by subsequent Action Letter issuance.

2. Prototype Vehicle Specifications/Build Schedule

See Attachment I.

3. Prototype Vehicle Usage Summary (Primary Supporting Departments/Custodians and previous Highland Park References)

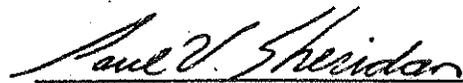
See Attachment II.

4. Prototype Components Summary

See Attachment III.

5. Vehicle Funding

Funding for the build program should be provided in the revised 1987 CY and initial 1988 CY JTE Engineering Departments' budgets. The vehicle list was initially documented in the May 15, 1987, Engineering Work Plan which was the original basis for the JTE budget submissions.

  
Paul V. Sheridan, Program Manager  
JTE Engineering Program Control  
February 2, 1988

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 PROTOTYPE VEHICLE SPECIFICATIONS/BUILD SCHEDULE  
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VEHICLE NUMBER	USAGE	BODY STYLE	ENG	TRANS	MATL DUE	VEH COMP	WHEEL BASE	PAY-LD PKG	TIRE SIZE	AXLE RATIO	TRIM LEVEL	COLOR	A/C	F/T	S/C
GENERAL DEVELOPMENT															
759NS	BRAKE SYSTEM DEV.	N5E	EHB	DGG	80120	80210	131	2000	P235	3.90	STD		YES	22	YES
760NS	BRAKE SYS. DEV.	N1	ELG	DGN	80127	80217	112	2550	LT215	3.90	SE		YES	22	YES
767NS	COOLING DEV.	N1	ELG	DGN	80203	80224	124	2550	LT215	3.90	LE		YES	22	NO
765NS	SUSP/STEERING	N1E	ELG	DGN	80210	80302	131	2000	LT215	3.90	LE		YES	22	YES
768NS	A/C DEVELOPMENT	N1E	ELG	DGN	80217	80309	131	2000	LT215	3.55	LE	WHITE	YES	15	NO
770NS	FINAL DRIVE DEV.	N1E	ELG	DGN	80224	80316	131	2000	LT215	3.90	LE		YES	22	YES
764NS	NVH DEV.	N1	ELG	DGN	80309	80330	124	1800	P205	3.90	LE		YES	22	YES
777NS	K2-ENDURANCE	N5E	ELG	DGN	80316	80406	131	1800	P235	3.90	STD	WHITE	YES	22	YES
766NS	FINAL DRIVE DEV.	N5E	ELG	DGN	80323	80413	131	1800	P235 M/S	3.90	LE		YES	22	YES
783NS	K1-ENDURANCE	N1E	ELG	DGN	80330	80420	131	2000	LT215	3.90	SE	SILVER	NO	15	NO
769NS	FINAL DRIVE DEV.	NS	ELG	DGN	80413	80504	124	2000	P235	3.90	LE		YES	22	YES
772NS	STRUCTURAL EVAL	N5E	ELG	DGN	80420	80511	131	1800	P235	3.55	STD	WHITE	YES	22	YES
782NS	ENGINE SYS DEV.	N1	ELG	DGN	80427	80518	112	1800	P215	3.90	STD		YES	15	NO
774NS	180 CAT DEV.	N1	ELG	DGN	80511	80601	112	1800	P215	3.55	LE		YES	22	YES
776NS	90/90 CAT DEV.	N5	ELG	DGN	80518	80608	112	2000	P235	3.55	LE		YES	22	YES
789NS	90/90 CAT DEV.	N5	ELG	DGN	80525	80615	112	1450	P195	3.90	SE		YES	22	YES
784NS	FUEL & EXHAUST	N5E	ELG	DGN	80601	80622	131	1450	P215	3.55	STD		YES	22	YES
778NS	90/90 CAT DEV.	N5	ELG	DGN	80615	80706	112	2000	P235	3.90	LE		YES	22	YES
<del>779NS</del>	<del>180 CAT DEV.</del>	<del>N1</del>	<del>ELG</del>	<del>DGN</del>	<del>80622</del>	<del>80713</del>	<del>112</del>	<del>1800</del>	<del>P205</del>	<del>3.55</del>	<del>SE</del>		<del>YES</del>	<del>22</del>	<del>YES</del>
<del>785NS</del>	<del>180 CAT DEV.</del>	<del>N1</del>	<del>ELG</del>	<del>DGN</del>	<del>80629</del>	<del>80720</del>	<del>112</del>	<del>2550</del>	<del>LT215</del>	<del>3.90</del>	<del>STD</del>		<del>YES</del>	<del>22</del>	<del>YES</del>
780NS	GENERAL DEV.	N1	ELG	DGN	80720	80810	112	1800	P205	3.55	SE		YES	15	YES
781NS	ELECTRONIC DEV.	N5	ELG	DGN	80803	80824	124	2000	P235 M/S	3.90	LE	RED	YES	22	YES
771NS	ENDURANCE PTE	N1E	ELG	DGN	80817	80907	131	2000	LT215	3.90	STD		NO	22	YES
775NS	ENDURANCE PTE	N5E	ELG	DGN	80831	80921	131	1800	P235	3.55	SE		YES	15	YES
786NS	K2-ENDURANCE	N5E	ELG	DGN	80907	80928	131	1800	P235 M/S	3.55	LE	CREAM	YES	22	YES
773NS	ENDURANCE PTE	N5	ELG	DGN	80921	81012	124	2000	P235	3.90	SE		YES	22	YES
787NS	ENDURANCE PTE	N1	ELG	DGN	80928	81019	112	1800	P205	3.55	LE		YES	15	YES
788NS	AIR FUEL & EMISS.	N5	ELG	DGN	81005	81026	112	1450	P205	3.55	STD		YES	15	YES
790NS	GENERAL DEV.	N1	EDA	DGN	81012	81102	124	1250	P195	3.90	STD		YES	22	YES
791NS	FINAL DRIVE DEV.	N5E	EHB	DDE	81019	81109	131	1800	P235	3.90	LE		YES	22	YES
792NS	AIR FUEL & EMISS.	N5E	EHB	DGN	81026	81116	131	1800	P235	3.90	STD		YES	22	YES

IMPACT DEVELOPMENT

D62NS	IMPACT TEST	N1	ELG	DGN	80302	80323	124	2550	LT215	3.55	STD	ORANGE	YES	22	YES
D61NS	IMPACT TEST	N5E	ELG	DGN	80406	80427	131	1800	P235	3.55	STD	ORANGE	YES	22	NO
D63NS	IMPACT TEST	N1	ELG	DGN	80504	80525	112	1800	P205	3.55	STD	LIGHT BLUE	YES	22	YES

Notes:

- All vehicles to have RWAL.
- All vehicles to have 6 stud/15" wheels (4 1/2" B.C.).
- All vehicles to have 1991 program FESM except 759NS.
- All 4x4's to have upgraded front corner.
- All club cabs to have program level bodies.
- All 4x4's to have elec. shift t/case except 759NS.
- All vehicles have power steering and power brakes.
- All speed control - 1989 electronic except 759NS.

Codes:

- Models:
  - N1 = 4x2 (112 or 124 WB)
  - N5 = 4x4 (112 or 124 WB)
  - N5E = 4x4 Club Cab (131 WB)
  - N1E = 4x2 Club Cab (131 WB)
- Engine:
  - EHB = 3.9L V6 TBI
  - ELG = 5.2L V8 TBI
  - EDA = 2.5L 4 cylinder TBI
- Transmission:
  - DGG = A999 3-speed automatic
  - DGN = A500 4-speed automatic
  - DDE = A535 5-speed manual
- Options:
  - A/C = Air conditioning
  - F/T = Fuel tank capacity
  - S/C = Speed control

PROTOTYPE VEHICLE USAGE SUMMARY

JTE TEST RESPONSIBILITY  
(PRIMARY SOURCE)

HIGHLAND PARK ENGINEERING  
(REFERENCE ONLY)

VEHICLE NUMBER	VEHICLE PRIMARY USAGE	DEPT. #	NAME	PHONE	DEPT. #	NAME	PHONE
759NS	BRAKE SYSTEM DEV.	1660	P. B. HELLENS	733-8531	5720	B. E. SWANSON	876-3125
760NS	BRAKE SYS. DEV.	1660	P. B. HELLENS	733-8531	5720	B. E. SWANSON	876-3125
767NS	COOLING DEV.	1670	T. F. FLYNN	733-3902	3760	R. C. SHULZE	876-3332
765NS	SUSP/STEERING	1700	C. R. WREFORD	733-8762	5710	D. R. HANNUM	876-6733
768NS	A/C DEVELOPMENT	1250	L. K. McDONALD	733-2075	3740	R. J. RYSZIEWSKI	876-4686
770NS	FINAL DRIVE DEV.	1600	J. E. MACAFEE	733-2568	1720	R. N. HAIKIO	733-2199
764NS	NVH DEV.	1130	D. H. MOOTHART	733-3363	5420	F. P. MCINTEE	876-4888
777NS	K2-ENDURANCE	1100	R. F. BAUER	733-2305	5340	G. K. SESTOK	836-3421
766NS	FINAL DRIVE DEV.	1600	J. E. MACAFEE	733-2568	1720	R. N. HAIKIO	733-2199
783NS	K1-ENDURANCE	1100	R. F. BAUER	733-2305	5340	C. K. SESTOK	836-3421
769NS	FINAL DRIVE DEV.	1600	J. E. MACAFEE	733-2568	1720	R. N. HAIKIO	733-2199
772NS	STRUCTURAL EVAL.	1260	S. W. CRATER	880-5300	3560	R. J. NOWINSKI	876-6286
782NS	ENGINE SYS DEV.	1490	R. J. GREEN	733-2408	7750	J. D. WEHRLY	876-3850
774NS	180 CAT DEV.	1440	J. A. SANTIAGO	733-2065	7870	R. O. GEISS	836-3591
776NS	90/90 CAT DEV.	1440	J. A. SANTIAGO	733-2065	7870	R. O. GEISS	836-3591
789NS	90/90 CAT DEV.	1440	J. A. SANTIAGO	733-2065	7870	R. O. GEISS	836-3591
784NS	FUEL & EXHAUST	1680	L. C. MILLER	733-3450	7890	G. E. LEWANDOWSKI	876-2622
778NS	90/90 CAT DEV.	1440	J. A. SANTIAGO	733-2065	7870	R. O. GEISS	836-3591
779NS	180 CAT DEV.	1440	J. A. SANTIAGO	733-2065	7870	R. O. GEISS	836-3591
785NS	180 CAT DEV.	1440	J. A. SANTIAGO	733-2065	7870	R. O. GEISS	836-3591
780NS	GENERAL DEV.	1100	R. F. BAUER	733-2305	1260	D. A. NELSON	733-3186
781NS	ELECTRONIC DEV.	1910	W. W. BUSHMAN	733-3269	9120	W. R. KISSEL	876-1934
771NS	ENDURANCE PTE	1100	R. F. BAUER	733-2305	5340	C. K. SESTOK	836-3421
775NS	ENDURANCE PTE	1100	R. F. BAUER	733-2305	5340	C. K. SESTOK	836-3421
786NS	K2-ENDURANCE	1100	R. F. BAUER	733-2305	5340	C. K. SESTOK	836-3421
773NS	ENDURANCE PTE	1100	R. F. BAUER	733-2305	5340	C. K. SESTOK	836-3421
787NS	ENDURANCE PTE	1100	R. F. BAUER	733-2305	5340	C. K. SESTOK	836-3421
788NS	AIR FUEL & EMISS.	1420	S. R. BRUECKNER	733-8737	7850	J. T. RILLY	876-4077
790NS	GENERAL DEV.	1100	R. F. BAUER	733-2305	1260	D. A. NELSON	733-3186
791NS	FINAL DRIVE DEV.	1600	J. E. MACAFEE	733-2568	1720	R. N. HAIKIO	733-2199
792NS	AIR FUEL & EMISS.	1420	S. R. BRUECKNER	733-8737	7850	J. T. RILLY	876-4077
D62NS	IMPACT TEST	1140	E. A. ZYLICK	733-2074	5320	W. L. SHOLLENBERGER	836-2621
D61NS	IMPACT TEST	1140	E. A. ZYLICK	733-2074	5320	W. L. SHOLLENBERGER	836-2621
D63NS	IMPACT TEST	1140	E. A. ZYLICK	733-2074	5320	W. L. SHOLLENBERGER	836-2621

## 1991 N-BODY 5.2L TBI ENGINE &amp; 4X4/4X2 EXTENDED CAB

33

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Prototype Components Summary  
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COMPONENT GROUP	DEPT #	RESPONSIBLE		REQUIRED PROTOTYPE PARTS
		JTE DESIGN	TITLELINE	
=====	=====	ENGINEER	=====	=====
Truck Body Engrg	1260	S. W. Crater	880-5300	Modified front bumper, air dam and grille, Club Cab bodies, extended hood, new closure panel
Climate Control	1250	L. K. MacDonald	733-2075	A/C compressor assembly, A/C & Heater Lines
Cooling Systems	1670	T. F. Flynn	733-3902	Radiator cores, fans, shrouds, hoses, trans. cooler tubes
Suspension & Chassis Structure	1700	C. R. Wreford	733-8762	Frames, control arms, springs, knuckles, gas shocks
Brake Systems	1660	P. B. Helliens	733-8531	Twin piston caliper, rotors, M/cyl., boosters, rear drums, brake lines, RWAL valve, parking brake cables
Steering/Wheels/Tires	1690	D. R. Helebrant	733-3814	Wheels (6-stud), steering linkage, P/steering pumps, steering gears, steering column & wheels
Auto Trans Engrg	1620	W. J. Greening	733-2939	A500 trans., torque converter
Final Drive	1600	J. E. MacAfee	733-2568	Front and rear axles (RWAL/6-stud), elec. shift transfer cases, hub unit brg., driveshafts, CV joints, propshafts
Engine Design/Dev.	1490	R. J. Green D. E. Gardner	733-2408 733-3356	5.2L TBI engines, new accessory drive brackets/belts
Air, Fuel, Emission	1420	S. R. Brueckner	733-8737	Air cleaners, intake ducting, throttle bodies, throttle linkage, speed control, canister bracket, vacuum harness, air injection pumping, air pump, EGR valves
Fuel & Exhaust/Engine Mounts	1680	L. C. Miller	733-3450	Fuel lines, exhaust pipes, catalyst/engine support brackets, insulators, mufflers
Motors, Charging & Cranking	1910 1910	D. Gardner W. W. Bushman	733-3356 733-2369	Starters, alternators, batteries
Powertrain & Chassis Controls	1600 1910	J. E. MacAfee W. W. Bushman	733-2568 733-2369	SMEC (5.2 TBI w/A500), RWAL control module, elec. shift T/case control module
Sensors, Actuators, Ignition	1920	G. Wist	733-7703	Elec. shift T/case switch assy. & I/P A500 overdrive switch
Wiring Systems	1920	G. Wist	733-7703	Engine, body and chassis wiring harnesses for 5.2L, A500, RWAL, elec. shift T/case, electronic speed control

1991 N BODY V-8  
PACKAGING ISSUES

As a result of several Buck Reviews, 14 major packaging issues have been identified and resolution is in process. These items will be resolved via the bi-weekly "N" Body Packaging Issues Buck Meeting".

No major issues require Executive action at this time.

L. D. Schmidt

Design Aids  
LDS00

ANTCE366  
 TECHNICAL COST PLANNING  
 CONTROLLER'S OFFICE  
 9 FEBRUARY, 1988

\*\*\*\*\*  
 318 CID V-8 IN 1991 N-BODY TRUCK PIECE COST ESTIMATES  
 VERSUS  
 1988 239 CID V-6 EQUIPPED N-BODY TRUCK  
 \*\*\*\*\*

1988 239 CID V-6 EQUIPPED N-BODY TRUCK  
 \*\*\*\*\*  
 ///  
 SUMMARY SHEET  
 ///  
 DATA BASED ON 1988 (10/'87) ECONOMICS BRACKETED DATA, (XXXX), DENOTES "WORSE THAN"

UFG	DESCRIPTION	BASE COST 1988 PCS 4X2 RWD 2.2L I-4	COST DELTA 4X2 RWD 1991 VS 1988 3.9L V-6 5.2L V-8	COST DELTA 4X4 AWD 1991 VS 1988 3.9L V-6 5.2L V-8	REMARKS
11	BODY IN WHITE(BIW)\$728 PLUS \$38 OTHER	\$762	(\$5)	(\$5)	AFFECTS ALL VEHICLES
30, 31, 32, 33, 34, 35, 36	DRIVETRAIN/CHASSIS	\$917	(\$30)	(\$69)	BRAKE, FRAME & AXLE CHANGES.
30A	ENGINE, INCL CLUTCH, FLYWHL/TORQ CONV	\$464	BASE (\$57)	\$0 (\$57)	V-8 ENGINE OPTION COST.
30C	ELECTRICAL, ENGINE COMP. WIRING	\$59	\$0	\$0	POTENTIAL WIRING COMMONIZATION PENALTY TO BE DETERMINED
	o TOTAL	\$2,202	(\$35)	(\$74)	
	FRONT BRAKES ( TWIN PISTON )	\$45		\$28	RELEASE UNIQUE SINGLE PISTON FOR V-6
	FRONT DRIVESHAFTS ( HIGH CAPACITY )	-	NOT APP	\$10	RELEASE LOWER CAPACITY FOR V-6
	FRONT BEARING HUB ( HIGH CAPACITY )	-	NOT APP	\$18	RELEASE UNIQUE FOR V-6
	o TOTAL OPPORTUNITIES		\$28	\$56	
	o NET COST WITH ALL OPPORTUNITIES		(\$7)	(\$18)	

MEMORANDUM:  
 POTENTIAL COST REDUCTION BY NOT COMMONIZING  
 MAJOR COMPONENTS ON THE V-6 EQUIPPED VEHICLES

NOTE: 1) A V-8 COST DELTA REPRESENTS THE COST INCREASE TO PLACE A V-8 ENGINE IN THE N-BODY VEHICLE.  
 2) A V-6 COST DELTA REPRESENTS INCREASED COST TO A V-6 EQUIPPED N-BODY VEHICLE DUE TO V-8 ACCOMMODATION.  
 3) AMOUNTS LESS THAN \$0.50 ROUND TO 0, AMOUNTS \$0.50 OR GREATER ROUND TO \$1.00  
 4) ESTIMATES ARE BASED ON HARDWARE CHANGES ONLY. ASSEMBLY LABOR AND VARIABLE BURDEN COSTS ARE NOT INCLUDED.  
 5) CHGS TO 11 JAN. ARE: ADDED REF. COL. 2.2L COSTS, -\$2 FOR PLASTIC TO STEEL AIRCLEANER & RETOOLED EXH MAN LINE(MARKED BY #).



\*\*\*\*\*  
 1991 5.2L TBI V-8 POWERTRAIN COST COMPARISON VS 1988 3.9L TBI V-6  
 \*\*\*\*\*  
 DATA AT 1988 (10/'87) ECONOMICS BRACKETED DATA, (XXXX), DENOTES "WORSE THAN"

DRIVE/CHASSIS	BASE COST 1988 PCS 4X2 RWD 2.2L I-4	COST DELTA 1991 VS 1988 4X2 RWD 3.9L V-6 5.2L V-8	COST DELTA 1991 VS 1988 4X4 AWD 3.9L V-6 5.2L V-8	REMARKS
DRIVETRAIN:				
31C FRONT AXLE	-		(\$12)	8 1/4 VS. 7 1/4 ON V6
31B REAR AXLE	\$317	\$0	\$0	C/O 8 1/4, IF 9 1/4 NEEDED, (32)
31C01 FRONT DRIVE SHAFTS	-	(\$10)	(\$10)	UPGRADED HIGHER CAPACITY.
33A01C FRONT BEARING HUB	\$41	(\$18)	(\$18)	DUE TO 6 BOLT WHEEL
30F03 TRANSFER CASE	-	(\$15)	(\$15)	231 PART TIME - HEAVY DUTY
@ SUBTOTAL	\$358	(\$28)	(\$55)	PROD PLN/ELEC SHIFT SEPARATE
CHASSIS:				
36A WHEELS	\$204	\$0	\$0	NEW TOOLING FOR 6 BOLT ONLY.
34B STEERING LINKAGE	\$45	(\$5)	(\$5)	PROVISION FOR HEAVY DUTY TIE RODS.
35B01 FRONT BRAKES	\$45	(\$28)	(\$28)	TWIN VS. SINGLE PISTON. COMMONIZE TO REDUCE COMPLEXITY.
35B02 REAR BRAKES		(\$1)	(\$1)	6 BOLT ADAPTATION.
35C02 MASTER CYLINDER	\$12	(\$1)	(\$1)	INCREASED CAPACITY.
32A02 FRAME: FRT ENGINE MTG XMR.	\$4	\$0	(\$15)	ADD BOLT IN CROSSMR. TO ACCOMODATE THE V-8. 4X2 ONLY.
SWAY BAR MTG BRKT	INCL IN *		\$2	ELIMINATE.
AXLE MOUNTING BRACKETS	INCL IN			
SWAY BAR XMR.	INCL IN	\$0	(\$2)	UPGRADED FOR 8 1/4 AXLES
SIDE ENG. MTG. BRKTS.	\$17	\$0	(\$3)	REVISE FOR 8 1/4 AXLE.
SUSPENSION:				
33A01A LOWER CONTROL ARM	\$40	(\$1)	(\$1)	REVISED FOR LARGER CV JOINTS AND BEARINGS FOR ADDED WEIGHT.
33A02,33B03 SWAY BAR		(\$1)	(\$1)	LOWER 1 INCH FOR 8 1/4 AXLE.
SWAY BAR OUTER CLAMP	INCL IN		(\$2)	REV FOR LCA AND CALIPER CLEARANCE
33A01C KNUCKLES	\$77	(\$2)	(\$2)	LARGER FOR ADDED WEIGHT.
36F02 FUEL LINES	\$5	\$1	\$1	PLASTIC
36E01A EXHAUST PIPES	\$26	(\$4)	(\$4)	LARGER PIPE DIAMETER.
36E01C MUFFLER	\$18	\$5	\$5	LOWER COST NEW DESIGN.
30E04A RADIATOR, INCLUDES SHROUD	\$41	(\$8)	(\$8)	LARGER 26 VS. 22 INCH.
FAN SHROUD	-	(\$1)	(\$1)	LARGER DUE TO RELOC RADIATOR
30B04B RADIATOR HOSES	\$5	(\$0)	(\$0)	LONGER DUE TO RADIATOR POSITION.
80J02B HEATER HOSES	\$6	(\$3)	(\$3)	REVISED DUE TO A/C BRKT & WATERPUMP.
30B05A FAN	\$14	(\$1)	(\$1)	20 VS. 18 INCH.
@ SUBTOTAL	\$559	(\$30)	(\$41)	
@@ TOTAL	\$917	(\$30)	(\$69)	

NOTE: 1) \* INCL IN = COST INCLUDED IN AN ASSEMBLY

\*\*\*\*\*  
 1991 5.2L TBI V-8 POWERTRAIN COST COMPARISON VS 1988 3.9L TBI V-6  
 \*\*\*\*\*  
 DATA AT 1988 (10/'87) ECONOMICS BRACKETED DATA, (XXXX), DENOTES "WORSE THAN"

	BASE COST 1988 PCS 4X2 FWD 2.2L I-4	COST DELTA 1991 VS 1988 4X2 FWD 3.9L V-6 5.2L V-8	COST DELTA 1991 VS 1988 4X4 AWD 3.9L V-6 5.2L V-8	REMARKS
<b>ENGINE AS SHIPPED - MOUND ROAD ENGINE</b>				
	\$405	\$560 (\$18)	\$560 (\$18)	
o INTAKE MANIFOLD	EAS *	\$0 #	EAS \$0 #	UNIQUE-ADD 2 BOSSES, RELOC T'STAT
o EXHAUST MANIFOLD	EAS	EAS (\$1)	EAS (\$1)	UNIQUE-REV TO 3.9 TYPE OUTLET, RETOOLED MACHINING LINE NEGATES OFFLINE COST.
o CHAIN CASE COVER	EAS	EAS (\$3)	EAS (\$3)	UNIQUE-REDUCES OVERALL LENGTH
o TIMING INDICATOR	EAS	EAS (\$1)	EAS (\$1)	UNIQUE
o CAMSHAFT	EAS	EAS (\$5)	EAS (\$5)	UNIQUE- SHORT NOSE, ASSUMES MRE MOD
o WATER PUMP	EAS	EAS (\$5)	EAS (\$5)	UNIQUE- SHORTER
o OIL LEVEL INDICATOR TUBE	EAS	EAS (\$1)	EAS (\$1)	UNIQUE
o OIL PAN	EAS	EAS (\$5)	EAS (\$5)	UNIQUE
o WATER OUT ELBOW	EAS	EAS (\$1)	EAS (\$1)	UNIQUE
o CYLINDER BLOCK	EAS	EAS \$0	EAS \$0	ADD 3 BOSS, MAY BE COMMON CASTING
<b>e SUB-TOTAL</b>				
	\$405	\$560 (\$40)	\$560 (\$40)	
<b>ENGINE ACCESSORIES</b>				
o SERPENTINE DRIVE SYSTEM	-	BASE (\$8)	BASE (\$8)	WEIGHTED AVERAGE OF HIGH VOLUME USE
o HEAT RISER VALVE	\$2	BASE (\$1)	BASE (\$1)	
o ENGINE ELECTRONIC CONTROLS	\$39	BASE (\$10) #	BASE (\$10) #	SAME AS 5.2L IN D-TRUCK
o AIR CLEANER	\$18	BASE \$2	BASE \$2	METAL VS PLASTIC ON V-6
<b>e SUB-TOTAL</b>				
	\$59	BASE (\$17) #	BASE (\$17) #	
<b>ee ENGINE AND ACCESSORIES TOTAL</b>				
	\$464	\$560 (\$57) #	\$560 (\$57) #	

NOTE: 1) FUTURE UPGRADES TO THE V-6 ENGINE HAVE NOT BEEN INCLUDED IN THIS ANALYSIS.  
 2) \* EAS = COST IN ENGINE AS SHIPPED

\*\*\*\*\*  
 1991 5.2L TBI V-8 POWERTRAIN COST COMPARISON VS 1988 3.9L TBI V-6  
 \*\*\*\*\*  
 DATA AT 1988 (10/'87) ECONOMICS BRACKETED DATA, (XXXX), DENOTES "WORSE THAN"

UFG	ENGINE ELECTRICAL	BASE COST 1988 PCS 4X2 RWD 2.2L I-4	COST DELTA 1991 VS 1988 4X2 RWD 3.9L V-6 5.2L V-8	COST DELTA 1991 VS 1988 4X4 AWD 3.9L V-6 5.2L V-8	REMARKS
79A	ENGINE COMPARTMENT WIRING HARNESS	\$59	\$75 TBD	\$76 TBD	THE POTENTIAL EXISTS FOR ASSEMBLY PLANT SIM- PLIFICATION THROUGH V-6 / V-8 COMMONIZATION.

N - BODY DAKOTA TRUCK

ENGINEERING PROGRAM REVIEW

5.2L V-8/FESM PROGRAM

COST REVIEW

- AVERAGE VEHICLE DEFINITION

- INFORMATION TO BE PROVIDED AT MEETING

RESPONSIBILITY: T. E. JOHNSON



# Inter Company Correspondence

Telephone

Date February 10, 1988

41

To — Name & Department

CIMS Number

J. B. York

From — Name & Department

CIMS Number

F. J. Castaing

Subject:

1989 MODEL N TRUCK-APPLICATION  
OF 2.5L ENGINE

Assessments have been conducted on the subject program with manual five speed and A500 automatic transmissions (reference attachments).

It has been concluded that the manual transmission combination would be satisfactory for launch if significant improvement for noise/vibration can be developed.

Regarding the automatic transmission combination, major improvements are necessary to improve performance, to reduce the constant upshift/downshift necessary to reasonably maintain cruising speed, and to address the noise/vibration disturbance. Jeep and Truck Engineering position on this program is to aggressively pursue noise/vibration improvements for the manual transmission package for planned 89 MY launch, and to withdraw the automatic transmission package, since major improvements in the above-noted area would require long-term actions.

This position will enhance development of the manual transmission package by focusing available resources, and will maintain our policy of providing customers with very satisfying products.

F. J. Castaing

/mcl

Attachments

cc: Messrs. M. A. Cumo  
R. E. Dauch  
D. E. Dawkins  
R. A. Lutz  
J. C. Miller  
D. R. Platt  
D. C. Winn

PROGRAM ASSESSMENT

PROGRAM: 1989 2.5L N-BODY

LAUNCH DATE: Job 1, 1989

COMPONENT TEST SUMMARY: (Bench Test, etc.)

- Battery of standard dynamometer tests to be completed by 5/88
- Engine is identical to passenger car 2.5L except for lack of balance shaft, and manifolding and accessory drive differences for packaging. Warranty for passenger car engine is 13 C/100, which ranks third out of seven.

VEHICLE TEST SUMMARY: (Endurance, Cold Tests, etc.)

- 2 K1, 20K complete
- 1 PTE 50K complete (did not have improved piston design; no customer issue resulted).
- Cold/altitude evaluation completed week of 2/1/88

VEHICLE EVALUATION SUMMARY: (NVH, Ride/Handling, Mgt. Ride/Drive, etc.)

- Adequate performance, good driveability with manual transmission
- Acceptable driveability with automatic transmission, however performance is marginal and transmission shifts too frequently up/down to maintain cruising speeds.
- Various NVH disturbances (see attached report/work plan)
  - ° Idle boom is unacceptable, idle shake objectionable
  - ° Noise at WOT is unacceptable
  - ° Intake noise is marginal, particularly on grades
  - ° Objectionable boom at 3000-3500 RPM
  - ° Power steering pump heat shield buzz over wide engine speed range is unacceptable

JTE ASSESSMENT:

- Currently non-commercial from NVH view point, based on limited preprototype exposure.
- Automatic transmission package expected to result in customer annoyance/dissatisfaction.

JTE WORK PLAN & TIMING:

- 2 50K PTE complete 6/88
- 1 20K K1 complete 4/88
- NVH testing/development 6-8 weeks, start estimated later 2/88.

JTE RECOMMENDATION:

- Release 2.5L with manual transmission only to preclude customer dissatisfaction (drop automatic)
- Reassess launch date in view of NVH test/development timing.

(2/8/88)



# Inter Company Correspondence

Telephone

Date

43

493-2943

December 10, 1987

To — Name &amp; Department

GIMS Number

R. F. Bauer - N-Truck Development/JTE

514-00-00

From — Name &amp; Department

GIMS Number

L. J. Achram - Ride/Handling/NVH Development-JTE

514-00-00

Subject:

Preliminary Review of 1989 2.5L N-Truck with A-500 Transmission

A 2.5L N-Truck with an A-500 transmission was made available for subjective review on November 24, 1987. Several significant NVH concerns contribute to making this vehicle unacceptable at its current level. Attached is a list of observations recorded by L. Achram, J. DeGroot and D. Moothart.

Since this powertrain combination is a 1989 program, development should begin immediately to address these concerns. However, current effort is being directed toward evaluation of the 3.9L/A500 system for the 1988-1/2 launch. After completion of the 3.9L issues, the 2.5L can be more aggressively addressed. A proposed development plan for the 2.5L implementation is attached.

L. J. Achram

/js

## Attachment

cc: K. S. Bagga  
D. F. Buser  
J. E. MacAfee  
F. P. McIntee  
D. H. Moothart  
L. W. Neal  
P. R. Shefferly  
C. P. Theodore  
O. J. Viergutz  
D. C. Winn

LJA08.

Ride Date: November 24 & 25, 1987  
Vehicle No.: -004  
Engine: 2.5L                      Transmission: A500

General NVH

- \* Idle boom is unacceptable
- . W.O.T. interior noise is unacceptable
  - Potential "bottoming" in engine mounting
  - Heat shield resonances
- \* Marginal intake noise (particularly on grades)
- \* High dash transparency
- \* Objectionable idle shake
- \* Poor impact boom performance
- \* Objectionable low frequency shake (due to engine mounts?)
- \* Loud water splash noise (wet weather)
- \* Moderate-occasional brake squeal (front/rear undetermined)
- \* Front jounce can be felt during ride motion regularly
- \* Several small and one major 'boom' peaks during NERU

Specific Items

- \* Power steering pump heat shield buzzes wildly across a wide RPM range culminating into a very loud peak. (Unacceptable for noise and durability)
- \* Drive belts have extremely active resonances with large displacements on the longer spans. (The A/C belt contacts the transverse engine mounting bracket.) This is a durability and noise issue.
- \* The air cleaner was not attached to the body and did not appear to have a planned mounting. (Potential rattle)
- \* Accessory brackets do not appear to meet the JTE target of >200 Hz. Data required.
- \* O/D button difficult to find. Also, does not remember shut off setting for restart.
- \* Outside mirrors are excellent. Little or no vibrations distortion was observed. (Should be reviewed as replacement for XJ style "low-rider" mirrors.)
- \* Shift schedule was exceedingly busy. Particularly at freeway speeds. Slight throttle position change causes downshift.
- \* Shifting into O/D causes objectionable jerk.

PROPOSED NVH DEVELOPMENT PLAN FOR 2.5L/A500

(Several items in the list can be handled concurrently.)

Note: JTE/NVH Project Management will initialize this work with the cooperation of the Sound and Vibration Lab and the related design activities.

- 1.) Develop/redesign the power steering pump heat shield.
- 2.) Belt Study:
  - Investigate additional idler pulleys
  - Investigate options to move resonances out of potential steady speed RPM ranges
- 3.) Evaluate natural frequencies of accessory drive mounting system. (JTE design criteria is >200 Hz.) This study should include acceleration loading and critical speeds for engine dyno durability testing.
- 4.) Determine cause of idle boom and develop 'fix'.
- 5.) Evaluate dash insulation/sealing to improve transparency.
- 6.) Retune engine mounting to optimize bounce control and to soften W.O.T. entry.
- 7.) Based on S&V Lab problem log, optimize location and rates of exhaust hangers.
- 8.) Identify sources and possible reductions to peaks observed in NERU. Particularly the very broad band peak which appears to range between 3000-3500 RPM.
- 9.) Develop improvements to wheelhouses and body/box to reduce splash noise.

2.5L TBI I-4 (T)1989 MODEL YEAR  
DEVELOPMENT TESTING

- o Vehicle Testing  
Three (3) vehicles with updated pistons & new oil pan in process.
- o Dyno Testing  
One (1) engine complete (845 hrs), another scheduled for start mid February, scheduled for completion mid-April.

Dodge Truck Engine Program Management  
D. D. Perrine  
2/10/88

1989 2.5L N-S ENGINE DEVELOPMENT VERIFICATION TESTING STATUS

		TARGET			TARGET
General durab. and wear			Oil aeration	---	3/88
Dyno testing	---	7/88	Oil pullover	*	
Vehicle testing	---	7/88	Oil level verification	---	3/88
Cold weather operation	*		Oil pick-up durability	---	8/88
Engine/vehicle NVH	---	3/88	Oil seal leakage	*	
Access belt	---	10/88	Oil pan curb impact	*	
Crank	*		Flywheel attachment	*	
Idle N&V	*		Piston, pin scuff resis.	---	1/88
Piston	*		Piston structure	---	1/88
Timing belt	*		Piston contact pattern	*	
Overall engine	---	3/88	Piston ring performance	---	1/88
Low ambient oil pmpabty.	*		Blow-by testing	---	2/88
High temp tests	*		Cylinder bore lub.	*	
Oil sump temperature	*		Oil economy	---	1/88
Crankshaft torsion	*		Conn rod/bolt strength	*	
Crankshaft strength	*		Valve train lubrication	*	
Thrust bearing load	*		Valve train dynamics	*	
Cylinder block strength	---	6/88	Valve rotation	*	
Main bearing cap strength	---	6/88	Valve component strength	*	
Cylinder head strength	*		Exhaust valve temp.	---	6/88
Head & block core			P.S. fluid test	*	
plug blowout	*		Timing belt perf.	*	
Intake manifold end.	*		Hydraulic tappet char.	*	
Exhaust manifold end.	*		Valve spring durability	*	
Intake manifold sealing	*		Valve spring surge	*	
Soft gasket sealing	*		Valve seal & shield perf.	*	
Stamped comp. deflection	*		Hyd. tappet oil reqmts.	*	
Alum. parts			Valve requirements	*	
- bolt brinnelling	*		Valve seat requirements	*	
Fastener torque verif.	*		Valve guide requirements	*	
Oil fill cap torque	*		Retainers & locks	*	
Gaskets	*		Valve train durability	*	
Hose blow-off/			Combustion parameters	---	3/88
pull-off resis.	*		Accessory brackets verif.	---	10/88
Oil pan stress	---	8/88	Accessory belt durability	---	10/88
Oil demand	*		Accessory pulley dura.	---	10/88
Oil pump performance	*		Serviceability	*	
Oil/water pump strength	---	8/88	Engine compartment app.	*	
Water pump performance	---	6/88	Weight to target	*	
Engine cooling verif.	---	3/88	Production validation	---	10/88
Cooling sys. malfunction	*				
Critical oil level	---	3/88			

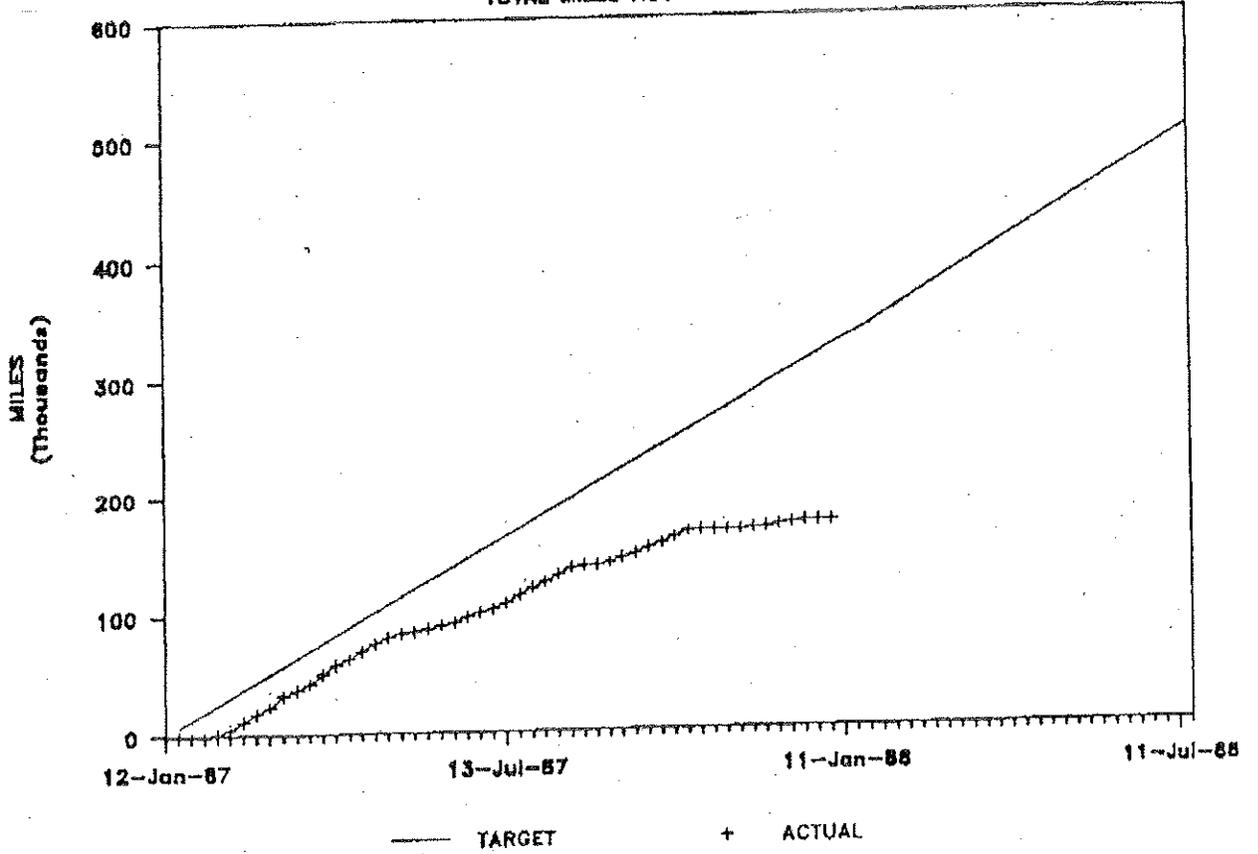
\* - Testing completed

Casting sample date: 8/24/87  
 Purchased ISIR: 10/5/87  
 SHETF engines due: 11/30/87  
 C'1 Pilot: 2/15/88  
 PVP: 6/6/88  
 V-1: 7/5/88

J. D. Warner  
 February 2, 1988

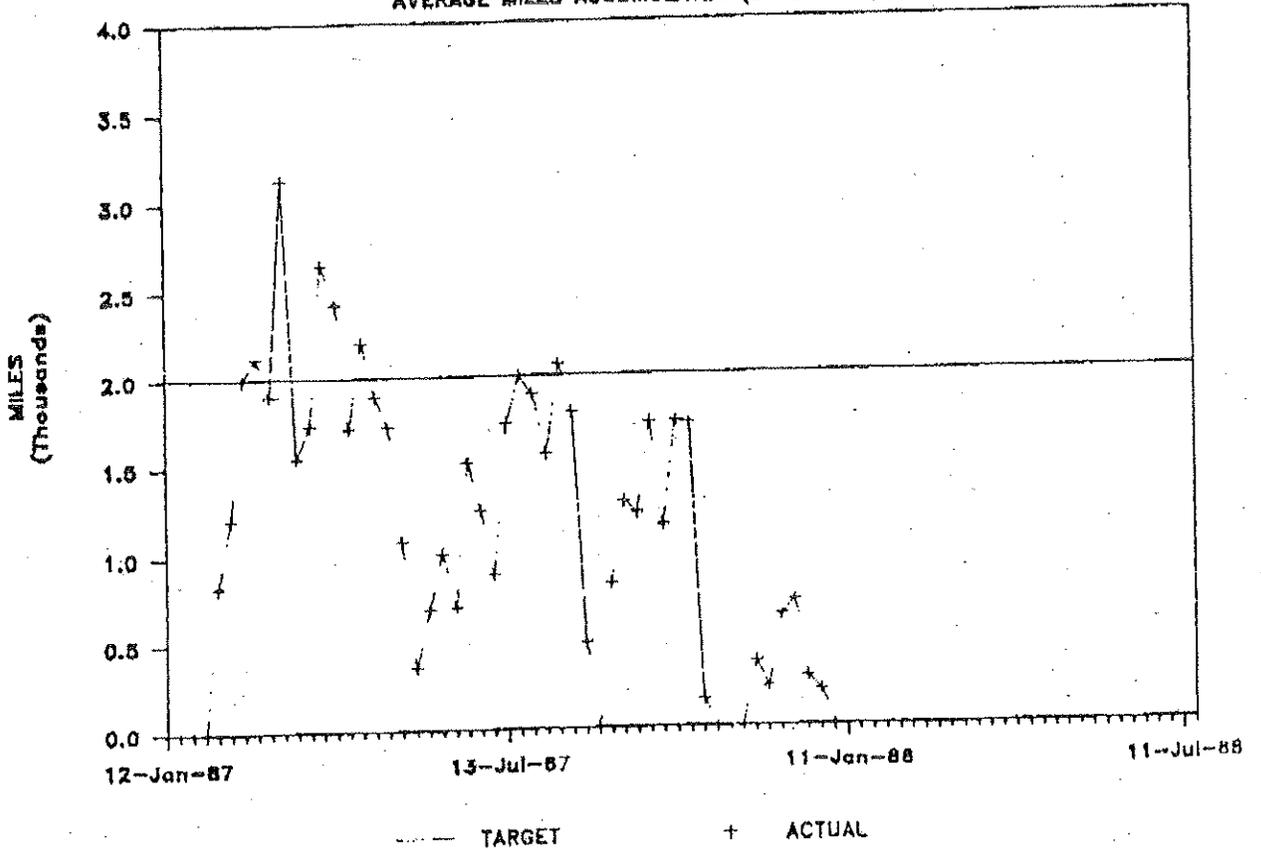
# 1989 2.5L LPTBI N-TRUCK ENDURANCE

TOTAL MILES ACCUMULATED



# 1989 2.5L LPTBI N-TRUCK ENDURANCE

AVERAGE MILES ACCUMULATED (3 VEH AVG)



DAKOTA 4-CYLINDER ENGINE1987 M.Y. SMALL PICKUP 4-CYLINDER ENGINE RATES

	TOTAL 4 CYL. %	% M/T	% A/T
Chevy S-10	46	56	44
Ford Ranger	45	75	25
Jeep Comanche	48	73	27
Dodge Dakota	16 (1)	100	-
Nissan	87	90	10
Toyota	100	81	19

(1) Available only on 2WD, rate there is 21%.

PROJECTED 1989 M.Y. 2.5L DAKOTA RATES

2.5L Engine	23% (31% of 2WD)
. Manual Transmission	66%
. Automatic Transmission	34%

OTHER DETERMINATIONS

- 4 cylinder engine mandatory for price leader Dakota S model (13,000 units annually).
- 4 cylinder engine necessary to compete in the under \$8500 purchase price segment (35%) of the small pickup market.
- 4 cylinder engine is specified on Dakota Government fleet bids ranging from 900 to 2,000 units annually.
- 4 cylinder powertrain required for protection of Dakota volumes in the event of a fuel supply or economic crisis.
- The Dodge Car and Truck Brand Management Division will not concur to any cancellation of the 4 cylinder powertrain from the Dakota product line-up.

Truck Product Planning  
2/8/88 0037GH

DAKOTA 4-CYLINDER ENGINE
--------------------------

COMPETITIVE COMPARISON

	<u>DISPL.</u>	<u>HP</u>	<u>CURB WEIGHT POUNDS</u>	<u>WEIGHT POWER LBS./HP</u>	<u>EPA F.E. MPG M5</u>	<u>0-60 SEC.</u>	<u>OWNER RATING % EX/V.C.</u>
● Dakota							
- 2.2L T (Current)	2.2L	91	2910	32	23/28	17.0	42
- 2.5L T (1989)	2.5L	98	2910 E	30 E	-	14.9E	-
● Comanche							
- 2.5L K (Current)	2.5L	121	2912	24	21/24		75
- 2.5L K (1991 MPI)	2.5L	125	2912 E	23 E	-		-
● Ranger							
- 2.0L	2.0L	80	2688	34	22/26		
- 2.3L	2.3L	90	2688	30	24/28	14.9	76
● S10	2.5L	92	2568	28	24/30	14.2	68
● Toyota	2.4L	103	2760	27	21/25		85
	2.4L	116	2760	24	23/27		
● Nissan	2.4L	106	2715	26	22/26		83

Notes:

- Owner satisfaction based on 1987 Rogers First Quarter overall engine performance % excellent or very good. Where two four cylinder engines are available, it is a combined rating.
- EPA Fuel Economy are published numbers for base M5 versions.
- Vehicles Specifications are for 1988 Model Year.
- E = Estimated Values Pending Actual Weight Data.
- 0-60 Data is from Proving Ground Testing except 1989 Dakota is calculated.



N - BODY DAKOTA TRUCK

ENGINEERING PROGRAM REVIEW

1989 RWAL PROGRAM

RIDE & DRIVE REVIEW/RECOMMENDATION

- INFORMATION TO BE PROVIDED AT MEETING

RESPONSIBILITY: D. C. WINN

89 D AND N RWAL  
PROGRAM REVIEW

TIMING

C1 PILOT - ALL PARTS AVAILABLE

AXLES, MODULE AND REAR HOSE

SPECIAL MEANS - LATE ISIR.

ALL PAPERWORK IN PLACE FOR

OPEN ISSUES

RELIABILITY

EMI/EMC TESTING COMPLETED SUCCESSFULLY

VEHICLE RELIABILITY PROGRAM AT  
150K MILES, FAILURES TO DATE:

- o HIGH TEMPERATURES 'GREEN AXLE'
- o AXLE SIDE GEAR
- o MODULE FUSE
- o CONNECTOR WATER CONTAMINATION

ALL BUT AXLE ISSUE ARE COVERED BY  
INCLUDED OR TO BE INCLUDED CHANGES

MANUFACTURING FEASIBILITY

1989 N-BODY OPEN ITEMS  
Chassis

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
F-6. CHASSIS	R.W.A.L. Sensor Shield	6/17/87 New Shield design undefined.	6/17/87 Mfg. withholds feasibility.	6/17/87 OPEN Engr'g. reviewing for a common design.	Mienko/ Winde
			8/31/87 Mfg. request to review drawing.	8/31/87 HOLD Engr'g. indicates there will be only one bracket.	
F-7. CHASSIS	R.W.A.L. Sensor Shield	9/4/87 Method used for anti- rotation.	9/4/87 Sample part does not pro- vide for sufficient anti- rotation. Unable to make connector engagement at sensor. Mfg. requests in- creased part ingaugement.	1/18/88 CLOSED Direction is one bracket. 9/4/87 OPEN Engr'g. to investigate. 9/8/87 HOLD Sample part not to print. Engr'g. drawings show sufficient clearance. Hold for review on axle.	Mienko/ Winde
F-8. CHASSIS	Distance Sensor	8/31/87 Clearance between sensor and vac. switch on NP231 Transfer Case with 3.9 axle.	8/31/87 By design, clearance (min) between sensor and switch is 1.15M. Mfg. request verification that with production build no inter- ference will exist.	2/2/88 CLOSED Review shows acceptable condition. 8/31/87 OPEN 1/6/88 HOLD	A212/ Nowak/ Groszewski

(1141c/0030c)

ISSUED: 12/28/87  
REVISED: 02/09/88

Telephone

Date

2/5/88

To — Name &amp; Department

CIMS Number

See List

From — Name &amp; Department

CIMS Number

F. J. Castaing

8-733-2617

Subject:

Launch Readiness - A500 Automatic Transmission for 88½ Model N-Body/B-Body

Assessments have been made for the application of the A500 four speed automatic transmission in the N-Body and B-Body vehicles for 1988 model mid-year release. The Jeep and Truck Engineering position regarding launch readiness is noted below.

N-Body

Required evaluations, design, development and testing work has been completed to a satisfactory level. The application of the A500 automatic transmission is acceptable for production launch as planned. Required improvements, targeted for 89 model year, include elimination of a mild beat disturbance in third gear and shift quality improvements. Engineering programs are being implemented to address these issues.

B-Body

Required evaluations, design, development and testing work will be completed within the next month. However, evaluations have identified unacceptable noise/vibration disturbance levels on the 3.9L A500 combination. The 3.9L application of the A500 transmission must be deferred from launch until corrective action can be identified and implemented. Engineering is aggressively pursuing this development. The 5.2L application of the A500 transmission is considered on track for planned launch, given successful completion of remaining tests.

F. J. Castaing

/plm

0010PS



1989-3/4 N-BODY EXTENDED CAB - BODY ISSUES

There are no open B.I.W. manufacturing issues on this vehicle. On 2-15-88 we are reviewing the B.I.W. and trim assembly for Brampton and Manufacturing representatives at Carron, Inkster. This will be an opportunity for them to see "hands-on" how this vehicle is assembled.

S. W. Crater  
2-18-88



## 212 CUBIC IN. CATALYTIC CONVERTER PACKAGING

1991 N-BODY V8 4x4 CLUB CAB STATUS

The Design Study initially focused on the 4x4 extended cab with V8 and V6 engines since this frame/body combination is the most difficult packaging job.

Work to date has resulted in a high degree of feasibility by locating the 212 can between the engine support and torsion bar crossmembers just to the right of the transfer case.

Distance to engine for "Lite Off" is improved vs. today's 180 converter by approximately 21 inches.

The following concerns are in the process of being finalized:

- Pipe routing over the frame crossmembers; minimum radius bends with some local depressions will be required for clearance.
- Thermal protection; space for converter mounted heat shield and a body mounted shield is being provided for transfer case protection and passenger side front foot well protection.
- Air injection tube; design of a welded tube to the converter is in process.

No basic chassis or body changes are necessary for the 4x4 Club Cab. Tooling is anticipated for front and rear convertor pipes and U/Body heat shield. Basic 212 convertor can halves and environmental heat shield are c/o from "D" Truck.

Next priority will be 4x2 Club Cab packaging. Revisions to the perimeter park brake cable system are anticipated on 4x2 models.

Pre-Program Engineering and Chassis Engineering are coordinating design studies for regular and Club Cab.

D. A. Nelson

2/4/88  
DAN008

MANUFACTURING FEASIBILITY DEPARTMENT

1989 3/4 "N" EXTENDED CAB

SUMMARY SHEET

<u>AREA</u>	<u>ITEMS</u>		
	<u>OPEN</u>	<u>CLOSED</u>	<u>TOTAL</u>
STAMPING	0	0	0
B.I.W.	0	4	4
PAINT	0	0	0
EXTERIOR TRIM	0	0	0
INTERIOR TRIM	3	14	17
CHASSIS/ENGINE	0	0	0
<u>TOTAL</u>	<u>3</u>	<u>18</u>	<u>21</u>

February 9, 1988

MANUFACTURING FEASIBILITY

1989 3/4: N-CLUB CAB OPEN ITEMS  
Interior Trim

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
E-12. INT. TRIM	Seat Back	10/27/86 Alignment of seat back to back bolster.	10/27/86 Mfg. requires seat back interference to back bolster to prevent un- parallel condition between back bolster & seat back.	10/27/86 OPEN	Draplin/ Winde/ Knight/ Cote
				11/20/86 Unchanged	
				1/15/87 Layout Prom. 3/87 HOLD	
				9/8/87 HOLD Eng. will provide for inter- ference fit. Layout prom. 9/87.	
				1/22/88 CLOSED Production layout shows line to line surface with 3/8" clearance between seat and bolster back board.	

(1143c/0030c)

ISSUED: 12/28/87  
REVISED: 02/09/88

MANUFACTURING FEASIBILITY

1989 3/4. N-CLUB CAB OPEN ITEMS  
Interior Trim

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
E-13. INT.	Qtr. Trim Panel R/L	10/27/86 Qtr. panel pull away gap to A-Post.	10/27/86 Mfg. requires interference fit to prevent gap.	10/27/86 OPEN 11/20/86 Unchanged	Knight/ Jones/ Winde
				1/15/87 OPEN Present "B" Post garnish mldg. on reg. cab is poly- propylene mat'l. and did require tune in after launch because of its flexibility. Both Club Cab Qtr. Inr. & present "A" Post garnish are ABS mat'l which is much stiffer and as such Trim Engr'g. feels separation will not occur.	
				6/5/87 HOLD Pending <u>demonstration</u> tryout 6/87.	
				9/10/87 Trim demonstration review T.B.D.	

MANUFACTURING FEASIBILITY

1989 3/4 N-CLUB CAB OPEN ITEMS  
Interior Trim

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
E-17. INT. TRIM	Qtr. Trim Panel	10/27/86 Clearance to qtr. window seal.	10/27/86 Mfg. recommends copying T-115 system due to build variations.	10/27/86	Knight/ Jones/ Winde
				11/13/86 Trim Dept. pursuing P-Body Trim per PDM direction.	
				12/18/86 Trim Engr'g. presented build variation dwg's. to their management for possible acceptance of T-115 system. Decision was to follow <u>PDM</u> decision.	
				1/15/87 Mfg. requires that build variations of qtr. window seal to qtr. inner trim panel be called out on graphic as acceptable condition.	
				2/5/87 OPEN Review of qtr. pnl. table top model revealed gross misalignment of seal to qtr. pnl. trim. Meeting to be called to resolve. TBD	
				3/2/87 OPEN Chiefs' Review of qtr. trim to qtr. wdw. seal. Maintained Engr'g. position not to carry trim pnl. over qtr. wdw. seal.	

(1143c/0030c)

ISSUED: 12/28/8  
REVISED: 02/09/8

MANUFACTURING FEASIBILITY

1989 3/2 N-CLUB CAB OPEN ITEMS  
Interior Trim

ASSNG'D  
TO

ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
------------------	-----------	------------	--------------------	-------------	---------------

E-17.	Qtr. Trim Panel (cont'd)			5/13/87 HOLD Pending receiving graphic showing trim panel tolerance. Disposition to window fret.	
				8/17/87 HOLD Tolerance stack indicates build variation will be +/- 4.5mm to 1/4 window seal.	
				1/22/88 HOLD Pending review of graphics.	
E-32.	Speaker Cover	7/24/87 Complexity of "1/4" Trim Speaker Grille regarding APEI.	7/24/87 Mfg. request that speaker grille be received PIA in 1/4 trim panel.	7/24/87 OPEN 9/8/87 Unchanged.	Galasso/ Knight/ Winde
E-33.	Carpet	8/26/87 Clearance holes for bucket seat attachment.	8/26/87 Mfg. request that carpet be gated. Eliminating	1/22/88 HOLD Engr'g. issuing PCN #71013-197 to incorporate speaker grille in qtr. trim. Awaiting signatures.	Knight/ Winde
				8/26/87 OPEN 1/22/88 CLOSED Clearance holes will be punched 100% in 89 1/2. Gating will occur in '90 when seat options change.	

MANUFACTURING FEASIBILITY

1989 3/4 N-CLUB CAB CLOSED ITEMS  
Interior Trim

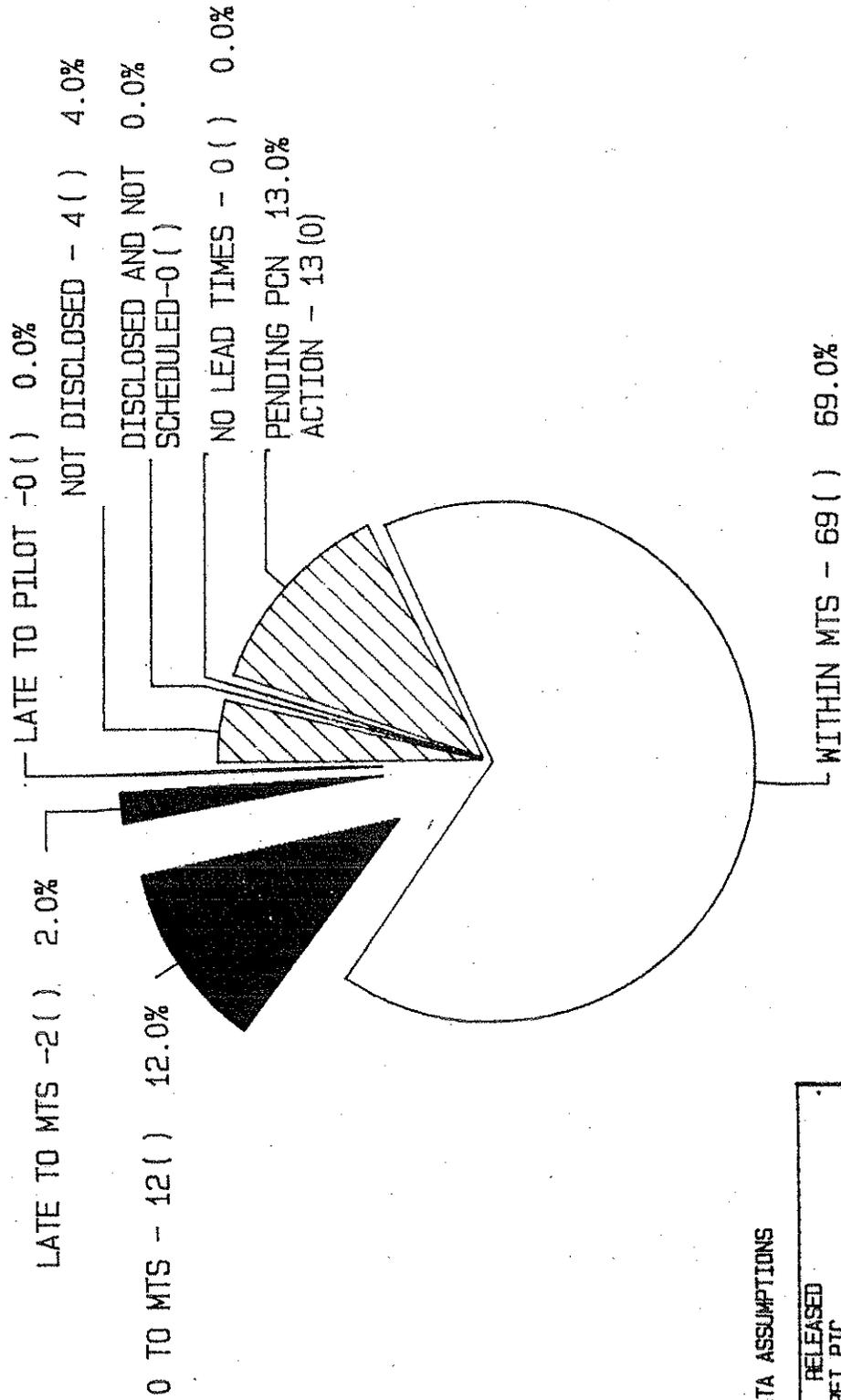
ITEM NO. AREA	COMPONENT	ISSUE/DATE	MFG. POSITION/DATE	STATUS/DATE	ASSNG'D TO
E-34. INT. TRIM	Body Wire Harness	9/8/87 Wire routing along roof for dome lamp.	9/8/87 Mfg. request clips be added to harness in area of coat hook protrusion to prevent entrapment by headliner.	9/8/87 OPEN 1/22/88 Unchanged. 2/9/88 <u>CLOSED</u>	Shen/ Kucharek/ Winde

(1143c/0030c)

ISSUED: 12/28/  
REVISED: 02/09/

# 1989 3/4 MODEL YEAR REPORT PURCHASED PARTS PROGRAM STATUS

AN - BODY EXTENDED CAB



### DATA ASSUMPTIONS

0-1, AE, A1, RELEASED  
 00VAA0, 32A0, PEI, PIC  
 EXCLUDES COLOR EXPLOSION  
 CORPORATE LEAD TIME TRACKING REPORT  
 FOR THE PERIOD 02/08/88  
 PROGRAM FORECAST: 100E VS 98A  
 PRIOR REPORT / -TOTAL IN  
 PARENTHESES ( )  
 PREPARED BY B. L. HENDRIETH (6-2134)

FORWARD MODEL TIMING  
 PURCHASING PLANNING  
 FEBRUARY 10, 1988

3/4 YEAR ...  
PURCHASED PARTS PROGRAM STATUS  
PREPAREDNESS REPORT

PILOT  
P1: 09/19/88  
P2: 11/07/88  
C1: 12/19/88  
PMP: 04/10/89  
LAUNCH: 05/22/89

PAGE 1

SPR/ BUYER PART CODE NUMBER	DESCRIPTION	SUPPLIER	DRAWING	PILOT BUILD DATE	DIM. SAMPLE PROMISE	TEMP TOOL CODE	REMARKS
/	4522080 PKG-6/80X, LWD FLR LK CYC		03/14/88	11/07/88			LINE-UP WAS 02 80
2/229 K634-5	PANEL ASSY-RTR TRM (4432908-9)		01/25/88A	11/07/88			ADV REQ 12/10/87
<b>(NO PARTS LATE TO PILOT)</b>							
<b>(P2 PILOT)</b>							
2/229 H829	BOLSTER ASSY-CAB BK (4432933)	DAVIDSON INT	02/15/88	12/19/88	10/10/88 S		
3/513 L458	CUSH COMP RR ST RT (4482192)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 71025-163, MCN 01/08/88; COMPONENT PARTS N/A
3/513 L457	CUSH COMP RR ST LT (4482189)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 71025-163, MCN 01/08/88; COMPONENT PARTS N/A
3/513 L440	ST COMP FRT BKT RT (4482174)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 70625-152, MCN 10/19/87; COMPONENT PARTS N/A
3/513 L455	BK COMP RR ST (4482191)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 71025-163, MCN 01/08/88; COMPONENT PARTS N/A
3/513 L456	CUSH COMP RR ST RT (4482188)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 71025-163, MCN 01/08/88; COMPONENT PARTS N/A
3/513 L447	ST COMP FRT BKT LT (4482183)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		REL'D 01; COMPONENT PARTS N/A
3/513 L446	ST COMP FRT BKT RT (4482182)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 70625-152, MCN 10/19/87; COMPONENT PARTS N/A
3/513 L459	CUSH COMP RR ST LT (4482193)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 71025-163, MCN 01/08/88; COMPONENT PARTS N/A
3/513 L454	BK COMP RR ST (4482190)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 71025-163, MCN 01/08/88; COMPONENT PARTS N/A
3/513 L441	ST COMP FRT BKT LT (4482175)	DOUGLASALOWSON	03/18/88	12/19/88	10/24/88 X		A1 PCN 70625-152, MCN 10/19/87; COMPONENT PARTS N/A

---GPA CODES---  
1- M. H. KERBY  
2- M. P. CICCONE  
3- G. N. ANDREWS  
4- J. A. SORENSEN  
5- D. D. McDAVID

---DMG CODES---  
A-ACTUAL  
F-FULLY COMPRESSED  
M-ESTIMATED RMK  
P-PRE-SOURCE  
X-CONFIRMED  
Z-ODD BOX

---TOOL TIME CODES---  
S-STANDARD  
N-NON STANDARD  
ODD-ODD BOX

---SAMPLE PROMISE CODES---  
AC-IN PROCESS  
B-INTERIM PROCESS  
E-ESTIMATE  
F-FULLY COMPRESSED  
09/09/99-S/P/D N/A

---TEMP TOOL CODES---  
1-UNDER REVIEW  
2-NO REQUIREMENT  
3-P/C REC COST/TIME  
4-T/TOOL PURCHASED  
5-SHIP FUNC PRIOR S/P  
6-SHIP WITH SAMPLE  
7-ENGR, SUPPLIED  
8-USE SUB TSA  
9-NO T/T AVAIL  
0-S/P MEETS PILOT BUILD

B. L. HENDRIETH (6-2134)  
FORWARD MODEL TIMING  
PURCHASING PLANNING  
DATE: 02/09/88

1991 N-TRUCK DUAL REAR WHEEL CHASSIS-CABMAIN PURPOSE

- Develop a platform for sale to the body builders, and Mini/Micro Motor Home-Camper market.
- Opportunity for incremental vehicle sales.
- Total market segment is 12,000 units annually (Motor Home) with additional commercial cab usage.
- Toyota is presently the only other manufacturer of vehicles in this market.

GENERAL OUTLINE

- 142" wheelbase, fits within A. O. Smith tooling capability.
- 6500 lbs. GVW maximum
- 3.9L engine and automatic transmission standard
- 4x2 configuration at 2800 lbs. payload
- Optional 5.2L V-8 engine
- Product details on following page
- Brampton is the indicated assembly plant.

FINANCIALS

- Volume is at 3,000 units per 12/8/88 FPV, significant upscale potential is anticipated with a superior product to the Toyota chassis-cab.
- Cost projection is +\$410 over N, LWB base unit
- Base unit variable profit increase is +\$ 350 over base LWB, N-pickup (option profit not included).

Base Vehicle - Same as Regular Cab N-Truck with Content/Configuration Changes Noted Below:

- o Model Designation N1L66
- o Wheelbase 142 inch
- o Cab Back to Axle Centerline 69 inch
- o Cab Style 3 man, regular cab
- o Payload 2800 lbs.
- o GVWR Max. 6500 lbs.
- o Configuration 4 x 2
- o Rear GAWR 3650 lbs.
- o Frontal Area 42 ft.<sup>2</sup> (certifiable to 54 ft.<sup>2</sup>)
- o Rear Track 68.8 inch
- o Front Track 58.5 inch
- o Engine 3.9L, V-6 EFI; optional 5.2L, V-8 EFI
- o Transmission 4-speed automatic (A500)
- o Tires Seven (7) LT 215/75 R15
- o Axle/Hubs/Brake 8-1/2 Dana 44/new hubs/11-1/2 brake
- o Brake System Twin Piston front brake, larger master cylinder (V-8 program)
- o Wheels New dual rear wheels 15"; carryover front heavy duty wheels (6 bolt pattern per general front end upgrade.)
- o Suspension Front and rear carryover at 2550 payload level
- o Frame Modified regular cab LWB frame to accommodate 142" wheelbase flanged lip rail rear, with added crossmember.
- o Fuel Systems 22 gallon tank std.; modify filler tube.
- o Propshaft Two-piece with center bearing; lengthened existing LWB components
- o Rear Axle Ratio 3.55 (V-8), 3.90 (V-6)
- o Documents Incomplete vehicle documents
- o Rear Lights D-Model utiline rear brake lamps, existing
- o Package(s) Heavy duty package, maximum cooling, heavy duty battery--existing components
- o Options Offer existing options including: carpet, radio upgrades, premium front end ornamentation, etc.

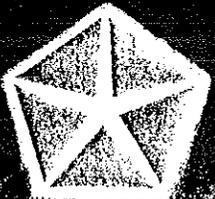
EXHIBIT  
1  
DATE

# Potential Failure Mode and Effects Analysis

## FMEA



$\Delta \pi$  EXHIBIT 3  
Deponent *Viergutz*  
Date *6-15-11* Rptr. *Des*  
WWW.DEPOBOOK.COM



# ***POTENTIAL*** **FAILURE MODE AND** **EFFECTS ANALYSIS** **(FMEA)**

## **REFERENCE MANUAL**

The content of this document is the technical equivalent of SAE J-1739. Potential Failure Mode and Effects Analysis (FMEA) should be used by suppliers to companies subscribing to QS-9000.

First Edition Issued February, 1993 • Second Edition, February, 1995  
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# FOREWORD

This reference Manual and Reporting Format was developed by the Failure Mode and Effects Analysis (FMEA) teams at Chrysler, Ford and General Motors, working under the auspices of the Automotive Division of the American Society for Quality Control (ASQC) and the Automotive Industry Action Group (AIAG).

The ASQC/AIAG Task Force charter is to standardize the reference manuals, procedures, reporting formats and technical nomenclature used by Chrysler, Ford, and General Motors in their respective supplier quality systems. Accordingly, this manual and format, which is approved and endorsed by Chrysler, Ford and General Motors, should be used by suppliers implementing FMEA techniques into their design/manufacturing processes.

In the past, Chrysler, Ford and General Motors each had their own guidelines and formats for insuring supplier FMEA compliance. Differences between these guidelines and formats resulted in additional demands on supplier resources. To improve upon this situation, Chrysler, Ford and General Motors agreed to develop, and, through AIAG, distribute this Manual. The work group responsible for the Manual was led by George Baumgartner of Ford Motor Company.

This Manual provides general guidelines for preparing an FMEA. It does not give specific instructions on how to arrive at each FMEA entry, a task best left to each FMEA team. This Manual also is not intended to be a comprehensive FMEA reference source or training document.

While these guidelines are intended to cover all situation normally occurring either in the design phase or process analysis, there will be questions that arise. These questions should be directed to your customer's Supplier Quality Assurance (SQA) activity. If you are uncertain as to how to contact the appropriate SQA activity, the buyer in your customer's Purchasing office can help.

The Task Force gratefully acknowledges: the leadership and commitment of Vice Presidents Thomas T. Stallkamp at Chrysler, Norman F. Ehlers at Ford, and J. Ignacio Lopez de Arriortua of General Motors; the assistance of the AIAG in the development, production, and distribution of the Procedure; the guidance of Task Force principals Russ Jacobs (Chrysler), Steve Walsh (Ford), Dan Reid (General Motors), and Rad Smith; and the assistance of the ASQC Automotive Division Reading Team. This team, led by Tripp Martin (Peterson Spring), reviewed the Manual for technical content and accuracy and made valuable contributions to form and content. Since the Manual was developed to meet specific needs of the automotive industry, the ASQC voluntary standards process defined by ASQC policies and procedures was not used in its development.

Additional copies can be ordered from AIAG and/or permission to copy portions of this Procedure for use within supplier organizations should be obtained from AIAG at 810-358-3003.



# TABLE OF CONTENTS

	Page Number
General Information .....	1
Overview .....	1
History .....	1
Manual Format .....	1
FMEA Implementation .....	1
Design FMEA .....	3
Introduction .....	5
Customer Defined .....	5
Team Effort .....	7
Development of a Design FMEA .....	7
1) FMEA Number .....	9
2) System, Subsystem, or Component Name and Number .....	9
3) Design Responsibility .....	9
4) Prepared By .....	9
5) Model Year(s)/Vehicle(s) .....	9
6) Key Date .....	9
7) FMEA Date .....	9
8) Core Team .....	9
9) Item/Function .....	11
10) Potential Failure Mode .....	11
11) Potential Effect(s) of Failure .....	11
12) Severity (S) .....	13
Suggested Evaluation Criteria .....	13
13) Classification .....	13
14) Potential Cause(s)/Mechanism(s) of Failure .....	15
15) Occurrence (O) .....	15
Suggested Evaluation Criteria .....	17
16) Current Design Controls .....	17
17) Detection (D) .....	19
Suggested Evaluation Criteria .....	19
18) Risk Priority Number (RPN) .....	21
19) Recommended Action(s) .....	21
20) Responsibility (for the Recommended Action) .....	21
21) Actions Taken .....	21
22) Resulting RPN .....	21
Follow-up .....	23
Process FMEA .....	25
Introduction .....	27
Customer Defined .....	27
Team Effort .....	27



## TABLE OF CONTENTS - Continued

	Page Number
Development of a Process FMEA .....	29
1) FMEA Number .....	29
2) Item .....	29
3) Process Responsibility .....	29
4) Prepared By .....	29
5) Model Year(s)/Vehicle(s) .....	29
6) Key Date .....	29
7) FMEA Date .....	31
8) Core Team .....	31
9) Process Function/Requirements .....	31
10) Potential Failure Mode .....	31
11) Potential Effect(s) of Failure .....	33
12) Severity (S) .....	33
Suggested Evaluation Criteria .....	35
13) Classification .....	35
14) Potential Cause(s)/Mechanism(s) of Failure .....	37
15) Occurrence (O) .....	37
Suggested Evaluation Criteria .....	39
16) Current Process Controls .....	39
17) Detection (D) .....	41
Suggested Evaluation Criteria .....	41
18) Risk Priority Number (RPN) .....	43
19) Recommended Action(s) .....	43
20) Responsibility (for the Recommended Action) .....	45
21) Actions Taken .....	45
22) Resulting RPN .....	45
Follow-Up .....	45

### APPENDICES

A Design FMEA Block Diagram Example .....	47
B Completed Design FMEA Example .....	49
C Process FMEA Flow Chart/Risk Assessment Example .....	51
D Completed Process FMEA Example .....	53
E Glossary .....	55
F Design FMEA Form .....	59
G Process FMEA Form .....	61



## GENERAL INFORMATION

### Overview

This manual introduces the topic potential Failure Mode and Effects Analysis (FMEA) and gives general guidance in the application of the technique. An FMEA can be described as a systemized group of activities intended to: 1) recognize and evaluate the potential failure of a product/process and its effects, 2) identify actions which could eliminate or reduce the chance of the potential failure occurring, and 3) document the process. It is complementary to the design process of defining positively what a design must do to satisfy the customer.

### History

Although engineers have always performed an FMEA type of analysis on their designs and manufacturing processes, the first formal application of the FMEA discipline was an innovation of the aerospace industry in the mid-1960s.

### Manual Format

For ease of use, this reference manual retains the presentation of the FMEA preparation instructions in two distinct sections (design and process). However, having both sections in the same manual facilitates the comparison of techniques used to develop the different types of FMEAs, as a means to more clearly demonstrate their proper application and interrelation.

### FMEA Implementation

Because of a company's commitment to continually improve its products whenever possible, the need for using the FMEA as a disciplined technique to identify and help eliminate potential concern is as important as ever. Studies of vehicle campaigns have shown that a fully implemented FMEA program could have prevented many of the campaigns.

Although responsibility for the "preparation" of the FMEA must, of necessity, be assigned to an individual, FMEA input should be a team effort. A team of knowledgeable individuals should be assembled; e.g., engineers with expertise in Design, Manufacturing, Assembly, Service, Quality, and Reliability.

One of the most important factors for the successful implementation of an FMEA program is timeliness. It is meant to be a "before-the-event" action, not an "after-the-fact" exercise. To achieve the greatest value, the FMEA must be done before a design or process failure mode has been unknowingly designed into the product. Up front time spent in doing a comprehensive FMEA well, when product/process changes can be most easily and inexpensively implemented, will alleviate late change crises. An FMEA can reduce or eliminate the chance of implementing a corrective change which could create an even larger concern. Properly applied, it is an interactive process which is never ending.



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## DESIGN FMEA

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***POTENTIAL***  
**FAILURE MODE AND EFFECTS ANALYSIS**  
**IN**  
**DESIGN**  
**(DESIGN FMEA)**  
**REFERENCE MANUAL**

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## DESIGN FMEA

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### INTRODUCTION

A Design potential FMEA is an analytical technique utilized primarily by a Design Responsible Engineer/Team as a means to assure that, to the extent possible, potential failure modes and their associated causes/mechanisms have been considered and addressed. End items, along with every related system, subassembly and component, should be evaluated. In its most rigorous form, an FMEA is a summary of an engineer's and the team's thoughts (including an analysis of items that could go wrong based on experience and past concerns) as a component, subsystem or system is designed. This systematic approach parallels, formalizes and documents the mental disciplines that an engineer normally goes through in any design process.

The Design potential FMEA supports the design process in reducing the risk of failures by:

- Aiding in the objective evaluation of design requirements and design alternatives.
- Aiding in the initial design for manufacturing and assembly requirements.
- Increasing the probability that potential failure modes and their effects on system and vehicle operation have been considered in the design/development process.
- Providing additional information to aid in the planning of thorough and efficient design test and development programs.
- Developing a list of potential failure modes ranked according to their effect on the "customer," thus establishing a priority system for design improvements and development testing.
- Providing an open issue format for recommending and tracking risk reducing actions.
- Providing future reference to aid in analyzing field concerns, evaluating design changes and developing advanced designs.

#### Customer Defined

The definition of "CUSTOMER" for a Design potential FMEA is not only the "END USER", but also the design responsible engineers/teams of the vehicle or higher level assemblies, and/or the manufacturing process responsible engineers in activities such as Manufacturing, Assembly, and Service.

When fully implemented, the FMEA discipline requires a Design FMEA for all new parts, changed parts, and carryover parts in new applications or environments. It is initiated by an engineer from the responsible design activity, which for a proprietary design may be the supplier.

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## DESIGN FMEA

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### INTRODUCTION (Continued)

#### Team Effort

During the initial Design potential FMEA process, the responsible engineer is expected to directly and actively involve representatives from all affected areas. These areas should include, but are not limited to: assembly, manufacturing, materials, quality, service and suppliers, as well as the design area responsible for the next assembly. The FMEA should be a catalyst to stimulate the interchange of ideas between the functions affected and thus promote a team approach. In addition, for any (internal/external) supplier designed items, the responsible design engineer should be consulted.

The Design FMEA is a living document and should be initiated before or at design concept finalization, be continually updated as changes occur or additional information is obtained throughout the phases of product development, and be fundamentally completed before the production drawings are released for tooling.

Considering that manufacturing/assembly needs have been incorporated, the Design FMEA addresses the design intent and assumes the design will be manufactured/assembled to this intent. Potential failure modes and/or causes/mechanisms which can occur during the manufacturing or assembly process need not, but may be included in a Design FMEA, when their identification, effect and control are covered by the Process FMEA.

The Design FMEA does not rely on process controls to overcome potential weaknesses in the design, but it does take the technical/physical limits of a manufacturing/assembly process into consideration, e.g.:

- necessary mold drafts
- limited surface finish
- assembling space/access for tooling
- limited hardenability of steels
- process capability/performance

### DEVELOPMENT OF A DESIGN FMEA

The design responsible engineer has at his or her disposal a number of documents that will be useful in preparing the Design potential FMEA. The process begins by developing a listing of what the design is expected to do, and what it is expected not to do, i.e., the design intent. Customer wants and needs, as may be determined from sources such as Quality Function Deployment (QFD), Vehicle Requirements Documents, known product requirements and/or manufacturing/assembly requirements should be incorporated. The better the definition of the desired characteristics, the easier it is to identify potential failure modes for corrective action.



# DESIGN FMEA

FMEA Number 1224

Page 1 of 1

Prepared By: A. Tate, X6412, Body Eng

FMEA Date (Orig): BX 03 22 (Rev): BX 07 14

## POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

Design Responsibility: Body Engineering

Key Date: BX 03 07 ER

Model Year(s)/Vehicle(s): 199X/Leon\_4cr/Alzaport

Core Team: I. Enabes, Car Product Dev, Chassis Manufacturing, J. Ford, Assy Ops, (Date): First, Henley Assembly Plant

Item	Function	Potential Failure Mode	Potential Effect(s) of Failure	Cause(s)	Occurrence	Current Design Controls	Detection	Recommended Action(s)	Responsibility & Target Completion Date	Actions Taken	Action Results			
9		10	11	12	13	14	15	16	17	18	19	20	21	22
Front Door L.H. H8HX-0000-A	Ingress to and egress from vehicle	Corroded interior lower door panels	Deteriorated life of door leading to: <ul style="list-style-type: none"> <li>Unsatisfactory appearance due to rust through paint over time</li> <li>Impaired function of interior door hardware</li> </ul>	Upper edge of protective wax application specified for inner door panels is too low	6	Vehicle general durability test veh. T-118 T-109 T-301	7	294	Add laboratory accelerated corrosion testing	A Tate-Body Engg BX 09 30	Based on test results (Test No. 1481) upper edge spec raised 125mm	7 2 2 28	7 2 2 28	
	Occupant protection from weather, noise, and side impact		Insufficient wax thickness specified	Inappropriate wax formulation specified	4	Vehicle general durability testing- as above	7	196	Add laboratory accelerated corrosion testing	Combine wrist for wax upper edge verification	Test results (Test No. 1481) show specified thickness is adequate. DOE shows 25% variation in specified thickness is acceptable.	7 2 2 28		
	Support anchorage for door hardware including mirror, hinges, latch and window regulator				2	Physical and Chem Lab test- Report No. 1265	2	28	None	A Tate Body Engg BX 01 15				
	Provide proper surface for appearance items		Entrapped air prevents wax from entering corner/edge access	Design aid investigation with non-functioning spray head	5		8	280	Add team evaluation using production spray equipment and specified wax	Body Engg & Assy Ops BX 11 15		7 1 3 21		
	Paint and soft trim		Wax application plugs door drain holes	Laboratory test using "worst case" wax application and hole size	3		1	21	None		Based on test, 3 additional vent holes provided in affected areas			
			Insufficient room between panels for spray head access	Drawing evaluation of spray head access	4		4	112	Add team evaluation using design aid buck and spray head	Body Engg & Assy Ops	Evaluation showed adequate access	7 1 1 7		

SAMPLE



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## DESIGN FMEA

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### DEVELOPMENT OF A DESIGN FMEA (Continued)

A Design FMEA should begin with a block diagram for the system, subsystem, and/or component being analyzed. An example block diagram is shown in Appendix A. The block diagram can also indicate the flow of information, energy, force, fluid, etc. The object is to understand the deliverables (input) to the block, the process (function) performed in the block, and the deliverables (output) from the block.

The diagram illustrates the primary relationship between the items covered in the analysis and establishes a logical order to the analysis. Copies of the diagrams used in FMEA preparation should accompany the FMEA.

In order to facilitate documentation of the analysis of potential failures and their consequences, a form has been designed and is in Appendix F.

Application of the form is described below; points are numbered according to the numbers encircled on the form shown on the facing page. An example of a completed form is contained in Appendix B and on the facing pages of this section.

- 1) **FMEA Number**  
Enter the FMEA document number, which may be used for tracking.
- 2) **System, Subsystem, or Component Name and Number**  
Indicate the appropriate level of analysis and enter the name and number of the system, subsystem or component being analyzed.
- 3) **Design Responsibility**  
Enter the OEM, department and group. Also include the supplier name if known.
- 4) **Prepared By**  
Enter the name, telephone number, company of the engineer responsible for preparing the FMEA.
- 5) **Model Year(s)/ Vehicle(s)**  
Enter the intended model year(s) and vehicle line(s) that will utilize and/or be affected by the design being analyzed (if known).
- 6) **Key Date**  
Enter the initial FMEA due date, which should not exceed the scheduled production design release date.
- 7) **FMEA Date**  
Enter the date the original FMEA was compiled, and the latest revision date.
- 8) **Core Team**  
List the names of the responsible individuals and departments which have the authority to identify and/or perform tasks. (It is recommended that all team members names, departments, telephone numbers, addresses, etc. be included on a distribution list.)



# DESIGN FMEA

FMEA Number 1234

Page 1 of 1

Prepared By A. Tate - X6412 - Body Engr.

FMEA Date (Orig.) 8X\_03\_22 (Rev.) 8X\_07\_14

## POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

System: X-Subsystem  
Component: 01.03.Body.Closures

Design Responsibility: Body Engineering

Key Date: 8X\_03\_01\_ER

Model Year(s)/Vehicle(s): 199X/1bp\_4dr/Wagon

Core Team: J. Fender-Cat/Product Dev., Childers-Manufacturing, J. Ford-Assy\_Ops, (Dalton, Fraser, Henley/Assembly Plants)

Item	Function	Potential Failure Modes	Potential Effect(s) of Failure	Severity	Cause(s) of Failure	Occurrence	Current Design Controls	Detectability	Recommended Action(s)	Responsibility & Target Completion Date	Action Results			
											Actions Taken	Severity	R. P. N.	
9	Front Door L/H. H8HX-0000-A	Controlled interior lower door panels	Deteriorated life of door leading to: <ul style="list-style-type: none"> <li>Unsatisfactory appearance due to rust through paint over time</li> <li>Impaired function of interior door hardware</li> </ul>	7	Upper edge of protective wax application specified for inner door panels is too low	6	Vehicle general durability test var. T-118 T-109 T-301	7	294	7 2 2 28	Based on test results (Test No. 1481) upper edge spec raised 125mm	21	28	
					Insufficient wax thickness specified	4	Vehicle general durability testing- as above	7	196	7 2 2 28	Test results (Test No. 1481) show specified thickness is adequate. DOE shows 25% variation in specified thickness is acceptable.	21	28	
					Inappropriate wax formulation specified	2	Physical and Chem Lab test- Report No. 1265	2	28					
					Entrapped air prevents wax from entering corner/edge access	5	Design aid investigation with non-functioning spray head	8	1260	Body Engrg & Assy Ops 8X 11 15	7 1 3 21	Add team evaluation using production spray equipment and specified wax	21	21
					Wax application plugs door drain holes	3	Laboratory test using "worst case" wax application and hole size	1	21			Based on test, 3 additional vent holes provided in affected areas		
					Insufficient room between panels for spray head access	4	Drawing evaluation of spray head access	4	112	Body Engrg & Assy Ops	7 1 1 7	Evaluation showed adequate access	7	7

SAMPLE

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## DESIGN FMEA

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### DEVELOPMENT OF A DESIGN FMEA (Continued)

#### 9) Item/Function

Enter the name and number of the item being analyzed. Use the nomenclature and show the design level as indicated on the engineering drawing. Prior to initial release, experimental numbers should be used.

Enter, as concisely as possible, the function of the item being analyzed to meet the design intent. Include information regarding the environment in which this system operates (e.g., define temperature, pressure, humidity ranges). If the item has more than one function with different potential modes of failure, list all the functions separately.

#### 10) Potential Failure Mode

Potential Failure Mode is defined as the manner in which a component, subsystem, or system could potentially fail to meet the design intent. The potential failure mode may also be the cause of a potential failure mode in a higher level subsystem, or system, or be the effect of one in a lower level component.

List each potential failure mode for the particular item and item function. The assumption is made that the failure could occur, but may not necessarily occur. A recommended starting point is a review of past things-gone-wrong, concerns reports, and group "brainstorming".

Potential failure modes that could only occur under certain operating conditions (i.e. hot, cold, dry, dusty, etc.) and under certain usage conditions (i.e. above average mileage, rough terrain, only city driving, etc.) should be considered.

Typical failure modes could be, but are not limited to:

Cracked	Sticking
Deformed	Short circuited (electrical)
Loosened	Oxidized
Leaking	Fractured

Note: Potential failure modes should be described in "physical" or technical terms, not as a symptom noticeable by the customer.

#### 11) Potential Effect(s) of Failure

Potential Effects of Failure are defined as the effects of the failure mode on the function, as perceived by the customer.

Describe the effects of the failure in terms of what the customer might notice or experience, remembering that the customer may be an internal customer as well as the ultimate end user. State clearly if the function could impact safety or noncompliance to regulations. The effects should always be stated in terms of the specific system, subsystem or component being analyzed. Remember that a hierarchical relationship exists between the component, subsystem, and system levels. For example, a part could fracture, which may cause the assembly to vibrate, resulting in an intermittent system operation. The intermittent system operation could cause performance to degrade, and ultimately lead to customer dissatisfaction. The intent is to forecast the failure effects to the Team's level of knowledge.



# DESIGN FMEA

FMEA Number 1234

Page 1 of 1

Prepared By A. Tate - X6412- Body Eng

FMEA Date (Orig.) 03.22 (Rev.) 07.14

## POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

Design Responsibility Body Engineering

Key Date 03.01.01 ER

Core Team J. Ender, J. Frasier, Fraser, Henley, Assembly Plants

Model Year(s) Vehicle(s) 199X/Lon 4drWagon

System Subsystem Component 01.02/Body Closures

Item	Function	Potential Failure Mode	Potential Effect(s) of Failure	Potential Cause(s) Mechanism(s) of Failure	Current Design Controls	D R P N	Recommended Action(s)	Responsibility & Target Completion Date	Actions Taken	S O D R P N
9	Front Door L.H. HBHX-0000-A	Corroded interior lower door panels	Deteriorated life of door leading to: <ul style="list-style-type: none"> <li>Unsatisfactory appearance due to rust through paint over time</li> <li>Impaired function of interior door hardware</li> </ul>	Upper edge of protective wax application specified for inner door panels is too low	Vehicle general durability test vch. T-118 T-109 T-301	7 294	Add laboratory accelerated corrosion testing	A Tate-Body Eng 09 30	Based on test results (Test No. 1481) upper edge spec raised 125mm	7 2 2 28
		Ingress to and egress from vehicle		Insufficient wax thickness specified	Vehicle general durability testing- as above	7 196	Add laboratory accelerated corrosion testing	Combine w/test for wax upper edge verification	Test results (Test No. 1481) show specified thickness is adequate. DOE shows 25% variation in specified thickness is acceptable.	7 2 2 28
		Occupant protection from weather, noise, and side impact		Inappropriate wax formulation specified	Physical and Chem Lab test- Report No.1265	2 28	None	A Tate Body Eng 01 15		
		Support anchorage for door hardware including mirror, hinges, latch and window regulator		Entrapped air prevents wax from entering corner/edge access	Design aid investigation with non-functioning spray head	8 280	Add team evaluation using production spray equipment and specified wax	Body Eng & Assy Ops 08 11 15		7 1 3 21
		Provide proper surface for appearance items		Wax application plugs door drain holes	Laboratory test using "worst case" wax application and hole size	1 21	None		Based on test, 3 additional vent holes provided in affected areas	
		Paint and soft trim		Insufficient room between panels for spray head access	Drawing evaluation of spray head access	4 112	Add team evaluation using design aid buck and spray head	Body Eng & Assy Ops	Evaluation showed adequate access	7 1 1 7

SAMPLE



## DESIGN FMEA

### DEVELOPMENT OF A DESIGN FMEA (Continued)

**11) Potential Effect(s) of Failure (Continued)**

Typical failure effects could be, but are not limited to:

- |                        |                    |
|------------------------|--------------------|
| Noise                  | Rough              |
| Erratic Operation      | Inoperative        |
| Poor Appearance        | Unpleasant Odor    |
| Unstable               | Operation Impaired |
| Intermittent Operation |                    |

**12) Severity (S)**

Severity is an assessment of the seriousness of the effect (listed in the previous column) of the potential failure mode to the next component, subsystem, system or customer if it occurs. Severity applies to the effect only. A reduction in Severity Ranking index can be effected only through a design change. Severity should be estimated on a "1" to "10" scale.

**Suggested Evaluation Criteria:**

(The team should agree on an evaluation criteria and ranking system, which is consistent, even if modified for individual product analysis.)

Effect	Criteria: Severity of Effect	Ranking
Hazardous-without warning	Very high severity ranking when a potential failure mode affects safe vehicle operation and/or involves noncompliance with government regulation without warning.	10
Hazardous-with warning	Very high severity ranking when a potential failure mode affects safe vehicle operation and/or involves noncompliance with government regulation with warning	9
Very High	Vehicle/item inoperable, with loss of primary function.	8
High	Vehicle/item operable, but at reduced level of performance. Customer dissatisfied.	7
Moderate	Vehicle/item operable, but Comfort/Convenience item(s) inoperable. Customer experiences discomfort.	6
Low	Vehicle/item operable, but Comfort/Convenience item(s) operable at reduced level of performance. Customer experiences some dissatisfaction.	5
Very Low	Fit & Finish/Squeak & Rattle item does not conform. Defect noticed by most customers.	4
Minor	Fit & Finish/Squeak & Rattle item does not conform. Defect noticed by average customer.	3
Very Minor	Fit & Finish/Squeak & Rattle item does not conform. Defect noticed by discriminating customer.	2
None	No Effect.	1

**13) Classification**

This column may be used to classify any special product characteristics (e.g., critical, key, major, significant) for components, subsystems, or systems that may require additional process controls.



# DESIGN FMEA

FMEA Number 1234

Page 1 of 1

Prepared By A. Tate - X6412-Body\_Eng

FMEA Date (Orig.) 8X 08 22 (Rev.) 8X 07 14

## POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

Design Responsibility Body Engineering

Key Date 8X 03 01 ER

System: X-Subsystem  
Component: 01.03/Body Closures

Model Year(s)/Vehicle(s): 199X/Lon 4dr/Wagon

Core Team: J. Fender-Cat Product Dev., Childers-Manufacturing, J. Ford-Assy Ops, (Dalton, Fraser, Henley Assembly Plants)

Item	Function	Potential Failure Mode (10)	Potential Effect(s) of Failure (11)	S e v e r i t y	C a u s e s	O c c u r r e n c e	D e t e c t	R. P. N.	Recommended Action(s) (18)	Responsibility & Target Completion Date (20)	Action Results (22)	
											Actions Taken (21)	S O D R. S e c e l P. N.
9	Front Door L.H. H8HX-0000-A	Corroded interior lower door panels	Deteriorated life of door leading to: <ul style="list-style-type: none"> <li>Unsatisfactory appearance due to rust through paint over time</li> <li>Impaired function of interior door hardware</li> </ul>	7	Upper edge of protective wax application specified for inner door panels is too low (14)	6	Vehicle general durability test veh. T-118 T-109 T-301 (16)	7 294	Add laboratory accelerated corrosion testing (19)	A Tate-Body Engg 8X 09 30 (20)	Based on test results (Test No. 1481) upper edge spec raised 125mm (21)	7 2 21 28
					Insufficient wax thickness specified	4	Vehicle general durability testing - as above	7 196	Add laboratory accelerated corrosion testing	Combine wheel for wax upper edge verification	Test results (Test No. 1481) show specified thickness is adequate. DOE shows 25% variation in specified thickness is acceptable.	7 2 2 28
					Inappropriate wax formulation specified	2	Physical and Chem Lab test- Report No. 1265	2 28	None	A Tate Body Engg 8X 01 15		
					Entrapped air prevents wax from entering corner/edge access	5	Design aid investigation with non-functioning spray head	8 280	Add team evaluation using production spray equipment and specified wax	Body Engg & Assy Ops 8X 11 15		7 1 3 21
					Wax application plugs door drain holes	3	Laboratory test using "worst case" wax application and hole size	1 21	None		Based on test, 3 additional vent holes provided in affected areas	
					Insufficient room between panels for spray head access	4	Drawing evaluation of spray head access	4 112	Add team evaluation using design aid buck and spray head	Body Engg & Assy Ops	Evaluation showed adequate access	7 1 1 7

SAMPLE




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## DESIGN FMEA

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### DEVELOPMENT OF A DESIGN FMEA (Continued)

Any item deemed to require special process controls should be identified on the Design FMEA form with the appropriate character or symbol in the Classification column and should be addressed in the Recommended actions column.

Each item identified above in the Design FMEA should have the special process controls identified in the Process FMEA.

#### 14) Potential Cause(s)/ Mechanism(s) of Failure

Potential Cause of Failure is defined as an indication of a design weakness, the consequence of which is the failure mode.

List, to the extent possible, every conceivable failure cause and/or failure mechanism for each failure mode. The cause/mechanism should be listed as concisely and completely as possible so that remedial efforts can be aimed at pertinent causes.

Typical failure causes may include, but are not limited to:

- Incorrect Material Specified
- Inadequate Design Life Assumption
- Over-stressing
- Insufficient Lubrication Capability
- Inadequate Maintenance Instructions
- Poor Environment Protection
- Incorrect Algorithm

Typical failure mechanisms may include, but are not limited to:

- |                      |           |
|----------------------|-----------|
| Yield                | Creep     |
| Fatigue              | Wear      |
| Material Instability | Corrosion |

#### 15) Occurrence (O)

Occurrence is the likelihood that a specific cause/mechanism (listed in the previous column) will occur. The likelihood of occurrence ranking number has a meaning rather than a value. Removing or controlling one or more of the causes/mechanisms of the failure mode through a design change is the only way a reduction in the occurrence ranking can be effected.

Estimate the likelihood of occurrence of potential failure cause/mechanism on a "1" to "10" scale. In determining this estimate, questions such as the following should be considered:

- What is the service history/field experience with similar components or subsystems?
- Is component carryover or similar to a previous level component or subsystem?
- How significant are changes from a previous level component or subsystem?
- Is component radically different from a previous level component?
- Is component completely new?



# DESIGN FMEA

FMEA Number 1234

Page 1 of 1

Prepared By A. Tate - X6412-Body Engr

FMEA Date (Orig.) 03.22 (Rev.) 07.14

## POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

Design Responsibility Body Engineering

Key Date 03.01.01

System  
Subsystem  
Component

Model Year(s)/Vehicle(s) 1993/Lion 4dr/Wagon

Core Team I. Enderic-Car Product Dev., Childers-Manufacturing, J. Ford-Assy Ops, Dalton-Fraser, Henley-Assembly Plants

Item	Function	Potential Failure Mode	Potential Effect(s) of Failure	SIAS	Cause(s)/Mechanism(s) of Failure	Occurrence	Current Design Controls	D E T P N	Recommended Action(s)	Responsibility & Target Completion Date	Action Results		
											Actions Taken	S O D R e c e p t i n	
9	Front Door L.H. H6HX-0000-A	Corroded interior lower door panels	Deteriorated life of door leading to: • Unsatisfactory appearance due to rust through paint over time • Impaired function of interior door hardware	7	Upper edge of protective wax application specified for inner door panels is too low	6	Vehicle general durability test veh. T-118 T-109 T-301	7 264	Add laboratory accelerated corrosion testing	A Tate-Body Engr 03.09.30	Based on test results (Test No. 1481) upper edge spec raised 125mm	21	7 2 2 28
					Insufficient wax thickness specified	4	Vehicle general durability testing, as above	7 196	Add laboratory accelerated corrosion testing	Combine w/ test for wax upper edge verification	Test results (Test No. 1481) show specified thickness is adequate. DOE shows 25% variation in specified thickness is acceptable.	21	7 2 2 28
					Inappropriate wax formulation specified	2	Physical and Chem Lab test- Report No. 1265	2 28	None	A Tate Body Engr 03.01.15			
					Entrapped air prevents wax from entering corner/edge access	5	Design and investigation with non-inhibiting spray head	8 260	Add team evaluation using production spray equipment and specified wax	Body Engr & Assy Ops 03.11.15			7 1 3 21
					Wax application plugs door drain holes	3	Laboratory test using "worst case" wax application and hole size	1 21	None			Based on test, 3 additional vent holes provided in affected areas	
					Insufficient room between panels for spray head access	4	Drawing evaluation of spray head access	4 112	Add team evaluation using design aid buck and spray head	Body Engr & Assy Ops		Evaluation showed adequate access	7 1 1 7

SAMPLE



## DESIGN FMEA

### DEVELOPMENT OF A DESIGN FMEA (Continued)

- Has the component application changed?
- What are the environmental changes?
- Has an engineering analysis been used to estimate the expected comparable occurrence rate for the application?

A consistent occurrence ranking system should be used to ensure continuity. The "Design Life Possible Failure Rates" are based on the number of failures which are anticipated during the design life of the component, subsystem, or system. The occurrence ranking number is related to the rating scale and does not reflect the actual likelihood of occurrence.

#### 15) Occurrence (O)

##### Suggested Evaluation Criteria:

(The team should agree on an evaluation criteria and ranking system, which is consistent, even if modified for individual product analysis.)

Probability of Failure	Possible Failure Rates	Ranking
Very High: Failure is almost inevitable	≥ 1 in 2	10
	1 in 3	9
High: Repeated failures	1 in 8	8
	1 in 20	7
Moderate: Occasional failures	1 in 80	6
	1 in 400	5
	1 in 2,000	4
Low: Relatively few failures	1 in 15,000	3
	1 in 150,000	2
Remote: Failure is unlikely	≤ 1 in 1,500,000	1

#### 16) Current Design Controls

List the prevention, design validation/verification (DV), or other activities which will assure the design adequacy for the failure mode and/or cause/mechanism under consideration. Current controls (e.g., road testing, design reviews, fail/safe (pressure relief valve), mathematical studies, rig/lab testing, feasibility reviews, prototype tests, fleet testing) are those that have been or are being used with the same or similar designs.

There are three types of Design Controls/features to consider; those that : (1) Prevent the cause/mechanism or failure mode/ effect from occurring, or reduce their rate of occurrence,(2) detect the cause/mechanism and lead to corrective actions, and (3) detect the failure mode.



# DESIGN FMEA

FMEA Number 1294

Page 1 of 1

Prepared By A Tate - X&412-Body Eng

FMEA Date (Orig.) &X 03 22 (Rev.) &X 07 14

## POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

Design Responsibility Body Engineering

Key Date 9X 03 01 ER

2

5

Model Year(s)/Vehicle(s) 199X/Lon 4dr/Wagon

Core Team J.Fender-Car Product Dev., Childers-Manufacturing, J. Ford-Assy Ops., Dalton, Fraser, Henley, Assembly Plants

Item	Function	Potential Failure Mode	Potential Effect(s) of Failure	Cause(s) of Failure	Potential Cause(s)/Mechanism(s) of Failure	Occurrence	Current Design Controls	D.P.N.	R.P.N.	Recommended Action(s)	Responsibility & Target Completion Date	Action Results	
												Actions Taken	S.O.C.I.N.
9	Front Door L.H. H8HX-0000-A	Corroded interior lower door panels	Deteriorated life of door leading to: <ul style="list-style-type: none"> <li>Unsatisfactory appearance due to rust through paint over time</li> <li>Impaired function of interior door hardware</li> </ul>	Upper edge of protective wax application specified for inner door panels is too low	6	Vehicle general durability test veh. T-116 T-109 T-301	7	294	Add laboratory accelerated corrosion testing	A Tate-Body Engrg 8X 09 30	20	21	22
				Insufficient wax thickness specified	4	Vehicle general durability testing - see above	7	196	Add laboratory accelerated corrosion testing	Combine w/ret for wax upper edge verification	7 2 2 28		
				Inappropriate wax formulation specified	2	Physical and Chem Lab test- Report No. 1265	2	26	None	Conduct Design of Experiments (DOE) on wax thickness	A Tate Body Engrg 9X 01 15		
				Entrapped air prevents wax from entering corner/edge access	5	Design aid investigation with non-functioning spray head	8	280	Add team evaluation using production spray equipment and specified wax	Body Engrg & Assy Ops 8X 11 15	7 1 3 21		
				Wax application plugs door drain holes	3	Laboratory test using "worst case" wax application and hole size	1	21	None	Based on test, 3 additional vent holes provided in affected areas			
				Insufficient room between panels for spray head access	4	Drawing evaluation of spray head access	4	112	Add team evaluation using design aid buck and spray head	Body Engrg & Assy Ops	7 1 1 7		

SAMPLE



## DESIGN FMEA

### DEVELOPMENT OF DESIGN FMEA (Continued)

The preferred approach is to first use type (1) controls if possible; second, use the type (2) controls; and third, use the type (3) controls. The initial occurrence rankings will be affected by the type (1) controls provided they are integrated as part of the design intent. The initial detection rankings will be based upon the type (2) or type (3) current controls, provided the prototypes and models being used are representative of design intent.

#### 17) Detection (D)

Detection is an assessment of the ability of the proposed type (2) current design controls, listed in column 16, to detect a potential cause/mechanism (design weakness), or the ability of the proposed type (3) current design controls to detect the subsequent failure mode, before the component, subsystem, or system is released for production. In order to achieve a lower ranking, generally the planned design control (e.g., preventative, validation, and/or verification activities) has to be improved.

#### Suggested Evaluation Criteria:

(The team should agree on an evaluation criteria and ranking system, which is consistent, even if modified for individual product analysis.)

Detection	Criteria: Likelihood of Detection by Design Control	Ranking
Absolute Uncertainty	Design Control will not and/or can not detect a potential cause/mechanism and subsequent failure mode; or there is no Design Control.	10
Very Remote	Very remote chance the Design Control will detect a potential cause/mechanism and subsequent failure mode	9
Remote	Remote chance the Design Control will detect a potential cause/mechanism and subsequent failure mode	8
Very Low	Very low chance the Design Control will detect a potential cause/mechanism and subsequent failure mode	7
Low	Low chance the Design Control will detect a potential cause/mechanism and subsequent failure mode	6
Moderate	Moderate chance the Design Control will detect a potential cause/mechanism and subsequent failure mode	5
Moderately High	Moderately high chance the Design Control will detect a potential cause/ mechanism and subsequent failure mode	4
High	High chance the Design Control will detect a potential cause/mechanism and subsequent failure mode	3
Very High	Very high chance the Design Control will detect a potential cause/mechanism and subsequent failure mode	2
Almost Certain	Design Control will almost certainly detect a potential cause/mechanism and subsequent failure mode	1



# DESIGN FMEA

FMEA Number 1234

Page 1 of 1

Prepared By A. Tate - X6412-Body Eng

FMEA Date (Orig.) 8X.02.22 (Rev.) 8X.07.14

## POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

Design Responsibility Body Engineering

Key Date 9X.03.01.ES

4

7

3

6

2

5

8

9

Core Team: I. Fender-Car Product Dev., Childers-Manufacturing, J. Ford-Assy Ops (Dalton, Fraser, Hanley, Assembly Plants)

Item	Function	Potential Failure Mode	Potential Effect(s) of Failure	Severity	Cause(s) of Failure	Potential Cause(s)/Mechanism(s) of Failure	Occurrence	Current Design Controls	Detection	RPN	Recommended Action(s)	Responsibility & Target Completion Date	Actions Taken	Action Results			
														SO	DR		
9	Front Door L.H. HBHX-0000-A	Corroded interior lower door panels	Deteriorated life of door leading to: <ul style="list-style-type: none"> <li>Unsatisfactory appearance due to rust through paint over time</li> <li>Impaired function of interior door hardware</li> </ul>	7	Upper edge of protective wax application specified for inner door panels is too low	Vehicle general durability test veh. T-118 T-109 T-301	6	Vehicle general durability testing, as above	7	294	Add laboratory accelerated corrosion testing	A. Tate-Body Eng 05.30	Based on test results (Test No. 1481) upper edge spec raised 125mm	7	2	28	
					Insufficient wax thickness specified	Vehicle general durability testing, as above	4	Vehicle general durability testing, as above	7	196	Add laboratory accelerated corrosion testing	Combine w/ test for wax upper edge-verification	Test results (Test No. 1481) show specified thickness is adequate. DOE shows 25% variation in specified thickness is acceptable.	7	2	28	
					Inappropriate wax formulation specified	Physical and Chem Lab test- Report No. 1265	2	Physical and Chem Lab test- Report No. 1265	2	23	None	A. Tate Body Eng 9X.01.15					
					Entrapped air prevents wax from entering corner/edge access	Design aid investigation with non-functioning spray head	5	Design aid investigation with non-functioning spray head	8	280	Add team evaluation using production spray equipment and specified wax	Body Eng & Assy Ops 8X.11.15			7	1	21
					Wax application plugs door draft holes	Laboratory test using "worst case" wax application and hole size	3	Laboratory test using "worst case" wax application and hole size	1	21	None						
					Insufficient room between panels for spray head access	Drawing evaluation of spray head access	4	Drawing evaluation of spray head access	4	112	Add team evaluation using design aid truck and spray head	Body Eng & Assy Ops	Evaluation showed adequate access		7	1	7

SAMPLE



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## DESIGN FMEA

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### DEVELOPMENT OF A DESIGN FMEA (Continued)

**18) Risk Priority Number (RPN)**

The Risk Priority Number is the product of the Severity (S), Occurrence (O), and Detection (D) ranking

$$RPN = (S) \times (O) \times (D)$$

The Risk Priority Number, as the product  $S \times O \times D$ , is a measure of design risk. This value should be used to rank order the concerns in the design (e.g., in Pareto fashion). The RPN will be between "1" and "1,000". For higher RPNs the team must undertake efforts to reduce this calculated risk through corrective action(s). In general practice, regardless of the resultant RPN, special attention should be given when severity is high.

**19) Recommended Action(s)**

When the failure modes have been rank ordered by RPN, corrective action should be first directed at the highest ranked concerns and critical items. The intent of any recommended action is to reduce any one or all of the occurrence, severity, and/or detection rankings. An increase in design validation/verification actions will result in a reduction in the detection ranking only. A reduction in the occurrence ranking can be effected only by removing or controlling one or more of the causes/mechanisms of the failure mode through a design revision. Only a design revision can bring about a reduction in the severity ranking. Actions such as the following should be considered, but are not limited to:

- Design of Experiments (particularly when multiple or interactive causes are present).
- Revised Test Plan.
- Revised Design.
- Revised Material Specification.

If no actions are recommended for a specific cause, indicate this by entering a "NONE" in this column.

**20) Responsibility (for the Recommended Action)**

Enter the Organization and individual responsible for the recommended action and the target completion date.

**21) Actions Taken**

After an action has been implemented, enter a brief description of the actual action and effective date.

**22) Resulting RPN**

After the corrective action have been identified, estimate and record the resulting severity, occurrence, and detection rankings. Calculate and record the resulting RPN. If no actions are taken, leave the "Resulting RPN" and related ranking columns blank.

All Resulting RPN(s) should be reviewed and if further action is considered necessary, repeat steps 19 through 22.

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## DESIGN FMEA

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### DEVELOPMENT OF A DESIGN FMEA (Continued)

#### Follow-Up

The design responsible engineer is responsible for assuring that all actions recommended have been implemented or adequately addressed. The FMEA is a living document and should always reflect the latest design level, as well as the latest relevant actions, including those occurring after start of production.

The design responsible engineer has several means of assuring that concerns are identified and that recommended actions are implemented. They include, but are not limited to the following:

- Assuring design requirements are achieved.
- Review of engineering drawings and specifications.
- Confirmation of incorporation to assembly/manufacturing documentation.
- Review of Process FMEAs and Control Plans.



# APPENDIX A

## Design FMEA Block Diagram Example

### FAILURE MODE AND EFFECTS ANALYSIS (FMEA) BLOCK DIAGRAM/ENVIRONMENTAL EXTREMES

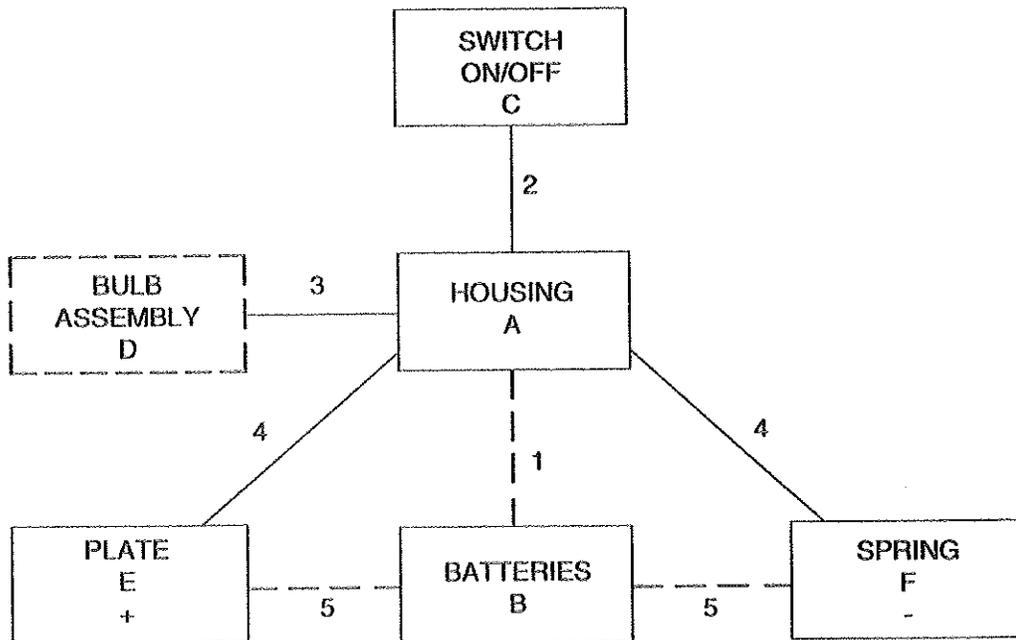
SYSTEM NAME: FLASHLIGHT  
 YEAR VEHICLE PLATFORM: 1994 NEW PRODUCT  
 FMEA I.D. NUMBER: XXXI10D001

**OPERATIONAL ENVIRONMENTAL EXTREMES**

TEMPERATURE: -20 TO 160 F CORROSIVE: TEST SCHEDULE B VIBRATION: NOT APPLICABLE  
 SHOCK: 6 FOOT DROP FOREIGN MATERIAL: DUST HUMIDITY: 0 - 100 % RH  
 FLAMMABILITY: (WHAT COMPONENT(S) ARE NEAR HEAT SOURCE(S))?  
 OTHER:

LETTERS = COMPONENTS      \_\_\_\_\_ = ATTACHED/JOINED      - - - - - = INTERFACING, NOT JOINED       = NOT INCLUDED IN THIS FMEA  
 NUMBERS = ATTACHING METHODS

The example below is a relational block diagram. Other types of block diagrams may be used by the FMEA Team to clarify the item(s) being considered in their analysis



- COMPONENTS**
- A. HOUSING
  - B. BATTERIES (2 D CELL)
  - C. ON/OFF SWITCH
  - D. BULB ASSEMBLY
  - E. PLATE
  - F. SPRING

- ATTACHING METHOD**
- 1. SKIP FIT
  - 2. RIVETS
  - 3. THREAD
  - 4. SNAP FIT
  - 5. COMPRESSIVE FIT



# APPENDIX B

## Design FMEA Example

FMEA Number 1234 (1)  
 Page 1 of 1  
 Prepared By A. Tate - X6412-Body\_Eng (4)  
 FMEA Date (Orig.) 2X\_03\_22 (Rev.) 3X\_07\_14 (7)

### POTENTIAL FAILURE MODE AND EFFECTS ANALYSIS (DESIGN FMEA)

Design Responsibility Body Engineering (3)  
 Key Date 2X\_03\_01 ER (6)  
 Model Year(s)/Vehicle(s) 199X/1.0L 4drWagon (2)  
 Component 01.03.Body Closures (5)

Core Team J. Fender, Car Product Dev., Childers-Manufacturing, J. Ford-Assy Ops., Dalton, Fraser, Henley Assembly Plants (8)

Item	Function	Potential Failure Mode	Potential Effect(s) of Failure	Severity	Cause(s)/Mechanism(s) of Failure	Occurrence	Current Design Controls	Detectability	R. P. N.	Recommended Action(s)	Responsibility & Target Completion Date	Action Results			
												Actions Taken	S. O. C. V.	D. E. P. T. N.	
9	Front Door L.H. H8X-0000-A	Corroded interior lower door panels	Deteriorated life of door leading to: <ul style="list-style-type: none"> <li>Unsatisfactory appearance due to rust through paint over time</li> <li>Impaired function of interior door hardware</li> </ul>	7	Upper edge of protective wax application specified for inner door panels is too low	6	Vehicle general durability test vab. T-118 T-109 T-301	7	294	Add laboratory accelerated corrosion testing	A Tate-Body Eng 9X_09_30	Based on test results (Test No. 1481) upper edge spec raised 125mm	7	2	28
					Insufficient wax thickness specified	4	Vehicle general durability testing- as above	7	196	Add laboratory accelerated corrosion testing	Combine w/test for wax upper edge verification	Test results (Test No. 1481) show specified thickness is adequate. DOE shows 25% variation in specified thickness is acceptable.	7	2	28
					Inappropriate wax formulation specified	2	Physical and Chem Lab test- Report No.1265	2	28	None	Conduct Design of Experiments (DOE) on wax thickness	A Tate Body Eng 9X_01_15			
					Entrapped air prevents wax from entering corner/edge access	5	Design aid investigation with non-functioning spray head	8	280	Add team evaluation using production spray equipment and specified wax	Body Eng & Assy Ops 9X_11_15		7	1	21
					Wax application plugs door drain holes	3	Laboratory test using "worst case" wax application and hole size	1	21	None		Based on test, 3 additional vent holes provided in affected areas			
					Insufficient room between panels for spray head access	4	Drawing evaluation of spray head access	4	112	Add team evaluation using design aid buck and spray head	Body Eng & Assy Ops	Evaluation showed adequate access	7	1	7

**SAMPLE**



## APPENDIX C

### Process FMEA Flow Chart/Risk Assessment Example

(Application of Wax to Inside of Door)

<u>Process Step</u>	<u>Risk Assessment</u>
1) Get wax applicator wand from holder	Low risk
2) Open vehicle door	Low risk
* 3) Insert wand and pull trigger for 12 seconds while making three passes	High risk
4) Release trigger wait 3 seconds	Medium risk
5) Remove wand	Medium risk
6) Close vehicle door	Low risk
7) Replace applicator wand in holder	Low risk

\* FMEA Required (high risk)



## APPENDIX E

### Glossary

<b>Control Plans</b>	Written description of the system used for controlling the manufacturing/assembly process.
<b>Design Intent</b>	What a given component/subsystem/system is expected to do or not to do.
<b>Design Life</b>	The time period for which the design is intended to perform its requirements.
<b>Design Validation/ Verification (DV)</b>	A program intended to assure that the design meets its requirements.
<b>Design of Experiments (DOE)</b>	An efficient method of experimentation which identifies factors that affect the mean and variation with minimum testing.
<b>Feature</b>	A product characteristic (e.g., radius, hardness) or a process characteristic (e.g., insertion force, temperature).
<b>Pareto</b>	A simple tool for problem solving that involves ranking all potential problem areas.
<b>Process</b>	The combination of people, machines and equipment, raw materials, methods and environment that produces a given product or service.
<b>Process Change</b>	A change in processing concept which could alter the capability of the process to meet the design requirements or durability of the product.
<b>Quality Function Deployment (QFD)</b>	A structured method in which customer requirements are translated into appropriate technical requirements for each stage of product development and production.
<b>Special Product Characteristic</b>	A special product characteristic (e.g., critical, key, major, significant) is a product characteristic for which reasonably anticipated variation could significantly affect a product's safety or compliance with governmental standards or regulations, or is likely to significantly affect customer satisfaction with a product.



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## APPENDIX E

### Glossary

#### **Special Process Charateristic**

A special process characteristic (e.g., critical, key, major, significant) is a process characteristic for which variation must be controlled to some target value to ensure that variation in a special product characteristic is maintained to its target value during manufacturing and assembly.

#### **Vehicle Campaigns**

Recall of vehicles for rework or safety inspection.



# Corporate Organization Directory



## CHRYSLER CORPORATION OFFICERS

Eaton, R. J.	Chairman of the Board and Chief Executive Officer
Lutz, R. A.	President and Chief Operating Officer
Denomme, T. G.	Vice Chairman and Chief Administrative Officer
Valade, G. C.	Executive Vice President and Chief Financial Officer
Boltz, R. R.	Vice President - Product Strategy & Regulatory Affairs and General Manager - Small Car Operations
Capo, T. P.	Vice President and Treasurer
Cappy, J. E.	Vice President - Chrysler Technologies and Rental Car Operations
Castaing, F. J.	Vice President - Vehicle Engineering and General Manager - Power Train Operations
Cunningham, T. R.	Executive Vice President - Sales & Marketing and General Manager - Minivan Operations
Donlon III, J. D.	Vice President and Controller
Ewasyshyn, F. J.	Vice President - Advance Manufacturing Engineering
Fountain, W. F., Jr.	Vice President - Government Affairs
Gale, T. C.	Vice President - Product Design and International Operations
Gallagher, T.	Vice President - Employee Relations
Henson, G. L.	Vice President - Large & Small Car, Jeep & Truck Assembly and Stamping Opns
Herlitz, J. E.	Vice President - Product Design
Holden, J. P.	Vice President - Quality, Capacity and Process Management
Lewis, H. A.	Vice President - Finance Strategy and Planning
Liberatore, R. G.	Vice President - Washington Affairs
Liebler, A. C.	Vice President - Marketing and Communications
Lobo S., C.	Vice President and President & Managing Director - Chrysler de Mexico S.A.
O'Brien, W. J.	Vice President, General Counsel and Secretary
Oswald, K. M.	Vice President - Corporate Personnel
Pappert, E. T.	Vice President - Sales and Service
Pawley, D. K.	Executive Vice President - Manufacturing
Richie, L. C.	Vice President and General Counsel - Automotive Legal Affairs
Robertson, B. I.	Vice President - Engineering Technologies and General Manager - Jeep/Truck Operations
Rushwin, S. T.	Vice President - International Manufacturing & Minivan Assembly Opns
Sidlik, T. W.	Vice President and Chairman - Chrysler Financial Corporation
Stallkamp, T. T.	Vice President - Procurement & Supply and General Manager - Large Car Operations

## SALES AND MARKETING AND MINIVAN OPERATIONS

Cunningham, T. R.	Executive Vice President - Sales and Marketing and General Manager - Minivan Operations
Winter, R. A.	General Product Manager - Minivan Operations
Dilts, G. E.	Director - Sales and Marketing Training
Osborn, T. J.	Director - Sales and Marketing Operations Planning
MacDonald, M. J.	General Manager - Fleet Operations
Baker, L. W.	General Manager - Mopar Parts
Liebler, A. C.	Vice President - Marketing and Communications
Pappert, E. T.	Vice President - Sales and Service
Landry, G. Y.	President - Chrysler Canada Ltd.

### MINIVAN OPERATIONS

Winter, R. A.	General Product Manager - Minivan Operations
Malecki, D. C.	Chief - NS Body Program and Business Plans
Emmitt, T. J.	Manager - Vehicle Program
Nelson, Jr., K. R.	Minivan Business Operations Executive

### SALES AND MARKETING TRAINING

Dilts, G. E.	Director - Sales and Marketing Training
Martinez, L. E.	Manager - Product Education
Bradfield, L. D.	Manager - Customer One
Donohue, W. P.	Manager - Program Implementation
Osann, F. R.	Manager - Planning and Administration

### SALES AND MARKETING OPERATIONS PLANNING

Osborn, T. J.	Director - Sales and Marketing Operations Planning
Fisher, III, R. M.	Manager - Sales Planning, Product Prgms & Marketing Incentives
Brown, T. A.	Manager - Vehicle Programming
Greeley, J. W.	Manager - Advance Product Sales Planning
Hoenig, L. D.	Manager - Current Product Sales Planning
Berrigan, Jr., P. L.	Manager - Distribution and Scheduling
Wolenberg, D. M.	Dealer Inventory Management Executive
Hollinger, J. L.	Manager - Import Distribution
Stallard, S. I.	Manager - Distribution Services
Graham, S. M.	Manager - Car Allocation and Scheduling
Boughton, W. E.	Manager - Truck Allocation and Scheduling
Wise, J. D.	Manager - Distribution Planning
Nelem, J. J.	Manager - Special Programs Analysis
Williams III, W. R.	Manager - Sales Management Information
Depa, J. R.	Manager - Sales Reporting and Analysis
Lahoti, H. D.	Supervisor - Programming Systems
Coleman-Webb, B. K.	Manager - Consumer Strategy
Revoner, W. E.	Manager - Retail Process Development
Henning, R. J.	President and CEO - Van Pool Services, Inc.

## SALES AND MARKETING AND MINIVAN OPERATIONS

FLEET OPERATIONS

MacDonald, M. J.	General Manager - Fleet Operations
Bergmoser, G. D.	Director - Government and Military Vehicle Sales
Tiahr, W. C.	Manager - Special Vehicle Sales
Moss, J. A.	Manager - National Used Vehicle Sales
Clement, A. M.	Manager - Alternative Fuel Vehicles Sales and Marketing
Cole, M. W.	Staff Executive
Snyder, D. W.	Fleet General Marketing Manager
Pratt, F. J.	Manager - Programming and Systems Development
Ross, R. M.	Manager - Special Leasing Accounts
Bruno, H. J.	Manager - Scheduling, Bid and Special Equipment
Allen, P. W.	Manager - Fleet Opns Marketing and Company Car Programs
Elba, C. E.	Dealer DRAC Program Executive
Kastner, H. F.	Dealer Leasing Program Executive
Cindrich, S. M.	Supervisor - Car Programs Administration
Gray, E. M.	Supervisor - Company Car Management
Sczecienski, S.	Supervisor - Used Vehicle Marshalling Center
Delaney, J. T.	Manager - National Fleet Sales
Bolz, J. M.	National Accounts Administration Manager
Stephens, F. C.	National Accounts Executive - Rental
Lynch, J. E.	National Accounts Executive - Truck
Hallyburton, R. E.	Regional Fleet Sales Manager - West
Burke, J. M.	Regional Fleet Sales Manager - East
Gholston, J. R.	Regional Fleet Sales Manager - Central

MOPAR PARTS

Baker, L. W.	General Manager - Mopar Parts
Tomlanovich, A.	Manager - Materials
Williams, E. P.	Manager - Strategic Materials Project
Strange, R. W.	Manager - Inventory and Quality Control
Zygmuntowicz, D. B.	Manager - Cataloging and Engineering Services
Zopfi, D. R.	Manager - Materials Operations Planning
Dimitry, G. R.	Manager - Field Distribution Operations
Mailoux, R. P.	Manager - Boston Parts Distribution Center
Radkewich, R. E.	Manager - Cleveland Parts Distribution Center
Moore, G. A.	Manager - Dallas Parts Distribution Center
Walker, J.	Manager - Denver Parts Distribution Center
Jenio, J. F.	Manager - Los Angeles Parts Distribution Center
Curry, R. J.	Manager - Newark Parts Distribution Center
Mathis, H. G.	Manager - Orlando Parts Distribution Center
Hamway, N. M.	Manager - Field Distribution Operations
Sanders, R. L.	Manager - Atlanta Parts Distribution Center
Michaud, G. J.	Manager - Chicago Parts Distribution Center
Marra, K. L.	Manager - Detroit Parts Distribution Center
Cardinale, R. J.	Manager - Memphis Parts Distribution Center
Haynes, R. A.	Manager - Minneapolis Parts Distribution Center
Masich, M. G.	Manager - New York Parts Distribution Center
Smith, S. L.	Manager - Portland Parts Distribution Center
Grundman, D. W.	Manager - St. Louis Parts Distribution Center

## SALES AND MARKETING AND MINIVAN OPERATIONS

MOPAR PARTS (continued)

Graves, S. S.	Manager - National Distribution Centers and Intl Distribution
Broderdorf, R. S.	Manager - Center Line Parts Distribution Center
Campbell, G. R.	Manager - Marysville Parts Distribution Center
Baker, D. R.	Manager - Milwaukee Parts Distribution Center
Champagne, D. T.	Manager - Warren Parts Distribution Center
Wilson, J. E.	Manager - International Marketing and Supply
Konvisser, Z. L.	Manager - Distribution and Facilities Planning
Govern, T. M.	Q.I.P. Facilitation Executive
Rae, R. R.	Director - Mopar Parts Sales and Marketing
McDaniel, R. J.	Regional Parts Sales Manager - East
Bemko, K. L.	Area Sales Manager - Great Lakes
Basak, G. M.	Area Sales Manager - Southeast
Meals, J. T.	Area Sales Manager - Mid-Atlantic
Walker, D. F.	Area Sales Manager - Northeast
Killian, J. D.	Sales Operations Manager - Eastern Region
	Regional Parts Sales Manager - West
Hall, V.	Area Sales Manager - Midwest
Shaw, D. J.	Area Sales Manager - West Plains
Johnson, M. S.	Area Sales Manager - West Coast
Czech, J. E.	Area Sales Manager - Gulf States
Goodwin, J. E.	Sales Operations Manager - Western Region
Belleau, J. J.	Field Operations Executive
Kelly, Jr., P. D.	Parts Marketing Manager
Untiedt, J. H.	Manager - Inventory Concept Project
Mack, B. T.	Wholesale and Sales Support Manager
Mathis, J. C.	Service Marketing Manager
Ward, L. A.	Manager - Business Planning
Rollins, F. P.	Manager - Market Research and Sales Analysis
Bentzen, R. L.	Manager - Service Contracts Sales and Marketing
Boyd, J. R.	Manager - Service Contract Sales
Zima, G. A.	Service Contract Marketing Manager
Agrawal, G. L.	Manager - Service Contract Claims Operations
Zabkiewicz, C. J.	Manager - Service Contract Systems
Burgel, D. J.	Manager - Customer/Dealer Relations
Witkowski, D. W.	Manager - Service Contract Claims Processing

## SALES AND MARKETING AND MINIVAN OPERATIONS

MARKETING AND COMMUNICATIONS (Marketing)

Liebler, A. C.	Vice President - Marketing and Communications
Szuba, R. D.	Budget Manager (Page 2-2)
Morrison, M. K.	Executive Director - Corporate Communications (Page 2-2)
Harris, S. J.	Executive Director - Public Relations (Page 2-2)
Bostwick, D. P.	Director - Corporate Market Research
Keegan, P. J.	Director - Corporate Merchandising and Special Events
Patane, L. P.	Executive Director - Brand Marketing

## CORPORATE MARKET RESEARCH

Bostwick, D. P.	Director - Corporate Market Research
MacRae, D. F.	Market Measurement Research Manager
Taylor, R. C.	Product Development Research Manager

## CORPORATE MERCHANDISING AND SPECIAL EVENTS

Keegan, P. J.	Director - Corporate Merchandising and Special Events
Fries, R. A.	Manager - Special Events
Jensen, R. E.	Manager - Prototype Programs
Hotchkiss, R. C.	Manager - Corporate Merchandising and Planning
Schmid, D. J.	Manager - Corporate Identity and Displays Planning

## BRAND MARKETING

Patane, L. P.	Executive Director - Brand Marketing
Julow, J. R.	Director - Marketing Operations
Everett, R. W.	Manager - Mkg Technology and Interactive Communications
Jameson, J. F.	Manager - Advertising/Media Relations
Carrier, J. B.	Advertising and Media Relations Executive
Siringas, N. E.	Media Budget Specialist
MacKenzie, C. A.	Manager - Corporate Advertising
Tracy, W. H.	Manager - Motorsports Opns & Special Marketing Programs
Kelley, M. G.	Manager - Sales Promotions and Command Systems
Torok, S. A.	General Manager - Chrysler/Plymouth Division
Demers, D. L.	Staff Executive
Hein, R. L.	Manager - Chrysler National Marketing
Bruyn, S. D.	Manager - Plymouth National Marketing
Laurence, K. J.	Manager - Chrysler/Plymouth Advertising
Cherfoli, J. L.	Manager - Chrysler/Plymouth Merchandising
Levine, M. R.	General Manager - Dodge Car and Truck Division
Polce, C. T.	Staff Executive
Kuhnle, J. B.	Mgr - Dodge Advertising and Consumer Communications
Coughlin, E. M.	Manager - National Truck Field Marketing
Ranka, L. I.	Manager - Dodge Car Marketing
Hudson, C. D.	Manager - Dodge Truck Marketing
Brust, E. H.	General Manager - Jeep/Eagle Division
Kane, M. D.	Manager - Jeep Marketing
Rooney, D. R.	Manager - Eagle Marketing
Glenn, D. L.	Manager - Merchandising
Wayman, G. A.	Manager - Jeep/Eagle Dealer Advertising

## SALES AND MARKETING AND MINIVAN OPERATIONS

SALES AND SERVICE

Pappert, E. T.	Vice President - Sales and Service
Shady, J. J.	General Manager - Dealer Operations
Glaub, W. C.	General Sales Manager - Field Sales Operations
Marinelli, T. R.	General Sales Manager - Field Sales Operations
Casola, J. H.	General Service Manager - Field Service Operations
Jacobs, M. C.	General Service Manager - Field Service Operations
Krumboltz, D. R.	Staff Executive
Mahon, E. F.	Field Operations Executive
McRae, T. L.	Dealership Development Manager
Muldoon, R. M.	Program Development Manager
Yatsko, M. E.	National Process and Training Manager
Clark, R. S.	Manager - Customer Relations
Bryant, III, M. G.	Manager - Field Operations Planning and Support
Gomolski, G. E.	Manager - Sales Business Planning and Strategy
Williams, R. M.	Director - National Dealer Relations
Rhoads, S. L.	Customer Handling Manager

DEALER OPERATIONS

Shady, J. J.	General Manager - Dealer Operations
Filbin, E. J.	Manager - Business Management
Ward, C. M.	Minority Retail Development Programs Manager
Yocca, S. J.	Manager - Minority Retail Dealer Operations
Murphey, L. M.	Manager - Dealership Properties and Facilities
Kolkjen, M. J.	Manager - Eastern Area Dealership Real Estate
Green, D. F.	Manager - Central Area Dealership Real Estate
Noles, T. H.	Manager - Western Area Dealership Real Estate
	Manager - Realty Operations
Hurst, W. S.	Manager - Franchise Planning and Administration
Foster, T. G.	Manager - Dealer Agreement and Franchising
Gentelia, P. J.	Manager - Dealer Identity
Graham, C. J.	Manager - Dealer Placement - East
Votta, G. S.	Manager - Dealer Placement - West
Neych, T. J.	Manager - Market Representation
Coventry, D. A.	Manager - Marketing Investment Development
Jobst, P. V.	Manager - Operations
Rice, M. C.	Dealer and Marketing Investment Financial Dvlmt Executive
Yungbluth, L. A.	Branch Manager - Atlanta
Janis, R. F.	Branch Manager - Chicago
Bergsma, S. J.	Branch Manager - Detroit
Mock, Jr., G. E.	Branch Manager - Los Angeles
Woodward, M. L.	Branch Manager - Philadelphia
Rizzo, R. G.	Staff Executive

CUSTOMER RELATIONS

Clark, R. S.	Manager - Customer Relations
Edghill, P. A.	Customer Relations Group Supervisor
Janke, E. J.	Arbitration / Regulation Administration
Knight, E. W.	Training Development Manager
Velliky, W. J.	Customer Relations Business Planning Manager

## SALES AND MARKETING AND MINIVAN OPERATIONS

SALES AND SERVICE (continued)*FIELD SALES AND FIELD SERVICE OPERATIONS*

Glaub, W. C.	General Sales Manager - Field Sales Operations
Marinelli, T. R.	General Sales Manager - Field Sales Operations
Casola, J. H.	General Service Manager - Field Service Operations
Jacobs, M. C.	General Service Manager - Field Service Operations
Ciesla, R. D.	Zone Manager - Sales and Service - Atlanta
Dougherty, P. W.	Assistant Zone Manager
Cicora, T. F.	Assistant Zone Manager
Young, J. F.	Zone Manager - Sales and Service - Boston
Maddock, J. A.	Assistant Zone Manager
Rupp, R. P.	Assistant Zone Manager
Saddler, L. G.	Zone Manager - Sales and Service - Charlotte
Strickland, Jr., A. C.	Assistant Zone Manager
Broadbear, E. G.	Assistant Zone Manager
Licina, P. A.	Zone Manager - Sales and Service - Chicago
Campbell, D. M.	Assistant Zone Manager
Maxwell, D. E.	Assistant Zone Manager
Hurst, H. L.	Zone Manager - Sales and Service - Cincinnati
Johnson, M. M.	Assistant Zone Manager
Drozd, G.	Assistant Zone Manager
Park, J. W.	Zone Manager - Sales and Service - Dallas
Morton, H. M.	Assistant Zone Manager
Crawford, C. A.	Assistant Zone Manager
Hannan, Jr., J. S.	Zone Manager - Sales and Service - Denver
Greene, S. M.	Assistant Zone Manager
Woltjen, J. J.	Assistant Zone Manager
McAlear, T. C.	Zone Manager - Sales and Service - Detroit
Bartush, M. A.	Assistant Zone Manager
Foshe, D. A.	Assistant Zone Manager
Libby, T. T.	Zone Manager - Sales and Service - Houston
Lombardo, Jr., W. A.	Assistant Zone Manager
Therrien, E. P.	Assistant Zone Manager
Albert, F. W.	Zone Manager - Sales and Service - Kansas City
Shean, W. P.	Assistant Zone Manager
Gillespie, S. M.	Assistant Zone Manager
Verna, N. L.	Zone Manager - Sales and Service - Los Angeles
Lugger, H. S.	Assistant Zone Manager
Disney, G. K.	Assistant Zone Manager
Falke, J. T.	Zone Manager - Sales and Service - Memphis
Gee, J. D.	Assistant Zone Manager
Grady, P. M.	Assistant Zone Manager

## SALES AND MARKETING AND MINIVAN OPERATIONS

SALES AND SERVICE (continued)*FIELD SALES AND FIELD SERVICE OPERATIONS*

Engelsdorfer, M. F.	Zone Manager - Sales and Service - Milwaukee
White, S. D.	Assistant Zone Manager
Jeffries, C. J.	Assistant Zone Manager
Walker, B. A.	Zone Manager - Sales and Service - Minneapolis
Dibble, R. M.	Assistant Zone Manager
Albro, E. J.	Assistant Zone Manager
Peart, D. J.	Zone Manager, Sales and Service - New Orleans
Coleman, J. W.	Assistant Zone Manager
Hammond, E. B.	Assistant Zone Manager
Yaconis, F. C.	Zone Manager - Sales and Service - New York
Loveless, T. J.	Assistant Zone Manager
Newbrough, J. E.	Assistant Zone Manager
Smith, R. T.	Zone Manager - Sales and Service - Orlando
Kelleher, J. A.	Assistant Zone Manager
Young, C. L.	Assistant Zone Manager
Shugg, S. J.	Zone Manager - Sales and Service - Philadelphia
Doucette, W. J.	Assistant Zone Manager
Bartlett, L. W.	Assistant Zone Manager
Moore, W. E.	Zone Manager - Sales and Service - Phoenix
Mees, M. J.	Assistant Zone Manager
Horne, R. L.	Assistant Zone Manager
Agnew, P. C.	Zone Manager - Sales and Service - Pittsburgh
Serkes, M. J.	Assistant Zone Manager
Seat, D. L.	Assistant Zone Manager
Fleck, C. C.	Zone Manager - Sales and Service - Portland
Hughes, S. P.	Assistant Zone Manager
Denardo, W. D.	Assistant Zone Manager
Binder, T. J.	Zone Manager - Sales and Service - St. Louis
Schmitt, R. C.	Assistant Zone Manager
Eckert, C. E.	Assistant Zone Manager
Siegal, M. R.	Zone Manager - Sales and Service - San Francisco
Sherwood, F. J.	Assistant Zone Manager
Gaines, P. E.	Assistant Zone Manager
Wild, D. R.	Zone Manager - Sales and Service - Syracuse
Glymph, C. M.	Assistant Zone Manager
Wheeler, J. K.	Assistant Zone Manager
Gray, V. W.	Zone Manager - Sales and Service - Washington
Davis, D. S.	Assistant Zone Manager
Coffey, N. F.	Assistant Zone Manager

## SALES AND MARKETING AND MINIVAN OPERATIONS

CHRYSLER CANADA LTD.

Landry, G. Y.  
Gaudette, G. T.

Gilman, J. M.  
Petrozzi, A.  
Towers, K. B.  
Fenn, G. W.  
Cott, E. A.  
Davies, P. J.  
Cafe, J. F.  
Houde, D. J.  
McInnis, K. A.  
Schmid, M. A.  
Macaddino, L.  
Wolfram, A.  
Rawlins, B. C.  
Wright, R. A.  
Dillon, D. E.  
Grant, T. J.  
Rose, S. E. R.  
Arditti, E. R.  
Francesce, K. R.  
Dunn, J. I.  
Thrasher, R. C.  
Russette, G. P.  
Carswell, P. K.  
McPherson, R. A.  
Cross, T. E.  
Bezaire, P. J.  
MacKenzie, P. D.  
Latta, R. M.  
Manor, B. E.  
Lawrie, G. N.  
Bowey, R. J.  
MacLean, D. W.  
Hallet, G.  
Manor, M. W.  
LeBlanc, R. M.  
MacDonald, J. H.  
Cecile, J. P.  
Simmons, G. N.  
Kaban, W. A.  
Kenney, J. G.  
Spadotto, L.  
Lyle, N. S.  
Paterson, W. B.  
Tuckey, K. W.  
Jenkins, G. F.  
Clement, B. B.  
Landry, S. J.  
Goslin, R. A.

President - Chrysler Canada Ltd.

Vice President - Finance

Manager - Internal Controls and Field Audit

Controller - Financial Control

Manager - Financial Analysis

Manager - Financial Control

Controller - Accounting and Tax Affairs

Manager - Accounting

Supervisor - Manufacturing Group Accounting

Supervisor - Manufacturing Group Accounting

Supervisor - Accounts Payable

Supervisor - Tax

Treasurer

Treasury Executive

Manager - Banking

Manager - Credit

Supervisor - Salary Payroll

Supervisor - Hourly Payroll

Vice President, General Counsel and Secretary

Assistant General Counsel and Assistant Secretary

Assistant General Counsel

Vice President - Human Resources

Manager - Benefits, Hourly Compensation and Employment

Manager - Workers' Comp, Group Ins & Medical Plans

Manager - Unemployment Benefits & Financial Planning

Supervisor - Pension Plans

Supervisor - Hourly Employment

Manager - Industrial Security

Manager - Labour Relations and Safety

Manager - Salary Administration and Employment

Vice President and General Sales Manager

Director - Market Investment and Dealer Relations

Manager - Dealership Properties and Facilities

Manager - Dealer Relations

Manager - Market Investment Development

Supervisor - Business Management

Manager - National Fleet and Lease

Manager - Sales Operations

Supervisor - Distribution

Manager - Sales Planning

Manager - Sales Programming and Systems

Field Operations Manager

National Sales Development Manager

Regional Manager - Atlantic Region

Assistant Zone Manager

Regional Manager - Ontario Region

Assistant Zone Manager

Regional Manager - Quebec Region

Assistant Zone Manager

Regional Manager - Western Region

Assistant Zone Manager

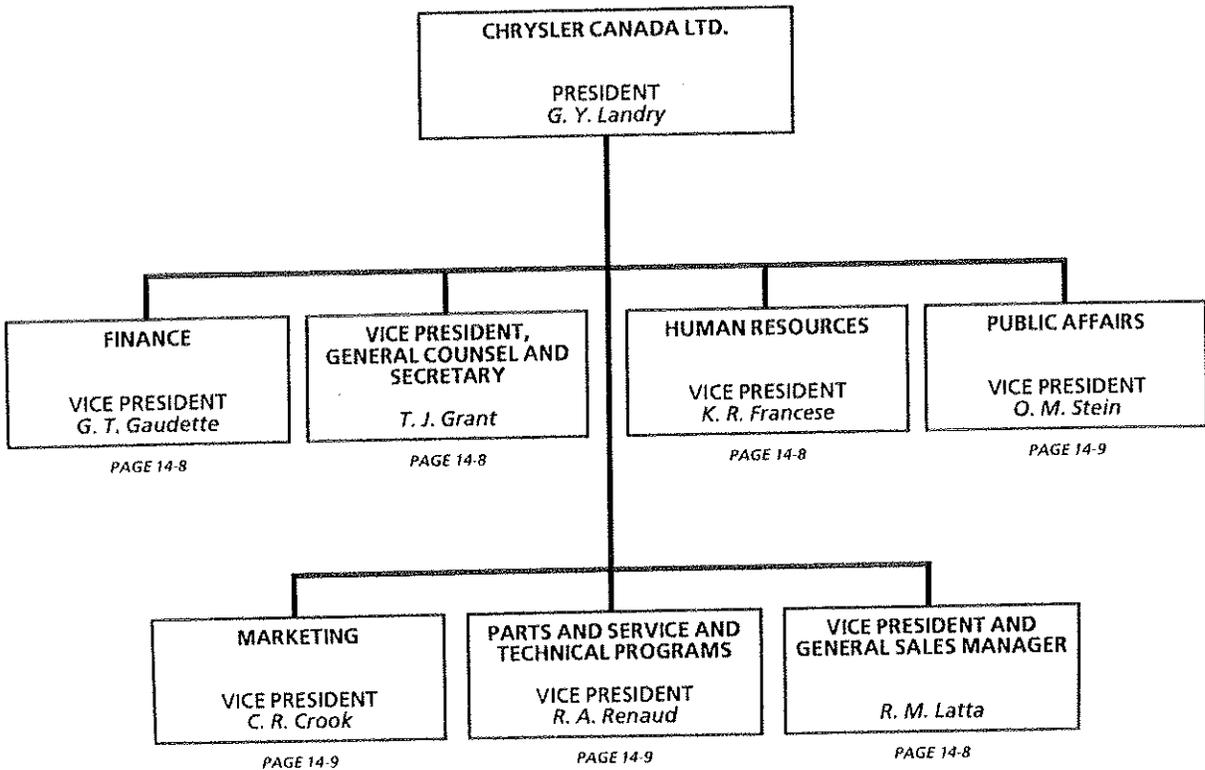
## SALES AND MARKETING AND MINIVAN OPERATIONS

CHRYSLER CANADA LTD. (continued)

Stein, O. M.	Vice President - Public Affairs
Walker, M. J.	Director - Governmental Affairs
Crook, C. R.	Vice President - Marketing
Barone, P.	National Advertising Manager
Connor, W. D.	National Dealer Association Advertising Manager
Levasseur, J. C.	Manager - Marketing Operations and Planning
Marshall, D. A.	Manager - Marketing
Harling, D.	Manager - Product Planning
Lamothe, D.	National Training Manager
Baldwin, G. L.	Manager - Sales Promotion
Renaud, R. A.	Vice President - Parts and Service and Technical Programs
Perkins, S. R.	Director - Engineering
Mann, J. L.	Manager - Product Engineering
Meloche, G. A.	Manager - Plant/Facilities Engineering
Daws, F. J.	Manager - Product Engineering
MacKinnon, K. W.	Manager - National Parts Distribution Center
Williams, P. R.	Manager - National Parts Sales and Marketing
Pambrun, D. P.	Manager - Field Operations
Morgan, D. W.	Manager - Marketing
Westbrook, L. E.	Manager - National Service
Betteridge, R. D.	Manager - Customer Satisfaction
Blonde, P. M.	Customer Relations Supervisor
Markham, L. A.	Customer Relations Supervisor
Giswein, N.	Technical Training Design Supervisor
Mooney, T. J.	Manager - Parts Supply
McKee, J. D.	Manager - Parts Inventory Control
Knight, J. F.	Manager - Materials
Chatwood, A. R.	Inventory Operations General Supervisor
MacKinnon, K. W.	PDC Manager - Ontario
Czilok, R.	PDC Manager - Vancouver
Wilson, E. W.	PDC Manager - Red Deer
Luciani, M.	PDC Manager - Montreal
Whiklo, K. L.	PDC Manager - Winnipeg
Stewart, K. R.	PDC Manager - Moncton
Rutherford, R. E.	Manager - Strategic and Operations Planning

# CHRYSLER CANADA LTD.

## SALES AND MARKETING



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